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Agenda

- Problem Statement
- Warehouse Study Goals
- Land Availability
- Warehouse Types
 - Key Differences
 - Identified Impacts
- Possible Code Changes
- Next Steps





Problem Statement

Dramatic increase in applications for very large warehouses over short period of time



- Late 2022: Mirroring national trends 5
 proposed large warehouses in Vancouver,
 2.8 million square feet
- Staff concern about potentially rapid loss of industrial land for low-wage, low jobs/acre uses
- Additional concerns: traffic, pollution, visual, energy/climate, impacts to vulnerable areas; adaptive re-use
- Study needed to determine differences and impacts, possible code amendments
- December 2022: Council enacted 6-month moratorium to study impacts; extended by Council in June 2023

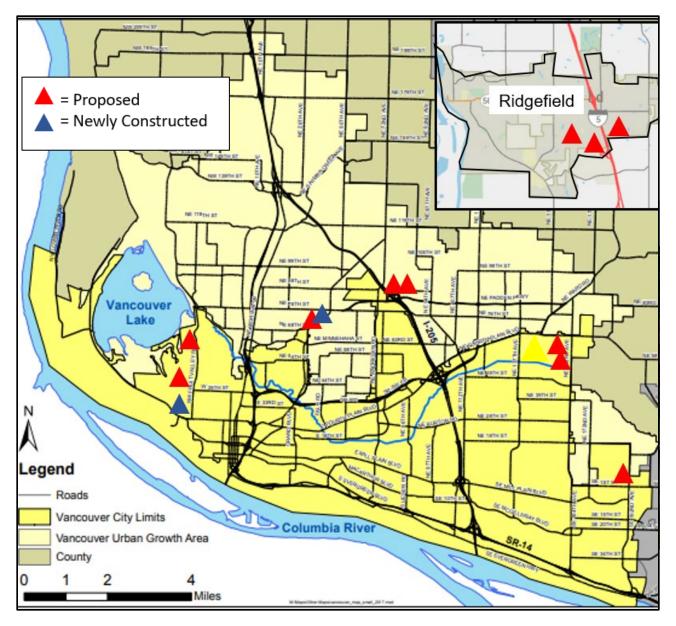
Surge in Large Warehouse Applications

Clark County primarily served by Portland distribution centers

Map shows proposed Warehouses >250,000 s.f. in Clark County

5 in City of Vancouver







Understand Differences & Impacts

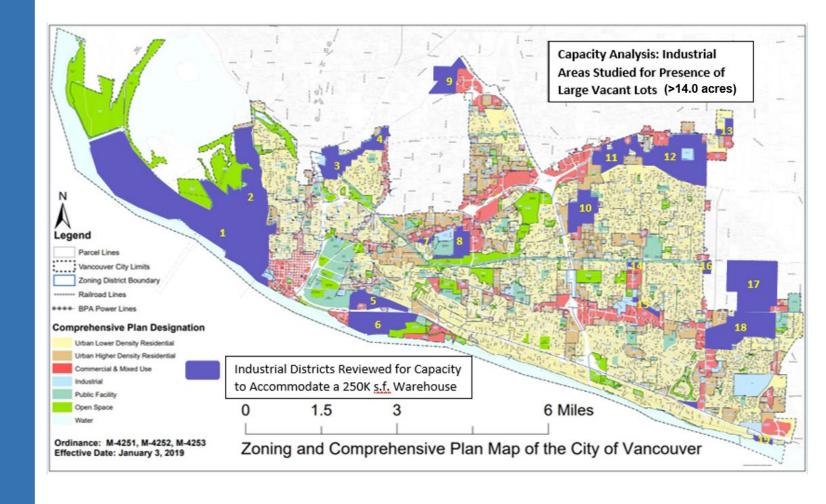
Gather Public and Stakeholder Input

Propose Code Amendments



Land Availability Analysis

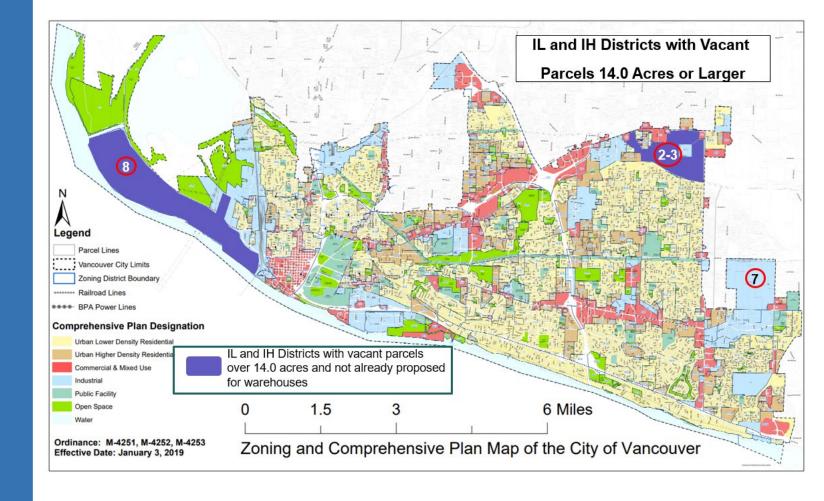
- 14 acres needed to support 250,000 s.f. warehouse
- 19 industrial areas studied for vacant/underdeveloped parcels > 14 acres





Land Availability Analysis

- Discovered very few parcels available to accommodate a 250,000+ square foot warehouse
- Port of Vancouver, East Orchards, Section 30
- Parcels in Sec. 30 have prior agreements that allow warehouses; would be exempt from new standards



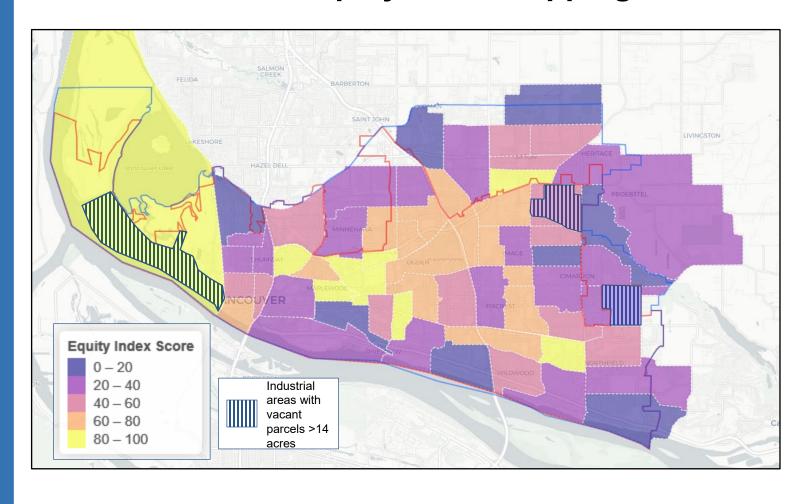


Equity & Locational Considerations

- Identifies priority areas of equity using Census data
- Port of Vancouver is in high priority equity area – increase in truck traffic on Fruit Valley Rd. possible
- East Orchards area is in area of moderate equity priority



Vancouver's Equity Index Mapping Tool



Types of Warehouses

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Traditional Warehouse

 Long-term storage of bulk inventory or business-to-business (B2B) orders

E-commerce Facilities

- Designed to provide value-added logistics services to streamline the supply chain; individualize parcel delivery
- Examples:
 - Distribution Centers
 - Fulfillment Centers
 - Receive Centers
 - Last Mile Delivery Centers

Key Physical Differences

E-commerce vs.
Traditional Warehouses

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E-commerce Facilities

- Variation in building size/footprint
- Higher clear heights; maximize space utilization
- More loading dock doors
- Located near population centers, ports, etc.

Traditional Warehouses

- Smaller building size/footprint
- Lower clear heights
- Fewer loading dock doors
- Located close to other industrial uses

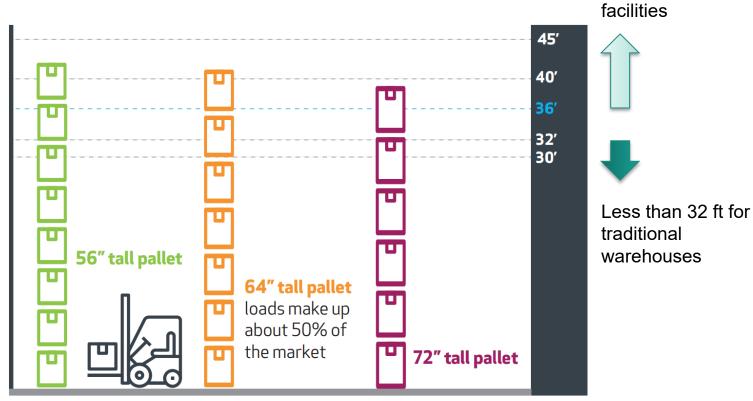
Key Physical Differences

E-commerce vs.
Traditional Warehouses

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Building Clear Height



Source: Modern Architecture

Greater than 36 ft for e-commerce

Key Operational Differences

E-commerce vs.
Traditional Warehouses

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E-commerce Facilities

- High turnover of goods
- Around-the-clock operations supported by automation
- More employees, may include a few high paying jobs
- More daily truck and van trips

Traditional Warehouses

- Slower turnover of stored goods > 1 day
- 8-hour day shifts, 5-day weeks
- Fewer employees, primarily unskilled labor
- Fewer daily truck trips

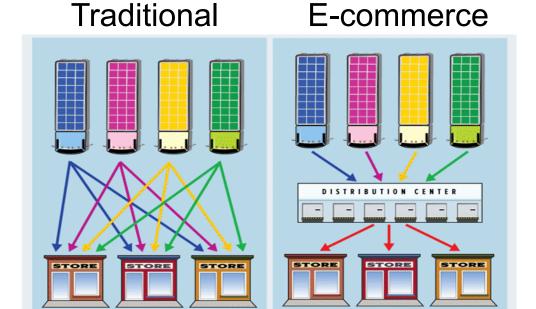
Warehouse Code Amendments —12

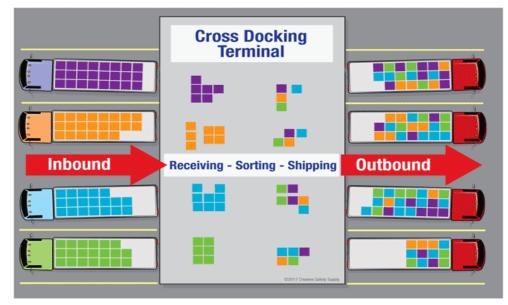
Key Operational Differences

E-commerce vs.
Traditional Warehouses

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Source: Creative Safety Supply

Warehouse Code Amendments —13

Key Operational Differences

E-commerce vs.
Traditional Warehouses

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Traffic Impacts of a 100,000 sf Facility

Land Use	Daily Trip Rate			
Lanu USE	Vehicles	Trucks		
Warehousing (150)	171	60		
Mini-Warehouse (151)	145	4		
High-Cube Transload and Short- Term Storage Warehouse (154)	140	22		
High-Cube Fulfillment Center Warehouse (155)	181 (644)^	23 (19)^		
High-Cube Parcel Hub Warehouse (156)	463	58		
High-Cube Cold Storage Warehouse (157)	212	75		

Source: Institute of Transportation Engineers (ITE) Trip Generation Manual

*Average daily trip rate per 1,000 sf of gross floor area on a weekday

 $XX(XX)^{\wedge}$ – Non-sort facility (sort facility)

Key Economic Differences

E-commerce vs.
Traditional Warehouses

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E-commerce Facilities

- May include a few high paying jobs such as automation engineers
- Generates more indirect jobs
- More local and regional economic impacts

Traditional Warehouses

- Mostly unskilled labor with a few managerial jobs
- Generates fewer indirect jobs
- Less local and regional economic impacts

Key Economic Differences

E-commerce vs.
Traditional Warehouses

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Example Existing Warehouses

Facility	Building size (sf)	Employees	Annual Payroll	Property Tax	Regional Impact			
					Indirect Jobs	New Dollars*		
Traditional warehouse	165,000	126	~ \$5M	~\$90K	177	~\$13M		
E-commerce Facilities								
Sortable fulfillment center	800,000	1,500	~ \$60M	~\$290K	2,112	~\$150M		
Non-sortable fulfillment center	1,000,000	675	~\$30M	~\$360K	951	~\$70M		
Receive center	600,000	400	~\$16M	~\$220K	563	~\$40M		
Last mile delivery center	100,000	100	~\$4M	~\$19K	141	~\$10M		

^{*}New dollars circulating in the regional economy as result of the warehouse development; this includes annual payroll of warehouse employees and indirect earnings.

Warehouse Code Amendments —16

Source: GLDPartners

Adaptive Re-use of Large Warehouses

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Large warehouses can be reused for:

- Commercial kitchens
- Office space
- Production or testing facilities for a range of technology
- Gyms and indoor sports space
- Community/ special events centers

Key design considerations

- High ceilings
- Provision for power expansion
- Multi-story structures

Conclusions Regarding Key Differences

E-commerce vs.
Traditional Warehouses

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Vancouver

- Building size | There is variation in building footprints/ sizes of e-commerce facilities compared to traditional warehouses
- Operations | Around-the-clock operations at e-commerce facilities entail more daily medium/heavy truck and van trips
- Economic Impact | E-commerce facilities have a greater economic impact than traditional warehouses (jobs and tax revenue)
- Adaptive Reuse | Specific design features are needed to accommodate potential reuse of large warehouse buildings

Possible Climate Action Measures

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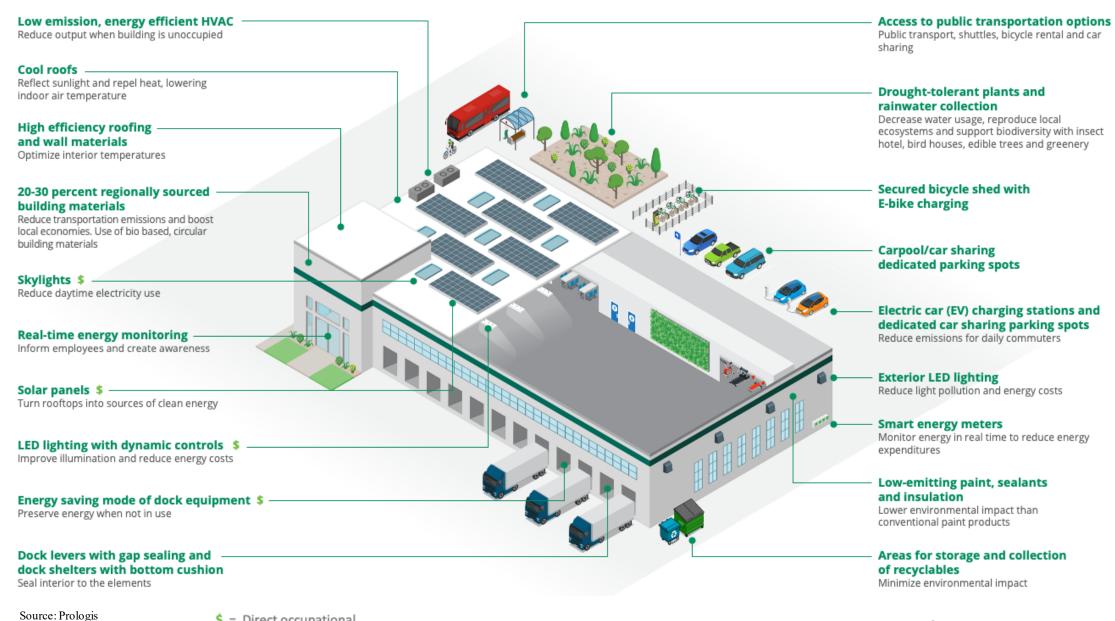


Energy Provisions & Conservation

- Power requirements
- Auxiliary power/ electric truck charging
- Alternative energy systems
- Motion sensors, skylights and clerestory windows, high-reflectance roof membranes, climate control

Water Conservation & Waste Management

- Water conservation measures
- Dedicated area for onsite recycling
- Environmentally friendly building materials



\$ = Direct occupational cost savings



Conclusions

- E-commerce and demand for large warehouses here to stay
- Available large industrial parcels only in 2 or 3 areas of City
- E-commerce warehouses more intensive operationally
- Jobs/economic data is mixed
- Some impacts from larger warehouses could be addressed by amendments to VMC Title 20, Land Use and Development Code

Potential Code Amendments

<u>Issue</u>

Use Limitations

Locational Concerns

Traffic impacts

Proposed Fix

Make warehouses >250,000 s.f. conditional uses ('C' in use table) IL/IH Districts

Make warehouses <250,000 s.f. limited uses with specific standards ('L' in use table)

Require access from a primary arterial; larger warehouses to be within 1.0 miles of a state or interstate highway

Base traffic generation on ITE Manual Land Use Category 155 (high cube transload storage) unless specific type of warehouse is identified early on; use SEPA/CUP to address specific off-site impacts

Prohibit large trucks from utilizing non-truck routes

Potential Code Amendments (cont.)

<u>Issue</u>

Parking/Loading Min.

Loading Bays

Lot Coverage

Visual Impacts

Proposed Fix

Decrease parking and loading minimums so surface lots are not over-sized

Prohibit loading bays facing residentiallyzoned property

Reduce max. lot coverage to increase vegetative buffers

Require building elevations longer than 300' to be medium-to-dark shade (e.g. no white or light-colored building);

Treed buffer (25-30' deep) adjacent to public street or residentially-zoned property

Potential Code Amendments (cont.)

<u>Issue</u>

Climate Action (Energy)

Proposed Fix

Require 75% onsite energy from renewable sources, to be audited prior to occupancy permit

EV charging ports at all loading docks

EV charging stations at 20% of parking spaces

Rooftop skylights for natural light; use of LEDs

Light-colored roofing material to reduce heat absorption

Recycling of Packaging

Warehouse-specific waste-reduction measures being developed by staff (may be VMC Title 6)

Ongoing Outreach

City's BeHeard Webpage

Alliance for Community Engagement (ACE)

Identity Clark County (ICC)

Port of Vancouver

Neighborhood Associations

- Fruit Valley N.A.
- Burnt Bridge Creek N.A.
- North Image N.A.











Develop Code Changes to Title 20 VMC

Additional Public/Stakeholder Input

PC/CC Workshops
Public Hearings



Thank You

To learn more, visit: beheardvancouver.org/warehouse

