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THE ROLE OF THE PLANNING COMMISSION

The Planning Commission is an independent review body of local citizens that provides recommendations to the City Council on changes to the City’s Comprehensive Plan and Land Use and Development Code (Title 20 of the Vancouver Municipal Code). This includes formal review via a public hearing process on Comprehensive plan map and text changes and zoning map and text changes, as well as subarea and district plans that will adopted by reference into the Comprehensive Plan. The Planning Commission also provides informal and advisory review via public workshop on a variety of studies, analyses, reports and plans related to land use matters.

The Planning Commission is tasked with considering the long-term growth and development of the community. It is tasked with considering the impact of land use decisions on community livability, economic opportunity, housing affordability, public services, and the environment. The Commission brings a long term community perspective to land use policy, and is responsible for maintaining an accessible process that informs and educates the public.
New to the Planning Commission? FAQ’s

Serving on the planning commission is one of the most rewarding ways you can serve your community. As a commissioner, you will help set the long-term direction or vision for your community’s future. Although the planning commission is an advisory body which rarely makes final decisions, it is one of the most important groups in local government. In recent years, growth management and environmental legislation have emphasized the importance of land use issues.

You will be advising your community on these issues through adoption or amendment of the comprehensive plan, and will help implement its subdivision, zoning, and shoreline regulations. You may review applications for individual projects ranging from mobile home parks to shopping centers. New planning commissioners must get up to speed quickly on the structure of local government and the laws and procedures that govern their actions.

Following are the answers to 10 questions that are commonly asked; we suggest you read them before conducting your first public meeting.

1. Who are the key actors in the planning process and what do they do?

Four groups have key roles:

1) **City council or board of county commissioners**
   Both are elected bodies which appoint planning commission members (or the board of adjustment, discussed below). The city council or board of county commissioners has ultimate decision-making authority for all land use planning issues.

2) **Planning commission**
   The planning commission makes recommendations to the city council or board of county commissioners for changes and updates in the comprehensive plan and the zoning code. In most jurisdictions, the planning commission also reviews individual applications for variances, conditional use permits, site plans, subdivisions, shoreline permits, and rezones.

3) **Board of adjustment**
   This body hears appeals on land use decisions. In some communities, the planning commission acts as the board of adjustment. In others, the city council or board of county commissioners assumes this role.

4) **Hearings examiner**
   The decision to have a hearings examiner is a local option. When a community does
have one, this hired professional replaces the board of adjustment. The hearings examiner takes the place of the planning commission in hearing applications for land use permit applications, such as variances and conditional use permits. Having a hearings examiner frees up the planning commission to deal with policy issues and long-term concerns of the community.

2. Can you tell me more about the planning commission?
In Washington State, a planning commission is an advisory body appointed by the city council or board of county commissioners to provide advice and recommendations on land use issues at the local level.

Although the key word here is advisory and planning commissions don’t normally make the final decision, it is probably one of the most important bodies in local government.

You’ll spend lots of evenings in meetings. (Don’t be fooled if those who invited you to serve on the planning commission gave you a sales pitch that sounded something like “You only meet twice a month for a couple of hours.”) In a survey done for the City of Renton, it was found that the planning commission met more often than all other advisory boards combined, and more often than the city council itself. We’re stating this up front so that you’ll understand the amount of serious work that is expected of most planning commissions. Being a planning commissioner means making a serious time commitment for the required preparation and for the commission meetings.

3. What if our elected officials (city council/county commissioners) ignore a recommendation of the planning commission, but we all know it’s a good one?
When it happens—and sooner or later it will—you have several choices:

**First,** you can swallow hard, accept the political decision, and continue to do your best to provide thorough and thoughtful recommendations. It’s important to keep in mind that both the planning commission and the elected body which appointed you are working from the same set of policies and regulations. If there are differences in interpretation, then these differences need to be clarified. One strategy for keeping communication clear is presented below.

**Second,** you can resign in protest. Although this sometimes seems like the only ethical option, we encourage you to think very carefully before you exercise it. If you quit, it deprives the commission of your experience and expertise, and it always takes time for a new person to get up to speed once appointed.
Third, most effective planning commissioners have decided that they can increase the number of times their recommendations are accepted with minimal or no modification by actively working to maintain good communications with the city council or board of county commissioners.

There are a number of strategies that have been used successfully around the state over the years, and we encourage you to use one of them (or invent one of your own).

One of our favorites approaches is to have the planning commission and city council sit down together twice each year to discuss issues and concerns. Each session is followed by a bus tour of the City, so everyone can see first-hand the sites and locations which are the focus of local land use issues.

Another good option is to send out a newsletter, like the one distributed by the Thurston Regional Planning Council. In this concise and well-written newsletter, anyone who’s interested can find out exactly where the county and all of its cities are in progress on key growth management planning elements.

4. If you were to identify the one factor which can spell success or failure for a planning commission, what would it be?

There are really two answers to this question.

First, the initial appointments made to the planning commission are crucial. Elected officials must appoint quality, committed individuals, who represent the community’s diverse social and political interests, as well as its geographic diversity.

Second, the planning commission needs a strong chairperson. Regardless of whose “turn” it is to serve as Chair, if you pick a nice but unassertive person who can’t control controversial meetings, and who isn’t willing to put in the time necessary to get the agenda together and make reminder phone calls, then the commission as a whole will suffer. Your Chair needs to be a dedicated, no-nonsense, reasonably high-energy person—someone who can run a tight meeting with a sense of fairness.

5. When is an “executive session” appropriate? Under the “Open Public Meetings Act,” does all business of the planning commission have to be conducted in public?

Our planning commission Chair called for an “executive session” during a meeting a few weeks ago, so we could discuss the qualifications of candidates who had applied for our City
Planner position. Someone in the audience stood up and said what we were doing was illegal, because of the “Open Public Meetings Act,” and that all business of the planning commission had to be conducted in public.

Your Chair was perfectly justified in calling an executive session, because you were evaluating qualifications of applicants for public office.

**It should be stressed, however, that there are very few times when your planning commission will need to hold an executive session.** (See Chapter 2 for more information on the Open Public Meetings Act.)

Had you been talking about the salary, wages, or general conditions of employment for the planner position, the discussion should have been public. But personnel matters, including performance reviews, can be conducted in executive session; as can discussions of litigation or potential litigation with your attorney, and real estate negotiations where publicity is likely to cause an increase in the price your city, town, or county will have to pay.

If you plan to hold an executive session, the planning commission Chair must take specific procedural steps (see Chapter 2).

**Regular Meetings**
The basic intention of the Open Public Meetings Act is that the public’s business be conducted in public; and that the planning commission must establish a time for its regular meetings.

**Special Meetings**
If you need to hold a special meeting, either your chairperson or a majority of the members can call for it. But you will need to notify all members of the planning commission, as well as media representatives who are on record as having requested notification (i.e., newspapers, local radio, and television stations). Your notice must be in writing, at least 24 hours prior to the special meeting, and state the place and nature of the business to be transacted. You will be limited in making final decisions to those announced business items at the special meeting.

6. I’ve been on the planning commission for a while now, and I’m still not clear on the difference between our “legislative” and “quasi-judicial” activities.

Everything you do as a planning commissioner will fall into one of these two categories. It’s important to be clear on the difference, because when you’re operating in a quasi-judicial mode, you’re subject to the Appearance of Fairness Act.
**Some basic definitions:**

First, a **legislative action** is one which will affect the entire community, not just an individual property owner or single piece of land. Examples include updating or revising your community’s comprehensive plan and adopting zoning code text amendment ordinances. When you change the community’s comprehensive plan or zoning code, the rules change for everyone. No one is seeking or being granted special consideration.

A **quasi-judicial action** is one in which you’re sitting “like a judge,” evaluating a specific case or proposal submitted to you by individual parties. Examples include applications for variances, special use permits, and subdivisions. In each case, you are being asked to make a decision that affects an individual (or family, partnership, or corporation), but not the entire community. You are acting like a judge, weighing the merits of an individual case before the court. Guilty or not guilty? Grant the variance or deny it?

When you’re dealing with these individual applications and project proposals, you are held to very high levels of scrutiny. These are contained in the **Appearance of Fairness Doctrine** (see Chapter 2 for a detailed discussion). Basically, all of your actions when you are in your quasi-judicial role must not only be fair in fact, but must appear fair to the average person.

The question you must ask yourself is: Would a disinterested person, apprised of the totality of your personal interest or involvement in the matter which the planning commission is considering, be reasonably justified in thinking that your involvement might affect your judgment in reaching a decision?

The place where most planning commissioners get into trouble on this one is a direct result of their well-intentioned attempts to be open and accessible to their friends and neighbors. It’s really difficult to cut someone off when they call you up at home, or approach you on the street or at the coffee shop and start to tell you what they think about a particular proposal which you’re considering, or are about to consider, at the planning commission.

But when you listen to their thoughts outside a regular meeting of the planning commission, regardless of whether they are for or against the proposed project, you are engaging in what the law calls an **“ex parte” communication**. Ex parte communications are forbidden, because they violate the intent of the Appearance of Fairness Doctrine: Regardless of whether any single “off the record” conversation influenced your final vote on a proposed project or application, it just doesn’t look right. The law says your actions must appear fair as well as be fair in fact.

So what do you do if you **get a letter at home**, and read it through before you realize it’s an attempt to lobby you to approve a new 80-home subdivision? Or what if **a friend grabs your arm** at the post office and blurts out his deeply held thoughts that the thus-and-so project, if approved, is going to change forever the rural character of your town? (He knows this because he worked for years as a real estate appraiser in a very similar community in
California, and he can tell you as a real estate professional exactly what a proposal like this one did to that town and its tax base.)

When a situation like one of these occurs, you need to take immediate action at the next planning commission meeting. You’ll need to announce and place on the record at the beginning of the discussion of that item the substance of any written or oral ex parte communication which you’ve received. If you feel that, regardless of this contact, you’ll still be able to render a fair decision, you need to state that for the record as well.

At this point in the meeting, you’ve opened yourself up for a challenge from anyone who feels that you’ve been tainted by the ex parte communication. If you’re challenged, and don’t step down for the duration of the discussion and decision on the proposal under consideration, you’ve left yourself and the commission wide open for a legal challenge after you’ve rendered your recommendation.

Our advice if you’re challenged? Consult with your city attorney or county prosecutor, if that person is available: You may be able to stay and participate. But in the absence of legal advice to the contrary, step down and leave the room. Don’t take a seat in the audience, from where you can later be accused of sending “baseball signals” to the remaining members of the commission to influence their votes on the proposal. Instead, go home and take a well-deserved evening off.

After the Doctrine of Appearance of Fairness was first enacted, it didn’t take long for clever applicants to figure out that if they could just taint those members of the commission who would probably oppose their application, they could then challenge them on the grounds of having received an ex parte communication. These planning commissioners would then be forced to step down and--bingo! an approved application.

The problem with this sneaky strategy is that if enough members are disqualified, the planning commission lacks a quorum, and can’t do business. A clever legal solution called the Doctrine of Necessity was enacted to counter this lack of a quorum. Basically, if enough members of the planning commission are challenged to make it impossible to obtain either a quorum or a majority vote, then those challenged members can return to their seats and participate fully in the debate and the decision. All they have to do is disclose publicly the reason for their disqualification before they render their decision.

A simple three step ounce-of-prevention strategy is definitely worth a pound of cure on this one. We recommend that the Chair inquire at the beginning of the discussion of each agenda item if any member of the planning commission has any ex parte oral or written contacts to report for the record. The Chair should then ask if any member of the planning commission is aware of any appearance of fairness violations which would prevent his or her participation on the quasi-judicial matter before the commission. Once these have been reported, the Chair should solicit from members of the audience any challenges they...
wish to pose to individual commissioners based on what the commissioners have just said. These three steps should take place before testimony on the project or proposal begins.

It’s worth noting at this point that if no one in the audience raises any challenges right here, then they’ve waived their right to challenge the participation of any member of the commission later on. This is their one opportunity. If they’re silent, they’re agreeing to let all unchallenged members of the commission hear the testimony and render a decision.
Short Form of Procedures For Quasi-judicial Public Hearings

1. Chairman declares the public hearing is open.

2. Chairman states that everyone present will be given an opportunity to be heard; however, the commission or council does have a policy of closing meetings at 10:00 p.m. (or your own closing time). State that the hearing is being recorded and that prior to speaking, individuals should state their names and addresses.

3. Appearance of Fairness.
   a. Chairman requests anyone who objects to the Chairman’s participation, or any other commission or council member’s participation, to please state so now and give the reasons for the objection.
   b. Chairman asks the commission or council members if any have an interest in the property or issue. Chairman asks commission or council members if they can hear and consider this matter in a fair and objective manner.
   c. Chairman requests any member of the commission or council to place on record the substance of any communication each has had outside of the hearing with opponents or proponents on the issue to be heard. After the communication is placed on the record, the Chairman should request whether any interested parties wish to rebut the substance of the communication.

4. Chairman requests staff to make its presentation.

5. Applicant invited to comment.

6. Chairman invites comments from citizens in favor of the proposal.

7. Chairman invites comments from citizens against the proposal.

8. Chairman invites applicant to rebut the opposition.

9. Additional comments from those against and those for the proposal should be recognized, if needed.

10. Chairman requests whether the commission or council members have questions of the applicant, citizens, or staff.

11. Chairman declares the public hearing closed.

12. Commission or council deliberates on the record, discussing Findings of Fact and Conclusions.
7. What should we be doing, as far as record keeping goes?

At our planning commission meetings, we do a pretty good job taking minutes of the major issues and decisions. But one of our members heard recently that having hand-written minutes may not be good enough. (Our secretary does type them up later so they’re nice and neat.)

You really need to tape record all of your hearings. If one of your decisions is appealed, you must produce a word-for-word (“verbatim”) transcript of the hearing for the reviewing court. If you can’t provide this verbatim transcript, the court may order you to re-hear the issue.

It has been suggested—not entirely in jest—that every new planning commissioner should have to transcribe at least one hearing tape onto paper. Why? Because it proves how difficult it is to make sense of a poorly done meeting tape. All you need is a podium microphone which isn’t working well, a couple of commissioners conversing privately in front of a desk-top microphone, somebody else coughing or rustling a stack of papers, and you’ve got a real auditory mess. Add to this a series of exhibits (informally identified as “that big map,” “the other map,” and “the second site plan you showed us,”) and you’ll have a hearing tape which is nearly impossible to transcribe.

To produce accurate, word-for-word meeting tape transcripts that will stand up on appeal:
Have speakers identify themselves each time they speak.
The Chair must control the testimony and discussion: Allow only one speaker at a time.
Assign each exhibit a letter or number designation. Be sure speakers reference those designations in their testimony.

If the meeting is packed with a large group organized to support or oppose an application, the Chair should limit redundant testimony to save time. Members of the group should be instructed to state that they agree with the previous speakers’ testimony. You can further limit each participant’s testimony to a 5-to-10-minute summary. (Planning commission meetings shouldn’t run until 1:00 or 2:00 a.m. Adopt a reasonable cut-off time, such as 10:00 p.m., publicize it in your rules of procedure, and stick to it. If you need to continue after the cut-off time, do so another night.)

If any members of the public become unruly or obnoxious, the planning commission can expel them. If the meeting still cannot be controlled, it can be adjourned to a different place and time and can exclude the public, except the media.

Before closing a hearing to further testimony, be sure both sides of the issue have adequate time and opportunity to present their cases and arguments. Regardless of public sentiment in your community, the applicant is always entitled to a fair hearing.
8. After our commission has heard all the testimony and it’s time to make a decision, our Chairperson likes to go around the group, kind of informally, and see what each of us thinks, before we actually vote. How do you feel about this as a procedure?

It’s not a procedure we recommend. Although the Chair may ask if anyone has further questions or needs additional information, a planning commission meeting is not the place for informal “straw votes.” Once testimony has ended, the Chair should call for a motion, facilitate a full and complete discussion, and call for a formal vote on the issue before the commission.

Always cite the conditions in your local ordinance or code which pertain to the application at hand.

The Chair should cite the relevant ordinance or code, and conditions to be satisfied. In the City of Brewster, for example, variance applications must satisfy three conditions. The Chair should restate them for the record. (See Appendices 1 and 2 of Chapter 5. Although it’s intended primarily for city councils, the material is relevant for planning commissioners.)

Always cite the evidence presented which, in your judgment, supports granting or denying the application.

Each member should cite the convincing evidence in his/her vote to approve or deny the application. After citing the evidence, the person should state how he or she voted. The combined results, tallied in the vote, will provide the basis for formal collective findings and conclusions. (See Chapter 2.)

9. As a planning commissioner, can I be sued for the actions of our planning commission?

Yes. You owe it to yourself to check with your city or county to make sure the municipality you serve has errors and omissions insurance, or a self-insurance program which specifically covers you as a planning commissioner.

As a member of an advisory committee, your actions are normally not the cause of any decision which would result in damages. A different result could arise if a proponent (or opponent) of a project before the planning commission was able to demonstrate a hidden financial interest on your part or an intent on your part to hinder the project, independent of the applicable rules and regulations.

In those rare cases where liability is found, it normally runs to the municipality. The key to peace of mind is to assure yourself that an adequate insurance program is in place. An insurance program provides a defense whether or not there is liability and coverage for any
damages found.

The only exception to this general rule is a violation of the Open Public Meetings Act, for which you can personally be assessed a penalty of $100. (Please see Chapter 2 for a detailed discussion.)

10. It seems to me that our planning commission wastes a lot of time at meetings. We’re always waiting for a couple of commissioners to wade through their information packets before we can get on with the evening’s business. Any suggestions?

In most communities, planning commissioners have a lot of reading to do. There are staff reports, draft planning documents, applications, zoning text amendments, training materials, and a host of other documents.

You really owe it to yourself—not to mention your fellow commissioners—to set aside the time necessary to read through all this stuff before the start of the meeting. You also need to attend the meetings. If you don’t, there may not be a quorum, and no business can be transacted. A good chairperson can help motivate people. But it’s really a matter of taking your personal obligation seriously. Many people, including the elected body which appointed you, are counting on your good work. And that means staying current on your reading. Please spend the time necessary to come to meetings prepared.

It’s fair to say that your service on the planning commission will go through phases. There will probably come a time when you know in your heart of hearts that it’s time for you to do something else. Perhaps you’ve accomplished everything you set out to do when you agreed to serve. Perhaps personal, family, or business obligations are demanding more time than they used to. Perhaps community service of another sort has caught your interest. You will leave a generous legacy to the commission and to your community if you recognize these symptoms, and step aside in a timely way so that someone else can serve in your place. This is perhaps the ultimate act of dedication.
1. **Become Familiar** with the Comprehensive Plan and Zoning Code – These documents provide the basis for many of the decisions you will make. Be aware of their contents. The zoning code is located in Title 20 of the Vancouver Municipal Code (VMC) and is often referred to as simply “Title 20.”

2. **Read Your Packet** – A staff presentation will be made for each item on the Planning Commission’s agenda. However, the full details of a project or study can only be ascertained by a review of the packet material.

3. **Visit Project Sites** - Frequently, visiting a project site can give you a much better understanding of the particular site conditions adjacent uses, and other relevant information about a specific project before the Planning Commission. Become familiar with the project, then visit the site.

4. **Know All Sides of an Issue Before Forming an Opinion** – Review all staff material, related correspondence and consider all testimony given the night of the meeting before forming an opinion.

5. **Rely on Facts, NOT personal Opinions** - This can be hard, but it is very important. For example, if someone tells you the Smith rezone is unwise, that is not a good reason to oppose it. If, however, staff recommendations or public testimony show it would be spot zoning, or violate the comprehensive plan, then you have a factual basis for a decision. Sometimes an issue is directly related to where you live or work giving you an added perspective in developing your opinion but your role and decisions are based on the relevant decision criteria and for the city as a whole.

6. **Use the Chair to Keep the Meeting Orderly** – Do not have extended one on one conversations with the applicant or public. Use the chair to direct questions and comments as appropriate. Extended dialogue and debate between a Planning Commissioner and an individual member of the public (or applicant) is inappropriate and makes it difficult for to have an orderly meeting.

7. **Take Part in Debate** - As a rule, the quality of the Planning Commission's decision-making is improved when all members contribute to the discussion. Also, taking part in discussion lets other Planning Commissioners know a person's analytical and problem-solving strengths (and weaknesses!).

8. **Ask Questions** - You've heard the expression, "there's no such thing as a dumb question." Well, it's true. If you don't ask, who will? If you don't know, how else will you find out? Don't leave your education on an issue up to chance; take the initiative and find out.

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1 Full handbook available [online](#)
9. **Seek Solutions - Be a problem-solver.** Contribute to debate in a way that will lead to solutions, and not merely add to the difficulty or complexity of a situation.

10. **Focus on Issues, Not Details** - Details are important, but don't get lost in them while trying to resolve an issue. Sometimes it’s more comfortable to deal with details when an issue is particularly thorny or difficult, but doing so will not produce answers. You should always strive to understand the essence or substance of the matter you are addressing.

11. **Respect Your Peers** - There is no rule that says Planning Commissioners have to be friends (although that many times occurs), but relationships should be courteous and professional and each member’s questions and comments should be respected. When a member directs a questions to staff, let the staff member respond, even though you may believe you already know the answer.

12. **Use the Staff** - Staff provides technical assistance. Don't ask staff to make a decision for you; instead, get from them the facts and other information you need to make the best decision you can.

13. **Utilize Decision-Making Criteria** - Code specifies the specific criteria that should be used to make decisions, and staff reports contain information that address that specific criteria. Use this information to guide and shape your decision, and explain how your decision responds to it. If you don’t agree with the criteria, state that clearly, so that the public and applicant understand why you made your decision. These deliberations are essential to providing councilmembers and the public with a context for why recommendations are made.

14. **Dealing with Staff** - Don't surprise staff members at a meeting with critical comments. For example, if you have problems with a staff report that appears biased or wrong, contact the staff member beforehand and work out the problem. It is important to maintain a good working relationship with staff and enhance the quality of the dialogue and work of the commission at its meetings.

15. **Being a Planning Commissioner Takes Lots of Time** - The time you actually spend at meetings is only a small part of the time it takes to be a good Planning Commissioner. Be prepared to spend a considerable amount of time remaining informed, active and engaged as a Planning Commissioner.
ARTICLE I – NAME

Section 1. Name: The official name of the organization shall be the City of Vancouver Planning Commission as provided by Article VIII, Section 8.01 of the Vancouver City Charter.

ARTICLE II – OFFICIAL SEAT

Section 1. Official Seat: The official seat of the Planning Commission shall be in the City Hall of Vancouver, Washington, and meetings shall be held there except on such occasions and at such times as the Commission may, by a majority vote of those present at any regular, recessed or special meeting, otherwise direct, unless otherwise provided by law.

ARTICLE III – OFFICERS

Section 1. Officers: The elective officers of the Planning Commission shall consist of a Chairperson and Vice-Chairperson. The Long Range Planning Manager and his/her assistants shall provide professional services to the Commission, including performing the functions of secretary.

Section 2. Nomination and Election of Officers: Nomination of elective officers shall be made at the annual election meeting. The election shall follow immediately thereafter. A nominee receiving a majority vote of those present at the election meeting shall be declared elected.

Section 3. Terms of Officers: The elective officers shall take office at the first regular or special meeting in January and shall serve for a term of one year.

Section 4. Vacancies in Offices: Vacancies in elective offices shall be filled as soon as practicable by regular election procedure for the unexpired portion of the term.

Section 5. Duties of Officers:

A. Chairperson: The duties of the Chairperson shall be
   1. preside at all meetings and public hearings of the Planning Commission and call special meetings when deemed necessary or required.
   2. appoint all committees, and shall be an ex-officio member of each, without power to vote.

1 Copies of the legal document adopted by the Planning Commission can be obtained by contacting: Kirsten Hull at (360)487-7813 (Voice/TTY 487-8602), kirsten.hull@cityofvancouver.us.
3. sign all official papers and plans involving the authority of the Planning Commission.
4. appoint a mentor to assist newly appointed Planning Commissioners and participate in their orientation or assign other Commissioners as appropriate.
5. The Chairperson shall have the privilege of discussing all matters before the Planning Commission, making of motions, and voting thereon and shall perform such other duties as may be ordered by the Planning Commission except as otherwise provided in these Bylaws, in other Planning Commission resolutions, City Ordinances, or state laws.

B. Vice-Chairperson: The Vice-Chairperson shall assume the duties and powers of the Chairperson in his/her absence. If the Chairperson and Vice-Chairperson are both absent, the Planning Commission members may elect a temporary Chairperson by a majority vote of those present at a regular, recessed or special meeting, who shall assume the duties and powers of the Chairperson and Vice-Chairperson during their absence.

ARTICLE IV – MEETINGS

Section 1. Regular Meetings: Time and Place: Regular meetings shall be held on the second and fourth Tuesday of every month. The fourth Tuesday will serve as the primary meeting date and the second Tuesday as a supplemental meeting date. When a regularly scheduled meeting falls on a holiday, the meeting shall not be held. Whenever a regularly scheduled meeting conflicts with a meeting of the City Council, the meeting shall be held on the next available regular or special meeting date. Planning Commission has the ability to vote to continue the meeting to the next available date.

Section 2. Recessed Meetings: Any regular meeting may be recessed to a definite time and place by a majority vote of the Planning Commission members present at the meeting as provided by R.C.W. Chapter 42.30.

Section 3. Special Meetings: Special meetings may be called by the Chairperson, or by a majority of the members of the Commission.

Section 4. Notice of Meetings: Written notice of all regular and special meetings shall be given by the Long Range Planning division to the members of the Planning Commission. Notice of all regular meetings shall be provided to all interested parties as required by RCW 42.30 (Open Public Meetings Act), VMC 20.210 (Decision Making), and other applicable regulations or postmarked at least four days (96 hours) prior to the meeting. Notice of all special meetings
shall be postmarked at least four days (96 hours) prior to the meeting. The notice shall state the time and place of the meeting and shall be accompanied by an agenda of the matters to be considered by the Planning Commission at such meeting.

Petitions and communications from the audience and matters brought to the meeting by the Long Range Planning Manager and Commission members, which are not on the agenda for the meeting, may be received and discussed at the meeting. However, no official action may be taken on any matter at a Planning Commission meeting which is not included on the agenda for such meeting or which has been added to the agenda after it has been mailed to the Planning Commission members except that this requirement may be suspended at any meeting by the unanimous vote of the members present at the meeting, if it is otherwise permitted by law to suspend such requirements.

Section 5. Order of Business:

A. Call to order.
B. Pledge of Allegiance
C. Roll call.
D. Approval of minutes.
E. Communications
   1. Reports from Planning Commission members and committees.
   2. Council
   3. Citizens
   4. Report from the director and staff
F. Unfinished Business.
G. New Business.
H. Public Hearings.
I. Adjournment.
J. The Chairperson, with the concurrence of a majority of the Planning Commissioners present, may change the order of business to accommodate special circumstances.

Section 6. Other Meetings: The Commission may hold additional meetings and workshops, upon the publication of proper notice (See Article 4, Section 4), as convenient to the members of the Commission.

Section 7. Public Hearing Procedure:

A. Chairperson introduces the application, reads a summary of the application and hearing purpose into the record and asks staff to orally present the Staff Report. The Long Range Planning Manager or designate presents the Staff Report and adds any related
or background information. Commissioners are permitted to request to be recognized by the Chair in order to ask any relevant questions about the application to the Chairperson or staff. A public hearing is then opened.

B. The Applicant or his/her representative shall be given an opportunity to speak in favor of the application. Information submitted should be factual, relevant and not merely duplication of the previous staff presentation. A reasonable time shall be allowed the applicant; others may be limited to short supporting remarks. Each person speaking shall give name, address and nature of interest in the matter, and testimony shall be directed to the Planning Commission.

C. Opponents in the audience shall then be given an opportunity to speak against the application. Information submitted should be factual, relevant and not merely a duplication of the previous presentation(s). A reasonable time shall be allowed for testimony, however time may be limited. Each person speaking shall give name, address and nature of interest in the matter, and testimony shall be directed to the Planning Commission.

D. Other interested parties shall be allowed to comment briefly or make inquiries. All questions shall be directed to the Chairperson, who may redirect as appropriate.

E. At a quasi-judicial hearing, a brief rebuttal from proponents and opponents may then be heard separately and consecutively at the discretion of the Chairperson. The Chairperson may limit the time allocated to each side.

F. Public hearing is then closed. Commissioners voice other significant considerations, and pose any relevant questions through the Chairperson. The Chairperson may question proper parties for answers.

G. The Chairperson receives a motion for disposition and voting from the Commission. Discussion and amendment (if necessary) of the motion may then occur. When a vote is taken, each Commissioner may provide a brief reason related to the approval criteria, for his/her vote.

Section 8. Quorum: For the transaction of business and taking of official action, a quorum shall consist of a majority of the seated members of the Planning Commission, not including vacancies.

Section 9. Motions and Voting: Motions may be restated by the Chairperson before a vote is taken. The name of the members making and seconding a motion shall be recorded in the minutes of the meeting.

Any action taken by a majority of those present, when those present constitute a quorum, at any regular, recessed or special meeting of the Planning Commission shall be deemed and taken as the action of the Commission. Voting on amendments to the Comprehensive Plan,
Development Code, and Maps, all matters requiring a public hearing before the Planning Commission and all matters referred to the Planning Commission by the City Council shall be by roll call vote and the vote of each member shall be recorded in the minutes of the meeting.

Section 10. Parliamentary Procedure: Parliamentary procedure in Planning Commission meetings shall be generally in accordance with Robert’s Rules of Order, Revised, unless it is specifically provided otherwise in these Bylaws, in other Planning Commission resolutions, or in city Ordinances.

Section 11. Record Public: All regular, recessed and special meetings, hearings, records and accounts shall be open to the public.

ARTICLE V – COMMITTEES

Section 1. Establishment of Committees: The Planning Commission may establish and disband standing or special committees as it deems advisable and assign each committee specific duties or functions. Each standing committee shall consist of at least three members. No standing or special committee shall have the power to commit the Planning Commission to the endorsement of any plan or program without its submission to the body of the Commission.

Section 2. Appointment and Terms of Committee Members: The Chairperson of the Planning Commission shall appoint the members of each standing or special committee. The members of each standing committee shall be appointed at the first regular meeting in January. Special committees may be appointed at such times and for such purposes and terms as the Planning Commission approves. When a special committee is appointed with outside stakeholder membership, a Planning Commission member shall be appointed to chair the committee.

Section 3. Committee Vacancies: Vacancies on committees shall be filed as soon as practicable by the Chairperson of the Planning Commission for the unexpired portion of the term.

Section 4. Meetings of Committees: All committees shall meet at the convenience of the members, to be coordinated by the Long Range Planning Manager provided that the Chairperson of the Planning Commission shall also have the authority to call a special meeting of any committee at any time and upon such notice as s/he may specify.

Section 5. Quorum and Voting: A majority of the members appointed shall constitute a quorum of all committees. The affirmative vote of a majority of the committee membership shall be required for the adoption of a matter before the committee.
Section 6. Project Liaison: Members of the Planning Commission may serve as a liaison to Staff on special projects and multi-jurisdictional planning efforts. The function of the liaison is to provide input to staff on project efforts and to participate in public outreach events. The Planning Commissioner liaison shall keep the remainder of the Planning Commission apprised of project activities and their project involvement at regular meetings or workshops.

ARTICLE VI

Section 1. Attendance:

A. Attendance at regular and special meetings is expected of all Commission members.
B. Any member anticipating absence from an official meeting should notify the Chairperson or Long Range Planning division in advance.
C. Any absence may be excused by the Commission, even an extended period. Unexcused absences from three consecutive regular meetings shall be reported to the City Council for appropriate action.

Section 2. Records:

A. The following are the official records of the Commission:
   1. Agenda
   2. Minutes approved by the Commission
   3. The file of any agenda item.
   4. These bylaws of the Commission
B. Copies of the Planning Commission Records shall be made available in the Long Range Planning Department for public review during regular business hours.

ARTICLE VII – AMENDMENTS

Section 1. Amendments: These Bylaws may be amended at any regular meeting by the affirmative vote of a quorum of the Planning Commission; provided that the proposed amendments have been submitted in writing at a previous meeting.
**VMC 20.220.010 PLANNING COMMISSION**

This document references Vancouver Municipal Code 20.220.010 as amended by Ordinance M-4254 § 3(C), in 2018. 1

A. Establishment. Pursuant to Article XI, Section 11 of the Washington State Constitution and Section 8.01 of the City Charter, a Vancouver Planning Commission shall be established and maintained consisting of seven residents of the city or Vancouver Urban Growth Area to be appointed by the Mayor with the approval of the City Council.

B. Representative membership. In selecting members for appointment to the Planning Commission, the Mayor and City Council shall seek to provide representation to a wide variety of neighborhoods, businesses and other interests concerned with the land use, development and quality of life in Vancouver. The Mayor and City Council shall also strive for diversity among commission members, considering but not limited to the following factors when selecting new members: age, education, ethnicity, gender identity, national origin, race, sexual orientation, social class, veteran status, or religious or ethnic values systems. No more than one member of the Planning Commission may represent the unincorporated urban growth area intended to annex and develop as a part of the City of Vancouver.

C. Authority and responsibilities.

1. The Planning Commission shall have such powers and perform such duties as are prescribed by Chapter 35.63 RCW, other applicable state law, and the city code. The Planning Commission shall review and make recommendations to City Council on planned developments greater than 25 acres in size, amendments to the comprehensive land use plan, amendments to the zoning map of 25 acres or greater in size, and implementing standards and regulations that are generally legislative in nature that relate to land use and Title 20 of the Vancouver Municipal Code.

2. The Planning Commission is responsible for the following:

   a. Formal review of actions listed under Chapter 20.210 VMC.

   b. Informal or advisory review of studies, analysis or reports related to land use matters as directed by City Council.

1 Copies of the legal document can be obtained by contacting: Kirsten Hull at (360)487-7813 (Voice/TTY 487-8602), kirsten.hull@cityofvancouver.us or viewed online at https://vancouver.municipal.codes/VMC/20.220.010.
c. Other duties related to land use matters as directed by City Council, provided they are not inconsistent with state law.

D. Terms. Except as provided in this section, the term of office for each member shall be four years, running from January 1st to December 31st. No member may serve more than three consecutive terms. Any vacancy that is not a result of the expiration of a term shall be filled for the un-expired term. Members may be removed by the mayor with the concurrence of City Council, for misconduct or neglect of duties or for three consecutive unexcused absences.

E. Organization.

1. Each year, the Planning Commission shall elect a chair, vice-chair and such other officers as the Planning Commission determines it requires. The term of office for each officer shall run until the subsequent election, provided that vacancies caused by resignation or removal shall be filled for the remaining term of office.

2. The Planning Commission shall adopt rules for the transaction of its business.

3. The Planning Commission may appoint standing or special committees to which it may assign specific responsibilities, provided that such committee(s) shall make no recommendations except to the Planning Commission.

F. Meetings. The Planning Commission shall establish regular monthly or twice-monthly meetings dates pursuant to Chapter 42.30 RCW, provided that, if no matters are pending, a regular meeting may be canceled. Special meetings of the Planning Commission may be called pursuant to the provisions of state law.

G. Actions. All actions of the Planning Commission shall be determined by a majority vote in a meeting at which a quorum is present. A majority of total appointed membership of the Planning Commission shall constitute a quorum.

(Ord. M-4254 § 3(C), 2018; Ord. M-3931 § 5, 2009; Ord. M-3840 § 9, 2007; Ord. M-3691 § 1, 2005)
PLANNING COMMISSION
OPERATING PRINCIPLES

as adopted by the Vancouver Planning Commission on 06/12/02

This document is about our personal operating principles as members of the Planning Commission. It speaks of how we expect to act today and every day. Against these operating principles we will measure our decisions, our actions and ourselves. They are a fundamental part of the way we do business. Our commitment to them means that all of our actions and relationships, whether involving citizens or ourselves, are based on these uncompromising principles.

WE ARE COMMITTED TO:

PERSONAL INTEGRITY: To choose to do the right thing rather than just the easy thing and to choose long-term benefit over short-term expediency.

HONESTY: To be fair and straightforward, to listen to all sides equally before making a decision and to explain the basis for individual decisions.

IMPARTIALITY: To make decisions based upon facts and findings and demonstrate the ability to place the good of the community above individual interests.

FORTHRIGHTNESS: To be direct and straight-forward in discussing issues and making decisions.

RESPECTFULNESS: To treat all persons with respect, dignity and courtesy.

COURAGE: To question one's own biases, to stand above personal perspectives and make decisions for the common good.

EFFECTIVENESS: To organize and execute around priorities and to demonstrate respect for others' personal sense of time while moving toward resolution.

STEWARDSHIP: To care for what has been entrusted to us.

CONSISTENCY: To be aware of the impact of our decisions and to make decisions utilizing consistent application of standards, policies and procedures.
COMMUNICATION WITH COUNCIL

Written Communication (Record to Council):

- It is each commissioner’s responsibility to ensure that the record reflects the rationale for their vote.
- Verbatim records will be made on the motions only.
- Video-taped records are available for Council member's individual in-depth analysis.
- The motion shall contain findings and conclusions supporting the Planning Commission’s decision/recommendation. These findings may be other than those contained in the staff report.
- There will be no separate minority report.

Member Attendance At Council Meetings:

- The Planning Commission may send a representative to City Council to explain a Planning Commission decision; however, the written record should be relied upon. The Planning Commissioner appointed to attend a City Council meeting shall present the decision in as fair and objective a manner as possible.
- When issues on Council agenda have not been before the Commission, and a Commission member chooses to attend a Council meeting and testify, they will declare their role as a citizen - not as a Commission representative.

ROLES AND RESPONSIBILITIES

Role of the Planning Commission:

- Create a forum for public input and the discussion of community planning policies and issues.
- Clearly evaluate issues based on facts, citizen input and technical considerations.
- Make timely recommendations and decisions reflecting consistency with the Comprehensive Plan & sound planning principles which reflect a balance of apparent competing interests.
- Educate the community and groups on the goals of the Comprehensive Plan and act as stewards and ambassadors of the Comprehensive Plan.
- Educate public on the role and processes of Planning Commission, and establish an outreach program for Planning Commission.
- Think and act for the community’s long term interests, a 20+ year horizon.
Role of the Chair

- Convene and keep meetings on time and task. Control verbosity.
- Facilitate - guide meaningful dialogue.
- Mediate disagreements. Help individuals understand each other.
- Serve as a point of contact with staff.
- Coordinate Commissioner training. Involve Commission in new Planning Commission training and introduce new Planning Commission members in a warm and welcoming manner.
- Make committee assignments in consultation with staff, and Planning Commission members.
- Form consensus, especially on legislative actions, to the extent possible.
- Sign official documents.
- Provide leadership without dominating.
- Lead in the development of long-range goals, short-range goals, agenda setting, planning workshops and a balanced workload.
- Involve members in long range planning and setting the year's agenda. Work with City Council, City Manager, and other City services.
- Contact fellow Commissioners periodically outside of meetings to hear concerns.
- Keep Planning Commission members informed of agenda changes, coming events and developments that may affect our workload. Give members opportunities for input.
- Articulate the City vision to other bodies including neighborhood groups. Provide education to others on the City's vision.
- Oversee and coordinate community outreach as well as representing the Commission where needed.
- Maintain decorum, respect, and order in public hearings.
- Call special meetings as needed.
- Actively work with Vice Chair in planning meetings, including meetings with staff.
- Educate and inform - Attend, as necessary, state and regional meetings conduct, as necessary, visitations to other cities and report back to the Commission.
- Speak for the Commission as necessary, providing accurate representation.

Role of the Vice-Chair

- Assume role of the Chair in the Chair's absence.
- Serve as sounding board and counsel for the Chair.
- Monitor meetings, group process and morale and provide suggestions for improvements.
- Actively work with Chair in planning meetings, including meetings with staff.
Role of the Planning Commissioner

- Understand the importance of and give priority to attendance at workshops and public hearings.
- Whenever possible, make on-site visits to items coming before a public hearing.
- Understand the difference between legislative and quasi-judicial issues and the role of the Planning Commissioner.
- Understand that the Planning Commissioner can always call staff for information.
- Read and understand the information compiled by staff prior to workshop and/or hearing.
- Be cautious about taking telephone calls from citizens regarding quasi-judicial issues scheduled to come before the Commission.
- Actively participate in Planning Commission workshops and public hearings.
- Utilize newspapers, planning journals, conferences, meetings and other means to stay current on land use planning and growth management issues.
- Act as a representative of the City of Vancouver and City of Vancouver Planning Commission.
- Act in an honest and ethical manner.
- Participate on other boards, committees, and sub committees as a representative of the Planning Commission.
- Assist new commissioners to fulfill their roles.
- Understand the public hearing process.
- Act in a respectful manner toward citizens, staff and other commissioners.

Role of the Long Range Planning Manager

- Conduct regular meetings with Chair and Vice Chair.
- Provide leadership and attend hearings and other meetings.
- Staff the Planning Commission and work with the Chair and Staff in developing meeting agendas and yearly workplans.
- Serve as liaison to the City Council, City Manager and Assistant City Manager.
- Ensure staff has adequate resources to do the job.
- Provide copies of current organizational charts, staff roles and responsibilities.
- Ensure resources for Planning Commission travel to meetings and training.
- Provide opportunities for education and training.
- Provide copies of the City Council agendas.
- Consider meeting attendance time factors when scheduling hearings.
- Conduct executive sessions when legally appropriate to give more delicate, in-depth information (no vote or deliberation).
- Start workshops on time.
- Send information in advance.
- Have staff from other service areas attend meetings as appropriate.
Role of Staff

- Staff and Planning Commission will work cooperatively in developing the agendas and long-range workplans.
- Recommend alternatives with analysis, pros and cons.
- Give adequate information: facts, historical perspective, and future emphasis.
- Know processes and procedures and explain them clearly and thoroughly.
- Communicate fully.
- Provide realistic time lines and budgets
- Provide technical support.
- Explain technical issues in plain language.
- Legal staff shall provide legal guidance on the Planning Commission process and on individual proposals as they are reviewed.

Role of the Subcommittee Committee Member/Chair

- Reach agreement with the Commission on the scope of the committee assignment. (only Planning Commission members)
- Report back and educate Commissioners on committee's progress issues.
- Ask Planning Commission for input to be presented to the subcommittee.
- Represent the entire Commission, not yourself.
- Communication link to the Planning Commission.

ACTION STEP – On committees we originate, our representative shall serve as Chair. Implement, test and modify this plan as appropriate.

ACTION ITEMS -

1. Establish program for Planning Commission to reach out to the public and other groups.
2. Involve Planning Commissioners in new member training.
3. Provide appropriate recognition of new and departing members.
4. Distribute copies of Council's Informational Memo (Greensheet) to Planning Commissioners.
5. Send Hearings Examiner agendas to Planning Commissioners.
6. Create section on Role of Individual Planning Commission member.
DATE: September 10, 2018

The following update is provided to clarify the procedure for the adoption of meeting minutes by the Planning Commission. After careful review of the Planning Commission Bylaws and the City’s Boards and Commissions Administrative Manual, we have determined that the adoption of minutes is an action that requires appropriate public notice, and can be done at either a workshop or a hearing. The procedure for adopting minutes is outlined below.

Meeting minutes of the previous meeting will be provided to the commission members within two weeks of each meeting. Any comments or points of discussion that arise will be noted by the members and presented at the next meeting. Commissioners should not discuss proposed changes as a group, including via email, in the interim between meetings. This would be a violation of the Open Public Meetings Act, which prohibits discussion of substantive planning issues amongst the Commission outside of regular meetings, including via email.

Staff will notice the public of the upcoming meeting and proposed action.

At the following meeting, the draft minutes will be provided with the meeting materials packet. Under the “Approval of Minutes” agenda item, the Chair will open the floor for any discussion related to the minutes and any changes that may be needed. All actions taken by the Commission require a quorum of Commissioners to be present, including adoption of minutes. A simple majority of those present in favor of adoption is required for approval. The process for changing and/or approving the minutes will conform to the following standard procedure:

1. A member must make a motion to approve the minutes, as they are or with changes.
2. The motion requires a second from another member of the Commission.
3. A yea/nay vote is conducted, unless a roll call vote is requested. Members absent from the meeting summarized in the minutes may abstain.
4. A simple majority in favor of adoption is required for approval. A motion fails on a tie vote.
5. Upon approval, the Chair will sign the copy of minutes provided and staff will submit those minutes to the record.
DATE: September 10, 2018

Attendance at all meetings is expected of all Commission members. All members shall inform the Chairperson and Long Range Planning staff in advance if they are unable to attend any Planning Commission meeting, or if they anticipate being late to any meeting. Any absence may be excused by the Commission through a majority vote, even an extended period of absence. In the case of an emergency, notice should be given as soon as possible.

The following update is provided to clarify the procedure for the excusal of absences from Planning Commission meetings. This procedure may be used at both hearings and workshops, as the vote to excuse an absence is not an action that requires notice.

At the start of the meeting, regardless of whether it starts with a workshop or hearing, Roll Call will be completed. Upon completion, Commissioners may make a motion to excuse any members that are absent. The approval procedure will follow the standard parliamentary procedures as follows:

1. A member must make a motion to excuse the absent Commissioner.
2. The motion requires a second from another member of the Commission.
3. A yea/nay vote is conducted.
4. A simple majority in favor of excusal is required for approval. A motion fails on a tie vote.
5. Staff will record the result of the vote.

Late arrivals and early departures will be noted by the Chair and entered into the record as well.

Attendance information will be used by City Council in their considerations for the reappointment of Planning Commission members. In the case of unexcused absences from three consecutive meetings or 35% of meetings within a calendar year, staff will notify and discuss the situation with the Council Committee Chair to determine appropriate action.
The purpose of this policy is to affirm the applicability of the Appearance of Fairness Doctrine to quasi-judicial proceedings before the Vancouver Planning Commission, and to establish procedures for implementation of the Appearance of Fairness Doctrine in quasi-judicial proceedings before the Vancouver Planning Commission.

DECLARATION OF POLICY

Applicability of Appearance of Fairness Doctrine: The Appearance of Fairness Doctrine is a requirement of Washington law that protects the integrity of quasi-judicial public hearings before the Vancouver Planning Commission. The Appearance of Fairness Doctrine imposes the following requirements: "When the law which calls for public hearings gives the public not only the right to attend but the right to be heard as well, the hearings must not only be fair but must appear to be so. It is a situation where appearances are quite as important as substance. The test of whether the appearance of fairness doctrine has been violated is as follows: Would a disinterested person, having been apprised of the totality of a boardmember's personal interest in a matter being acted upon, be reasonably justified in thinking that partiality may exist? If answered in the affirmative, such deliberations, and any course of conduct reached thereon, should be voided." Zehring v. Bellevue, 99 Wn.2d 488 (1983).

Procedures for Implementation of the Appearance of Fairness Doctrine: This Policy establishes procedures for implementation of the Appearance of Fairness Doctrine in quasi-judicial proceedings before the Vancouver Planning Commission.

TYPES OF HEARINGS TO WHICH DOCTRINE APPLIES

The appearance of Fairness Doctrine applies only to quasi-judicial actions before the Planning Commission. Quasi-judicial actions are defined as actions of the Planning Commission that determine the legal rights, duties, or privileges of specific parties in a hearing or other contested proceeding. Quasi-judicial actions do not include the legislative actions adopting, amending, or revising comprehensive, community, or neighborhood plans or other land use planning documents or the adoption of area-wide zoning ordinances or the adoption of a zoning amendment that is of area-wide significance (RCW 42.36.010). Some examples of quasi-judicial actions that may come before the Planning Commission are: rezones or reclassifications of specific parcels of property; Planned Unit Developments; Master Planned Developments and Mixed Use Master Plans, and special land use permits.

GENERAL OBLIGATIONS UNDER THE APPEARANCE OF FAIRNESS DOCTRINE
Planning Commissioners should recognize that the Appearance of Fairness Doctrine does not require establishment of a conflict of interest. Rather, a violation of the Appearance of Fairness Doctrine occurs when there is an appearance of conflict of interest to the average person. This may involve the Planning Commissioner or a Planning Commissioner's business associate or a member of the Planning Commissioner's immediate family. It could involve ex parte communications, ownership of property in the vicinity, business dealings with the proponents or opponents before or after the hearing, business dealings of the Planning Commissioner's employer with the proponents or opponents, announced predisposition, and the like.

PROCEDURES FOR IMPLEMENTATION OF THE APPEARANCE OF FAIRNESS DOCTRINE

Prior to any quasi-judicial hearing, each Planning Commissioner should give consideration to whether a potential violation of the Appearance of Fairness Doctrine exists. If the answer is in the affirmative, no matter how remote, the Commissioner should disclose such facts to the City Attorney, or to the Community Planning Manager who will seek the opinion of the City Attorney, as to whether a potential violation of the Appearance of Fairness Doctrine exists. The City Attorney, or the Community Planning Manager, shall communicate such opinion to the Planning Commissioner and to the Planning Commission Chair.

Anyone, including a member of the public, seeking to disqualify a Planning Commissioner from participating in a decision on the basis of a violation of the Appearance of Fairness Doctrine must raise the challenge as soon as the basis for disqualification is made known or reasonably should have been made known prior to the issuance of the decision. Upon failure to do so, the Doctrine may not be relied upon to invalidate the decision (RCW 42.36.080). The party seeking to disqualify the Planning Commissioner shall state with specificity the basis for disqualification; for example: demonstrated bias or prejudice for or against a party to the proceedings, a monetary interest in outcome of the proceedings, prejudgment of the issue prior to hearing the facts on the record, or ex parte contact. Should such challenge be made prior to the hearing, the Community Planning Manager shall direct the City Attorney to interview the Planning Commissioner and render an opinion as to the likelihood that an Appearance of Fairness violation would be sustained in superior court. Should such challenge be made in the course of a quasi-judicial hearing, the Planning Commission Chair shall call a recess, if necessary, to permit the City Attorney to make such interview and render such opinion.

When Planning Commission conducts a hearing to which the Appearance of Fairness Doctrine applies, the Chair, or in the case of a potential violation by that individual, the Vice Chair of the Planning Commission, will ask if any Planning Commissioner knows of any reason which would require such member to excuse themselves pursuant to the Appearance of Fairness Doctrine. The form of the announcement is as follows: "All Planning Commissioners should now give consideration as to whether they have: (1) a demonstrated bias or prejudice for or against any party to the proceedings; (2) a direct or indirect monetary interest in the outcome of the proceedings; (3) a prejudgment of the issue prior to hearing the facts on the record; or (4) ex parte contact with any individual, excluding Administrative staff, with regard to an issue prior to the hearing. If any Planning Commissioner should answer in the affirmative, then the Planning Commissioner should state
the reason for their answer at this time so that the Chair may inquire of the City Attorney as to whether a violation of the Appearance of Fairness Doctrine exists."

**The Planning Commission Chair shall have authority** to request a Planning Commissioner to excuse himself/herself on the basis of an Appearance of Fairness violation. If two or more Planning Commissioners believe that another Planning Commissioner is in violation of the Appearance of Fairness Doctrine, such Planning Commissioners may move to request a Planning Commissioner to excuse himself/herself on the basis of an Appearance of Fairness violation. In making such request, the Chair or other Planning Commissioners shall take action that is consistent with the opinion of the City Attorney.

**If an Appearance of Fairness challenge to a Planning Commissioner would cause a lack of a quorum** or would result in a failure to obtain a majority vote as required by law, any such challenged Planning Commissioner shall be permitted to fully participate in the proceeding and vote as though the challenge had not occurred, if the Planning Commissioner publicly discloses the basis for disqualification prior to rendering a decision. Such participation shall not void the decision by reason of violation of the Appearance of Fairness Doctrine (RCW 42.36.090).

**CONSEQUENCES OF VIOLATION OF THE APPEARANCE OF FAIRNESS DOCTRINE**

The remedy for an action taken by the Planning Commission in violation of the Appearance of Fairness Doctrine is to void the action.

**ACTIONS THAT DO NOT VIOLATE THE APPEARANCE OF FAIRNESS DOCTRINE**

**No member of the Planning Commission may be disqualified** by the Appearance of Fairness Doctrine for conducting the business of his or her office with any constituent on any matter other than a quasi-judicial action then pending before the local legislative body. RCW 42.36.02. This means, for example, that the Planning Commission may exercise a power of proposing or reviewing legislative actions, such as comprehensive plan amendments, without violating the Appearance of Fairness Doctrine.

During the pendency of any quasi-judicial proceeding, no Planning Commissioner may engage in ex parte (outside the hearing) communications with proponents or opponents about a proposal involved in the pending proceeding, unless the Planning Commission member: (a) places on the record the substance of such oral or written communications; and (b) provides that a public announcement of the content of the communication and of the parties' right to rebut the substance of the communication shall be made at each hearing where action is taken or considered on the subject. This does not prohibit correspondence between a citizen and a Planning Commissioner if the correspondence is made a part of the record, when it pertains to the subject matter of a quasi-judicial proceeding (RCW 42.36.060).

**Participation by a member of the Planning Commission in earlier proceedings that result in an advisory recommendation** to the Planning Commission shall not disqualify that person, under the Appearance of
Fairness Doctrine, from participating in any subsequent quasi-judicial proceeding. RCW 42.36.070. This means, for example, that the Planning Commission may attend events such as open houses or workshops on an issue, and may still participate in the Planning Commission’s quasi-judicial decision on the issue.
Public Hearing Conduct Sheet

What to expect at Vancouver Planning Commission Hearings

Hearing Process:

- **Opening.** An instructional preamble is read and the Public Hearing is declared open by the Chair.
- **Staff Presentation.** City staff presents their Staff Report. Afterwards, Commissioners may ask questions.
- **Applicant Presentation.** The applicant presents. This may include entering written material into the public record and citing additional information not listed in the Staff Report. After their presentation, Commissioners may ask questions of the applicant.
- **Public Testimony.** The Chair will call on citizens wishing to provide additional information and perspectives. If the Commissioners have questions, they will be directed through the Chair.
- **Closing.** After the close of public testimony, the Chair will close the hearing. No further public comments are taken. The Planning Commission will then discuss and announce its decision.

Be Courteous:

- Set phones and other electronic devices to silent before entering Council Chambers.
- Respect all participants in the public hearing. Do not interrupt.
- Avoid demonstrations of support or opposition (including clapping, whistling, catcalls, etc.).

To Speak at the Hearing:

1. Complete a Public Testimony form and give it to staff. Forms are located on the counter by the door.
2. When called, approach the podium and state your full name and address. If you are unable to sit at the podium, a wireless microphone will be provided. Direct all questions and comments to the Chair.
3. Make your points clearly and avoid repeating any that have already been made. Limit your testimony to three minutes.
The role of the Planning Commission is to review and analyze proposed ordinances, comprehensive plan amendments, zoning changes and other land use related issues. We follow a public process, including holding hearings during which the public has an opportunity to provide additional perspectives and information.

In legislative matters, the role of the Commission is advisory. The City Council will hold separate hearings, consider our recommendations and make a final determination.

The Planning Commission will conduct a public hearing tonight and take testimony regarding the matter being considered. If you want to testify, please fill out one of the yellow cards in the table in the lobby and give it to staff.

When you are called, please approach the table, speak directly into the microphone, and state your name for the record. If you are providing the formal recommendation of a neighborhood association or other group, please tell us when the association voted on the matter as well as how many people were for and against.

Please keep remarks brief and to the point. Remarks should be directed to the Planning Commission as a body, not the audience, staff or the applicant. Please do not repeat testimony that has already been provided in print or verbally. As a reminder to my colleagues, please indicate to the chair when you want to be recognized.

When it is your turn to testify, please state your name clearly for the record. If you have not provided us with a yellow card, please state your address also.

At the conclusion of public testimony, the applicant may be given an opportunity to respond, after which the public portion of the hearing will be closed. The Commission will then deliberate and make a recommendation to Council.

Would anyone on the Planning Commission like to disclose any conflicts of interest?

Before we begin the hearing, please ensure that all cell phones and other electronic devices are turned off. Please show respect for the people testifying tonight whether or not you agree with their comments.
Parliamentary Procedures: "Cheat Sheet"

Main Motion:
1. A member must be recognized by the Chair in order to make a motion.
2. Requires a second.
3. Once seconded, the motion is "on the floor" for discussion. The Chair restates the motion prior to allowing discussion to ensue.
4. Requires simple majority for approval.

Debate/Discussion:
1. Once a motion is on the floor, if no one offers to discuss then the Chair immediately proceeds to a vote.
2. The person who moved the motion has the right to speak first after the Chair's call for discussion. The Chair must recognize that person first.
3. A member may only speak twice to a motion. The second chance to speak to a motion can occur after everyone speaks for the first time.

Closing Debate/Discussion:
1. A common mistake Chairs make is to close discussion.
2. The Chair does not have authority to close discussion on a motion.
3. Discussion is closed either through a lack of further member comments, or a successful calling of the question.
4. When a debate appears to the chair to be finished, he/she should inquire, "Are you ready for the question?"

Limiting Time of Debate/Discussion:
1. Requires a second.
2. Acted upon immediately and is not debatable.
3. Can not apply to anything but the motion before the Board at that time.
4. It is amendable.
5. Requires a 2/3 majority for approval.
6. If successful, the effect is to limit discussion to a certain time period (e.g., 30 minutes) including the main motion & amendments.

Amendment of a Main Motion:
1. Requires a second.
2. It is amendable (but the amendment of an amendment is not amendable; see Amendment of an Amendment below).
3. Can (1) add words, (2) strike words, or (3) substitute new language to the main motion.
4. Requires simple majority for approval.

Amendment of an Amendment:
1. Requires a second.
2. It is not amendable; that is, a first motion to amend is amendable, but an amendment to an amendment (amendment of the second degree) is not amendable.
3. Can (1) add words, (2) strike words, or (3) substitute new language to the first amendment motion.
4. Requires simple majority for approval.

Reconsidering an Approved Motion:
1. Requires a second.
2. If seconded, it must be acted upon immediately.
3. It is not amendable, cannot be tabled indefinitely, and it cannot be referred to a committee.
4. May only be made during the same meeting at which the previous motion was approved.
5. This motion may be made while any other question is pending, even if it means interrupting a member who has the floor.
6. The motion to reconsider is debatable so long as the action being reconsidered was debatable. If the action being reconsidered was not debatable, then the motion to reconsider is likewise not debatable.
7. Only requires a simple majority to pass, regardless of the vote necessary to adopt the action being reconsidered.
8. If the motion to reconsider is lost it cannot be repeated.
9. If successful, the effect is to place before the Board the original question in the exact position it occupied before it was voted upon (including any amendments it had).
10. A motion to reconsider provides a means of correcting (at least on the day on which it occurred) Board errors due to hasty action.

Rescinding an Approved Motion:
1. Requires a second.
2. Requires a 2/3 majority to pass.
3. Must be noticed at the previous meeting, or called for as part of the agenda for the current meeting, that a motion for rescission of an approved action will be considered by the Board.
4. Cannot be made during the same meeting at which the original motion was approved (a motion to reconsider is used in that case).
5. It is debatable.
6. It is amendable.
Tabling a Motion:
1. Requires a second.
2. Acted upon immediately and is not debatable.
3. Can not apply to anything but the motion before the Board at that time.
4. Is not amendable.
5. Requires a simple majority for approval.
6. If successful, the effect is to table a motion until the next regular meeting of the Board.

Taking a Motion from the Table:
1. Requires a second.
2. Acted upon immediately and is not debatable.
3. It is not amendable.
4. Can not apply to anything but the previously tabled motion.
5. Requires a simple majority for approval.

Tabling a Motion Indefinitely:
1. Requires a second.
2. Acted upon immediately and is not debatable.
3. Can not apply to anything but the motion before the Board at that time.
4. It is not amendable.
5. Requires a simple majority for approval.
6. If successful, the effect is to table a motion until such time, subsequent to the current meeting, that a member of the Board moves, has seconded, and has approved (simple majority) a motion to retrieve the item from the table.
7. The object of this motion is not to postpone, but to reject the main motion without incurring the risk of a direct vote on it.

Referring a Motion to a Committee:
1. Requires a second.
2. It is debatable (not the main motion, only the motion to refer to a committee).
3. It is amendable.
4. Requires a simple majority for approval.
5. Takes precedence over motions to amend and to table.

Withdrawing a Motion:
1. May be made at any time before a vote on the motion has occurred.
2. Requires a second.
3. It is not debatable.
4. It is not amendable.
5. Requires a simple majority for approval.

Calling the Question:
1. Requires a second.
2. Acted upon immediately and is not debatable.
3. It is not amendable.
4. Requires a 2/3 majority for approval.
5. If successful, the effect is to end all debate on the motion before the Board and force a roll call vote.

Voting:
1. The Chair restates the question immediately prior to the vote.
2. The Chair calls for the yes votes and counts.
3. The Chair calls for the no votes and counts.
4. A roll call vote (otherwise known as a "rising vote") is required for any motion which requires a 2/3 majority to pass, or when a voice or show of hands vote produced an inconclusive result.
5. A motion fails on a tie vote.
6. Abstentions are treated as a non-vote (that is, as if a member were absent).
7. The Chair may vote (as well as make motions and speak on behalf of one side or the other).

Point of Order:
1. Does not require a second.
2. Can be made even when it interrupts the speech of another member.
3. Cannot be debated or amended.
4. Must be decided by the Chair without debate.
5. Upon announcing his/her decision, the Chair should explain the reasons for the decision.
6. The decision by the Chair may be appealed by two members, one appealing and the other seconding the appeal, and then entering debate and voting as a Board on the decision (simple majority for approval).
7. If the Chair is in doubt and chooses to submit the question to a vote of the Board, then it does become a debatable issue (simple majority for approval).

Adjournment:
1. Requires a second.
2. Acted upon immediately and is not debatable.
3. It is not amendable.
4. However, a motion to adjourn at the end of a group's program, when in effect it dissolves the assembly permanently, is treated as any other motion, being debatable, amendable, etc.
5. If the meeting is, in effect, the last regular meeting of the Board, then the motion to adjourn should be treated as any other motion and debate allowed.
6. The motion to adjourn may not be made when another motion is already on the floor.
7. Even though the motion to adjourn is not debatable the chair has the right to inform the Board about any business requiring attention before adjournment. If the chair feels an item must be attended to before the Board adjours, he/she can request that the mover withdraw the motion to adjourn.
8. Requires a simple majority for approval.
I. Introduction to Planning
   - Glossary of Common Land Use Terms
   - Short Course on Local Planning Information

II. Planning Commission Conduct
    - Knowing the Territory, Basic Legal Guidelines for Washington City Officials
    - Chapter 35.63 Planning Commissions
    - Chapter 42.30 Open Public Meetings Act
    - Chapter 42.36 Appearance of Fairness Doctrine - Limitations
    - Chapter 42.52 Ethics in Public Service

III. Additional Resources for Quasi-Judicial decisions
    - The Appearance of Fairness Doctrine in Washington State
    - Avoiding Unconstitutional Takings of Private Property

IV. City of Vancouver Long Range Planning Guiding Documents
    - Comprehensive Plan 2011-2030
    - Subarea Plans

V. Other Bodies
    - Vancouver City Council
    - County Planning Commission
    - CVTV