# City of Vancouver 2019-2020 Biennial Budget



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# 2019–2020 Biennial Budget City of Vancouver, Washington

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Vancouver, Washington sits on the north bank of the Columbia River directly across from Portland, Oregon. The Pacific Coast is less than 90 miles to the west. The Cascade Mountain Range rises on the east. Mount St. Helens National Volcanic Monument and Mt. Hood are less than two hours away. The spectacular Columbia River Gorge National Scenic Area lies 30 minutes to the east.

Vancouver combines the excitement of a major metropolitan area with smalltown charm and abundant recreational opportunities. Vancouver enjoys mild weather with less average annual rainfall than Boston, Washington, D.C. or Atlanta. The seasons are distinct. Summer temperatures generally climb into the 80s. Winter nights rarely fall below 30 degrees Fahrenheit. Our moderate climate results in lush forests and abundant foliage. Springtime explodes with blossoming trees and shrubs.

#### Founded: 1825

Incorporated: Jan. 23, 1857 City's Namesake: Captain George Vancouver, British sailor/explorer (1758-1798) Population (2018 estimate): 185,000 Area: 51.84 square miles Density: 3,569 people per square mile Elevation: 150 - 290 feet Latitude: 45° 37' 32.358" N Longitude: 122° 40' 31.7994" (measured at City Hall, 415 W. 6th St.)

# **ABOUT VANCOUER**

# **The Budget Process**

The City of Vancouver uses the biennial budgeting process to balance the cost of providing services to the community with available revenues. Many City policies guide the budgeting process, including the City's Financial Policies, which govern the budget process and financial planning and reporting; Washington State Title 35 RCW; the City's 2016-2020 Strategic Plan; the City Council's Policy Goals; Capital Improvement Plans; the City Comprehensive Plan; and a number of individual departmental business plans.

# The Biennial Budget

A biennial budget is a financial plan that includes expenditure and revenue estimates for two fiscal years, beginning with odd numbered years. Each year of the biennium begins on January 1 and ends on December 31. In additional to outlining programs for the coming year, the budget controls the local governments spending authority. The budgeting process encourages community input and is a vehicle for eliciting public opinion about proposed programs and fiscal policies. The budget must meet certain minimum state requirements and those as outlined in City Code and Charter.

In accordance with Washington State Law, the City Manager's Recommended Budget must be submitted to the City Clerk by the first Monday in October the year before the budget is to be implemented. The City Council is briefed throughout the year in a variety of retreats and workshops, and provides feedback that it captured in the City Manager's Recommended Budget. Final Council review is conducted in a number of meetings with staff and City management, culminating in three public meetings: the Workshop, First Reading, and Public Hearing and Budget Adoption.

## **Budget Development**

The budget development process starts with the Budget Office estimating revenues and expenditures for the next six-year period. Expenditure estimates are based on the cost of providing services to the community at current levels. The Budget Office also prepares a detailed six-year

revenue forecast outlining resource availability, which is then discussed with City Manager and Council and a budget policy is developed to provide guidance to all City departments.

The Budget Office prepares the baseline budget for departments, including the current budget adjusted for inflation as appropriate and removing limited-term initiatives and capital items. Each city department is responsible for reviewing staffing and other items in the baseline budget in the context of the provided service to the community. Departments then develop a prioritized list of items to be reviewed and potentially addressed in the budget process. The list should be based on departmental priorities and informed by departmental expertise, community feedback, third party analysis, departmental business plans, and the City Strategic Plan.

Departments may use internal processes and tools to develop their own budgets before preparing the documents required by the Budget Office. The specific division of responsibility between the Budget Office and the individual departments is listed below.

#### **Departmental Responsibilities:**

- Ensure that departmental budget reflects Council priorities and reaches desired outcomes identified in the City Strategic Plan.
- Review the baseline budget, compare to historical expenditures and/or revenues and make adjustments as necessary to reflect actual spending patterns.
- Review and verify all departmental positions, including: titles and classifications, FTE counts, allocations, overtime, benefits, and salaries.
- Review and update department narratives as appropriate.
- Submit the requested baseline budget and prepared decision packages to the budget office for further review.

#### **Budget Office Responsibilities:**

- Ensure that the overall budget reflects the City Manager and Council's priorities.
- Develop revenue and expenditure forecasts.
- Prepare the baseline budget for all funds.
- Develop support services reimburse rates based on the cost of providing these services, and rates to recover the appropriate costs for the self-insured City functions.
- Provide position control services and review existing positions city-wide, including: merit calculations, step increases, and benefit adjustments based on union membership;

- Analyze submitted decision packages for completeness and accuracy, and make recommendations to management based on the City Manager's, departmental, and Council priorities.
- Evaluate and ensure that multi-year capital projects requests have sufficient resources to be completed;
- Work with departments to evaluate operating and capital budget cash flows and ensure funding availability;
- Ensure revenue estimates for new initiatives proposed by departments are accurate, reasonable and supportable;
- Prepare budget reports and the City Managers' Recommended and Adopted Budgets.

After assessing the budget requests, the budget office analysts review their recommendations with the Chief Financial Officer, who then reviews the recommendations with the City Manager, the Budget Committee, and the City's Management Leadership Team.

The budget office analysis presented to the MLT typically includes:

- Retro- and prospective financial summaries of departmental resources and requirements;
- Summaries of major issues, the status and result of previous decision packages, and department performance trends;
- Other budget issues, such as how the budget addresses Council priorities and strategic issues;
- Analysis of and recommendations on departmental decision packages.

# **City Manager's Recommended Budget**

The City Manager is responsible for finalizing and presenting the Recommended Budget to the City Council. The City Manager's Recommended Budget is the culmination of a process that includes budget development, analysis, and necessary revisions. After the City Manager's final review, the Budget Office prepares the City Manager's Recommended Operating and Capital Budgets, including the executive summary and detailed recommendations.

# **Council's Approved Budget**

After the thorough review of the City Manager's Recommended Budget, and public workshops concerning the recommendations and specific items of interest, the City Council makes changes to the Recommended Budget as needed. The Council then holds the First Reading and Public Hearing on the amended Recommended Budget. After a public meeting in which Council votes to approve the Recommended Budget, the Recommended Budget become the Approved Budget for the following biennium. The Budget Ordinance is accompanied by four attachments:

Operating and Capital Appropriations by Fund; City Staffing by fund, department, and position classification; the Capital Projects Schedule which includes funding sources; and the Salary Range Schedules for exempt positions.

### **Budget Amendments**

#### **Supplemental Budget**

Two opportunities to amend the approved budget occur in each fiscal year. These opportunities are called Supplemental Budget Amendments and require City Council adoption. Supplemental budgets are intended to address budget-related issues that were unanticipated when the original budget was developed. Following are examples of items that are typically addressed by supplemental appropriations: changes in expenditures funded by grants received since the budget adoption, new/increased revenues, error corrections, and position changes that have been approved by the Position Review Committee.

#### **Carry-forward Requests**

Carry-forward requests occur at the beginning of each year for professional services, capital projects, or grants when the timing of the expenses was delayed and needs to occur in the following budget year. In the first year of the biennium carry-forward requests require council approval to re-appropriate the budget. Carry-forward requests in the second year of the biennium require authorization by the Budget Manager, because the two year budget appropriation is not amended.

#### **Budget Alignment**

Departments can make a request to re-assign budget within their funds and departments, mostly within the "controllable" portion of the department budget – supplies and non-professional services. Professional services are intended for a specific purpose and departments are accountable for producing the outcome communicated during the budget process. Salary/benefit and intergovernmental budgets are not allowed to be used for other purposes, unless approved by the City's Budget Manager. Budget alignments cannot increase a fund's appropriation beyond the amount in the Council Approved Budget and budget cannot move between funds. Department budget alignment requests must include justification and supporting documentation, and are subject to Budget Office approval. Budget alignments are only used to address one-time issues.

# **Vancouver City Government**

#### Mayor

Anne McEnerny-Ogle

#### **City Council**

Bart Hansen Bill Turlay Alishia Topper Ty Stober Linda Glover Laurie Lebowsky

#### **City Manager**

**Eric Holmes** 

# **City of Vancouver Organizational Chart**



# **Executive Summary**

The 2019-2020 Adopted Budget is balanced over the biennium, and uses existing cash in various City funds for both one-time initiatives and the City's capital program. The 2019-2020 Adopted Budget totals \$1.2 billion for all operating and capital funds. It uses \$45.2 million in existing cash reserves city-wide, primarily from capital funds, to fund both the City's 2019-2020 Capital program and one-time initiatives.

By 2020, 1,180.4 Full-Time Equivalent (FTE) positions are funded in the Adopted Budget, a 6% increase over the 2018 authorized FTE count. The two year budget for all funds is 3.7% higher than the current 2017-2018 Budget.

	2018 Revenue	2018 Expense	2018 Estimated	2019-2020 Projected	2019-2020 Projected	2019-2020 Estimated Ending	
Fund Name	Budget	Budget	Ending	Revenues	Expenses	Balance	
Total All City Fund	535,049,999	565,153,327	285,047,920	1,154,937,735	1,200,144,730	239,840,925	

In the General, Street, and Fire funds, the budget proposes using \$7.1 million in existing reserves to fund one-time initiatives, including: equipment needs, pilot projects funding, addressing homelessness and diversity, and establishing a cultural coordination program.

		2018	2018 2018 2018 Estimated		2019-2020	2019-2020	2019-2020 Estimated
		Revenue	Expense	Ending	Projected	Projected	Ending
Fund	l Fund Name	Budget	Budget	<b>Balan c</b> e	Revenues	Expenses	Balance
001	General Fund	165,063,623	170,385,348	56,446,663	344,669,554	346,085,452	55,030,765
102	Street Fund	13,598,361	15,069,351	9,557,206	28,093,067	34,192,993	3,457,280
151	Fire Fund	41,700,247	42,320,696	3,013,050	93,489,763	93,028,380	3,474,433
Total	General, Street, Fire Funds	220,362,230	227,775,396	69,016,919	466,252,384	473,306,825	61,962,478

As reviewed with Council at the February 23, 2018 retreat and in several subsequent conversations, the following assumptions guided budget preparation and are included in the Adopted Budget.

#### Revenues

The Adopted Budget reflects the following revenue assumptions:

- Implementation of the statutorily authorized 1% increase in property tax revenues for each year of the biennium.
- Rate adjustments for sewer, water, drainage and garbage utilities to reflect inflation and fund depreciation costs already included in the Vancouver Municipal Code.
- Optimized fee rates in fee-for-service enterprise areas, such as parks and recreation, building, and planning.
- Increased parking rates to achieve full fiscal self-sufficiency in that area.
- A mild recession is anticipated in late 2019, early 2020.

#### **Expenditures**

The expenditures in the Adopted Budget were developed consistent with the following:

- Modest personnel cost increases.
- A very limited number of FTE employees added without new associated revenue; limited-term positions used to pilot new service delivery models in high priority areas that warranted increased use of City resources, such as: addressing homelessness, establishing the cultural program, and grounds maintenance.
- A zero-based budgeting approach taken to overtime, one-time professional services, and transfers.
- Dedicated funds optimized to sustain core services, particularly in public safety.
- No new debt.

#### Forecast

Using the basic assumptions listed above, the original 2019-2024 forecast included a \$2 million/year surplus over the 2019-2020 biennium with a modest deficit, slightly higher than the forecast's margin of error, developing by the end of the forecasted period. The six-year forecast incorporates a moderate recession in late 2019 – early 2020. The actual revenue performance in 2018 has been better than anticipated, mostly due to strong sales tax revenues from new construction, auto sales, and general retail. In August, the original six-year revenue forecast was updated to include the higher sales tax revenues continuing through the end of the biennium.

The following chart presents the original 2019-2024 forecast, along with the updated revenue forecast based on the most current trends, and incorporates the 2019-2020 Adopted Budget as recommended by the City Manager. The City anticipates using some cash balances in 2019, but will remain structurally sound through the end of the forecasted time period.



# **Key Framework Initiatives:**

The 2019-2020 Adopted Budget has been carefully crafted to align the City's strategic plan, and the Council and community's priorities and expectations. The budget reflects the following themes: assure a firm foundation, implement current initiatives, advance key strategic projects, build capacity and momentum, and plan for a stronger Vancouver.

#### Assure a firm foundation

The Adopted Budget continues to fully fund City reserves and depreciation accounts to the levels dictated in the Council-approved financial policies, while maintaining adequate operating capital throughout the biennium. The Adopted Budget also increases staffing in support services to ensure that operating departments can reach their objectives. Additional positions in direct service providing departments, such as: parks, public works, administrative services, and public safety, will allow the City to slightly increase service levels in high priority areas. Support services are also being appropriately sized to enable them to continue to effectively support the direct service providers. Overall, the budget recommends adding 79.5 FTEs over the biennium. The following are some highlights from the Adopted Budget consistent with this key initiative:

#### **Highlights:**

- The budget maintains operating capital, and funds a full reserve and depreciation regimen in the General Fund to the levels dictated in the financial policies.
- A total of 13 new positions are added in Fire to staff the new Fire Station 11 that is currently under construction. The new positions and construction of the new fire station is funded largely by Fire District 5.
- Additional 2 FTEs and supporting costs are added in parks maintenance in 2020. This initiative will continue the service level increase that began in 2016-2017 to keep city parks green.
- Two additional positions funded by the Street Funding Initiative are added to support the capital program. These positions are needed due to the increased service level of the Pavement Management program and are funded by new Street Initiative revenues, phased in through the 2019-2020 biennium.
- A net total of 7.5 FTEs are added in the Internal Services fund to help the City's expanding capital program, information technology, and staffing keep up with the increasing demand for services. Over the biennium, this includes two FTEs to implement the expanded city-wide GIS program, benefiting all city departments, and one FTE dedicated to improving the City's records program.
- The SUV pilot project has proven to be a cost-effective method of augmenting high-priority medical call responses. The Adopted Budget coverts the project staff from limited term to permanent. The budget also recommends adding 5.0 new FTE Fire Marshal

positions to continue working through the fire inspection backlog. The Fire Marshal positions are almost fully funded by the inspection revenues this program generates.

- The Adopted Budget recommends adding two positions in the City Manager's office: an FTE to coordinate homeless services and an FTE dedicated to supporting the City's Cultural Commission, art grants, and public art maintenance.
- The Adopted Budget affirms the 2017-2018 staffing levels as the baseline for all other service areas.
- The budget also includes a revenue-funded position in the Building Fund addressing the increasing complexity of new development permitting.
- The budget assures the competitiveness needed to retain and recruit workers by maintaining compensation market relevance.
- A total of 17.5 new FTE positions are added in Public Works to support the increasing demands of the utilities capital program.

#### **Implement Current Initiatives**

In recent years, the City Council and Vancouver community have decided to provide additional resources for key city services, including: streets, police, utilities, and affordable housing and homelessness. Each of these initiatives included a multi-year ramp-up implementation, resulting in additional resources each year. The 2019-2020 biennium includes the final two years of the police and streets ramp-up efforts, creating additional capacity in both of these areas.

#### **Highlights:**

- Seventeen new full-time equivalent (FTE) police officers, police service technicians and support positions are added in the Police Department to address specific staffing and administrative requirements. These positions represent the last phase of the police staffing increase funded by the dedicated revenue increases implemented in 2017.
- The Adopted Budget includes a pilot project coordinating the City's efforts to respond to homelessness. A cross-departmental team, including a Coordinator, a Police Service Technician, a Code Enforcement Officer and 0.5 FTE Legal Secretary, is to be formed to work with the homeless population on City streets. The budget

also includes funding to provide some mental health services, clean-up funds and funds to maintain the new homeless day center.

• The Adopted Budget includes a \$36.1 million capital investment in fire stations, parks, recreation facilities, and police precincts. It proposes an additional \$21.4 million for Streets projects and \$89.3 million in capital projects in the City's utility funds. These investments are funded by a combination of one-time and ongoing resources, and are consistent with the City's asset management philosophy and use of federal and state grants.

Of the City's nearly \$1.5 billion in total assets, approximately 80% are capital assets (buildings, streets, land, utility lines, etc.); stewardship of these capital assets is crucial to efficient, effective, and sustainable service delivery. While the true cost of managing these assets throughout their lifetime is daunting, the City is in a position to begin making meaningful, strategic investments in our assets without needing new debt.

The following is a sample of the capital projects included in the Adopted Budget.

#### Highlights:

- Completing the Workday implementation, that will serve as the backbone of our financial and human resource management activities.
- Completing construction of the new Fire Station 11, and continuing the design of the new Operations Center. Both projects are expected to be completed in 2020-2022.
- \$10.3 million in asset management. A number of asset management projects are included for 2019-2020, including: roof replacements, major maintenance, pervious surface upgrades, and sealing, painting, and HVAC repair in various city facilities.
- A runway replacement project at Pearson Airfield, primarily funded by federal grants.
- Transportation projects including: \$17.4 million: Mill Plain Blvd. from 104th St. to NE Chkalov Dr., 137th Ave Corridor between 49th St. and Fourth Plain Blvd., 18th St. from NE Four Seasons Ln to NE 136th Ave, the LED street light retrofit, expected to be completed by the end of the biennium. Additional funding of \$4 million for Street projects is provided by the Street Funding Initiative capital.

- Parks and Trails include a total of \$8.7 million in funding for North Image Park expansion, Dubois Park, First Place, Clear Meadows, and Summers Walk park updates and repairs. Also included and new park land acquisitions using the City's PIF resources.
- Utilities projects totalling \$89.3 million include: \$19 million for Water Works Park Reservoir and Seismic Upgrade, continuing the Operations Center design, Water Station 5 to 9 transmission, and other smaller projects in Water, an \$8.4 million two-year SCIP program, \$9.4 million for Process Controls Electronics, \$24 million for other sewer collection and treatment projects and a \$4.6 million two-year program in Drainage.
- The Adopted Budget continues to sustainably fund Fire and other departmental equipment/apparatus replacement in a manner that is sustainable for multiple budget cycles. The budget includes funding to transition all remaining vehicles that were not previously part of the replacement cycle to vehicles the replacement cycle.

#### Advance key strategic projects and programs

There are a number of key strategic projects that the City has undertaken that will play a transformative role in the City's evolution. These include the relocation of the **Public Works Operations Center**, which will occur over the next two biennia and result in a vastly more efficient, effective, and resilient facility, that will better meet our daily operating and emergency response needs; completion, adoption, and priming implementation of the **Heights District Plan**, reinvigorating central Vancouver and capitalizing on the planned Mill Plain Corridor transit investment; re-establishing an arts and culture program, including partnering with the Vancouver School District and Fort Vancouver Regional Library District on the **Arts and Innovation Campus**, the future home of an urban K-5 School of Arts and Innovation, as well as the possible site of a community arts center.

It also includes civic planning efforts, such as: developing a **Civic Center master plan** for the vacant land surrounding City Hall and the Hilton Hotel and Convention Center, the largest remaining contiguous vacant land in the downtown core; revision of the **City Center Vision Plan** supporting continued momentum downtown; and completion of the **Transportation System Plan** update, the guiding policy for hundreds of millions of dollars in future investments in the City's transportation system.

#### **Build capacity and momentum**

The Adopted Budget will build capacity and momentum in the organization through continued staff development and succession planning, key investments in core technology systems, proactive hiring and knowledge transfers, and long range space planning to accommodate growth.

The City continues to face a generational change in its workforce, making leadership development and succession planning critical. Resources are set aside in the budget for targeted staff training and development, and creating a refreshed Leadership Training academy for city employees.

Facing staff turnover of up to 12% by the end of 2020 due to retirements and natural attrition, the City needs to actively manage the transfer of experience and institutional knowledge, as well as cultivate the next generation of leadership. Approximately 51 employees are eligible to retire between now and the end of 2020, along with an additional 3-5% employee turnover due to the normal attrition process.

#### Highlights:

- The Adopted budget sets aside resources for targeted staff training and development.
- Funding is set aside to create a refreshed Leadership Training academy.
- The City is anticipated to focus on cultural competency, leadership, and project management skills development over the next biennium.
- Additional resources are allocated to expand the GIS program city-wide. The new GIS capabilities are expected to create better community outreach tools as well as generate data to be used to improve City service delivery.
- The conversion to Microsoft Office 365 is expected to take place early in the next biennium, and is fully funded by dedicated system replacement dollars set aside over the last several years.

#### Plan for a Stronger Vancouver

Over the last two years, the City has been engaged in the Vancouver Strong effort, an initiative aimed at crafting a long term strategy for a stable, sustainable, and resilient funding approach that assures Vancouver can grow to become a safer, welcoming, vibrant, and prosperous city. In the first half of the biennium, the City Council will be presented with options to fund a package of capital and operating programs that would be implemented over the next decade. This budget begins the preparations that will allow the organization to deliver on the promise of this initiative.

## **The Adopted Budget**

The Adopted Budget addresses the top priorities of the community while exercising a high level of fiscal constraint in its use of City resources. The budget is balanced by using ongoing revenues, and the one-time expenses are funded by existing cash. The budget sets initiatives in place that will bear financial savings in future biennia and will temper the growth in city expenditures.

The following sections include detailed recommendations by fund, department, and project for the entire City. A detailed listing of all the decision packages submitted is also included.



# **Personnel Summary**

# **Summary of Position Changes**

## **General Fund**

#### **City Manager's Office**

- Cultural Services Manager New 1.0 FTE Limited Term added for two years to support a Cultural Commission, Grant Program and maintenance for City owned public art.
- Homeless Response Coordinator New 1.0 FTE Limited Term added for two years to support the Urban Camping Impact Reduction Program.

#### **Community and Economic Development**

- Associate Planner Existing 1.0 FTE Limited Term extended for one year (grant funded) to support multimodal use of city streets.
- Associate Planner New 1.0 FTE Limited Term added for two years to assist full-time land use planner on high priority items.
- CTR Coordinator Existing 1.0 FTE Limited Term extended for one year (revenue funded) for the state's Commute Trip Reduction Program.

#### **Development Review Services**

- Code Enforcement Officer New 1.0 Limited Term added for two years to support the Urban Camping Impact Reduction Program.
- Engineering Technician II New 1.0 FTE Regular added to support Public Works engineering through review of simple engineering plans and other documents.
- Support Specialist adjusted to Support Specialist II existing 0.5 FTE Regular adjustment in baseline to correct job classification.

#### **Facilities Maintenance**

• 15.0 FTE positions adjusted in baseline to move Facilities Maintenance from General Fund into Grounds and Facilities Services Fund.

#### **Grounds Maintenance**

• 17.0 FTE positions adjusted in baseline to move Grounds Maintenance from General Fund into Grounds and Facilities Services Fund.

#### Legal Service - Criminal and Domestic Violence

• 12.5 FTE positions adjusted in baseline to move Legal Services – Civil from General Fund to Internal Administrative Services Fund.

#### **Parks, Trails and Natural Resources**

- Community Relations Specialist New 1.0 Limited Term for two years to support all major department communications and development of partnerships/sponsorships funded by an offset of savings from marketing materials in baseline.
- Facilities Assistant New 0.25 FTE Regular increase to support increase in Parks Shelter reservations, permits and events.
- Volunteer Program Assistant New 0.75 FTE Limited Term for three years added to support volunteer projects in the community.

#### **Police Department**

- Analyst adjusted to Crime Analyst Existing 1.0 FTE Regular adjusted in baseline to correct job classification.
- Police Officer New 11.0 FTEs Regular added to support the Community Resource Team process conducted in prior biennium as defined by VPDs 2020 plan.
- Police Officer New 1.0 FTE Regular added to support the Urban Camping Impact Reduction Program.
- Police Sergeant New 3.0 FTEs Regular added to support the Community Resource Team process conducted in prior biennium as defined by VPDs 2020 plan.
- Police Service Technician New 2.0 Regular added to support the Community Resource Team process conducted in prior biennium as defined by VPDs 2020 plan.
- Records Specialist New 1.0 FTE Regular added to support the Community Resource Team process conducted in prior biennium as defined by VPDs 2020 plan.
- Support Specialist II adjusted to Records Specialist Existing 1.0 FTE Regular adjusted in baseline to correct job classification.

#### **Recreation Services**

- Customer Service Representative New 0.25 FTE Regular increase to support the opening of Marshall Center on Sundays.
- Recreation Specialist New 0.5 FTE Regular added to support checking water chemistry at the new Waterfront Park Water Feature and Marshall Pool's expanded hours.

# **Street Fund**

#### **Pavement Management & Street Design**

• Senior Engineering Technician – New 1.0 FTE for GIS to support Transportation with GIS and Asset Management programs.

#### **Transportation Development Review**

• Engineering Technician II – New 1.0 FTE Regular to support Transportation Development Review Services and Transportation Design.

# **Street Funding Initiative Fund**

#### Maintenance

• Maintenance Worker II – Adjustment of 0.5 FTE Regular from Surface Water Management Fund to Street Funding Initiative Fund for arterial sweeping.

#### **Pavement Management**

• Civil Engineer – New 1.0 FTE Regular added to support increased workload to accomplish recent adoption of six year transportation plan beginning in 2020.

#### **Street Maintenance**

• Administrative Assistant – New 1.0 FTE Regular added to support the Sidewalk Repair Program and Transportation Design Engineering.

# **Fire Fund**

#### **Fire Department**

- Assistant Fire Marshal New 1.0 FTE Regular added to support the Fire Code Officer group in the Fire Marshal's Office.
- Fire Code Officer New 4.0 FTEs Regular (revenue dependent) added to increase annual inspections.
- Fire Capitan New 4.0 FTEs Regular added to support the opening of Fire Station 11 in 2020.
- Firefighter New 5.0 FTEs Regular added to support the opening of Fire Station 11 in 2020.
- Firefighter Paramedic New 4.0 FTEs Regular added to support the opening of Fire Station 11 in 2020.

# **Surface Water Management Fund**

#### Surface Water Management Engineering

- Environmental Scientist New 1.0 FTE Regular added to ensure compliance with new components of the Western Washington Phase II Municipal Stormwater NPDES Permit.
- Senior Civil Engineer New 1.0 FTE Regular added to ensure compliance with new components of the Western Washington Phase II Municipal Stormwater NPDES Permit.

#### Surface Water Management Maintenance

- Maintenance Worker II Adjustment of 0.5 FTE Regular from Surface Water Management Fund to Street Funding Initiative Fund for arterial sweeping.
- Operations Superintendent Existing 1.0 FTE Regular moved from Surface Water Management Fund to Grounds and Facilities Services Fund.
- Operations Superintendent New 1.0 FTE Regular added to support Greenway and Sensitive Lands.

# Water Utility Fund

#### Construction

- Analyst Existing 1.0 FTE Regular reclassified in baseline to Construction Project Coordinator.
- Professional Land Surveyor Existing 1.0 FTE Regular reclassified in baseline to City Surveyor.
- Civil Engineer New 1.0 FTE Regular added to support Capital Construction Team due to an increase in construction projects.
- Construction Project Coordinator New 1.0 FTE Regular added to support Capital Construction Team due to an increase in construction projects.
- Professional Land Surveyor New 1.0 FTE Regular added to support the City Surveyor and City Survey Team.
- Senior Construction Inspector New 2.0 FTE Regular added in each year of the biennium to support the Capital Construction team due to an increase in construction projects.

#### **Utility Administration**

• Senior Engineering Technician – Existing 1.0 FTE Regular moved from Utility Administration to Water Engineering in baseline.

#### Water Engineering

- Senior Engineering Technician Existing 1.0 FTE Regular reclassified to Engineering Specialist.
- Water Resource Engineer Existing 3.0 FTE Regular administrative adjustment to Civil Engineer classification in baseline.
- Senior Engineering Technician Existing 1.0 FTE Regular moved from Utility Administration to Water Engineering in baseline
- Senior Civil Engineer New 1.0 FTE Regular added to supervise and oversee the transmission main design program.
- Engineering Specialist New 1.0 FTE Regular added to supervise the Civil Engineer and Engineering Specialist.

#### Water Maintenance

- Departmental Aide Existing 0.5 FTE moved in baseline from Human Resource to Water Maintenance.
- SCADA Technician New 1.0 FTE Regular added to create safeguards for the City's Water System.
- Utility Electrician New 1.0 FTE Regular added to help maintain the electrical system in the City's Water Program.
- Water Quality Technician New 1.0 FTE Regular added to expand the City's Water Quality program and ensure safety of the City's Water System.

#### Water Resource Education Center

• Educator – New 1.0 FTE Limited Term added for three years to lead Student Watershed Monitoring Network Program.

# **Sewer Utility Fund**

#### **Sewer Engineering**

 Civil Engineer – New 3.0 FTE Regular added to support the Wastewater Collection Engineering group due to increase in capital projects.

#### Sewer Maintenance

• Maintenance Worker II – New 1.0 FTE Regular added to expand the root foaming program and assist with manhole rehabilitation.

# **Airport Fund**

#### **Airport Operation**

• Program Coordinator – New 1.0 Limited Term for two years to support Airport Operations. This position is anticipated to be fully funded by increased Airport revenue.

# **Building Inspection Fund**

#### **Building Inspection**

- Building Inspector III New 1.0 FTE Regular funded by revenue to assist in increased inspection workload associated with the higher level of complex development projects. This position is revenue dependent.
- Customer Service Representative Existing 1.0 FTE Limited Term removed from baseline and added back to extend for one year to support the Permit Center reception counter.
- Plans Examiner III New 1.0 FTE Regular funded by revenue to assist in the technical review associated with complex development projects. This position is revenue dependent.

### **Solid Waste Fund**

#### **Solid Waste Program**

Analyst B – New 1.0 FTE Regular added to assist with increased workload associated with plan reviews processed by the Solid Waste department.

## **Parking Services Fund**

#### **Parking Services**

- Parking Officer Converts existing 1.0 FTE Limited Term to Regular to support parking enforcement.
- Parking Officer Converts existing 0.5 FTE Limited Term to Regular to support parking enforcement.
- Parking Officer New 0.5 FTE Regular added to support pay station meter collections and enforcement as needed.

# **Tennis Center Fund**

#### **Tennis Center**

• 3.75 FTEs removed from baseline as USTA will now be managing the operations of the Tennis Center.

# **Equipment Services Operations Fund**

#### **Equipment Service Operations**

• Mechanics – Remove 2.0 FTE Limited Term in 2020 baseline as Limited Term status ends 12/31/2019.

# **Grounds and Facilities Services Fund**

#### **Facilities Maintenance**

- 15.0 FTE positions adjusted in baseline to move Facilities Maintenance from General Fund into new Grounds and Facilities Internal Services Fund.
- Building Systems Technician New 1.0 FTE Regular added to support security and electrical building systems.
- Facilities Maintenance Specialist (1.0 FTE) adjusted to Lead Facilities Maintenance Specialist (1.0 FTE) to provide management support when the Facilities Maintenance Supervisor is unavailable.

#### **Grounds Maintenance**

- 17.0 FTE positions adjusted in baseline to move Grounds Maintenance from General Fund into new Grounds and Facilities Internal Services Fund
- Operations Superintendent Existing 1.0 FTE Regular adjusted in the baseline to move from Surface Water Management Fund to Grounds and Facilities Services Fund.
- Maintenance Worker II New 2.0 FTEs Regular added to accommodate parks increased levels of service pending further evaluation of program before hiring in 2020.

# Self-Insured Worker's Comp & Liability Fund

#### Self-Insurance-Risk Management

• Safety Officer – Convert existing 1.0 FTE Regular Loss Control Specialist to Safety Officer to support development of citywide safety program.

# **Internal Administrative Services Fund**

#### **Financial & Management Services**

- Payroll System Analyst Existing 1.0 FTE Limited Term removed in baseline and added back as 1.0 FTE Limited Term for an additional one year to support the payroll department.
- Procurement Specialist New 1.0 FTE Regular added to support increased workload related to the anticipated increase of construction projects.
- Records Manager New 1.0 FTE Regular added to supervise the Records management Team in Finance and recommend and implement a citywide Records Management program.
- Senior Accounting Clerk Remove 3.0 FTEs Regular added in 2017-18 Biennium to support the Community Resource Team initiative for VPD's 2020 plan that originally collected a new Business License Surcharge, however the revenue mechanism is now changed and these positions will not be needed.
- Support Specialist I Existing 1.0 FTE Limited Term extended for an additional two years to support Central Records related work performed for departments.

#### **Human Resources**

- Departmental Aide Existing 0.5 FTE Regular moved in baseline from Human Resource to Water Maintenance.
- Support Specialist III Extending existing 1.0 Limited Term for an additional two years to support administrative need in labor and contract negotiations and provide backup for other HR related functions.

#### **Information Technology**

- Computer Support Specialist Converts existing 1.0 FTE Limited Term to Regular to support critical applications in Vancouver Police Department.
- IT Systems Analyst adjusted to IT Systems Analyst C Converts existing 1.0 FTE Limited Term to aide in management of System and Network Administrators.
- IT Systems Analyst B Removes existing 1.0 Limited Term expired in December 2018 in the baseline.
- IT Systems Analyst B New 1.0 FTE Regular in 2020 to support citywide GIS program.
- IT Systems Analyst C New 1.0 FTE Regular added to manage the citywide GIS program.
- IT Systems Analyst C New 1.0 FTE Regular added to support Infor's Utility Billing and Asset Modules and provide secondary support to other Hansen modules.
- IT System Analyst C New 1.0 FTE Limited Term for two years added to support Infor's CDR (Building and Land Use permitting) module and projectDox electronic plan review software.

#### Legal Service – Civil

- 12.5 FTE positions adjusted in baseline to move Legal Services Civil from General Fund to Internal Administrative Services Fund
- Legal Secretary New 0.5 FTE Limited Term for two years to support the Urban Camping Impact Reduction Program.

# Full-Time Equivalent Employees by Fund and Department

2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
6.00	-	6.00	-	6.00	-	6.00	-	6.00
1.00	-	1.00	-	1.00	-	1.00	-	1.00
7.00	-	7.00	-	7.00	-	7.00	-	7.00
1.00		1.00	-	1.00	-	1.00	-	1.00
1.00	-	1.00	-	1.00	-	1.00	-	1.00
1.00	-	1.00	-	1.00	-	1.00	-	1.00
1.00	-	1.00	-	1.00	-	1.00	-	1.00
1.00	-	1.00	-	1.00	-	1.00	-	1.00
1.00	-	1.00	-	1.00	-	1.00	-	1.00
1.00	-	1.00	-	1.00	-	1.00	-	1.00
1.00	-	1.00	-	1.00	-	1.00	-	1.00
1.00	-	1.00	-	1.00	-	1.00	-	1.00
-	-	-	1.00	1.00	-	1.00	-	1.00
1.00	-	1.00	-	1.00	-	1.00	-	1.00
	Budget Budget 6.00 1.00 7.00 1.00	Budget Baseline Adj. from 2018   6.00 -   1.00 -   7.00 -   1.00 -	Budget Baseline Adj. from 2018 Baseline Baseline Adj. from 2018 Baseline Baseline Adj. from 1.00   6.00 - 6.00   1.00 - 1.00   7.00 - 7.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00   1.00 - 1.00	Budget Baseline Adj. from 2018 Baseline Baseline Adj. Adopted Budget Adj.   6.00 - 6.00 -   1.00 - 1.00 -   7.00 - 7.00 -   1.00 - 1.00 -   1.00 - 1.00 -   1.00 - 1.00 -   1.00 - 1.00 -   1.00 - 1.00 -   1.00 - 1.00 -   1.00 - 1.00 -   1.00 - 1.00 -   1.00 - 1.00 -   1.00 - 1.00 -   1.00 - 1.00 -   1.00 - 1.00 -   1.00 - 1.00 -	Budget Baseline Adj. from 2018 Baseline Budget Adj. Adopted Budget Adj. Adopted Budget Adj.   6.00 - 6.00 - 6.00   1.00 - 1.00 - 1.00   7.00 - 7.00 - 7.00   1.00 - 1.00 - 7.00   1.00 - 1.00 - 7.00   1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00	Budget Baseline Adj. from 2018 Baseline Budget Adj. Adopted Budget Adj. Adopted Budget Adj. Baseline Adj. from 2019   6.00 - 6.00 - 6.00 -   1.00 - 1.00 - 1.00 -   7.00 - 7.00 - 7.00 -   1.00 - 1.00 - 7.00 -   1.00 - 1.00 - 7.00 -   1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 -   1.00 - 1.00 -	Budget Baseline Adj. from 2018 Baseline Baseline Adj. from 2018 Adopted Baseline Adj. from Adj. Adopted Baseline Budget Adj. from 2019 Baseline Baseline Adj. from 2019 Baseline Baseline Adj. from 2019   6.00 - 6.00 - 6.00 - 6.00   1.00 - 1.00 - 1.00 - 1.00   7.00 - 7.00 - 7.00 - 7.00   1.00 - 1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00 - 1.00   1.00 - 1.00 - 1.00 - 1.00   1.00 - 1.0	Budget Baseline Adj. from 2018 Baseline Baseline Adj. Adopted Budget Adj. Adopted Budget Adj. Baseline Budget Adj. from 2019 Adopted Baseline Adj. Adopted Budget Adj.   6.00 - 6.00 - 6.00 - 6.00 -   1.00 - 1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 - 1.00 -   1.00 - 1.00 - 1.00 - 1.00 -   1.00 - 1.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
City Managers Office continued				-				-	
Homeless Response Coordinator	-	-	-	1.00	1.00	-	1.00	-	1.00
Neighborhood Coordinator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Program and Policy Development									
Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Support Specialist II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Support Specialist III	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Web Content Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	15.00	-	15.00	2.00	17.00	-	17.00	-	17.00
Community and Economic Development									
Associate Planner	3.00	-1.00	2.00	2.00	4.00	-	4.00	-1.00	3.00
CTR Coordinator	0.75	-0.75	-	0.75	0.75	-	0.75	-0.75	-
Long Range Planning Program									
Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Planner	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Principal Planner	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Senior Planner	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Transportation Planning Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	9.75	-1.75	8.00	2.75	10.75	-	10.75	-1.75	9.00
Development Review Services									
Assistant Planner	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Associate Planner	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Code Enforcement Officer	4.00	-	4.00	1.00	5.00	-	5.00	-	5.00
Community Development Director	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Engineering Technician II	3.00	-	3.00	1.00	4.00	-	4.00	-	4.00
Land Use Supervisor	1.00	-	1.00	-	1.00	-	1.00	-	1.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Development Review Services continued									
Senior Planner	4.00	-	4.00	-	4.00	-	4.00	-	4.00
Support Specialist	0.50	-0.50	-	-	-	-	-	-	-
Support Specialist II	2.00	0.50	2.50	-	2.50	-	2.50	-	2.50
Total	19.50	0.00	19.50	2.00	21.50	-	21.50	-	21.50
Facilities Maintenance									
Building Repair Specialist	3.00	-3.00	-	-	-	-	-	-	-
Capital Project manager	1.00	-1.00	-	-	-	-	-	-	-
Electrician	1.00	-1.00	-	-	-	-	-	-	-
Facilities Maintenance Specialist	2.00	-2.00	-	-	-	-	-	-	-
Facilities Maintenance Specialist I	1.00	-1.00	-	-	-	-	-	-	-
HVAC Technician	2.00	-2.00	-	-	-	-	-	-	-
Operations Superintendent	1.00	-1.00	-	-	-	-	-	-	-
Public Works Supervisor	3.00	-3.00	-	-	-	-	-	-	-
Real Property Specialist	1.00	-1.00	-	-	-	-	-	-	-
Total	15.00	-15.00	-	-	-	-	-	-	-
Grounds Maintenance									
Grounds Maintenance Specialist	6.00	-6.00	-	-	-	-	-	-	-
Maintenance Worker II	6.00	-6.00	-	-	-	-	-	-	-
Maintenance Worker Lead	3.00	-3.00	-	-	-	-	-	-	-
Public Works Supervisor	2.00	-2.00	-	-	-	-	-	-	-
Total	17.00	-17.00	-	-	-	-	-	-	-
Legal Service - Criminal and Domestic Viole	nce								
Assistant City Attorney	16.00	-7.00	9.00	-	9.00	-	9.00	-	9.00
Chief Assistant City Attorney	1.00	-1.00	-	-	-	-	-	-	-
City Attorney	1.00	-1.00	-	-	-	-	-	-	-

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Legal Service - Criminal and Domestic Viole	nce continued	1		-				-	
City Prosecutor	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Investigator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Legal Assistant	5.00	-2.00	3.00	-	3.00	-	3.00	-	3.00
Legal Secretary	3.00	-0.50	2.50	-	2.50	-	2.50	-	2.50
Program Coordinator I	1.75	-	1.75	-	1.75	-	1.75	-	1.75
Senior Legal Assistant	2.00	-1.00	1.00	-	1.00	-	1.00	-	1.00
Total	31.75	-12.50	19.25	-	19.25	-	19.25	-	19.25
Parks, Trails, and Natural Resources									
Business Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Community Relations Specialist	1.00	-	1.00	1.00	2.00	-	2.00	-	2.00
Facilities Assistant	0.75	-	0.75	0.25	1.00	-	1.00	-	1.00
IT Technical Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Management Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Park Developer	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Parks and Recreation Director	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Recreation Specialist	0.75	-	0.75	-	0.75	-	0.75	-	0.75
Senior Park Developer	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Senior Planner	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Support Specialist III	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Volunteer Coordinator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Volunteer Program Assistant	-	-	-	0.75	0.75	-	0.75	-	0.75
Total	11.50	-	11.50	2.00	13.50	-	13.50	-	13.50

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Police Department									
Administrative Assistant	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Analyst	1.00	-1.00	-	-	-	-	-	-	-
Assistant Police Chief	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Computer Forensics Specialist	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Crime Analyst	2.00	1.00	3.00	-	3.00	-	3.00	-	3.00
Evidence Coordinator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Evidence Technician	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Finance and Logistics Supervisor	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Financial Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Lead Records Specialist	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Management Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Material Control Coordinator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Police Chief	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Police Commander	4.00	-	4.00	-	4.00	-	4.00	-	4.00
Police Corporal	18.00	-	18.00	-	18.00	-	18.00	-	18.00
Police Lieutenant	8.00	-	8.00	-	8.00	-	8.00	-	8.00
Police Officer	151.00	-	151.00	8.00	159.00	-	159.00	4.00	163.00
Police Sergeant	34.00	-	34.00	1.00	35.00	-	35.00	2.00	37.00
Police Service Technician	16.00	-	16.00	2.00	18.00	-	18.00	-	18.00
Procurement Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Program Coordinator I	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Program Coordinator II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Public Information Officer	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Records Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Records Specialist	14.00	1.00	15.00	1.00	16.00	-	16.00	-	16.00
Records Supervisor	3.00	-	3.00	-	3.00	-	3.00	-	3.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Police Department continued									
Resource Service Technician	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Senior Computer Forensics Investigator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Support Specialist II	1.00	-1.00	-	-	-	-	-	-	-
Support Specialist III	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	278.00	0.00	278.00	12.00	290.00	-	290.00	6.00	296.00
Recreation Services									
Administrative Assistant	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Customer Service Representative	5.25	-	5.25	0.25	5.50	-	5.50	-	5.50
Departmental Aide	0.50	-	0.50	-	0.50	-	0.50	-	0.50
Facilities Assistant	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Recreation Facility Manager	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Recreation Specialist	15.25	-	15.25	0.50	15.75	-	15.75	-	15.75
Total	27.00	-	27.00	0.75	27.75	-	27.75	-	27.75
Street Fund									
Pavement Management and Street Design									
Civil Engineer	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Engineering Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Engineering Specialist	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Senior Civil Engineer	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Senior Construction Inspector	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Senior Engineering Technician	1.00	-	1.00	1.00	2.00	-	2.00	-	2.00
Total	9.00	-	9.00	1.00	10.00	-	10.00	-	10.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Street Maintenance									
Deputy Transportation Services									
Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Maintenance Worker I	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Maintenance Worker II	14.00	-	14.00	-	14.00	-	14.00	-	14.00
Maintenance Worker Lead	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Operations Superintendent	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Public Works Supervisor	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Total	22.00	-	22.00	-	22.00	-	22.00	-	22.00
Traffic Engineering and Operations									
Senior Engineering Technician	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Senior Traffic Engineer	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Street Light Technician II	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Traffic Engineer	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Traffic Engineering Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Traffic Signal Lead	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Traffic Signal Specialist	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Traffic Signal Technician	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Total	11.00	-	11.00	-	11.00	-	11.00	-	11.00
Transportation Development Review									
Engineering Technician II	-	-	-	1.00	1.00	-	1.00	-	1.00
Senior Civil Engineer	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Senior Engineering Technician	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	2.00	-	2.00	1.00	3.00	-	3.00	-	3.00
	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
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<b>Street Funding Initiative - Op</b>	erating	Fund							
Street Funding Initiative Operating - Groun	ds Maintena	nce							
Ground Maintenance Worker II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Grounds Maintenance Specialist	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Maintenance Worker II	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Surveyor	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	6.00	-	6.00	-	6.00	-	6.00	-	6.00
Street Funding Initiative Operating - Mainte	enance								
Maintenance Worker II	1.00	-	1.00	0.50	1.50	-	1.50	-	1.50
Total	1.00	-	1.00	0.50	1.50	-	1.50	-	1.50
Street Funding Initiative Operating - Pavem	ent Manage	ment							
Civil Engineer	-	-	-	-	-	-	-	1.00	1.00
Engineering Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Senior Civil Engineer	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Senior Construction Inspector	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	3.00	-	3.00	-	3.00	-	3.00	1.00	4.00
Street Funding Initiative Operating - Street	Maintenance	e							
Administrative Assistant	-	-	-	1.00	1.00	-	1.00	-	1.00
Construction Inspector	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	1.00	-	1.00	1.00	2.00	-	2.00	-	2.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
<b>Community and Economic Dev</b>	velopme	nt Gran	t Fund						
Community Development Block Grants									
Associate Planner	1.00		1.00	-	1.00	-	1.00	-	1.00
Community Development Manager	1.00		1.00	-	1.00	-	1.00	-	1.00
Rehabilitation Specialist	0.60		0.60	-	0.60	-	0.60	-	0.60
Support Specialist II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	3.60	-	3.60	-	3.60	-	3.60	-	3.60
Affordable Housing Fund Affordable Housing Planner	1.00		1.00		1.00		1.00		1.00
Total	1.00	-	1.00	-	1.00 1.00	-	1.00	-	1.00 1.00
Fire Fund									
Fire Department									
Administrative Assistant	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Assistant Fire Marshal	-	-	-	1.00	1.00	-	1.00	-	1.00
Deputy Fire Chief	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Deputy Fire Marshal 2	5.00	-	5.00	-	5.00	-	5.00	-	5.00
Division Fire Chief	4.00	-	4.00	-	4.00	-	4.00	-	4.00
Financial Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Fire Battalion Chief	6.00		6.00	-	6.00	-	6.00	-	6.00
Fire Captain	30.00		30.00	-	30.00	-	30.00	-	30.00
Fire Captain Paramedic	19.00		19.00	-	19.00	-	19.00	-	19.00
Fire Chief	1.00	-	1.00	-	1.00	-	1.00	-	1.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Fire Department continued									
Fire Code Officer	6.00	-	6.00	4.00	10.00	-	10.00	-	10.00
Fire Marshal	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Firefighter	69.00		69.00	-	69.00	-	69.00	5.00	74.00
Firefighter Captain	2.00		2.00	-	2.00	-	2.00	4.00	6.00
Firefighter Paramedic	56.00		56.00	-	56.00	-	56.00	4.00	60.00
Lead Deputy Fire Marshal	2.00		2.00	-	2.00	-	2.00	-	2.00
Management Analyst	1.00		1.00	-	1.00	-	1.00	-	1.00
Resource Service Technician	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Senior Engineering Technician	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Support Specialist III	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Total	211.00	-	211.00	5.00	216.00	-	216.00	13.00	229.00
Surface Water Management F	und								
Surface Water Management Engineering									
Civil Engineer	4.00	-	4.00	-	4.00	-	4.00	-	4.00
Engineering Specialist	2.00		2.00	-	2.00	-	2.00	-	2.00
Engineering Technician II	1.00	1.00	2.00	-	2.00	-	2.00	-	2.00
Environmental Scientist	1.00	-	1.00	1.00	2.00	-	2.00	-	2.00
Senior Civil Engineer	-	-	-	1.00	1.00	-	1.00	-	1.00
Senior Engineering Technician	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Utility Engineering Program Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	12.00	1.00	13.00	2.00	15.00	-	15.00	-	15.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Surface Water Management Greenways/Sen	sitive Lands								
Grounds Maintenance Specialist	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Maintenance Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Maintenance Worker I	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Maintenance Worker II	4.00	-	4.00	-	4.00	-	4.00	-	4.00
Maintenance Worker Lead	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Public Works Supervisor	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	11.00	-	11.00	-	11.00	-	11.00	-	11.00
Surface Water Management Maintenance									
Maintenance Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Maintenance Worker II	17.00	-	17.00	-0.50	16.50	-	16.50	-	16.50
Maintenance Worker Lead	5.00	-	5.00	-	5.00	-	5.00	-	5.00
Operations Superintendent	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Public Works Supervisor	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Total	26.00	-	26.00	-0.50	25.50	-	25.50	-	25.50
Urban Forestry									
Program Coordinator I	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Urban Forester	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	4.00	-	4.00	-	4.00	-	4.00	-	4.00
Water Utility Fund									
Analyst	1.00	-1.00	-	-	_		_	_	_
City Engineer	1.00	-1.00	1.00	-	1.00	-	- 1.00	-	- 1.00
City Surveyor	-	1.00	1.00	-	1.00	-	1.00	-	1.00
Civil Engineer	- 1.00	-	1.00	- 1.00	2.00		2.00	-	2.00
	1.00	-	1.00	1.00	2.00	-	2.00	-	2.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Construction continued									
Construction Inspector	7.00	-	7.00	-	7.00	-	7.00	-	7.00
Construction Project Coordinator	-	1.00	1.00	1.00	2.00	-	2.00	-	2.00
Inspection Specialist	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Professional Land Surveyor	1.00	-1.00	-	1.00	1.00	-	1.00	-	1.00
Senior Civil Engineer	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Senior Construction Inspector	-	-	-	1.00	1.00	-	1.00	1.00	2.00
Senior Surveyor	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Support Specialist II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Support Specialist III	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Survey Specialist	1.00	-	1.00	1.00	2.00	-	2.00	-	2.00
Surveyor	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	23.00	0.00	23.00	5.00	28.00	-	28.00	1.00	29.00
Operations Center									
Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Lead Utility Locator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Operations Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Safety Coordinator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Support Specialist II	4.00	-	4.00	-	4.00	-	4.00	-	4.00
Utility Locator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	9.00	-	9.00	-	9.00	-	9.00	-	9.00
Public Works Administration									
Civil Engineer	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Engineering Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Finance and Asset Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Public Works Director	1.00	-	1.00	-	1.00	-	1.00	-	1.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Public Works Administration continued									
Senior Communications Specialst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Senior Financial Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Technical Engineering Supervisor	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	7.00	-	7.00	-	7.00	-	7.00	-	7.00
Utility Administration									
Accounting Clerk II	5.00	-	5.00	-	5.00	-	5.00	-	5.00
Computer Support Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Customer Service Representative	10.00	-	10.00	-	10.00	-	10.00	-	10.00
Senior Accounting Clerk	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Senior Customer Service Representative	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Senior Engineering Technician	1.00	-1.00	-	-	-	-	-	-	-
Utility Administration Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Utility Clerk	0.50	-	0.50	-	0.50	-	0.50	-	0.50
Utility Service Inspector	7.00	-	7.00	-	7.00	-	7.00	-	7.00
Utility Service Supervisor	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Total	29.50	-1.00	28.50	-	28.50	-	28.50	-	28.50
Water Engineering									
Civil Engineer	-	3.00	3.00	-	3.00	-	3.00	-	3.00
Engineering Program Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Engineering Specialist	-	-	-	2.00	2.00	-	2.00	-	2.00
Senior Civil Engineer	-	-	-	1.00	1.00	-	1.00	-	1.00
Senior Engineering Technician	4.00	-	4.00	-1.00	3.00	-	3.00	-	3.00
Support Specialist III	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Water Resource Engineer	3.00	-3.00	-	-	-	-	-	-	-
Total	9.00	0.00	9.00	2.00	11.00	-	11.00	-	11.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Water Maintenance									
Departmental Aide	-	0.50	0.50	-	0.50	-	0.50	-	0.50
Lead Treatment Plant Operator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Maintenance Worker II	15.00	-	15.00	-	15.00	-	15.00	-	15.00
Maintenance Worker Lead	6.00	-	6.00	-	6.00	-	6.00	-	6.00
<b>Operations Superintendent</b>	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Public Works Supervisor	3.00	-	3.00	-	3.00	-	3.00	-	3.00
SCADA Technician	1.00	-	1.00	1.00	2.00	-	2.00	-	2.00
Utility Electrician	2.00	-	2.00	1.00	3.00	-	3.00	-	3.00
Utility Locator	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Utility Specialist	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Warehouse Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Warehouse Supervisor	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Warehouse Technician	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Warehouse Worker	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Water Quality Assistant	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Water Quality Coordinator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Water Quality Technician	2.00	-	2.00	1.00	3.00	-	3.00	-	3.00
Water Treatment Plant Operator	4.00	-	4.00	-	4.00	-	4.00	-	4.00
Total	47.00	0.50	47.50	3.00	50.50	-	50.50	-	50.50
Water Resource Education Center									
Educator	3.00	-	3.00	1.00	4.00	-	4.00	-	4.00
Facilities Assistant	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Program Coordinator II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Support Specialist II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	6.00	-	6.00	1.00	7.00	-	7.00	-	7.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Sewer Utility Fund									
Sewer Engineering									
Civil Engineer	3.00	-	3.00	2.00	5.00	-	5.00	-	5.00
Engineering Specialist	1.00	-	1.00	1.00	2.00	-	2.00	-	2.00
Engineering Technician II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Environmental Scientist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Sewer Engineering continued									
Senior Civil Engineer	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Senior Engineering Technician	4.00	-	4.00	-	4.00	-	4.00	-	4.00
Total	12.00	-	12.00	3.00	15.00	-	15.00	-	15.00
Sewer Maintenance									
Engineering Program Manager	1.00		1.00	-	1.00	-	1.00	-	1.00
Grounds Chemical Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Inspector	2.00		2.00	-	2.00	-	2.00	-	2.00
Maintenance Specialist	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Maintenance Worker II	14.00	-	14.00	1.00	15.00	-	15.00	-	15.00
Maintenance Worker Lead	4.00	-	4.00	-	4.00	-	4.00	-	4.00
Public Works Supervisor	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Utility Maintenance Mechanic	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Total	28.00	-	28.00	1.00	29.00	-	29.00	-	29.00
Airport Fund Airport Operations									
Airport Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Program Coordinator	-	-	-	1.00	1.00	-	1.00	-	1.00
Total	1.00	-	1.00	1.00	2.00	-	2.00	-	2.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
<b>Building Inspection Fund</b>									
Building Inspection									
Analyst	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Assistant Building Official	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Building Inspector II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Building Inspector III	12.00	-	12.00	-	12.00	-	12.00	1.00	13.00
Building Official	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Customer Service Representative	1.00	-1.00	-	1.00	1.00	-	1.00	-1.00	-
Development Review Division Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
IT Technical Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Lead Building Inspector	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Lead Permits Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Management Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Permit Center Supervisor	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Permits Specialist II	8.00	-	8.00	-	8.00	-	8.00	-	8.00
Plans Examiner	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Plans Examiner I	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Plans Examiner III	2.00	-	2.00	-	2.00	-	2.00	1.00	3.00
Total	38.00	-1.00	37.00	1.00	38.00	-	38.00	1.00	39.00
Solid Waste Fund Solid Waste Program									
Analyst B	-		-	1.00	1.00	-	1.00	-	1.00
Solid Waste Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Solid Waste Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Solid Waste Supervisor	1.00	-	1.00	-	1.00	-	1.00	-	1.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Solid Waste Program continued									
Support Specialist II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Support Specialist III	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	5.00	-	5.00	1.00	6.00	-	6.00	-	6.00
Parking Services Fund									
Parking Services									
Administrative Assistant	1.00		1.00	-	1.00		1.00	-	1.00
Parking Enforcement Officer	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Parking Maintenance Worker	1.00		1.00	-	1.00		1.00	-	1.00
Parking Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Parking Officer	3.50	-1.50	2.00	2.00	4.00		4.00	-	4.00
Parking Supervisor	1.00		1.00	-	1.00		1.00	-	1.00
Parking Services continued									
Support Specialist	0.50		0.50	-	0.50		0.50	-	0.50
Total	10.00	-1.50	8.50	2.00	10.50	-	10.50	-	10.50
Tennis Center Fund									
Tennis Center									
Customer Service Representative	2.00	-	2.00	-2.00	-	-	-	-	-
Recreation Services Supervisor	1.00	-	1.00	-1.00	-	-	-	-	-
Recreation Specialist	0.75	-	0.75	-0.75	-	-	-	-	-
Total	3.75	-	3.75	-3.75	-	-	-	-	-

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
<b>Equipment Services Operation</b>	ns Fund								
<b>Equipment Services Operations</b>									
Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Emergency Equipment Mechanic	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Emergency Equipment Supervisor	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Equipment Mechanic Supervisor	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Equipment Superintendent	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Mechanic	10.00	-	10.00	-	10.00	-2.00	8.00	-	8.00
Senior Mechanic	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Senior Vehicle Parts Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Support Specialist II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Vehicle Parts Specialist	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Vehicle Service Worker I	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Vehicle Service Worker II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	26.00	-	26.00	-	26.00	-2.00	24.00	-	24.00

#### **Grounds and Facilities Services Fund**

#### **Facilities Maintenance**

Building Repair Specialist	-	3.00	3.00	-	3.00	-	3.00	-	3.00
Building Systems Technician	-	-	-	1.00	1.00	-	1.00	-	1.00
Capital Project manager	-	1.00	1.00	-	1.00	-	1.00	-	1.00
Electrician	-	1.00	1.00	-	1.00	-	1.00	-	1.00
Facilities Maintenance Specialist	-	2.00	2.00	-1.00	1.00	-	1.00	-	1.00
Facilities Maintenance Specialist I	-	1.00	1.00	-	1.00	-	1.00	-	1.00
HVAC Technician	-	2.00	2.00	-	2.00	-	2.00	-	2.00
Lead Facilities Maintenance Specialist	-	-	-	1.00	1.00	-	1.00	-	1.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Facilities Maintenance continued									
Operations Superintendent	-	1.00	1.00	-	1.00	-	1.00	-	1.00
Public Works Supervisor	-	3.00	3.00	-	3.00	-	3.00	-	3.00
Real Property Specialist	-	1.00	1.00	-	1.00	-	1.00	-	1.00
Total	-	15.00	15.00	1.00	16.00	-	16.00	-	16.00
Grounds Maintenance									
Grounds Maintenance Specialist	-	6.00	6.00	-	6.00	-	6.00	-	6.00
Maintenance Worker II	-	6.00	6.00	-	6.00		6.00	2.00	8.00
Maintenance Worker Lead	-	3.00	3.00	-	3.00		3.00	-	3.00
Operations Superintendent	-	-	-	1.00	1.00	-	1.00	-	1.00
Public Works Supervisor	-	2.00	2.00	-	2.00	-	2.00	-	2.00
Total	-	17.00	17.00	1.00	18.00	-	18.00	2.00	20.00

#### Self-Insured Worker's Comp and Liability Fund

#### **Risk Management**

A . A .									
Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Loss Control Specialist	1.00	-	1.00	-1.00	-	-	-	-	-
Management Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Risk & Safety Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Safety Officer	-	-	-	1.00	1.00	-	1.00	-	1.00
Worker's Compensation Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	5.00	-	5.00	0.00	5.00	-	5.00	-	5.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Internal Administrative Servi	ces Fund								
Financial and Management Services									
Accountant	6.00	-	6.00	-	6.00	-	6.00	-	6.00
Accounting Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Budget Analyst	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Customer Service Representative	3.00	-	3.00	-	3.00	-	3.00	-	3.00
Deputy Finance Director	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Finance Supervisor II	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Financial and Management Services									
Director	1.00	-	1.00	-	1.00	-	1.00	-	1.00
IT Systems Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Lead Records Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Mail Room Assistant	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Payroll Analyst	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Payroll System Analyst	1.00	-1.00	-	1.00	1.00	-	1.00	-1.00	-
Performance Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Procurement Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Procurement Specialist	5.00	-	5.00	1.00	6.00	-	6.00	-	6.00
Public Records Coordinator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Records Manager	-	-	-	1.00	1.00	-	1.00	-	1.00
Senior Accounting Clerk	10.00	-	10.00	-3.00	7.00	-	7.00	-	7.00
Support Specialist I	1.00	-1.00	-	1.00	1.00	-	1.00	-	1.00
Support Specialist III	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Treasurer	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	46.00	-2.00	44.00	1.00	45.00	-	45.00	-1.00	44.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Human Resources									
Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Benefits Administrator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Classification and Compensation									
Analyst	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Departmental Aide	2.05	-0.50	1.55	-	1.55	-	1.55	-	1.55
Employee and Labor Relations Analyst	2.00	-	2.00	-	2.00	-	2.00	-	2.00
HR Assistant	1.00	-	1.00	-	1.00	-	1.00	-	1.00
HR Deputy Director	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Human Resources Assistant	4.00	-	4.00	-	4.00	-	4.00	-	4.00
Human Resources Director	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Support Specialist III	1.00	-1.00	-	1.00	1.00	-	1.00	-	1.00
Training and Development Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	16.05	-1.50	14.55	1.00	15.55	-	15.55	-	15.55
Information Technology									
Computer Support Specialist	4.00	-1.00	3.00	1.00	4.00	-	4.00	-	4.00
Developer	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Help Desk Specialist	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Information Technology Services									
Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
IT Analyst D	1.00	-	1.00	-	1.00	-	1.00	-	1.00
IT Application Services Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
IT Systems Analyst	9.75	-1.00	8.75	-	8.75	-	8.75	-	8.75
IT Systems Analyst B	1.00	-1.00	-	-	-	-	-	-	-
IT Systems Analyst C	3.00	-	3.00	3.00	6.00	-	6.00	1.00	7.00
IT Systems Analyst D	3.00	-	3.00	1.00	4.00	-	4.00	-	4.00

	2018 Budget	2019 Baseline Adj. from 2018	2019 Baseline	2019 Adopted Budget Adj.	2019 Adopted Budget	2020 Baseline Adj. from 2019	2020 Baseline	2020 Adopted Budget Adj.	2020 Adopted Budget
Information Technology continued									
IT Technical Services Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Lead Computer Support Specialist	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Senior Computer Support Specialist	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Support Specialist III	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	31.75	-3.00	28.75	5.00	33.75	-	33.75	1.00	34.75
Legal Service - Civil									
Assistant City Attorney	-	7.00	7.00	-	7.00	-	7.00	-	7.00
Chief Assistant City Attorney	-	1.00	1.00	-	1.00	-	1.00	-	1.00
City Attorney	-	1.00	1.00	-	1.00	-	1.00	-	1.00
Legal Assistant	-	2.00	2.00	-	2.00	-	2.00	-	2.00
Legal Secretary	-	0.50	0.50	0.50	1.00	-	1.00	-	1.00
Senior Legal Assistant	-	1.00	1.00	-	1.00	-	1.00	-	1.00
Total	-	12.50	12.50	0.50	13.00	-	13.00	-	13.00
City/County Cable TV Fund									
Support Specialist II	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Video Producer	2.00	-	2.00	-	2.00	-	2.00	-	2.00
Video Services Coordinator	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Video Services Manager	1.00	-	1.00	-	1.00	-	1.00	-	1.00
Total	5.00	-	5.00	-	5.00	-	5.00	-	5.00
Grand Total - All FTEs	1,113.15				1,160.15				1,180.40



# **Financial Summary Report**

## **Expenses by Fund**

	2019 Baseline + Approved Decision Packages	2020 Baseline + Approved Decision Packages	Total 2019-2020 Approved Budget
Operating Budget			
General, Street, and Fire Funds			
General Fund	171,672,450	162,590,539	334,262,989
Street Fund	16,740,085	16,199,428	32,939,513
Fire Fund	45,015,604	46,474,150	91,489,754
Special Revenue Funds			
Fire Equipment Fund	4,162,544	700,230	4,862,774
Affordable Housing Fund	6,032,867	6,037,657	12,070,524
Community and Economic Development Grant Fund	2,036,682	2,043,569	4,080,251
Criminal Justice Fund	209,673	210,892	420,565
Downtown Initiatives Fund	130,227	130,342	260,569
Vancouver National Historic Reserve Properties Fund	750,053	750,418	1,500,471
Emergency Ambulance Services Contract Administration Fund	728,453	738,759	1,467,212
Investigative Fund	61,439	61,439	122,878
Parkhill Cemetery Improvement Fund	818,114	869,643	1,687,757
Parks and Recreation Special Revenue Fund	20,230	230	20,460
REET 1 (2002 Special Revenue Fund)	2,177,329	1,731,892	3,909,221
Senior Messenger Fund	347,503	348,929	696,432

	2019 Baseline + Approved Decision Packages	2020 Baseline + Approved Decision Packages	Total 2019-2020 Approved Budget
Special Revenue Funds continued			
Street Funding Initiative - Operating Fund	8,862,417	8,631,355	17,493,772
Tourism Fund	1,927,226	2,027,226	3,954,452
Transportation Special Revenue Fund	1,964,503	1,956,471	3,920,974
Drug Enforcement Fund	359,513	264,055	623,568
Debt Service Funds			
General Obligation Debt Service Fund	9,299,166	9,027,437	18,326,603
LID Debt Fund	22,800	17,100	39,900
Capital Project Funds			
Fire Acquisition Fund	716,914	163,465	880,379
Enterprise Funds			
Building Inspection Fund	6,764,612	6,835,406	13,600,018
City Tree Reserve Fund	42,508	42,525	85,033
Parking Services Fund	3,470,329	3,398,237	6,868,566
Airport Fund	534,114	541,224	1,075,338
Sewer Revenue Bond Debt Service Fund	3,854,585	3,857,280	7,711,865
Water Revenue Bond Debt Service Fund	78,665	78,720	157,385
Sewer Connection Incentive Program Fund	900,000	900,000	1,800,000
Sewer System Development Fund	4,500,000	3,000,000	7,500,000
Sewer Utility Fund	41,671,052	38,728,193	80,399,245
Solid Waste Fund	3,223,385	3,247,945	6,471,330
Surface Water Management Fund	18,385,872	18,394,046	36,779,918
Tennis Center Fund	1,017,574	1,034,478	2,052,052
Utility Customer Assistance Fund	30,000	30,000	60,000
Debt Service Reserves Fund	-	3,936,000	3,936,000
Water Utility Fund	40,145,053	40,743,918	80,888,971

	2019 Baseline + Approved Decision Packages	2020 Baseline + Approved Decision Packages	Total 2019-2020 Approved Budget
Internal Service Funds			
Self-Insured Worker's Comp and Liability Fund	6,261,746	6,183,872	12,445,618
Self-Insured Health Insurance Fund	9,370,114	9,981,784	19,351,898
Internal Administrative Services Fund	17,864,199	18,028,684	35,892,883
Grounds and Facilities Services Fund	10,557,570	10,323,500	20,881,070
Facilities Asset Management and Replacement Reserve Fund	269	269	538
Equipment Services Capital Fund	11,590,136	5,457,763	17,047,899
Computer Repair and Replacement Fund	4,737,260	3,340,027	8,077,287
Benefits Fund	14,289,533	14,979,522	29,269,055
Equipment Services Operations Fund	7,465,627	7,122,788	14,588,415
Fiduciary Funds			
Transportation Benefit District Fund	1,049,336	1,047,354	2,096,690
SW Washington Regional SWAT Team Fund	259,445	259,206	518,651
Police Pension Trust Fund	1,191,627	1,191,220	2,382,847
PEG Capital Support Fund	900,000	900,000	1,800,000
Fire Pension Trust Fund	1,826,003	1,826,673	3,652,676
City/County Cable TV Fund	1,159,732	1,171,474	2,331,206
Total Operating Expense Budget	487,196,138	467,557,334	954,753,472

	2019 Baseline + Approved Decision Packages	2020 Baseline + Approved Decision Packages	Total 2019-2020 Approved Budget
Capital Budget			
Capital Project Funds			
Parks Construction Fund (Capital Projects only)	8,028,531	653,509	8,682,040
Transportation Capital Fund	15,128,832	2,853,409	17,982,241
Water Construction Fund	22,722,337	19,990,605	42,712,942
Vancouver National Historic Reserve Property Capital Fund	11,023	11,023	22,046
Sewer Construction Fund	22,662,799	19,205,367	41,868,166
Street Funding Initiative - Capital Fund	2,735,037	1,290,021	4,025,058
Fire Acquisition Fund	10,969,657	1,075,968	12,045,625
Drainage Construction Fund	2,835,954	1,852,180	4,688,134
Capital Improvement Fund	8,012,770	4,300,045	12,312,815
Enterprise Funds			
Airport Fund	2,165,000	-	2,165,000
General Fund, Street, & Fire			
General Fund	871,757	-	871,757
Total Capital Expense Budget	96,143,697	51,232,127	147,375,824

	2019 Baseline + Approved Decision Packages	2020 Baseline + Approved Decision Packages	Total 2019-2020 Approved Budget
Capital Funding			
Capital Project Funds			
2011 Bond Capital Fund - Waterfront	2,037,729	-	2,037,729
Transportation Capital Fund	500,000	350,000	850,000
Enterprise Funds			
Surface Water Management Fund	500,000	1,000,000	1,500,000
Water Utility Fund	10,000,000	5,000,000	15,000,000
Systems Development Reserves Fund	3,500,000	3,000,000	6,500,000
Sewer Utility Fund	17,150,000	17,445,000	34,595,000
Fiduciary Funds			
Transportation Benefit District Fund	1,351,536	800,000	2,151,536
General, Street, and Fire Funds			
General Fund	4,890,706	6,060,000	10,950,706
Street Fund	978,480	275,000	1,253,480
Fire Fund	898,108	640,518	1,538,626
Internal Service Funds			
Facilities Asset Management and Replacement Reserve Fund	7,855,314	2,975,339	10,830,653

	2019 Baseline + Approved Decision Packages	2020 Baseline + Approved Decision Packages	Total 2019-2020 Approved Budget
Special Revenue Funds			
PIF - Acquisition and Development District 5 Fund	1,241,594	-	1,241,594
Cascade TIF District Fund	205,000	-	205,000
Pacific TIF District Fund	385,000	-	385,000
PIF - Acquisition and Development District 2 Fund	590,000	309,500	899,500
PIF - Acquisition and Development District 4 Fund	3,602,085	-	3,602,085
PIF -Acquisition and Development District 7 Fund	93,687	-	93,687
PIF - District C Fund	125,545	-	125,545
REET 1 (2002 Special Revenue Fund)	100,000	100,000	200,000
Street Funding Initiative - Operating Fund	161,500	2,000,000	2,161,500
TIF - East City (South County) Fund	218,636	-	218,636
TIF - Evergreen Fund	220,000	-	220,000
TIF - 1205/Mill Plain Overlay Fund	60,000	60,000	120,000
TIF - Vancouver Fund	95,000	-	95,000
Transportation Special Revenue Fund	734,072	(27,283)	706,789
PIF - Acquisition and Development District 3 Fund	533,368	-	533,368
Total Capital Funding Budget	58,027,360	39,988,074	98,015,434
Total Operating and Capital Expense Budget	641,367,195	558,777,535	1,200,144,730

### Summary of Expenditures by Department

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Affordable Housing								
Affordable Housing Project	282,932	11,661,156	6,018,579	6,033,130	6,032,867	6,023,281	6,037,927	6,037,657
Total	282,932	11,661,156	6,018,579	6,033,130	6,032,867	6,023,281	6,037,927	6,037,657
Airport General Obligation Debt								
2005A LTGO Bond	68,753	69,065	-	-	-	-	-	-
Total	68,753	69,065	-	-	-	-	-	-
Airport Operation								
Airpark Development	827,120	1,279,983	518,153	528,941	528,739	522,767	536,272	536,063
Administration	1,903	5,068	5,068	5,375	5,375	5,068	5,161	5,161
Total	829,023	1,285,051	523,221	534,316	534,114	527,835	541,433	541,224
Building Inspection								
Administration and General	1,915,064	2,235,530	1,922,757	2,467,918	2,452,279	1,933,359	2,271,975	2,271,319
Inspections	1,563,417	1,984,056	1,855,079	1,991,998	1,971,175	1,907,067	2,180,305	2,159,430
Building Plans Examination	660,950	779,338	858,460	1,016,983	979,407	879,745	1,153,539	1,115,936
Permit Intake	645,740	715,038	639,294	735,354	728,291	650,954	748,687	741,600
Inspections/Plan Review Administration								
and General	304,241	313,813	400,004	415,042	414,351	401,784	417,086	416,395
Permit Center Administration and								
General	103,943	115,146	112,080	275,430	219,109	112,971	142,475	130,726
Code Compliance	500	-	-	-	-	-	-	-
Total	5,193,855	6,142,921	5,787,674	6,902,725	6,764,612	5,885,880	6,914,067	6,835,406

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Cable TV								
City Cable Programming	393,805	564,517	347,475	462,209	461,783	351,165	466,467	466,037
County Cable Program	441,882	509,143	310,161	407,455	407,064	313,851	414,366	413,972
City/County Cable Office	306,048	296,969	273,349	291,092	290,885	274,441	291,672	291,465
PEG Capital Support	17,071	17,071	17,071	-	-	17,071	-	-
Total	1,158,806	1,387,700	948,056	1,160,756	1,159,732	956,528	1,172,505	1,171,474
Cascade TIF District								
Transportation Transfers	-	205,000	-	-	-	-	-	-
Total	-	205,000	-	-	-	-	-	-
Community Development Block Grants								
Community Development Block Grants	1,776,422	1,889,762	431,135	1,974,899	1,974,192	438,702	1,982,437	1,981,722
Administration	88,120	119,949	119,949	62,490	62,490	119,949	61,847	61,847
Total	1,864,542	2,009,711	551,084	2,037,389	2,036,682	558,651	2,044,284	2,043,569
City Council								
Council Support	626,492	661,652	601,940	792,694	792,244	618,013	773,488	773,022
Total	626,492	661,652	601,940	792,694	792,244	618,013	773,488	773,022
City Managers Office								
City Management	2,314,090	2,450,000	2,078,114	4,105,426	3,603,283	2,103,866	3,856,458	3,354,291
Communications and Outreach	571,032	664,587	669,574	801,122	800,171	687,021	751,122	750,146
Office of Neighborhoods	157,930	192,792	186,862	208,520	203,319	188,080	208,621	203,420
Special Events	18,456	27,116	25,300	25,300	25,300	25,300	25,300	25,300
CRC and Transportation Infrastructure	794	-	-	-	-	-	-	-
Council Support	58	-	-	-	-	-	-	-
Economic Development	36	-	-	-	-	-	-	-
Total	3,062,396	3,334,495	2,959,850	5,140,368	4,632,073	3,004,267	4,841,501	4,333,157
Community and Economic Development								
Comprehensive Planning	589,305	1,393,364	613,020	1,880,172	1,380,654	628,962	1,517,791	1,143,420
Transportation Planning	555,869	1,065,504	296,082	1,217,256	1,216,750	301,020	932,044	931,533
Long Range Planning Administration	1,118,963	821,434	608,669	1,503,120	1,088,708	617,361	1,258,071	842,296
Homelessness Services	-	881,494	-	390,001	390,001	-	388,462	388,462

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Community and Economic Development conti	nued							
Commute Trip Reduction	99,403	131,402	10,458	141,389	141,389	10,458	14,521	14,521
Annexation	132,643	79,918	75,673	138,666	78,542	76,403	79,436	79,312
Affordable Housing Project	1,796	-	20,358	20,418	20,380	21,161	21,223	21,184
Planning Commission	5,765	10,100	10,100	10,100	10,100	10,100	10,100	10,100
Total	2,503,744	4,383,216	1,634,360	5,301,122	4,326,524	1,665,465	4,221,648	3,430,828
Construction								
Administration/Support	798,538	1,116,782	1,121,299	1,930,854	1,867,501	1,124,895	1,902,233	1,890,343
Water Engineering Services	951,146	1,072,687	1,067,199	910,164	908,250	1,092,487	928,849	926,890
Construction Work-For-Others	71,940	350,354	510,416	112,836	111,832	523,220	119,078	118,049
Development Projects	2,494	436,187	402,229	99,559	98,852	410,888	101,770	101,045
Survey	12,403	540,937	551,390	52,520	51,548	560,735	53,780	52,791
Capital Projects	664	12,500	17,668	17,668	17,668	17,668	17,668	17,668
Water Survey Engineering	221,955	1,697	-	-	-	-	-	-
Water Development Work	128,292	837	765	-	-	765	-	-
Development Inspection Transportation	114,972	766	661	-	-	661	-	-
Sewer Development Work	100,302	351	278	-	-	278	-	-
Drainage Development Work	37,433	441	383	-	-	383	-	-
Total	2,440,139	3,533,539	3,672,288	3,123,601	3,055,651	3,731,980	3,123,378	3,106,786
Criminal Justice								
Non-Routine Purchases	628,833	255,898	-	110,209	110,209	-	111,428	111,428
Logistics Support Services	-	-	-	96,408	96,408	-	96,408	96,408
Police Chiefs Office	1,985	1,928	1,928	3,056	3,056	1,928	3,056	3,056
Patrol West Administration	-	15,816	-	-	-	-	-	-
Training Support Services	-	12,329	-	-	-	-	-	-
Civil Disturbance Team	-	4,000	-	-	-	-	-	-
Total	630,818	289,971	1,928	209,673	209,673	1,928	210,892	210,892
Debt Service Reserves								
Revenue Bonds Debt Payment	-	-	-	-	-	3,936,000	3,936,000	3,936,000
Total	-	-	-	-	-	3,936,000	3,936,000	3,936,000

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Development Review Services								
Administration and General	1,258,107	1,505,047	1,323,608	1,971,085	1,955,602	1,330,195	1,772,871	1,772,377
Land Use Review Planning	955,832	1,208,869	1,205,313	1,286,987	1,285,057	1,227,259	1,307,412	1,305,459
Code Compliance	545,362	608,758	586,843	740,592	735,539	598,677	748,986	743,919
Utilities Intake Permits	313,376	378,633	317,861	403,980	403,491	320,182	406,426	405,933
Permit Center Administration and								
General	53,205	111,864	49,446	80,194	74,405	49,774	72,955	66,738
Nuisance Abatement	2,156	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Land Use Review Planning								
Administration	10,486	-	-	-	-	-	-	-
Building Plans Examination	3	-	-	-	-	-	-	-
Total	3,138,527	3,833,171	3,503,071	4,502,838	4,474,094	3,546,087	4,328,650	4,314,426
Downtown Initiatives								
Economic Development Administration	150,030	110,002	118,890	130,227	130,227	119,129	130,342	130,342
Total	150,030	110,002	118,890	130,227	130,227	119,129	130,342	130,342
Drug Enforcement								
Drug Investigations	119,118	201,567	72,385	128,156	128,104	72,385	128,123	128,104
Non-Routine Purchases	109,761	100,172	-	110,209	110,209	-	111,428	111,428
Police Chiefs Office	3,642	3,536	3,536	100,400	100,400	3,536	3,723	3,723
Police Computer Forensics	-	-	-	10,800	10,800	-	10,800	10,800
Training Support Services	9,269	52,060	10,000	10,000	10,000	10,000	10,000	10,000
Patrol District 2	2,628	-	-	-	-	-	-	-
Evidence	2,489	-	-	-	-	-	-	-
Patrol District 3	1,966	-	-	-	-	-	-	-
Patrol West Administration	1,253	-	-	-	-	-	-	-
Patrol District 4	1,003	-	-	-	-	-	-	-
East Precinct Early Swing Shift	466	-	-	-	-	-	-	-
Neighborhood Response Team East	364	-	-	-	-	-	-	-
Police Service Technician West	359	-	-	-	-	-	-	-
SWAT	17	-	-	-	-	-	-	-
Total	252,335	357,335	85,921	359,565	359,513	85,921	264,074	264,055

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Equipment Repair and Replacement								
Equipment Services Capital								
Administration	2,779,569	2,847,998	5,185	7,625,212	7,625,212	5,185	4,448,173	4,448,173
Police Logistics Support Services	-	-	-	838,014	838,014	-	211,781	211,781
Grounds Maintenance Administration	-	-	-	215,342	215,342	-	271,000	271,000
Drainage Administration	-	-	-	470,153	470,153	-	15,779	15,779
Distribution Administration	-	-	-	318,334	318,334	-	110,206	110,206
Waster Water Maintenance of								
Collection System	-	-	-	274,004	274,004	-	108,769	108,769
Streets and Transportation								
Maintenance Patching and Paving	-	-	-	329,806	329,806	-	10,337	10,337
Construction Administration and								
Support	-	-	-	75,894	75,894	-	55,639	55,639
Administration Supplies and Misc.	-	-	-	66,000	66,000	-	28,083	28,083
Streets and Transportation								
Maintenance Snow and Ice Control	-	-	-	79,805	79,805	-	8,869	8,869
General Mowing	-	-	-	6,603	6,603	-	50,758	50,758
Streets and Transportation								
Maintenance Sidewalk Repair City								
Property and Curbs	-	-	-	100,520	25,520	-	5,821	5,821
Plant Communities	-	-	-	17,424	17,424	-	11,895	11,895
<b>Operations Equipment Repair Services</b>	-	4,531,913	-	468	468	-	6,703	6,703
Street Administration	-	-	-	292,000	292,000	-	-	-
Maintenance Management and	-	-	-	184,000	99,000	-	-	-
Administration								
Grounds Maintenance Landscape	-	-	-	148,952	148,952	-	-	-
Water Treatment Administration	-	-	-	140,000	140,000	-	-	-
Recreation Administration	-	-	-	112,000	112,000	-	-	-
General Landscape	-	-	-	71,182	71,182	-	-	-
General Maintenance Services	-	-	-	57,775	57,775	-	-	-
Signs and Striping Administration	-	-	-	46,456	46,456	-	-	-
Volunteer/Partnership Service	-	-	-	46,000	46,000	-	-	-
Water Quality Administration	-	-	-	40,000	40,000	-	-	-

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Equipment Repair and Replacement continued								
Police Special Operations	-	-	-	38,000	38,000	-	-	-
Waste Water Administration	-	-	-	30,000	30,000	-	-	-
Inspections	-	-	-	-	-	-	30,000	30,000
Legal Services Domestic Violence	-	-	-	28,000	28,000	-	-	-
Greenway Sensitive Lands								
Administration, Supplies, and Misc.	-	-	-	28,000	28,000	-	-	-
Drainage Collection	-	-	-	27,869	27,869	-	-	-
Water Pumping Administration	-	-	-	18,247	18,247	-	-	-
General Park Equipment	-	-	-	-	-	-	17,288	17,288
Water Quality Improvement	-	-	-	-	-	-	16,392	16,392
Inspectors	-	-	-	15,552	15,552	-	-	-
Solid Waste Administration	-	-	-	-	-	-	12,451	12,451
Vegetation Management	-	-	-	-	-	-	11,631	11,631
Urban Forestry	-	-	-	-	-	-	10,867	10,867
Street Pavement Management	-	-	-	8,524	8,524	-	-	-
Grounds Sports Field Maintenance	-	-	-	-	-	-	7,670	7,670
Surface Water Management								
Engineering	-	-	-	-	-	-	7,651	7,651
Total	2,779,569	7,379,911	5,185	11,750,136	11,590,136	5,185	5,457,763	5,457,763
Equipment Services Operations								
Operations Equipment Repair Services	5,644,728	5,829,873	5,391,863	5,983,999	5,970,197	5,244,698	5,839,735	5,626,586
Fire Equipment Repair Services	1,132,806	1,611,577	1,460,781	1,433,846	1,432,843	1,469,837	1,440,830	1,439,823
Equipment Services Administration	25,475	22,382	22,382	62,587	62,587	22,382	56,379	56,379
Total	6,803,009	7,463,832	6,875,026	7,480,432	7,465,627	6,736,917	7,336,944	7,122,788
Facilities Maintenance								
Maintenance Administration	1,453,408	3,088,351	3,934,142	5,409,525	5,091,122	3,989,078	4,835,952	4,602,955
General Maintenance Services	91,393	97,340	75,580	184,453	184,453	75,580	124,914	124,914
Generators/Compressors	11,955	63,350	17,990	6,642	6,642	17,990	6,522	6,522
Environmental Services	66,851	2,500	-	3,500	3,500	-	3,500	3,500
Facilities GIS	3,657	13,000	-	38,044	1,485	-	37,929	1,485
Doors/Gates/Keys/Locks	111,911	11,100	-	55	15	-	30	15

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Facilities Maintenance continued								
Janitorial	335,250	322,537	-	-	-	-	-	-
Utilities	222,639	219,826	-	-	-	-	-	-
HVAC System	305,709	50,500	-	18	-	-	7	-
Electrical/Lighting-High Voltage	183,780	62,708	-	-	-	-	-	-
Plumbing/Pumps	116,398	38,200	-	-	-	-	-	-
Video Surveillance System	104,924	-	-	-	-	-	-	-
Fire and Security Alarms Systems	90,676	9,500	-	19	-	-	7	-
Fire Suppression/Sprinkler System	83,121	1,000	-	-	-	-	-	-
Carpentry	55,314	16,000	-	-	-	-	-	-
Landscaping	60,766	-	-	-	-	-	-	-
Appliances	50,137	10,000	-	-	-	-	-	-
Furnishings	41,865	12,000	-	-	-	-	-	-
Elevator	39,067	3,700	-	-	-	-	-	-
Roof/Gutters	32,740	3,400	-	-	-	-	-	-
Painting	20,310	10,500	-	-	-	-	-	-
Floors and Carpet	25,549	3,300	-	-	-	-	-	-
Remodel/Tenant Improvements	16,233	1,000	-	-	-	-	-	-
Water Features System	10,653	1,000	-	-	-	-	-	-
Card Key System	9,092	2,500	-	-	-	-	-	-
Windows	8,732	1,000	-	-	-	-	-	-
Event Support/Flags and Banners	6,016	500	-	-	-	-	-	-
Staff Safety/Training Meeting	144	6,000	-	-	-	-	-	-
Vandalism	3,155	1,512	-	-	-	-	-	-
Janitorial	-	3,075	-	-	-	-	-	-
Signs	1,785	-	-	-	-	-	-	-
Data Wiring-Low Voltage	1,161	500	-	-	-	-	-	-
Radon System	1,390	-	-	-	-	-	-	-
Card Key System	1,212	-	-	-	-	-	-	-
ADA Facility Improvements	980	-	-	-	-	-	-	-
Electrical/Lighting	654	-	-	-	-	-	-	-
Remodel/Tenant Improvement Planning	-	500	-	-	-	-	-	-
Total	3,568,627	4,056,399	4,027,712	5,642,256	5,287,217	4,082,648	5,008,861	4,739,391

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Facilities Replacement								
Capital	4,494,176	3,721,479	269	269	269	269	269	269
Administration/Maintenance								
Management	153,695	125,195	-	-	-	-	-	-
Total	4,647,871	3,846,674	269	269	269	269	269	269
Facilities, Property, and Risk Services								
Property Services Administration	179,879	13,907	-	-	-	-	-	-
Workers Compensation	87,135	-	-	-	-	-	-	-
Facility Services Administration	2,472	51,447	-	-	-	-	-	-
Central Records	1	24,887	-	-	-	-	-	-
Risk Services Administration	3,183	-	-	-	-	-	-	-
Print shop	260	-	-	-	-	-	-	-
Risk Property and Liability	76	-	-	-	-	-	-	-
Total	273,006	90,241	-	-	-	-	-	-
Financial and Management Services								
Procurement Services	765,552	801,893	842,332	1,008,720	1,007,329	858,311	1,020,243	1,018,834
Accounting and Analysis	781,628	805,554	832,618	885,604	884,350	843,726	890,752	889,487
Budget and Analysis	665,934	701,592	741,760	780,453	779,222	755,330	790,394	789,147
Treasury Management	583,843	564,232	585,111	710,931	670,236	593,591	629,770	629,065
Administration	377,241	643,069	395,007	655,507	615,114	400,875	615,569	615,176
Accounts Receivable	412,980	683,469	688,076	723,175	449,331	692,467	725,328	447,212
Central Records	383,514	422,512	220,690	426,024	425,732	223,306	430,563	430,265
Payroll	272,490	358,933	293,560	436,858	436,357	297,093	316,083	315,577
Customer Service	351,589	339,316	312,412	355,547	355,040	316,510	358,515	358,001
Accounts Payable	295,714	330,326	262,363	289,136	288,676	264,459	288,741	288,277
Mailroom Services	171,804	189,168	181,263	187,474	187,365	181,270	187,138	187,029
Performance and Business Planning	147,120	147,320	153,081	161,786	161,517	154,299	161,815	161,546
Internal Audit Services	5,770	136,402	139,711	147,121	146,883	142,859	150,125	149,883
City Clerk	45,792	46,443	39,718	42,265	42,196	39,721	42,300	42,231
Total	5,260,971	6,170,229	5,687,702	6,810,601	6,449,348	5,763,817	6,607,336	6,321,730

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Fire Acquisition Fund								
Fire Facilities	-	-	-	716,914	716,914	-	163,465	163,465
Total	-	-	-	716,914	716,914	-	163,465	163,465
Fire Department								
Fire Suppression	28,834,433	29,797,421	27,328,885	30,928,082	30,792,176	27,946,223	32,494,901	32,441,780
Fire Support Services	4,155,153	4,467,001	3,442,003	4,830,685	4,829,862	3,450,232	4,785,439	4,784,609
FMO Code Enforcement	826,958	924,337	893,280	1,476,544	1,475,087	908,823	1,364,470	1,362,980
Fire Facilities	747,837	686,001	329,225	912,325	912,325	329,225	900,771	900,771
Fire Chiefs Office	649,687	758,634	816,459	829,018	827,873	821,332	823,774	822,629
Training - Fire	554,269	507,438	508,528	809,849	703,329	530,102	810,183	809,058
Undefined	-	-	-	740,565	740,565	-	753,881	753,881
FMO Administration	642,561	398,385	407,890	735,543	735,078	409,115	591,919	591,454
EMS Administration	668,765	758,772	597,456	653,304	652,654	607,395	660,034	659,384
Operations Administration	730,626	497,327	613,251	618,665	617,764	614,482	620,071	619,170
FMO New Development	382,113	529,414	481,396	535,199	534,395	487,765	542,321	541,504
Fire Logistics	562,823	392,929	383,336	383,336	383,336	383,336	383,336	383,336
Fire Administration	-	-	320,280	320,280	320,280	320,280	320,280	320,280
Training Administration	329,843	247,188	189,743	209,824	209,461	196,697	217,362	216,999
EMS Training	146,063	196,531	166,834	183,628	183,286	176,174	193,468	193,118
Recruitment	239,594	208,096	90,100	168,052	168,052	90,100	170,391	170,391
Marine	92,156	145,575	27,621	148,932	148,594	27,621	135,809	135,684
Target Hazards Special Ops	301,167	155,372	46,600	135,300	135,300	46,600	135,300	135,300
Emergency Ambulance Contract								
Administration	121,055	227,534	124,709	125,049	124,835	128,051	128,398	128,179
FMO ITM Reporting	22,747	46,339	120,927	122,416	122,173	121,922	123,447	123,202
FMO Investigations	95,999	182,045	75,920	108,712	108,534	76,409	110,399	110,220
Hazardous Materials	92,176	249,246	4,150	117,219	116,986	4,150	93,752	93,666
Tech Rescue	132,020	157,848	5,801	80,847	80,558	5,801	82,845	82,738
FMO Public Education	128,254	67,842	45,028	53,020	52,934	45,515	53,727	53,639
FMO Training	-	37,605	37,301	37,667	37,667	37,301	37,678	37,678
Volunteer Program	-	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Special Ops	927	400	400	400	400	400	400	400
Fire Equipment Services - Fire Fund 152	934,339	936,907	-	-	-	-	-	-

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Fire Department continued								
Transfers	591,389	-	-	-	-	-	-	-
Operations Grants	58,823	-	-	-	-	-	-	-
Total	42,041,777	42,578,287	37,059,223	45,266,561	45,015,604	37,767,151	46,536,456	46,474,150
Fire Emergency Ambulance Contract Administ	tration							
Emergency Ambulance Contract								
Administration	511,312	592,505	428,556	552,065	552,065	428,556	555,416	555,416
EMS Administration	20,907	180,485	11,897	176,388	176,388	11,897	183,343	183,343
Total	532,219	772,990	440,453	728,453	728,453	440,453	738,759	738,759
Fire Equipment Replacement								
Fire Equipment Services - Fire Fund 152	1,025,060	1,918,454	-	4,047,744	4,047,744	-	700,230	700,230
Marine	250,647	111,000	-	-	-	-	-	-
FMO Code Enforcement	-	-	-	114,800	114,800	-	-	-
Total	1,275,707	2,029,454	-	4,162,544	4,162,544	-	700,230	700,230
Fire Pension								
Pension Payments	1,334,565	1,791,077	1,811,077	1,805,890	1,805,890	1,811,077	1,805,890	1,805,890
Pension Administration	15,336	16,606	16,801	16,872	16,830	17,470	17,543	17,500
Human Resources Administration	893	3,290	3,290	3,283	3,283	3,290	3,283	3,283
Total	1,350,794	1,810,973	1,831,168	1,826,045	1,826,003	1,831,837	1,826,716	1,826,673
General Government								
Fire Support	29,055,829	30,251,468	36,980,786	37,130,787	37,130,787	30,251,468	30,251,469	30,251,469
Street Support	13,710,997	14,053,055	14,053,055	13,803,055	13,803,055	14,053,055	14,603,055	14,603,055
General Government Support	5,842,706	13,847,306	3,291,735	7,769,012	7,709,012	3,291,735	5,566,411	5,506,411
County Jail	3,147,139	4,716,373	4,400,000	4,400,000	4,400,000	4,600,000	4,600,000	4,600,000
General Obligation Debt Payment	4,646,361	5,495,950	3,300,307	3,300,307	3,300,307	2,967,294	2,967,294	2,967,294
Fire Pension Support	1,800,000	1,800,000	2,791,527	2,791,527	2,791,527	2,791,527	2,791,527	2,791,527
Miscellaneous	2,105,961	530,145	806,938	2,352,817	2,352,817	806,938	2,316,789	2,316,789
Police Pension Support	1,100,004	1,100,000	2,083,738	2,083,738	2,083,738	2,083,738	2,083,738	2,083,738
County District Court Costs	1,063,855	1,202,000	1,550,000	1,550,000	1,550,000	1,600,000	1,600,000	1,600,000
County Corrections Costs	1,353,003	1,138,483	1,480,000	1,480,000	1,480,000	1,550,000	1,550,000	1,550,000

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
General Government continued								
Public Defender	1,272,574	1,457,586	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000
Undefined	-	-	-	500,000	500,000	-	1,000,000	1,000,000
Cemetery Support	-	-	-	715,862	715,862	-	737,338	737,338
City Cable Programming	511,524	549,150	515,000	515,000	515,000	515,000	515,000	515,000
Operation Center Real Estate	2,818,449	2,606,352	285,600	476,331	476,331	285,600	473,926	473,926
Animal Control	320,561	255,000	240,000	389,221	389,221	350,200	504,405	504,405
Election Support	327,394	200,000	450,000	450,000	450,000	350,000	350,000	350,000
Child Advocacy Intervention	420,360	382,085	390,000	390,000	390,000	400,000	400,000	400,000
Tower Mall Real Estate	5,698,231	789,453	-	460,381	460,381	-	223,563	223,563
Humane Society	299,220	290,000	317,000	317,000	317,000	326,510	326,510	326,510
Opportunity Reserve	85,824	173,579	200,210	242,860	242,860	200,210	200,000	200,000
Emergency Management (CRESA)	162,474	161,106	217,475	217,475	217,475	222,635	222,635	222,635
LRF support of Debt Service	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000
Air Pollution Control Authority Dues	55,832	74,605	93,142	93,142	93,142	95,936	95,936	95,936
Association of WA Cities (Dues)	75,879	80,818	86,288	86,288	86,288	90,000	90,000	90,000
Alcoholism Support	46,401	40,000	68,000	68,000	68,000	68,000	68,000	68,000
Regional Transportation Council	45,623	45,700	48,000	48,000	48,000	48,000	48,000	48,000
Grand Blvd Real Estate	25,000	4,350,306	-	-	-	-	-	-
Fire District #6	23,255	22,000	-	-	-	-	-	-
Total	76,234,456	85,832,520	75,268,801	83,250,803	83,190,803	68,567,846	75,205,596	75,145,596
General Obligation Debt								
2015B LTGO and Refunding Bond	2,200,669	2,829,069	2,855,469	2,855,469	2,855,469	2,877,869	2,877,869	2,877,869
2012 LTGO Refunding Bond $(1/12)$	1,187,857	1,206,707	1,299,357	1,299,357	1,299,357	1,318,557	1,318,557	1,318,557
2012 LTGO Refunding Bond (12/12)	46,025	46,025	1,536,025	1,536,025	1,536,025	712,400	712,400	712,400
2016 LTGO Refunding Bond	289,050	293,450	932,750	932,750	932,750	932,500	932,500	932,500
2002 LTGO Refunding	1,654,088	2,510,338	-	500,000	500,000	-	1,000,000	1,000,000
2010 LTGO Bond	740,332	743,532	744,582	744,582	744,582	739,957	739,957	739,957
2011 LTGO Bond	704,438	706,838	703,638	703,638	703,638	706,638	706,638	706,638
2005A LTGO Bond	1,839,122	1,840,486	-	-	-	-	-	-
2009 LTGO Bond	639,150	640,400	-	-	-	-	-	-
2008 LTGO Bond	629,200	-	-	-	-	-	-	-
Total	9,929,931	10,816,845	8,071,821	8,571,821	8,571,821	7,287,921	8,287,921	8,287,921

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Grounds Maintenance								
Administration	1,156,983	3,389,641	3,327,082	4,044,242	4,032,845	3,358,840	4,505,455	4,496,761
Mowing	537,858	222,787	205,669	364,414	364,398	205,669	373,944	373,938
Landscape	540,542	215,540	74,458	317,643	317,592	74,458	170,884	170,865
Cemetery	81,418	35,797	245,625	217,163	216,812	248,062	219,503	219,152
General Mowing	-	95,970	95,970	39,655	39,655	95,970	82,805	82,805
Chemical Application	336,379	66,552	21,552	57,689	57,689	21,552	57,147	57,147
General Landscape	9	54,689	54,689	90,414	90,414	54,689	18,647	18,647
Irrigation	373,323	22,990	4,320	43,007	42,991	4,320	42,732	42,726
Trees and Shrubs	288,468	102,387	1,638	30,121	30,121	1,638	29,596	29,596
Marker/Graves	24,615	12,839	-	21,833	21,817	-	21,492	21,486
Ball fields	67,579	9,456	9,456	19,705	19,563	9,456	20,125	20,072
Paths/Sidewalks	115,275	31,718	602	12,000	12,000	602	12,000	12,000
General Park Equipment	-	4,089	4,089	3,155	3,155	4,089	20,347	20,347
Restrooms	130,687	6,735	-	9,754	9,604	-	9,567	9,512
Greenway Sensitive Land								
Administration, Supplies, and Misc.	1,355	4,898	3,274	13,274	13,274	3,456	3,456	3,456
Sports Field Maintenance	12	7,258	7,258	1,011	1,011	7,258	8,651	8,651
Parking Lots	163,011	389	389	3,197	3,197	389	3,143	3,143
General Irrigation	-	8,618	8,618	3,155	3,155	8,618	3,059	3,059
General Chemical	-	81,164	6,164	2,699	2,699	6,164	2,617	2,617
General Park Sanitation	-	1,485	1,485	1,799	1,799	1,485	1,744	1,744
Litter/Trash Collection	104,698	68,474	-	222	60	-	120	60
Utilities	234,218	1,088	-	-	-	-	-	-
Play Equipment	77,195	70,587	1,525	-	-	1,525	-	-
Grounds GIS	5,121	25,000	-	36,559	-	-	36,444	-
Cemetery Marker Setting and Repair	51,950	-	-	-	-	-	-	-
Fences/Gates	38,739	6,954	731	-	-	731	-	-
Park Furniture/Signs/Accessory	32,375	6,223	-	-	-	-	-	-
Fountain	26,059	-	-	-	-	-	-	-
Parks Litter and Trash	13,549	-	-	-	-	-	-	-
Parks Repair, Maintenance, and								
Irrigation	11,194	-	-	-	-	-	-	-

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Grounds Maintenance continued								
Cleaning Shelters and Restrooms	3,278	4,100	-	-	-	-	-	-
Shelters	6,975	-	-	-	-	-	-	-
Vandalism	2,409	-	-	-	-	-	-	-
Cemetery Other Services	1,791	100	-	-	-	-	-	-
Signs, Gates, Fence, Railing Repairs	147	409	409	-	-	409	-	-
Art	382	-	-	-	-	-	-	-
Total	4,427,594	4,557,937	4,075,003	5,332,711	5,283,851	4,109,380	5,643,478	5,597,784
Human Resources								
Administration	525,535	786,042	733,678	828,350	827,422	752,299	843,746	842,807
Employee Relations	282,834	368,950	237,272	388,202	387,861	241,707	395,342	394,995
Benefits Administration	334,782	351,108	354,797	378,244	377,583	361,846	384,543	383,874
Recruitment	283,730	311,004	322,218	344,455	343,981	333,824	356,369	355,878
Training	129,714	158,253	143,343	352,134	251,892	144,561	252,407	252,165
Labor Relations	87,058	92,997	80,581	236,356	236,210	82,397	237,193	237,044
Classification and Compensation	108,135	116,096	123,716	132,451	132,244	128,405	136,206	135,992
Pension Administration	9,589	9,676	-	2,507	2,507	-	2,539	2,539
Total	1,761,377	2,194,126	1,995,605	2,662,699	2,559,700	2,045,039	2,608,345	2,605,294
Information Technology								
Administration	1,699,669	1,687,673	1,618,127	1,760,980	1,739,638	1,632,314	1,766,945	1,745,584
Applications	1,351,962	1,676,341	1,547,613	1,736,526	1,598,897	1,564,252	1,884,276	1,744,685
Desktop Support	650,116	736,063	658,486	806,468	805,425	667,854	816,208	815,158
Programming Support	468,067	548,158	416,664	714,015	710,791	428,174	728,635	725,395
Systems Administration Support	517,454	467,008	476,454	661,711	510,524	480,110	666,720	513,361
Network	433,435	765,582	468,732	483,314	482,465	476,935	490,979	490,120
Database Administration Support	273,726	283,357	316,471	332,872	327,306	318,908	335,447	329,881
HelpDesk Support	155,762	251,301	264,678	278,181	277,807	271,693	284,097	283,713
Phone Support	173,350	113,257	115,255	120,811	120,619	116,473	122,098	121,906
Data Center	19,638	64,600	64,600	64,600	64,600	64,600	64,600	64,600
Computer Equipment, Repair and								
Replacement	12,169	10,376	7,178	4,200	4,200	7,178	4,200	4,200
Total	5,755,348	6,603,716	5,954,258	6,963,678	6,642,272	6,028,491	7,164,205	6,838,603

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Investigative								
Canine	3,322	41,832	30,214	30,214	30,214	30,214	30,214	30,214
Computer Forensics	25,000	34,165	-	25,000	25,000	-	25,000	25,000
Investigations	14,400	18,528	5,276	5,276	5,276	5,276	5,276	5,276
Chiefs Office	1,963	2,106	2,106	949	949	2,106	949	949
DOJ Equitable Share Program	28,617	-	-	-	-	-	-	-
Logistics Support Services	88	-	-	-	-	-	-	-
Total	73,390	96,631	37,596	61,439	61,439	37,596	61,439	61,439
Legal Service - Civil								
Civil Proceedings	-	-	2,003,707	2,216,198	2,212,879	2,056,682	2,266,421	2,263,057
Total	-	-	2,003,707	2,216,198	2,212,879	2,056,682	2,266,421	2,263,057
Legal Service - Criminal and Domestic Violence								
Criminal Prosecution	1,243,722	1,608,131	1,417,099	1,742,230	1,739,947	1,451,138	1,604,178	1,601,854
Domestic Violence	952,919	926,742	1,083,857	1,139,606	1,138,245	1,115,875	1,141,742	1,140,343
Legal Services Administration	947,917	1,101,393	1,025,320	733,496	733,496	1,025,320	733,425	733,425
Civil Proceedings	1,773,592	2,014,610	-	4,500	4,500	-	4,500	4,500
Workers Compensation	65	-	-	-	-	-	-	-
Total	4,918,215	5,650,876	3,526,276	3,619,832	3,616,188	3,592,333	3,483,845	3,480,122
Operations Center								
Administration	665,782	753,145	824,150	1,147,553	984,056	826,007	1,119,775	954,716
Utility Locating	433,402	580,402	772,253	691,203	690,199	801,427	719,973	718,921
Hansen	261,299	199,462	199,462	226,699	226,699	199,462	228,291	228,291
Safety Program	123,830	122,309	160,180	163,947	163,742	164,834	167,482	167,270
Dispatch	480	168,911	-	-	-	-	-	-
Total	1,484,793	1,824,229	1,956,045	2,229,402	2,064,696	1,991,730	2,235,521	2,069,198
Other Debt								
LID 545 Assessment Bond	39,925	49,000	22,800	22,800	22,800	17,100	17,100	17,100
Total	39,925	49,000	22,800	22,800	22,800	17,100	17,100	17,100
	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
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Pacific TIF District								
Transportation Transfers	-	385,000	-	-	-	-	-	-
Total	-	385,000	-	-	-	-	-	-
Parkhill Cemetery								
General	3,419	3,562	2,606	818,114	818,114	2,606	869,643	869,643
Other Services	259	-	-	-	-	-	-	-
Total	3,678	3,562	2,606	818,114	818,114	2,606	869,643	869,643
Parking General Obligation Debt								
2012 LTGO Refunding Bond (12/12)	219,568	218,836	1,118,035	1,118,035	1,118,035	1,116,214	1,116,214	1,116,214
2002 LTGO Refunding	902,676	899,889	-	-	-	-	-	-
Total	1,122,244	1,118,725	1,118,035	1,118,035	1,118,035	1,116,214	1,116,214	1,116,214
Parking Services								
Administrative Support	1,116,952	1,022,730	1,090,597	1,300,305	1,299,589	1,102,654	1,259,552	1,258,820
On-Street Enforcement	585,853	575,798	389,465	595,214	582,303	391,459	594,615	585,029
On-Street Collection	432,984	1,028,196	107,806	217,777	217,777	107,806	161,975	161,975
On-Street Operations	147,821	71,142	105,626	132,811	132,689	107,668	135,085	134,959
Off-Street Operations	205,645	237,022	60,522	61,413	61,413	60,522	61,683	61,683
Off-Street Maintenance	34,040	40,738	26,538	26,538	26,538	26,538	26,538	26,538
On-Street Maintenance	79,107	54,990	14,000	17,402	17,402	14,000	17,560	17,560
Off-Street Collection	190	8,504	1,300	1,300	1,300	1,300	21,300	21,300
Off-Street Enforcement	10,994	19,383	6,455	6,749	6,749	6,455	6,625	6,625
Undefined	-	-	-	6,000	6,000	-	7,000	7,000
Planning	-	10,534	534	534	534	534	534	534
Total	2,613,586	3,069,037	1,802,843	2,366,043	2,352,294	1,818,936	2,292,467	2,282,023
Parks and Recreation - Parks and Trails								
Administration	22,327	30,208	208	20,230	20,230	208	230	230
Total	22,327	30,208	208	20,230	20,230	208	230	230
Parks Impact Fees - Acquisition								
Park Facilities	1,425,976	8,745,199	-	-	-	-	-	-
Total	1,425,976	8,745,199	-	-	-	-	-	-

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Parks Impact Fees - Acquisition/Development								
Park Facilities	-	350,000	-	-	-	-	-	-
Total	-	350,000	-	-	-	-	-	-
Parks, Trails, and Natural Resources								
Administration	542,250	597,520	543,443	4,327,326	4,322,294	552,267	4,587,294	4,521,041
City Parks Planning	558,853	605,334	563,390	597,749	594,379	571,272	502,217	498,784
Community Events	498,762	540,232	481,403	569,064	566,091	488,682	526,764	523,731
Volunteer/Partnership Service	139,619	155,445	164,769	321,790	321,475	169,701	285,288	284,964
Park Facilities	201,053	200,000	-	-	-	-	-	-
Parks GIS	-	-	-	36,559	-	-	36,444	-
City Parks Acquisitions	-	100	-	-	-	-	-	-
Total	1,940,537	2,098,631	1,753,005	5,852,488	5,804,239	1,781,922	5,938,007	5,828,520
Pavement Management and Street Design								
Street Pavement Management	7,162,834	1,829,152	1,297,366	2,139,967	2,137,767	1,306,985	2,141,798	2,139,971
Transportation Street Design	492,099	874,036	948,747	649,321	648,058	959,942	656,438	655,159
Transportation GIS	24,535	81,525	43,275	147,841	97,841	43,275	147,668	97,668
Transportation Administration	23,386	127,699	127,699	23,741	23,741	127,699	21,387	21,387
Transportation Transfers	995,420	1,170,218	-	-	-	-	-	-
Transportation Design	645	-	-	-	-	-	-	-
Total	8,698,919	4,082,630	2,417,087	2,960,870	2,907,407	2,437,901	2,967,291	2,914,185
PEG Fund								
PEG Capital Support	645,582	1,090,488	628,000	900,000	900,000	628,000	900,000	900,000
Total	645,582	1,090,488	628,000	900,000	900,000	628,000	900,000	900,000
Police Department								
Chiefs Office	5,623,064	8,584,453	6,375,975	8,794,305	8,790,292	6,426,760	7,860,185	7,856,135
Logistics Support Services	7,407,676	7,435,489	6,257,085	8,227,394	8,222,719	6,262,907	7,933,385	7,928,705
Patrol District 1	3,845,157	4,656,494	4,508,020	5,349,279	5,340,384	4,719,118	6,064,138	6,054,869
Patrol District 3	4,077,008	3,253,755	3,173,148	3,852,704	3,845,966	3,297,561	4,267,051	4,260,106
Patrol District 2	4,127,341	3,583,404	3,396,047	3,945,328	3,938,380	3,536,602	4,085,219	4,078,035
Patrol District 4	3,841,738	3,003,791	2,922,949	3,408,223	3,402,128	3,034,814	3,520,391	3,514,105

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Police Department continued								
Investigations	1,199,071	2,196,258	1,896,573	1,961,547	1,958,024	1,971,491	2,036,644	2,033,008
Records Unit	1,817,401	1,688,773	1,631,785	1,797,150	1,794,423	1,680,105	1,844,091	1,841,274
Traffic	451,927	1,397,239	1,130,826	1,545,688	1,543,730	1,172,858	1,583,427	1,581,395
East Precinct Early Swing Shift	1,671,359	1,247,328	1,212,906	1,529,040	1,526,311	1,259,335	1,575,594	1,572,786
Training Support Services	1,186,354	1,382,313	1,245,669	1,486,393	1,484,643	1,275,323	1,497,235	1,495,433
West Precinct Early Swing Shift	1,720,023	1,088,014	1,097,674	1,400,892	1,398,381	1,139,683	1,443,014	1,440,432
Computer Forensics	815,282	897,042	1,083,855	1,204,929	1,202,973	1,120,358	1,240,025	1,238,008
SWAT	600,958	511,087	322,393	1,081,072	1,080,468	327,161	1,085,639	1,085,027
Police Service Technician West	321,108	798,427	987,107	963,232	961,678	1,007,631	982,968	981,371
Neighborhood Response Team West	631,223	654,821	649,333	706,664	705,449	670,770	727,569	726,319
Neighborhood Response Team East	374,645	648,883	625,945	694,717	693,562	650,903	719,384	718,186
Finance and Planning	302,121	1,136,824	670,123	663,916	663,293	680,551	673,328	672,690
Canine	414,462	518,258	502,824	594,324	593,290	519,745	611,289	610,227
Gang Task Force	326,417	413,106	390,041	575,907	575,095	407,326	593,234	592,390
Patrol West Administration	314,391	497,454	521,667	589,554	588,663	537,119	548,900	547,991
Children's Justice Center	508,973	486,122	508,820	552,532	551,519	526,089	569,846	568,805
Domestic Violence	555,128	489,708	513,916	550,583	549,464	531,185	567,870	566,722
School Resource Officer East	356,006	450,752	467,975	485,546	484,657	488,165	505,793	504,868
Evidence	364,447	412,628	428,699	424,755	424,053	428,727	424,783	424,081
Personnel Support Services	300,402	325,861	301,507	400,123	399,491	310,442	409,083	408,435
Special Operations	198,328	349,905	328,951	382,637	381,959	339,186	392,551	391,865
Police Service Technician East	300,229	349,829	327,991	338,555	338,001	332,248	342,827	342,264
Patrol East Administration	163,394	312,144	316,607	354,964	354,453	322,506	319,441	318,930
Professional Services Unit - Police	9,173	310,713	310,267	292,001	291,454	325,301	307,081	306,505
School Resource Officer West - Police	143,523	238,154	252,350	262,290	261,805	260,937	270,899	270,400
Drug Investigations	13,492	116,269	123,000	244,583	244,356	127,167	248,760	248,527
Communications - Police	1,448	147,938	147,938	147,938	147,938	147,938	147,938	147,938
Volunteer Coordinator	74,418	132,614	131,613	133,369	133,214	135,398	137,163	137,003
Grant/Other Funding	509,044	600,080	-	250,253	249,448	-	596	298
Alarm Coordination	76,773	98,291	99,098	99,330	99,184	99,105	99,337	99,191
Civil Disturbance Team	14,520	38,423	21,758	31,828	31,828	21,758	31,764	31,764
Metropolitan Explosive Disposal Unit	4,235	5,823	2,838	42,278	42,278	2,838	7,190	7,190

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Police Department continued								
Misc. Equipment	19,223	25,017	20,000	20,000	20,000	20,000	20,000	20,000
Critical Incident Team	3,990	12,481	8,025	12,478	12,478	8,025	12,478	12,478
Seized/Undercover Vehicles	15,454	3,296	3,296	8,547	8,547	3,296	8,287	8,287
Arson Investigators	7,049	9,025	1,085	8,352	8,352	1,085	8,346	8,346
Personnel	7,332	17,578	6,000	6,000	6,000	6,000	6,000	6,000
Honor Guard	13,951	6,251	24	5,813	5,813	24	5,813	5,813
Special Events	124,704	-	-	122	33	-	66	33
Tactical Emergency Medical Services	-	-	-	10,995	10,995	-	-	-
Hostage Negotiation Team	4,081	-	-	-	-	-	-	-
Tactical EMS Training	607	-	-	-	-	-	-	-
Tactical Operations	-	-	-	17	-	-	6	-
Assistant Chief Operations	10	-	-	-	-	-	-	-
Neighborhood Support	(100)	-	-	-	-	-	-	-
Total	44,858,560	50,532,115	44,923,703	55,438,147	55,367,172	46,135,541	55,736,628	55,664,235
Police Pension								
Pension Payments	936,370	1,074,783	1,174,683	1,173,435	1,173,435	1,174,683	1,173,435	1,173,435
Pension Administration	14,484	15,683	15,844	17,158	17,118	16,476	16,752	16,711
Human Resources Administration	-	974	1,074	1,074	1,074	1,074	1,074	1,074
Total	950,854	1,091,440	1,191,601	1,191,667	1,191,627	1,192,233	1,191,261	1,191,220
Public Works Administration								
Operating Costs	21,800,186	24,360,521	24,360,521	27,151,766	27,151,766	24,360,521	28,474,887	28,474,887
Administration	1,506,129	1,800,045	1,566,348	1,778,053	1,776,617	1,574,089	1,781,020	1,779,580
Transportation Planning	22,683	1,377	681	681	681	681	681	681
Total	23,328,998	26,161,943	25,927,550	28,930,500	28,929,064	25,935,291	30,256,588	30,255,148
Public Works Trust Fund Loan								
Section 108 Loan	301,454	299,408	301,482	301,482	301,482	302,252	302,252	302,252
LED Street Light Bond	-	-	-	304,733	304,733	-	316,716	316,716
PWTF 2006	122,295	121,713	121,130	121,130	121,130	120,548	120,548	120,548
Total	423,749	421,121	422,612	727,345	727,345	422,800	739,516	739,516

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Real Estate								
Real Estate	26,150	-	-	-	-	-	-	-
Total	26,150	-	-	-	-	-	-	-
Recreation Services								
Administration	2,365,614	2,183,586	2,256,547	2,936,291	2,886,393	2,265,279	3,058,947	3,008,987
FCC Administration	1,145,031	1,371,139	1,276,723	1,299,951	1,286,928	1,287,713	1,307,568	1,294,291
MCC Administration	1,087,252	1,243,685	1,104,511	1,201,397	1,189,796	1,111,103	1,178,100	1,166,279
FCC Aquatics	663,796	701,349	706,939	765,724	753,582	714,970	773,290	760,917
MCC Youth, Teens, and Sports	467,296	576,562	619,159	640,522	639,355	632,022	652,988	651,791
FCC Youth, Teens, and Sports MCC Adult, Seniors, and Special	571,361	647,907	580,406	614,711	612,986	578,678	609,877	608,120
Programs	504,158	481,613	483,309	506,743	504,186	478,105	499,903	497,298
MCC Aquatics	310,316	483,104	405,173	503,003	491,029	399,312	496,613	484,407
FCC Fitness	315,770	383,987	447,363	467,894	466,376	472,630	491,280	489,732
Inclusion Services	296,722	331,954	302,766	326,598	325,271	303,970	326,817	325,468
MCC Fitness	245,824	299,025	270,697	288,149	287,792	288,936	307,926	307,561
FCC Adult, Seniors, and Special			•			·	·	
Programs	26,837	31,410	11,485	12,094	11,921	11,664	12,284	12,107
Total	7,999,977	8,735,321	8,465,078	9,563,077	9,455,615	8,544,382	9,715,593	9,606,958
REET I General Governmental								
General Government Support	138,251	486,838	483,638	483,638	483,638	-	-	-
Grand Blvd Real Estate	-	1,500,000	-	-	-	-	-	-
Total	138,251	1,986,838	483,638	483,638	483,638	-	-	-
REET I Parks								
Park Facilities	2,757,926	1,789,748	1,693,609	1,693,691	1,693,691	1,731,810	1,731,892	1,731,892
Total	2,757,926	1,789,748	1,693,609	1,693,691	1,693,691	1,731,810	1,731,892	1,731,892
REET I Transportation								
Transportation Transfers	346,188	-	-	-	-	-	-	-
Total	346,188	-	-	-	-	-	-	-

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Risk Management				·	·		•	•
Administration	531,381	2,265,357	768,988	3,223,483	3,222,606	777,063	3,145,386	3,144,502
Property/Liability	2,267,960	1,582,838	1,582,838	1,582,838	1,582,838	1,582,838	1,582,838	1,582,838
Workers Compensation - Risk	2,606,260	1,157,254	1,157,254	1,157,254	1,157,254	1,157,254	1,157,254	1,157,254
Unemployment	43,465	154,000	154,000	154,000	154,000	154,000	154,000	154,000
Property Services Administration	1,019	109,778	128,662	145,267	145,048	129,880	145,497	145,278
Safety Loss Control	-	6,817	-	-	-	-	-	-
Total	5,450,085	5,276,044	3,791,742	6,262,842	6,261,746	3,801,035	6,184,975	6,183,872
Sewer Connection Incentive Program								
Administration	-	900,000	-	900,000	900,000	-	900,000	900,000
Total	-	900,000	-	900,000	900,000	-	900,000	900,000
Self Insurance Benefits								
Insurance Premiums	10,467,920	11,665,048	13,990,546	13,990,546	13,990,546	14,680,535	14,680,535	14,680,535
Administration	212,223	288,802	270,802	298,987	298,987	270,802	298,987	298,987
Total	10,680,143	11,953,850	14,261,348	14,289,533	14,289,533	14,951,337	14,979,522	14,979,522
Self-Insured Health Insurance								
Insurance Premiums	7,114,622	7,014,570	9,235,798	9,235,798	9,235,798	9,847,467	9,847,467	9,847,467
Administration	94,080	91,357	91,357	134,316	134,316	91,357	134,317	134,317
Total	7,208,702	7,105,927	9,327,155	9,370,114	9,370,114	9,938,824	9,981,784	9,981,784
Senior Messenger								
Senior Newsletter	241,912	337,064	337,703	340,256	340,160	339,089	341,684	341,586
Administration	20,556	20,086	20,086	7,343	7,343	20,086	7,343	7,343
Total	262,468	357,150	357,789	347,599	347,503	359,175	349,027	348,929
Sewer Accounting								
Revenue Bonds Debt Payment	7,566,135	7,550,705	3,855,485	3,855,485	3,855,485	900	900	900
Administration	13,489,672	6,000,322	322	277	277	322	277	277
Total	21,055,807	13,551,027	3,855,807	3,855,762	3,855,762	1,222	1,177	1,177

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Sewer Engineering								
Wastewater Treatment Facilities	10,976,146	14,567,403	10,524,430	10,652,727	10,652,727	10,963,479	11,089,689	11,089,689
Sewer Engineering	1,110,683	1,537,245	1,283,186	1,589,864	1,588,608	1,298,924	1,613,908	1,612,629
Wastewater Engineering	1,083,217	2,511,512	1,283,958	1,528,449	1,527,670	1,297,142	1,549,476	1,548,673
Utility Connection Incentive Program	234,873	395,556	305,804	306,995	306,487	314,279	314,458	313,933
Engineering GIS	153,305	147,590	145,645	152,659	152,659	145,652	150,236	150,236
Surface Water Management								
Engineering	261	260	260	-	-	260	-	-
Water Engineering	37	-	-	-	-	-	-	-
Total	13,558,522	19,159,566	13,543,283	14,230,694	14,228,151	14,019,736	14,717,767	14,715,160
Sewer Maintenance								
Maintenance of Waste Water								
Collection System	864,155	1,554,721	2,578,646	2,957,880	2,955,132	2,638,738	2,931,218	2,928,389
Maintenance of General Plant	763,215	747,061	747,061	1,006,680	1,006,680	747,061	1,006,680	1,006,680
Waste Water Administration	705,502	770,136	655,334	982,052	971,302	655,334	947,658	940,158
Waste Water Pumping Administration	272,181	848,404	754,203	760,021	758,711	775,147	777,889	776,553
Waste Water Maintenance of Laterals	887,520	887,524	706,817	608,260	608,260	706,817	608,259	608,259
Waste Water Pumping	62,735	136,968	407,378	446,590	446,590	407,378	444,884	444,884
Collection Maintenance of Flow								
Monitor/Grease	56,370	185,245	200,756	201,295	200,958	206,330	206,880	206,536
Waste Water Collection								
Administration	648,622	1,131,638	51,707	115,633	115,633	51,707	113,586	113,586
Warehouse	44,885	46,555	51,467	51,613	51,521	53,178	53,328	53,233
Drainage Administration	219	-	-	22,410	22,410	-	22,589	22,589
Sewer Main	26,548	5,987	5,987	6,000	6,000	5,987	6,000	6,000
Lift Station	240,160	26,695	1,070	5,018	5,000	1,070	5,007	5,000
Maintenance of Pumps	91,666	17,507	3,695	3,500	3,500	3,695	3,500	3,500
Sewer Remote	61,680	1,094	1,094	3,000	3,000	1,094	3,000	3,000
Sewer Manhole	57,685	849	849	3,000	3,000	849	3,000	3,000
Sewer Clean Jet	368,091	1,538	1,538	1,747	1,567	1,538	1,634	1,567
Sewer Odor Complaint	5,232	-	-	1,500	1,500	-	1,500	1,500
Sewer Construction	11,174	2,169	2,169	1,000	1,000	2,169	1,000	1,000
Drywells	-	538	538	500	500	538	500	500

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Sewer Maintenance continued								
Sewer TV Large Pipe	75,505	-	-	259	70	-	140	70
Sewer Wet Well	53,773	-	-	90	24	-	48	24
Sewer TV Basin	212,732	-	-	-	-	-	-	-
Collections Existing Sewer Lines TV	93,310	93,622	-	-	-	-	-	-
Grease Trap/Interceptor/OWS	130,743	-	-	-	-	-	-	-
Administration	26,868	26,867	26,867	-	-	26,867	-	-
Sewer Inspect Locate	90,502	294	294	-	-	294	-	-
Sewer Reads	87,086	-	-	-	-	-	-	-
Sewer Odor Control	84,902	-	-	-	-	-	-	-
Water Treatment Administration	-	-	-	42,426	-	-	25,604	-
Sewer TV Troubleshoot	64,130	-	-	-	-	-	-	-
Sewer Equipment	54,071	-	-	-	-	-	-	-
Collection Drainage Pipe Maintenance	10,492	10,492	10,492	-	-	10,492	-	-
Sewer Inspect Fleet	37,487	-	-	-	-	-	-	-
Sewer Root Foam	36,796	-	-	-	-	-	-	-
Sewer Clean C V	35,178	-	-	-	-	-	-	-
Sewer TV Engineering	29,758	-	-	-	-	-	-	-
Sewer H2S Treatment	27,126	-	-	-	-	-	-	-
Sewer Problem	24,383	-	-	-	-	-	-	-
Sewer Lateral	8,934	3,057	3,057	-	-	3,057	-	-
Sewer TV Root Foam	17,733	-	-	-	-	-	-	-
Sewer Laptop	14,959	-	-	-	-	-	-	-
Sewer Walk Thru/Education	9,519	-	-	-	-	-	-	-
Sewer Dye/Smoke Test	7,145	-	-	-	-	-	-	-
Sewer Test H2S	6,002	-	-	-	-	-	-	-
Sewer Safety Hazard	4,416	-	-	-	-	-	-	-
Drainage Collection -Drainage	3,961	-	-	-	-	-	-	-
Distribution Services Maintenance	3,574	-	-	-	-	-	-	-
Sewer Test RP's	2,673	-	-	-	-	-	-	-
Waster Water Flushing Sewer								
Maintenance	2,631	-	-	-	-	-	-	-
Sewer Main TV Locate Lateral	2,291	-	-	-	-	-	-	-

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Sewer Maintenance continued				-	-		-	-
Sewer Rodent Control	1,862	-	-	-	-	-	-	-
Sewer TV PM	1,381	-	-	-	-	-	-	-
Sewer Spill	1,314	-	-	-	-	-	-	-
Sewer Telemetry	874	-	-	-	-	-	-	-
Sewer A/R/V	443	-	-	-	-	-	-	-
Sewer SSO Private	374	-	-	-	-	-	-	-
Waste Pump	110	-	-	-	-	-	-	-
Sewer New Construction Viewed	62	-	-	-	-	-	-	-
Total	6,432,740	6,498,961	6,211,019	7,220,474	7,162,358	6,299,340	7,163,904	7,126,028
Sewer System Development								
Administration	6,269,670	2,800,000	-	4,500,000	4,500,000	-	3,000,000	3,000,000
Total	6,269,670	2,800,000	0	4,500,000	4,500,000	0	3,000,000	3,000,000
Sewer Utility Admin								
Administration	1,627,238	1,690,848	145,781	1,801,376	1,801,376	145,781	1,811,840	1,811,840
Total	1,627,238	1,690,848	145,781	1,801,376	1,801,376	145,781	1,811,840	1,811,840
Solid Waste Program								
Administration	819,014	1,367,710	787,152	1,166,647	1,165,950	793,170	1,191,033	1,190,330
Curbside Recycling	513,100	436,481	436,481	513,099	513,099	436,481	513,099	513,099
Commercial Recycling	393,770	370,029	360,029	424,570	424,570	360,029	424,570	424,570
Clean-up Saturday	160,396	83,853	118,853	219,550	219,550	118,853	219,550	219,550
Transfers	220,694	181,667	-	181,667	181,667	-	181,667	181,667
Fall Leaves Clean-up	169,107	91,373	91,373	180,000	180,000	91,373	180,000	180,000
Support for Vancouver Watersheds								
Council	150,000	105,430	105,430	150,000	150,000	105,430	150,180	150,180
Contracted Services	81,387	120,176	120,176	120,176	120,176	120,176	120,176	120,176
Multi-Family Recycling	86,768	76,613	76,613	86,767	86,767	76,613	86,767	86,767
Community Clean-up	93,902	84,631	84,631	86,610	86,584	84,631	86,594	86,584
Spring Clean-up	60,731	47,502	47,502	62,486	62,486	47,502	62,486	62,486
Special Projects Clean-up	-	21,086	21,086	21,086	21,086	21,086	21,086	21,086
Code Enforcement Clean-Up	34,137	10,250	10,250	10,250	10,250	10,250	10,250	10,250

Solid Waste Program continued				Budget	Adopted Budget	Baseline	Submitted Budget	Adopted Budget
In-House Recycling <b>Total</b>	421 <b>2,783,427</b>	1,200 <b>2,998,001</b>	1,200 <b>2,260,776</b>	1,200 <b>3,224,108</b>	1,200 <b>3,223,385</b>	1,200 <b>2,266,794</b>	1,200 <b>3,248,658</b>	1,200 <b>3,247,945</b>
Street Funding Initiative Operating - Groun	ds Maintenance							
Administration	241,713	770,309	764,597	889,795	887,322	783,302	862,696	860,716
Landscape	66,319	-	-	18,239	18,239	-	18,083	18,083
Irrigation	26,514	-	-	16,647	16,647	-	16,481	16,481
Chemical Application	18,374	-	-	8,757	8,757	-	8,697	8,697
Litter/Trash Collection	26,019	-	-	-	-	-	-	-
Trees and Shrubs	16,741	-	-	-	-	-	-	-
Utilities	6,297	-	-	-	-	-	-	-
Parks Repair, Maintenance, and								
Irrigation	2,456	-	-	-	-	-	-	-
Paths/Sidewalks	502	-	-	-	-	-	-	-
Fountain	89	-	-	-	-	-	-	-
Total	405,024	770,309	764,597	933,438	930,965	783,302	905,957	903,977
Street Funding Initiative Operating - Mainte	enance							
Drainage Administration	18,454	174,720	146,363	159,633	159,075	150,969	165,939	165,504
Street Sweeping	80,871	32,000	21,000	102,711	102,711	21,000	101,412	101,412
Administration	1,850	17,423	17,423	2,159	2,159	17,423	1,945	1,945
Street Sweeping Arterial	49,244	-	-	-	-	-	-	-
Facility	25	-	-	-	-	-	-	-
Total	150,444	224,143	184,786	264,503	263,945	189,392	269,296	268,861
Street Funding Initiative Operating - Paven	ent Management							
Street Pavement Management	3,216,726	9,490,775	6,968,471	7,085,164	7,084,718	6,668,485	6,786,941	6,786,495
Transportation Street Design	-	141,651	159,519	96,661	96,378	165,487	186,648	186,355
Transportation Administration	21,675	21,622	21,622	67,446	67,446	21,622	67,446	67,446
Transportation GIS	-	-	-	104,566	54,566	-	104,393	54,393
Transportation Transfers	21,309	8,634	-	-	-	-	-	-
Total	3,259,710	9,662,682	7,149,612	7,353,837	7,303,108	6,855,594	7,145,428	7,094,689

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Street Funding Initiative Operating - Street N	Naintenance							
City Property and Curbs Sidewalk								
Repair	51,077	448,925	247,857	303,788	303,608	250,825	305,205	305,019
Patching and Paving	-	-	-	11,105	11,105	-	11,105	11,105
Total	51,077	448,925	247,857	314,893	314,713	250,825	316,310	316,124
Street Funding Initiative Operating - Transpo	rtation Develop	ment Review						
Transportation Development Review								
Service and Concurrency	-	-	-	49,686	49,686	-	47,704	47,704
Total	-	-	-	49,686	49,686	-	47,704	47,704
Street Maintenance								
Administration	2,816,750	3,763,420	3,952,908	5,073,081	5,058,919	4,000,742	4,906,238	4,895,529
Signs and Striping Administration	829,823	1,116,614	1,051,079	1,213,447	1,212,519	1,073,510	1,190,973	1,190,013
Patching and Paving	733,744	1,084,917	641,585	1,135,070	1,134,840	649,898	817,639	817,397
Sidewalk Repair City Property and								
Curbs	283,656	72,732	72,732	1,260,451	720,726	72,732	1,177,770	705,072
Litter/Trash	41,637	105,796	796	277,120	277,088	796	277,104	277,092
Snow and Ice Control	96,112	59,876	59,876	193,141	193,141	59,876	120,284	120,284
Signs and Striping Install Striping Paint	269,917	145,000	145,000	145,000	145,000	145,000	145,000	145,000
Alley and Road Shoulder Maintenance	111,550	92,891	92,891	127,635	127,635	92,891	137,871	137,871
Miling	103,477	33,143	33,143	113,289	113,289	33,143	111,374	111,374
Crack Sealing	42,900	23,116	23,116	43,457	43,457	23,116	42,135	42,135
Brush Cutting Operation	29,965	21,335	21,335	39,317	39,317	21,335	38,583	38,583
Signs and Striping Regulatory Sign	22,246	7,500	7,500	32,516	32,500	7,500	32,506	32,500
Sweeping/Street Cleaning	7,104	14,824	14,824	28,402	28,402	14,824	28,159	28,159
Streets and Transportation Signs and	11 707	117/0	117(0	1 ( 200	1 ( 200	11 7/0	14 570	14 570
Striping	11,787	11,769	11,769	16,309	16,309	11,769	16,573	16,573
Signs and Striping Install Raised Pavement	1,286	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Streets and Transportation Pothole								
Patching	106,114	11,198	11,198	10,500	10,500	11,198	10,500	10,500
Streets and Transportation General	124,810	10,631	10,631	10,248	10,248	10,631	10,248	10,248
Streets and Transportation Trimming	40,152	8,779	8,779	8,779	8,779	8,779	8,779	8,779

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Street Maintenance continued								
Signs and Striping Guide Sign	15,115	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Streets and Transportation								
Maintenance Traffic Control	1,734	3,242	3,242	4,475	4,475	3,242	4,338	4,338
Streets and Transportation								
Guardrail/Barricade	77,922	3,945	3,945	3,945	3,945	3,945	3,945	3,945
Signs and Striping Warning Sign	9,044	3,750	3,750	3,750	3,750	3,750	3,750	3,750
Streets and Transportation Pave Alley	2,659	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Streets and Transportation Street								
Repair/Pave for Others	374	2,250	2,250	2,250	2,250	2,250	2,250	2,250
Signs and Striping Parking Sign	13,810	2,150	2,150	2,150	2,150	2,150	2,150	2,150
Streets and Transportation								
Sidewalk/ADA/Curb	3,441	1,963	1,963	1,963	1,963	1,963	1,963	1,963
Streets and Transportation Saw Cut								
and Remove	-	1,552	1,552	1,200	1,200	1,552	1,200	1,200
Streets and Transportation Curb	4,517	750	750	750	750	750	750	750
Streets and Transportation Pave Traffic								
Signal Cut	43,437	445	445	160	43	445	86	43
Snow/Ice	254,757	198,644	902	130	35	902	70	35
Debris/Litter	69,261	458	458	33	33	458	35	35
Streets and Transportation Signs								
Program	25,136	502	502	53	14	502	28	14
Spill/Accident	4,814	-	-	52	14	-	28	14
Streets and Transportation Graffiti	62,001	-	-	-	-	-	-	-
Signs and Striping Install Crosswalk								
Paint	24,484	-	-	-	-	-	-	-
Streets and Transportation Snow and								
Ice Control	21,861	-	-	-	-	-	-	-
Streets and Transportation Special								
Events	13,233	-	-	-	-	-	-	-
Streets and Transportation Traffic								
Control	12,597	-	-	-	-	-	-	-

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Street Maintenance continued								
Streets and Transportation Pothole								
Maintenance	11,452	-	-	-	-	-	-	-
Signs and Striping Install Stop Line								
Paint	10,154	-	-	-	-	-	-	-
Shoulders	9,620	-	-	-	-	-	-	-
Streets and Transportation Pavement								
Skin Patch	8,620	-	-	-	-	-	-	-
Streets and Transportation Shoulder								
Maintenance/Grading	8,169	-	-	-	-	-	-	-
Streets and Transportation Alley								
Maintenance	4,605	-	-	-	-	-	-	-
Signs and Striping Install Parking								
Line/Tree Paint	4,428	-	-	-	-	-	-	-
Streets and Transportation ADA	4,153	-	-	-	-	-	-	-
Streets and Transportation Alley								
Maintenance/Grading	3,934	-	-	-	-	-	-	-
Signs and Striping Other Sign	3,760	-	-	-	-	-	-	-
Streets and Transportation Guardrails	3,555	-	-	-	-	-	-	-
Signs and Striping Install Stop Line								
Thermal	3,498	-	-	-	-	-	-	-
Streets and Transportation Striping								
Program	2,442	-	-	-	-	-	-	-
Signs and Striping Tree/Brush								
Trimming	2,299	-	-	-	-	-	-	-
Streets and Transportation Sidewalks	2,154	-	-	-	-	-	-	-
Signs and Striping Install								
Traffic/Bike/Bump/RR Thermal	1,550	-	-	-	-	-	-	-
Signs and Striping Install Other Striping								
Paint Thermal	1,011	-	-	-	-	-	-	-
Signs and Striping School Sign	446	-	-	-	-	-	-	-
Signs and Striping Install Parking								
Line/Tee Thermal	426							

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Street Maintenance continued								
ST Install for Others	410	-	-	-	-	-	-	-
Signs and Striping Install Striping								
Thermal	370	-	-	-	-	-	-	-
Signs and Striping Inspect Sign	325	-	-	-	-	-	-	-
ST Street Spraying	306	-	-	-	-	-	-	-
Total	6,420,914	6,823,692	6,201,571	9,769,173	9,213,791	6,280,149	9,112,829	8,628,096
Surface Water Management Accounting								
Administration	1,828,318	600,192	192	202	202	192	202	202
Total	1,828,318	600,192	192	202	202	192	202	202
Surface Water Management Debt								
Department of Ecology Loan	88,347	-	-	-	-	-	-	-
Total	88,347	-	-	-	-	-	-	-
Surface Water Management Engineering								
Surface Water Management								
Engineering	2,087,303	2,402,083	2,358,177	2,575,134	2,572,668	2,378,635	2,689,778	2,687,284
Engineering GIS	216,990	137,375	225,707	228,040	227,875	231,312	231,584	231,413
Wastewater Engineering	27	-	-	-	-	-	-	-
Total	2,304,320	2,539,458	2,583,884	2,803,174	2,800,543	2,609,947	2,921,362	2,918,697
Surface Water Management - Greenways/Sen	nsitive Lands							
Administration, Supplies, and Misc.	324,073	1,151,347	1,520,471	1,654,134	1,647,173	1,561,390	1,683,231	1,677,773
Grounds Maintenance Administration	113,295	110,518	109,018	213,534	213,534	109,018	211,179	211,179
Restoration of Natural Landscape	410,823	24,682	7,506	82,914	82,889	7,506	98,145	98,136
Admin, Supplies, and Misc.	247,865	229,594	132,200	86,950	86,950	132,200	48,949	48,949
IPM Control	197,538	15,338	4,838	61,845	61,845	4,838	68,206	68,206
Leaf Removal	13,226	-	-	34,934	34,934	-	34,529	34,529
Plant Communities	17	68,297	25,776	25,842	25,842	25,776	31,944	31,944
Water Quality Improvement	6	51,325	25,478	5,051	5,051	25,478	21,290	21,290
Mowing	29,231	1,904	1,404	11,966	11,966	1,404	11,653	11,653
Erosion Control	44,015	2,500		4,799	4,799		4,790	4,790
	44,015	2,500	-	4,777	4,777	-	4,7 70	4,7 70

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Surface Water Management - Greenways/So	ensitive Lands con	itinued						
Monitoring	15,487	12,508	595	595	595	595	595	595
Litter/Trash Collection	126,032	156,754	-	-	-	-	-	-
Irrigation	102,499	4,383	1,533	-	-	1,533	-	-
Vegetation Propagation	28,945	12,500	-	-	-	-	-	-
Animal Nuisance Control	16,303	18,939	-	-	-	-	-	-
Irrigation/Plumbing	7,848	-	-	-	-	-	-	-
Shrub Planting and Removal	-	4,000	-	-	-	-	-	-
Hand Watering	3,913	-	-	-	-	-	-	-
General Irrigation	3,578	-	-	-	-	-	-	-
Tree Planting and Removal	-	3,500	-	-	-	-	-	-
License Renewal/Certification and								
Permitting	2,296	-	-	-	-	-	-	-
Restroom	1,620	-	-	-	-	-	-	-
Litter/Trash Collection	-	1,000	-	-	-	-	-	-
Utilities	997	-	-	-	-	-	-	-
Total	1,689,616	1,925,393	1,867,531	2,187,100	2,180,114	1,908,450	2,219,047	2,213,580
Surface Water Management Maintenance								
Drainage Administration	1,432,464	3,772,074	3,906,366	4,425,040	4,408,791	4,003,035	4,076,315	4,063,699
Surface Water Street Sweeping	593,823	93,162	-	526,895	526,895	-	516,056	516,056
Drainage Pipe Maintenance	291,746	279,517	279,517	265,813	265,813	279,517	265,813	265,813
Storm Water Sweeping	3,436	336,752	336,752	240,754	240,754	336,752	233,432	233,432
Drainage Collection	59,198	269,051	228,895	94,794	94,794	228,895	65,204	65,204
Drywell	274,321	49,501	5,196	192,711	192,711	5,196	190,114	190,114
Catch Basin	424,551	51,559	4,092	118,315	118,299	4,092	116,629	116,623
Facility	310,226	52,231	2,914	119,562	119,510	2,914	117,733	117,714
Stormline	208,297	41,661	9,161	123,027	123,027	9,161	122,079	122,079
Street Sweeping Arterial	184,256	-	-	60,062	60,017	-	60,034	60,017
TV Inspect	113,373	50,564	-	45,168	45,168	-	44,791	44,791
Street Sweeping Neighborhood	201,631	6,267	6,267	14,267	14,267	6,267	14,267	14,267
Drainage Collection Administration	90,829	28,540	17,201	26,280	26,280	17,201	26,811	26,811
Administration	46,381	46,382	46,382	-	-	46,382	-	-
Warehouse	33,631	32,425	9,105	9,120	9,105	9,383	9,398	9,383

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Surface Water Management Maintenance co	ntinued							
Treatment Structure	77,406	18,355	-	-	-	-	-	-
Street Sweeping Downtown	44,021	-	-	11,000	11,000	-	11,000	11,000
Stormline Mapping/Locate	35,515	-	-	9,678	9,678	-	9,540	9,540
Manhole	25,583	24,872	2,217	1,000	1,000	2,217	1,000	1,000
Storm Water Treatment	7,678	42,893	364	4	4	364	4	4
Ditch	45,383	2,079	1,729	-	-	1,729	-	-
Culvert	17,692	5,784	1,034	1,000	1,000	1,034	1,000	1,000
Drainage Treatment Administration	27,954	500	-	-	-	-	-	-
Liftstation	18,979	3,298	-	-	-	-	-	-
Waster Water Maintenance of								
Collection System	-	6,250	6,250	-	-	6,250	-	-
Trash Rack	13,451	-	-	-	-	-	-	-
Facility Sediment Structure	7,403	4,500	-	-	-	-	-	-
Channel and Stream	11,461	200	-	-	-	-	-	-
Outfall	11,243	-	-	-	-	-	-	-
Catch Basin Inspect	10,916	-	-	-	-	-	-	-
TV Drainage Pipe	9,221	1,000	-	-	-	-	-	-
Water Main	2,015	-	-	1,000	1,000	-	1,000	1,000
Stormline Collection	4,778	-	-	-	-	-	-	-
Treatment Water Chemicals	3,875	-	-	-	-	-	-	-
Culvert Repair	-	498	498	-	-	498	-	-
Storm Water Pump Stations	622	600	-	-	-	-	-	-
Water Meter	-	407	407	-	-	407	-	-
Waste Water Administration	205	-	-	-	-	-	-	-
Distribution Maintenance of Meters	155	-	-	-	-	-	-	-
Catch Basin Maintenance	147	-	-	-	-	-	-	-
Drywell Inspect	116	-	-	-	-	-	-	-
Facility Inspect	71	-	-	-	-	-	-	-
Ditch Inspect	55	-	-	-	-	-	-	-
Water Administration	21	-	-	-	-	-	-	-
Total	4,644,129	5,220,922	4,864,347	6,285,490	6,269,113	4,961,294	5,882,220	5,869,547

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Surface Water Management Public Works Ac	ministration							
Operating Costs	3,655,828	4,327,263	4,327,263	4,799,197	4,799,197	4,327,263	4,953,673	4,953,673
Administration	49,218	69,976	49,995	105,079	105,079	49,995	105,079	105,079
Total	3,705,046	4,397,239	4,377,258	4,904,276	4,904,276	4,377,258	5,058,752	5,058,752
Surface Water Management Utility Administ	tration							
Administration	1,240,588	1,320,457	30,194	1,473,499	1,473,499	30,194	1,482,656	1,482,656
Total	1,240,588	1,320,457	30,194	1,473,499	1,473,499	30,194	1,482,656	1,482,656
SWAT								
SWAT	212,169	351,779	240,732	259,445	259,445	240,732	259,206	259,206
Hostage Negotiation Team	12,664	11,890	-	-	-	-	-	-
Tactical Emergency Medical Services	7,421	13,020	-	-	-	-	-	-
Logistics Support Services	937	-	-	-	-	-	-	-
Total	233,191	376,689	240,732	259,445	259,445	240,732	259,206	259,206
Systems Development Reserves								
Administration	6,750,000	3,750,000	-	-	-	-	-	-
Total	6,750,000	3,750,000	-	-	-	-	-	-
Technology Repair and Replacement								
Computer Equipment Repair and								
Replacement	2,608,438	5,806,478	669,014	4,512,083	4,462,083	669,014	3,349,415	3,214,415
Telephone Equipment Repair and								
Replacement	89,655	12,000	12,000	242,000	242,000	12,000	92,000	92,000
Administration	337	-	-	33,177	33,177	-	33,612	33,612
Network	367,045	-	-	-	-	-	-	-
Data Center	10,200	35,000	-	-	-	-	-	-
Applications	583	-	-	-	-	-	-	-
Total	3,076,258	5,853,478	681,014	4,787,260	4,737,260	681,014	3,475,027	3,340,027
Tennis Center								
Administration	671,695	2,011,760	291,988	1,017,574	1,017,574	294,454	1,034,478	1,034,478
Junior Instruction	124,010	27,110	60,804	-	-	60,806	-	-
Tennis Programs	21,449	71,947	46,787	-	-	47,707	-	-

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Tennis Center continued								
Private Lessons	118,224	-	-	-	-	-	-	-
Adult Instruction	81,170	-	-	-	-	-	-	-
Program Assistance	62,888	-	-	-	-	-	-	-
Front Desk	62,366	-	-	-	-	-	-	-
Total	1,141,802	2,110,817	399,579	1,017,574	1,017,574	402,967	1,034,478	1,034,478
Tourism								
Downtown Redevelopment Agency								
Support	1,219,165	889,638	1,400,000	1,400,000	1,400,000	1,500,000	1,500,000	1,500,000
Lodging Tax Grant Program	699,133	977,356	500,000	500,000	500,000	500,000	500,000	500,000
Administration	41,319	40,702	40,702	27,226	27,226	40,702	27,226	27,226
Total	1,959,617	1,907,696	1,940,702	1,927,226	1,927,226	2,040,702	2,027,226	2,027,226
Traffic Engineering and Operations								
Street Lights	1,657,799	1,978,104	1,726,442	1,584,257	1,583,892	1,732,095	1,601,121	1,600,749
Signals	1,494,941	1,429,881	1,505,482	1,505,463	1,504,409	1,520,964	1,516,658	1,515,585
Traffic Engineering	1,031,538	1,024,730	1,056,333	1,159,161	1,155,022	1,065,166	1,163,479	1,160,240
Light Maintenance Pole	33,711	2,798	2,798	5,156	5,042	2,798	5,084	5,042
Signal Maintenance Signal Head	13,572	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Light Maintenance Tree Trimming	1,706	3,535	3,535	1,750	1,750	3,535	1,750	1,750
Light Maintenance Fixture	6,861	506	506	506	506	506	506	506
Signal Maintenance Tree Trimming	585	500	500	500	500	500	500	500
Signal Maintenance Cabinet	67,634	-	-	137	37	-	74	37
Light Maintenance ReLamp	77,229	253	253	-	-	253	-	-
Signal Maintenance Conflict Monitor	20,199	-	-	-	-	-	-	-
Signal Maintenance Loop Detector	15,355	-	-	15	-	-	5	-
Signal Maintenance Signal Damage	6,274	-	-	-	-	-	-	-
Signal Maintenance Pedestrian Signal	5,037	-	-	-	-	-	-	-
Signal Maintenance Pedestrian								
Damage	2,631	-	-	-	-	-	-	-
Signal Maintenance Flashing Crosswalk	473	290	290	-	-	290	-	-
Signal Maintenance School Flasher	1,282	-	-	-	-	-	-	-
Signal Maintenance EVP	618	-	-	-	-	-	-	-

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Traffic Engineering and Operations continued								
Signal Maintenance Safety Light	529	-	-	-	-	-	-	-
Signal Maintenance Overhead Sign	474	-	-	-	-	-	-	-
Signal Maintenance Controller	412	-	-	-	-	-	-	-
Signal Maintenance Bicycle Detection	125	-	-	-	-	-	-	-
Total	4,438,985	4,445,597	4,301,139	4,261,945	4,256,158	4,331,107	4,294,177	4,289,409
Transportation Benefit District								
Transfers	1,731,165	2,855,539	-	1,049,336	1,049,336	-	1,047,354	1,047,354
Total	1,731,165	2,855,539	-	1,049,336	1,049,336	-	1,047,354	1,047,354
Transportation Development Review								
Transportation Development Review								
and Concurrency	251,907	296,513	278,488	338,561	336,135	284,170	344,008	341,572
Administration	26,522	27,108	27,108	23,818	23,388	27,108	23,260	22,960
Transportation Planning	25,763	4,058	3,206	3,206	3,206	3,206	3,206	3,206
Total	304,192	327,679	308,802	365,585	362,729	314,484	370,474	367,738
Transportation Impact Fees								
Transfers	678,261	2,363,494	-	-	-	-	-	-
Administration	-	91,001	-	-	-	-	-	-
Total	678,261	2,454,495	-	-	-	-	-	-
Transportation Sales Tax								
Transfers	2,225,677	3,230,361	1,818,380	1,818,380	1,818,380	1,810,348	1,810,348	1,810,348
Administration	150,478	146,123	146,123	146,123	146,123	146,123	146,123	146,123
Total	2,376,155	3,376,484	1,964,503	1,964,503	1,964,503	1,956,471	1,956,471	1,956,471
Urban Forestry								
Urban Forestry	641,616	702,907	703,349	759,829	758,125	711,356	852,322	850,612
Administration	16,937	16,940	16,940	-	-	16,940	-	-
Total	658,553	719,847	720,289	759,829	758,125	728,296	852,322	850,612

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Urban Forestry - Drainage				-	-		•	•
Urban Forestry <b>Total</b>	35,717 <b>35,717</b>	45,679 <b>45,679</b>	23,116 <b>23,116</b>	42,508 <b>42,508</b>	42,508 <b>42,508</b>	23,116 <b>23,116</b>	42,525 <b>42,525</b>	42,525 <b>42,525</b>
Utility Administration								
Administration	1,462,998	1,785,994	1,453,642	1,518,658	1,474,549	1,454,860	1,520,066	1,478,676
Customer Service	756,181	806,078	947,994	951,621	950,133	968,126	970,776	969,249
Inspectors	784,681	1,002,117	815,519	848,761	847,584	822,725	837,121	835,931
Printing and Mailing of Billings	460,275	450,378	502,854	503,030	502,909	504,896	505,076	504,951
Accounting	296,983	443,364	419,861	423,477	422,775	419,896	421,434	420,732
Meter Reading	242,260	391,177	391,177	391,177	391,177	391,177	391,177	391,177
Technology	274,038	262,310	213,356	213,663	213,470	214,574	214,881	214,688
Remittance Processing	11,632	90,420	90,420	90,000	90,000	90,420	90,000	90,000
Collections	52,800	85,725	80,136	80,330	80,208	82,159	82,360	82,234
Billing	113,298	-	-	-	-	-	-	-
Total	4,455,146	5,317,563	4,914,959	5,020,717	4,972,805	4,948,833	5,032,891	4,987,638
Utility Customer Assistance								
Collections	16,882	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Total	16,882	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Vancouver National Historic Reserve Pro	perties							
Construction	377,419	378,019	378,219	378,219	378,219	378,019	378,019	378,019
General Expense	186,270	267,777	167,277	297,274	297,274	167,277	298,274	298,274
Pearson Air Museum	1,205	1,411	1,152	67,591	67,591	1,152	67,156	67,156
VNHR Operations	9,288	9,175	9,175	6,969	6,969	9,175	6,969	6,969
Total	574,182	656,382	555,823	750,053	750,053	555,623	750,418	750,418
Water Accounting								
Revenue Bonds Debt Payment	104,058	103,984	78,740	78,740	78,740	75	75	75
Administration	10,099,578	10,001,192	1,192	420	420	1,192	420	420
Total	10,203,636	10,105,176	79,932	79,160	79,160	1,267	495	495

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Water Engineering								
Water Engineering	1,293,568	1,584,114	1,604,070	1,821,776	1,820,137	1,619,959	1,850,020	1,848,358
Engineering GIS	502,862	547,795	413,351	418,316	418,316	415,381	415,851	415,851
Administration	17,198	17,201	17,201	19,921	19,921	17,201	20,134	20,134
Surface Water Management								
Engineering	1,268	60	60	-	-	60	-	-
Total	1,814,896	2,149,170	2,034,682	2,260,013	2,258,374	2,052,601	2,286,005	2,284,343
Water Maintenance								
Distribution Administration	1,266,925	2,542,409	2,723,861	3,302,976	3,299,684	2,802,244	3,151,578	3,148,178
Water Administration	825,028	1,309,334	1,161,558	1,826,605	1,808,947	1,164,745	1,818,183	1,805,723
Water Pumping Administration	130,232	1,619,062	1,530,033	1,571,512	1,571,327	1,536,132	1,566,146	1,565,951
Water Treatment Administration	778,446	820,082	963,358	1,513,677	1,342,306	990,335	1,333,180	1,229,064
Water Quality Administration	194,034	226,335	398,576	566,657	566,169	409,261	537,374	536,872
General Plant Administration	304,186	775,690	627,459	537,680	537,336	633,192	543,075	542,724
General Plant Maintenance	700,358	550,664	482,682	487,413	487,413	482,682	487,413	487,413
Warehouse	499,317	495,592	438,242	466,616	466,264	444,992	471,851	471,490
Water Meter	988,986	441,347	441,347	448,576	447,900	441,347	448,150	447,900
Maintenance of Buildings	132,106	5,600	5,600	438,733	438,733	5,600	441,496	441,496
Maintenance of Chlorine Equipment	126,710	125,425	125,425	125,425	125,425	125,425	125,425	125,425
Maintenance of Mains	85,861	126,294	118,963	118,440	118,325	123,221	122,708	122,587
Treatment Water Chemicals	119,021	105,500	105,500	105,500	105,500	105,500	105,500	105,500
Cross Connection	222,435	180,258	101,752	101,699	101,538	104,515	104,467	104,303
Water Service	225,297	87,197	87,197	92,268	92,216	87,197	92,235	92,216
Distribution Maintenance of Meters	52,410	78,200	78,200	79,200	79,200	78,200	79,200	79,200
Distribution Maintenance of Hydrants	32,323	64,527	64,527	64,500	64,500	64,527	64,500	64,500
Water Main	176,941	43,091	43,091	62,086	62,023	43,091	62,046	62,023
Water Valve	117,507	23,842	23,842	26,842	26,842	23,842	26,842	26,842
Distribution Maintenance of Services	37,469	120,343	24,925	24,925	24,925	24,925	24,925	24,925
Water Pumping Telemetry	142,522	6,831	6,831	17,258	17,188	6,831	17,167	17,141
Water Pumping Pump Motor	7,948	17,572	17,572	17,125	17,125	17,572	17,125	17,125
Distribution Customer Service	333,741	5,286	5,286	10,286	10,286	5,286	10,286	10,286
Water Pumping Well Pump	18,184	10,200	10,200	10,200	10,200	10,200	10,200	10,200

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Water Maintenance continued								
Water Pumping Flow Meter	1,431	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Water Pumping Maintenance of								
Telemetry	22,199	9,400	9,400	9,400	9,400	9,400	9,400	9,400
Water Pumping Maintenance of								
Water Pumps	491,430	7,250	7,250	7,250	7,250	7,250	7,250	7,250
Water Pumping Piping	19,045	5,100	5,100	5,100	5,100	5,100	5,100	5,100
Grounds Maintenance	42,443	3,962	3,962	3,000	3,000	3,962	3,000	3,000
Customer Service	4,665	2,750	2,750	2,750	2,750	2,750	2,750	2,750
Maintenance of Water Treatment								
Equipment	7,460	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Waste Pump	732	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Water Pumping Maintenance of								
Reservoirs	11,987	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Water Pumping Maintenance of								
Generators	18,981	875	875	875	875	875	875	875
Water Pumping Electrical	1,519,663	750	750	750	750	750	750	750
Water Fire Hydrant	115,409	554	554	554	554	554	554	554
Flushing	10,497	500	500	500	500	500	500	500
Administration	48,195	45,690	45,690	-	-	45,690	-	-
Water Pumping Building	104,798	-	-	15	-	-	6	-
Water Pumping Chlorine Equipment	34,167	-	-	-	-	-	-	-
Drainage Administration	-	-	-	16,500	16,500	-	-	-
Maintain Booster Pump	23,663	-	-	-	-	-	-	-
Water Pumping Fluoride Equipment	16,007	-	-	-	-	-	-	-
Water Pumping Pressure Transducers	15,156	-	-	-	-	-	-	-
Water Pumping Hypochlorite	10,486	-	-	19	-	-	7	-
Water Pumping Clay Valve	8,741	423	423	-	-	423	-	-
Water Pumping Laboratory	8,327	-	-	-	-	-	-	-
Distribution Main Replacement	5,043	-	-	-	-	-	-	-
Surface Water Catch Basin	2,358	-	-	-	-	-	-	-
Waste Water Maintenance of Laterals	1,425	-	-	-	-	-	-	-
Water Pumping KMNO4	1,267	-	-	-	-	-	-	-

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Water Maintenance continued								
Water Pumping Caustic	341	-	-	-	-	-	-	-
Waste Water Pumping Administration	110	-	-	-	-	-	-	-
Valves	50	-	-	-	-	-	-	-
Sampling and Testing	(137,089)	100,000	-	-	-	-	-	-
Total	9,926,974	9,972,135	9,677,481	12,077,112	11,882,251	9,822,316	11,705,464	11,583,463
Water Resource Education Center								
WREC Facility Administration and								
Management	1,078,384	1,040,694	1,152,259	1,476,238	1,455,211	1,159,383	1,483,189	1,462,157
WREC Educational Programs	168,666	182,788	45,000	45,478	45,348	45,000	45,396	45,348
Administration	12,990	12,988	12,988	25,898	25,898	12,988	23,330	23,330
WREC Community Relations	9,008	16,841	-	-	-	-	-	-
Urban Forestry	402	-	-	-	-	-	-	-
Total	1,269,450	1,253,311	1,210,247	1,547,614	1,526,457	1,217,371	1,551,915	1,530,835
Water Revenue Bond Debt								
2004 Revenue Refunding	54,588	54,743	78,665	78,665	78,665	78,720	78,720	78,720
2005 Revenue Refunding	49,229	49,166	-	-	-	-	-	-
Total	103,817	103,909	78,665	78,665	78,665	78,720	78,720	78,720
Water/Sewer Revenue Bonds Debt								
2004 Revenue Refunding	2,674,788	2,682,383	3,854,585	3,854,585	3,854,585	3,857,280	3,857,280	3,857,280
2005 Revenue Refunding	4,873,659	4,867,422	-	-	-	-	-	-
Total	7,548,447	7,549,805	3,854,585	3,854,585	3,854,585	3,857,280	3,857,280	3,857,280

# **Revenue Sources**

### **General Fund Revenues**

City of Vancouver General Fund revenues are projected to be \$170.6 million in 2019 and \$174.1 million in 2020. Tax revenues (largely utility, sales, and property taxes) are projected to be the largest revenue contributors at \$148.5 million in 2019 and \$152.5 million in 2020.

The following section describes the main revenue sources of the General Fund. Cumulatively, the revenue sources listed below represent over 90% of the City's total forecasted General Fund revenues.

#### **Property Tax**

Property tax revenues are based on the assessed property valuation in the City of Vancouver and are estimated using data from the County Assessor. Property tax revenues are typically received during the second and fourth quarters of the year, and any deviation from the estimated revenue is mostly due to the amount of new construction occurring and the delinquency rate.

In 2018 the Council increased the property tax revenues by 1.0% in 2018, resulting in the total City of Vancouver levy rate of \$2.611 per \$1,000 in assessed property value. The General Fund collects \$2.32 per \$1,000 in assessed value. In November 2016 voters approved an additional \$0.29 levy for the Affordable Housing Fund. This additional levy is projected to generate slightly more than \$6.0 million per year in the 2019-2020 biennium, which will be dedicated to increasing affordable housing and reducing homelessness in the City.

The City experienced a 23.5% combined reduction in assessed housing valuation between 2009 and 2012. The assessed valuation reduction resulted in an increase of the City's property tax levy rate, but did not impact revenues. The recessionary drop in assessed valuation has been more than made up during the post recessionary years. The increase in assessed valuation between 2017 and 2018 was 10.7%, but portion of the increase is attributable to a large annexation the City finalized in 2017. The housing valuation is expected to continue to increase during the 2019-2020 biennium due to a large amount of new residential, multi-family and commercial construction in the City. The budget

anticipates the City continuing to increase its property tax revenues by the minimum of 1% or the Implicit Price Deflator, whichever is lower in each year of the 2019-2020 biennium.

#### Sales Tax

The 8.4% sales tax rate in the incorporated area is distributed as follows:

- 6.5% to the State,
- 0.5% for the City's "basic" sales tax,
- 0.3% for the City's "optional" sales tax,
- 0.2% for the City restricted to funding Public Safety,
- 0.1% for the County's optional Law and Justice tax,
- 0.1% for addressing the region's drug addiction and related crime, and
- 0.7% for C-TRAN.

Sales tax revenue is projected to be \$44.5 million in 2019 and \$45.3 million in 2020. A mild recession is anticipated in the next biennium, and sales tax and other economically-dependent revenue sources were adjusted accordingly.

#### **Taxes on Privately Owned Utilities**

Vancouver collects a 6.0% utility tax on electrical, natural gas, and telephone services provided within the incorporated area by entities other than the City. The City also charges cable franchise fees. Taxes on privately owned utilities are projected to generate \$18.1 million in revenue in 2019 and \$19.0 million in 2020. Utility taxes rate adjustments are included in each year of the forecasted revenue.

#### Water, Sewer, Storm Water and Solid Waste Taxes

The City Water, Sewer, and Storm Water Utility tax was increased to 24.9% on April 1, 2017 to fund increased Police staffing and related services. The rates were also increased to accommodate the additional utility tax for streets and police. Effective January 1, 2019, the utility tax rate is going up to 27.3% and on January 1, 2020 the utility tax rate is scheduled to increase to 28.9%. Revenues from taxes on city-owned utilities also are anticipated to increase from an anticipated growth in customer base and underlying inflationary rate increases. The underlying water, sewer, and drainage utility rates had inflationary increases in 2018-2020. Utility rate adjustments are included in each year of the forecasted revenue.

#### **Charges for Goods and Services**

The largest fee-revenue generating program areas at the City are the Development Review Services and Recreation programs. The 2019-2020 revenue anticipated to be generated by these two sources is \$10.8 million over the two-year time period.

#### Land Use and Other Planning Permits

From 2008 through 2010, the City experienced a significant decrease in both the number of single family residential permits issued and in their valuation. Collections from 2011 through 2013 remained relatively flat, but 2014 through 2018 saw significant annual increases in land use fee revenues. The forecast for 2019-2020 factors in a recession of short duration, resulting in lower estimates for 2019-2020 than the actual revenue received in 2018. The forecast anticipates \$0.8 million to be generated in each year of the next biennium.

#### **Recreation Program Fees**

City recreation fee revenues remained fairly flat over the last five year time period. The 2019-2020 forecast anticipates some inflationary rate increases to result in slightly increased revenues over the biennium compared to the last biennium. The total to be generated in recreation fees is anticipated to be between \$4.4 million and \$4.7 million in 2019-2020.

## **Other Revenues**

#### **Street Fund**

Street Fund revenues (excluding a budgeted general fund transfer) are expected to stay level compared with the 2018 actual revenues. In 2018 REET revenue was moved to the Operating Street Initiatives Fund along with the consolidated Pavement Management Program for ease of operations. The Street Fund's largest sources of revenue are state-shared revenues from the motor vehicle fuel tax (MVFT), fees, generated from curb cut fees, work for utilities, etc. The fund receives a large subsidy from the General Fund.

Motor Vehicle Fuel Tax (MVFT) revenues are projected to be \$3.8 million in 2019 and 2020. This revenue source is a set tax per gallon that does not depend on the price of gasoline. The significant nation-wide increase in gasoline prices over the past two years has resulted in declining gasoline consumption. The decline in consumption resulted in MVFT revenues not growing in line with inflation, but staying stagnant.

#### **Street Funding Initiative**

During 2015, an extensive, six-month long public process took place to determine the desired level of services in the city street and right-ofway maintenance program and what additional funding sources would be most appropriate to fund any desired enhancements in the service level. The recommendations prepared by the Commission on the desired service level and funding were accepted and acted upon by City Council, resulting in new/increased revenues being directed to Streets to fund the desired operating and capital outcomes. The ultimate anticipated outcomes of this initiative are, among other things, an improvement in the condition of City streets from the current "fair" to "good" over a period of twenty years, reconstruction of a major arterial every two years, and improved maintenance of right-of-ways. 2016 was the first year of the new Street Initiatives revenue. A portion of the new revenue - vehicle license fees – started coming into the Transportation Benefits District (TBD) beginning July 1, 2016.

Effective in 2018 the Real Estate Excise Tax that has been dedicated to the Pavement Management program and transferred, along with the related expenditures to the Street Initiative Fund.

#### **Real Estate Excise Tax (REET)**

A Real Estate Excise Tax (REET) of one-quarter of 1.0% of the selling price is imposed on each sale of real property in the City's corporate limits. The tax was previously deposited into the Street Fund, but has been deposited into the Street Initiative fund since 2018 and is restricted to financing preservation of the City's street system. The City also collects an additional one-quarter of 1.0% of the selling price in REET for parks and transportation capital.

REET revenue increased rapidly in 2004-2006, fueled by a favorable real estate market and increasing home prices. REET revenues declined significantly through 2010 after the housing bubble in 2005 and 2006. Since 2011, collections have been increasing. In 2017, the revenue exceeded the pre-recession years. The real estate market is anticipated to cool off in 2019, resulting in slight decrease in the forecast for the 2019-2020 biennium.

#### **Consolidated Fire Fund**

The City has an Operating Fire Fund and a Capital Fire Fund. The Capital Fire Fund largely funds vehicle replacements and purchases. The Operating Fire Fund fully supports the Capital Fire Fund. Operating Fire Fund revenues are projected to be \$2.1 million each year of the biennium. (exclusive of General Fund support, the Fire District 5 transfer and the transfer between Fire Operating and Capital), mostly representing permit and inspection fees, as well as grants.

The City is providing fire suppression services to the customers of the Fire District 5 on a contractual basis. On an annual basis, Fire District 5 is anticipated to pay the City between \$9.5 and \$11.4 million per year in years 2019 and 2020. The City of Vancouver General Fund is funding the balance of the Fire expenditures.

#### **Building Inspection Fund**

The building inspection fund is expected to have revenues of \$6.2 million in 2019 and \$7.4 million in 2020, representing an increase over the 2018 budget of 21% in 2019 and 36% in 2020. Approximately 90% of the Building Inspection Fund revenues are from permitting fees. In 2019, the City increased the cap on new construction valuation from \$5 million to \$7 million, and updated the inspection valuation tables for the first time since 1986. These two adjustments were the primary reason for the increase in expected revenue.

#### **Parking Fund**

Parking fund has had several hourly and monthly parking fee increases go into effect over the last five-year time period. The increased fees, coupled with expansion of the parking services into the Government district and upper Main street made this fund break even in 2018. Fee and fine revenues through for 2019 are projected at \$3.8 million and for 2020 are projected at \$4.0 million, continuing the trend of increased parking fund revenue. The parking fund budget does not anticipate a transfer from the General fund in the 2019-2020 biennium.

## **Utility Operations**

#### Water

Water sales revenues are projected to be \$45.8 million in 2019 and \$47.4 in 2020. Collections increased in the previous biennium, largely due to the inflationary rate increases and the 3.4% utility tax increase to fund additional staffing in police (effective April 1, 2017). In the upcoming biennium, there will be 5% annual inflationary rate increases as well as an increase of 2.4% in the tax rate in 2019 and a 1.6% tax rate increase in 2020. The budget forecast is reflective of the rate and tax increases.

#### Sewer

Fee revenues in the Sewer Fund are projected to be \$50.8 million in 2019 and \$52.9 million in 2020, an increase or approximately \$4.0 million and \$6.1 million over 2018 revenues, respectively. Sewer rates had inflationary increases in 2017 and an adjustment for a 3.4% utility tax increase to fund additional staffing in police (effective April 1, 2017). In the upcoming biennium, there will be 3% annual inflationary rate

increases as well as an increase of 2.4% in the tax rate in 2019 and a 1.6% tax rate increase in 2020. The budget forecast is reflective of the rate and tax increases.

#### **Storm Water**

Storm water fee revenue is expected to be \$19.0 million in 2019 and \$19.9 million in 2020. Collections increased in the previous biennium, largely due to the inflationary rate increases and the 3.4% utility tax increase to fund additional staffing in police (effective April 1, 2017). In the upcoming biennium, there will be 5% annual inflationary rate increases as well as an increase of 2.4% in the tax rate in 2019 and a 1.6% tax rate increase in 2020. The budget forecast is reflective of the rate and tax increases.

#### Solid Waste

Before 2010, the City charged a solid waste franchise fee for garbage collection services to fund Solid Waste fund operations. A portion of the fee, equivalent to approximately a 12.0% tax rate, was deposited into the General Fund for general use. In 2010, the portion of the franchise fee related to general use was converted to a utility tax and levied at the same rate as water, sewer and storm water utilities tax. Solid waste revenue is expected to be approximately \$2.3 million in 2019 and 2020.

## Summary of Revenue by Fund and Source

General Fund	2017 Actual	2018 Forecast	2019 Baseline Forecast	2019 Submitted Forecast	2019 Approved Forecast	2020 Baseline Forecast	2020 Submitted Forecast	2020 Approved Forecast
Tax Revenue								
Property Tax	45,928,317	48,737,924	49,669,389	49,669,389	49,669,389	50,413,080	50,413,080	50,413,080
Sales Tax	39,762,340	39,220,947	41,480,843	44,480,843	44,480,843	42,330,843	45,330,843	45,330,843
Electrical Tax	8,339,813	8,558,165	8,814,799	8,814,799	 8,814,799	 8,929,392	 8,929,392	 8,929,392
Natural Gas Tax	2,553,516	2,941,179	3,381,191	3,381,191	3,381,191	3,515,250	3,515,250	3,515,250
Telephone Tax	4,016,574	3,834,355	3,670,892	3,670,892	3,670,892	3,509,373	3,509,373	3,509,373
Cable Franchise Fee	2,066,790	1,910,713	2,185,000	2,185,000	2,185,000	3,000,000	3,000,000	3,000,000
Water/Sewer/Storm Water Tax	22,606,798	25,482,418	26,598,771	28,959,963	28,959,963	28,429,073	30,437,560	30,437,560
Solid Waste Utility Tax	5,290,672	5,776,054	5,768,000	6,546,597	6,546,597	5,941,040	6,546,597	6,546,597
Gambling and Leasehold Taxes	671,739	657,823	765,076	765,076	765,076	780,377	780,377	780,377
Charges for Services								
Planning Permits	790,370	876,285	840,000	840,000	840,000	840,000	840,000	840,000
Recreation Program Fees	3,932,803	4,229,884	4,440,000	4,410,000	4,410,000	4,691,800	4,661,800	4,661,800
Interfund Service Charges	4,942,822	5,265,860	3,900,000	1,498,286	1,498,286	4,100,000	1,535,319	1,535,319
Other Charges and Services	979,182	1,511,817	1,035,000	1,035,000	1,035,000	1,060,000	1,060,000	1,060,000

	2017 Actual	2018 Forecast	2019 Baseline Forecast	2019 Submitted Forecast	2019 Approved Forecast	2020 Baseline Forecast	2020 Submitted Forecast	2020 Approved Forecast
General Fund continued								
Other Revenue								
Business Licenses	1,842,916	2,088,835	2,194,612	2,194,612	2,194,612	2,220,904	2,220,904	2,220,904
Grants and Entitlements	778,686	1,397,873	-	720,804	720,804	-	400,000	400,000
State Shared Revenues	3,821,244	3,675,196	3,800,000	3,800,000	3,800,000	3,800,000	3,800,000	3,800,000
Parks Contract with Clark County	125,695	75,000	80,000	80,000	80,000	80,000	80,000	80,000
District Court	1,404,083	1,814,367	1,545,500	1,545,500	1,545,500	1,620,000	1,620,000	1,620,000
Lease Revenue (short and long-term)	3,248,630	2,271,312	1,251,000	3,189,695	3,189,695	858,000	2,826,056	2,826,056
Miscellaneous	1,799,528	1,442,759	1,740,000	1,740,000	1,740,000	1,795,000	1,803,887	1,803,887
Operating Transfers	1,014,055	4,037,007	-	1,047,854	1,047,854	-	783,615	783,615
Total General Fund	155,916,573	165,805,773	163,160,073	170,575,501	170,575,501	167,914,132	174,094,053	174,094,053
Special Revenue Funds								
Street Fund								
Real Estate Excise Tax	4,214,532	-	-	-	-	-	-	-
Motor Vehicle Fuel Tax	3,675,935	3,735,316	3,750,000	3,750,000	3,750,000	3,800,000	3,800,000	3,800,000
Permits and Misc.	1,352,723	1,147,026	1,142,000	1,542,511	1,542,511	1,167,500	1,590,039	1,590,039
Operating Transfers	11,129,153	8,716,019	8,607,926	8,705,754	8,705,754	8,607,926	8,704,763	8,704,763
Total Street Fund	20,372,343	13,598,361	13,499,926	13,998,265	13,998,265	13,575,426	14,094,802	14,094,802
Operating Street Initiative Fund	4,730,176	10,818,243	9,860,129	10,667,611	10,667,611	10,168,129	11,775,538	11,775,538
Operating Fire Fund								
Service Charges - Fire District #5	9,574,179	8,800,220	9,332,166	9,516,620	9,516,620	9,476,000	11,435,737	11,435,737
Grant Revenue	356,691	310,435	45,000	56,000	56,000	45,000	56,000	56,000
Permits/Other Fees and Misc.	1,863,817	1,926,312	1,560,000	2,046,916	2,046,916	1,580,000	2,089,956	2,089,956
Operating Transfers	29,287,685	30,663,280	36,980,786	37,497,045	37,497,045	30,251,468	30,791,489	30,791,489
Total Operating Fire Fund	41,082,372	41,700,247	47,917,952	49,116,581	49,116,581	41,352,468	44,373,182	44,373,182

	2017 Actual	2018 Forecast	2019 Baseline Forecast	2019 Submitted Forecast	2019 Approved Forecast	2020 Baseline Forecast	2020 Submitted Forecast	2020 Approved Forecast
Special Revenue Funds continued								
Fire Equipment Fund	1,167,229	1,128,042	56,000	1,732,531	1,732,531	56,000	949,983	949,983
AMR Compliance Fund	748,782	681,000	730,000	730,000	730,000	740,000	740,000	740,000
Drug Enforcement Fund	220,997	124,900	255,000	255,000	255,000	255,000	255,000	255,000
<b>Community Development Block</b>								
Grant Fund	1,869,000	2,009,297	-	2,189,088	2,129,088	-	2,196,655	2,136,655
Tourism Fund	2,475,153	1,790,521	2,850,000	2,850,000	2,850,000	3,050,000	3,050,000	3,050,000
Affordable Housing Fund	5,968,009	6,000,000	6,040,000	6,040,000	6,040,000	6,050,000	6,050,000	6,050,000
Criminal Justice/LLEBG Fund	266,868	245,764	260,000	260,000	260,000	260,000	260,000	260,000
Transportation Special Fund	2,627,394	2,610,000	2,735,000	2,735,000	2,735,000	2,740,000	2,740,000	2,740,000
Real Estate Excise Tax Fund	3,630,897	3,413,189	3,035,000	3,035,000	3,035,000	3,035,000	3,035,000	3,035,000
Parks and Recreation Special								
Revenue Fund	32,002	15,200	20,000	20,000	20,000	20,000	-	-
Downtown Initiatives Fund	185,634	179,248	185,000	185,000	185,000	185,000	185,000	185,000
Vancouver National Historic Reserve								
Properties Fund	772,002	573,713	580,000	580,000	580,000	580,000	580,000	580,000
Senior Messenger Fund	249,617	287,000	291,000	291,000	291,000	291,000	291,000	291,000
TIF Funds	2,536,451	1,507,796	1,890,000	1,890,000	1,890,000	1,895,000	1,895,000	1,895,000
PIF Funds	2,574,323	1,246,000	795,000	795,000	795,000	806,000	806,000	806,000
Parkhill Cemetary Fund	20,656	17,500	20,000	735,862	735,862	20,000	757,338	757,338
Debt Service Funds								
General Obligation Debt Service Fund	10,353,679	11,237,965	8,494,434	9,299,167	9,299,167	7,710,722	9,027,438	9,027,438
LID Fund	34,921	27,000	-	-	-	-	-	-

	2017 Actual	2018 Forecast	2019 Baseline Forecast	2019 Submitted Forecast	2019 Approved Forecast	2020 Baseline Forecast	2020 Submitted Forecast	2020 Approved Forecast
Capital Funds								
2011 Bond Capital Fund - Waterfront	36,175	-	30,000	30,000	30,000	30,000	30,000	30,000
Transportation Capital Fund	15,212,225	19,252,938	40,000	13,518,393	13,518,393	40,000	2,800,000	2,800,000
<b>Capital Street Initiative Fund</b>	1,285,791	2,128,722	130,000	2,530,016	2,530,016	130,000	1,305,000	1,305,000
Capital Improvement Fund	4,822,154	4,292,414	-	7,773,474	7,723,474	-	4,341,200	4,291,200
Fire Acquisition Fund	3,191,217	2,816,847	-	1,199,108	1,199,108	-	1,524,518	1,484,518
Vancouver National Historic Reserve								
Property Capital Fund	1,561,415	-	-	-	-	-	-	-
Parks Construction Fund								
(Capital Projects)	7,448,938	16,568,183	-	7,704,779	7,704,779	-	1,269,500	609,500
City Tree Reserve Fund	81,877	30,000	86,250	86,250	86,250	86,250	86,250	86,250
Drainage Construction Fund	6,423,167	3,275,295	-	1,159,000	1,159,000	-	2,002,500	2,002,500
Water/Sewer Capital Reserves	26,743	14,000	30,000	30,000	30,000	30,000	30,000	30,000
Systems Development Reserves	3,361,742	3,265,000	3,215,000	3,215,000	3,215,000	3,316,000	3,316,000	3,316,000
Water Construction Fund	20,221,079	14,686,249	700,000	14,800,000	14,800,000	520,000	9,120,000	9,120,000
Sewer Connection Incentive								
Program Fund	(20,422)	685,000	680,000	680,000	680,000	680,000	680,000	680,000
Water Revenue Bond Debt								
Service Fund	104,213	103,909	78,665	78,665	78,665	78,720	78,720	78,720
Sewer Revenue Bond Debt								
Service Fund	7,577,490	7,559,805	3,854,585	3,854,585	3,854,585	3,857,280	3,857,280	3,857,280
Debt Service Reserves	2,005,839	8,200	20,000	20,000	20,000	20,000	20,000	20,000
Sewer System Development Fund	3,341,912	3,210,000	3,400,000	3,400,000	3,400,000	3,500,000	3,500,000	3,500,000
Sewer Construction Fund	13,111,280	5,800,000	50,000	17,200,000	17,200,000	50,000	17,495,000	17,495,000

	201 <i>7</i> Actual	2018 Forecast	2019 Baseline	2019 Submitted	2019 Approved	2020 Baseline	2020 Submitted	2020 Approved
			Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Enterprise Funds								
Storm Water Fund								
Storm Drainage Fees	14,734,702	17,462,624	18,709,256	18,709,256	18,709,256	19,457,626	19,457,626	19,457,626
Miscellaneous	329,773	244,079	324,000	324,000	324,000	459,000	459,000	459,000
Total Storm Water Fund	15,064,475	17,706,703	19,033,256	19,033,256	19,033,256	19,916,626	19,916,626	19,916,626
Water Fund								
Residential Water Sales	27,259,903	31,665,198	30,208,314	30,208,314	30,208,314	31,416,647	31,416,647	31,416,647
Commercial Water Sales	5,459,869	5,797,160	6,492,821	6,492,821	6,492,821	6,752,533	6,752,533	6,752,533
Governmental Water Sales	1,223,409	1,108,251	1,241,243	1,241,243	1,241,243	1,290,893	1,290,893	1,290,893
Private Capital Contributions	2,459,157	240,000	335,000	335,000	335,000	335,000	335,000	335,000
Interfund Transfers	2,733,467	3,055,330	-	3,095,410	3,095,410	-	3,115,031	3,115,031
Indirect Cost Plan Revenue	1,891,971	2,064,677	1,711,353	2,261,465	2,261,465	1,779,806	2,348,531	2,348,531
Miscellaneous	2,076,948	1,918,071	1,598,000	2,220,876	2,175,876	1,575,000	2,197,876	2,152,876
Total Water Fund	43,104,724	45,848,687	41,586,731	45,855,129	45,810,129	43,149,879	47,456,511	47,411,511
Sewer Fund								
Residential Sewer Charges	29,234,946	33,015,551	35,392,090	35,392,090	35,392,090	36,807,774	36,807,774	36,807,774
Commercial, Industrial Sewer Charges	12,871,262	12,498,759	13,998,611	13,998,611	13,998,611	14,558,556	14,558,556	14,558,556
Governmental Sewer Charges	1,990,633	1,299,395	1,455,325	1,455,325	1,455,325	1,513,537	1,513,537	1,513,537
Private Capital Contributions	404,667	150,000	150,000	150,000	150,000	1 <i>5</i> 0,000	150,000	150,000
Interfund Transfers	6,260,709	3,300,000	-	4,800,000	4,800,000	-	3,300,000	3,300,000
Miscellaneous	1,018,070	1,228,354	432,400	434,060	434,060	446,736	448,396	448,396
Total Sewer Fund	51,780,287	51,492,059	51,428,426	56,230,086	56,230,086	53,476,603	56,778,263	56,778,263

	2017 Actual	2018 Forecast	2019 Baseline Forecast	2019 Submitted Forecast	2019 Approved Forecast	2020 Baseline Forecast	2020 Submitted Forecast	2020 Approved Forecast
Enterprise Funds continued								
<b>Building Inspections Fund</b>								
Permits	3,719,144	4,303,600	5,504,625	5,504,625	5,504,625	5,704,626	6,704,626	6,704,626
Interfund Services	313,798	417,620	420,000	399,065	399,065	430,000	411,037	411,037
Miscellaneous	190,140	163,773	70,000	288,019	288,019	70,000	292,646	292,646
Total Building Inspections Fund	4,223,082	4,884,993	5,994,625	6,191,709	6,191,709	6,204,626	7,408,309	7,408,309
Solid Waste Fund								
Solid Waste Utility Tax	1,204,396	1,270,132	1,422,548	1,422,548	1,422,548	1,479,450	1,479,450	1,479,450
Service Charges - Recycling	764,942	635,581	790,000	790,000	790,000	790,000	790,000	790,000
Miscellaneous	146,740	43,226	55,000	55,000	55,000	55,000	55,000	55,000
Total Solid Waste Fund	2,116,078	1,948,939	2,267,548	2,267,548	2,267,548	2,324,450	2,324,450	2,324,450
Parking Fund								
Parking Fines	574,955	532,000	700,000	700,000	700,000	700,000	700,000	700,000
Parking Meters and Lots	2,593,775	3,662,309	2,992,908	2,992,908	2,992,908	3,242,908	3,242,908	3,242,908
Miscellaneous	118,636	35,300	61,600	61,600	61,600	61,600	81,600	81,600
Operating Transfers	500,000	-	-	-	-	-	-	-
Total Parking Fund	3,787,366	4,229,609	3,754,508	3,754,508	3,754,508	4,004,508	4,024,508	4,024,508
Tennis Center Fund								
Membership Fees	731,435	822,000	-	1,005,082	1,005,082	-	1,024,064	1,024,064
Instruction and Miscellaneous	15,356	24,000	-	-	-	-	-	-
Operating Transfers	323,009	1,217,009	35,000	35,000	35,000	35,000	35,000	35,000
Total Tennis Center Fund	1,069,800	2,063,009	35,000	1,040,082	1,040,082	35,000	1,059,064	1,059,064
Pearson Airport Fund	861,509	1,438,722	709,500	2,675,500	2,675,500	729,500	729,500	729,500
Utility Customer Assistance Fund	16,917	13,000	15,000	15,000	15,000	15,000	15,000	15,000

	2017 Actual	2018 Forecast	2019 Baseline Forecast	2019 Submitted Forecast	2019 Approved Forecast	2020 Baseline Forecast	2020 Submitted Forecast	2020 Approved Forecast
Internal Service Funds								
Facilities Asset Management and								
<b>Replacement Reserve Fund</b>	4,624,826	3,784,805	2,265,000	7,765,000	7,765,000	2,265,000	5,965,000	5,965,000
<b>Equipment Services Operations Fund</b>	6,647,308	6,859,886	6,765,000	7,312,787	7,302,035	6,965,000	7,186,557	7,175,805
Equipment Services Capital Fund	3,217,818	3,325,862	2,503,503	8,271,959	8,093,534	2,502,641	5,930,209	5,911,784
<b>Computer Repair and Replacement</b>								
Fund	2,877,794	3,015,230	3,000,000	4,561,524	4,551,904	3,000,000	3,914,832	3,904,212
Grounds and Facilities Internal								
Services Fund	-	-	55,000	13,611,455	13,399,323	55,000	10,451,521	10,323,502
Self-Insured Worker's Comp and								
Liability Fund	6,154,901	6,023,717	6,200,000	6,531,693	6,531,693	6,200,000	6,531,693	6,531,693
Internal Administrative Services Fund	15,925,892	16,365,068	15,180,000	17,778,062	17,778,062	15,180,000	17,734,742	17,734,742
Benefits Fund	10,426,950	10,442,056	14,166,854	14,166,854	14,166,854	14,860,370	14,860,370	14,860,370
Self-Insured Health Insurance Fund	7,424,651	7,210,634	9,332,000	9,332,000	9,332,000	9,946,000	9,946,000	9,946,000
Agency Funds								
SW Washington Regional SWAT								
Team Fund	253,314	311,065	215,000	324,905	324,905	215,000	324,905	324,905
Police Pension Trust Fund	1,108,574	1,100,000	2,083,738	2,083,738	2,083,738	2,083,738	2,083,738	2,083,738
Fire Pension Trust Fund	2,071,764	2,038,228	3,076,527	3,076,527	3,076,527	3,076,527	3,076,527	3,076,527
Transportation Benefit District Fund	2,435,071	3,600,000	4,815,000	4,815,000	4,815,000	4,815,000	4,815,000	4,815,000
Cable TV Fund	1,258,867	1,280,243	950,000	1,062,000	1,062,000	950,000	1,065,000	1,065,000
PEG Capital Support Fund	735,874	788,064	635,000	635,000	635,000	665,000	665,000	665,000
# Fund Balance Report

	2018					2019-2020	2019-2020	2019-2020
	Balance	2017	Revenue	2018 Expense	2018 Estimated	Projected	Projected	Estimated Ending
Fund	Туре	Ending Balance	Budget	Budget	Ending Balance	Revenues	Expenses	Balance
001 General Fund	Fund	61,768,389	165,133,101	171,218,677	55,682,812	344,669,554	346,085,452	54,266,914
Special Revenue Funds								
102 Street Fund	Fund	11,028,197	14,798,361	16,417,351	9,409,206	28,093,067	34,192,993	3,309,280
103 Street Funding Initiative - Operating Fund	Fund	1,660,662	10,118,243	10,883,259	895,646	22,443,149	19,655,272	3,683,523
151 Fire Fund	Fund	3,633,499	42,458,154	43,144,603	2,947,050	93,489,763	93,028,380	3,408,433
152 Fire Equipment Fund	Fund	10,054,316	1,228,042	1,118,394	10,163,964	2,682,514	4,862,774	7,983,704
153 Emergency Ambulance Services Contract Admin Fund	Fund	645,891	681,000	812,990	513,901	1,470,000	1,467,212	516,689
104 Investigative Fund	Fund	189,232	21,400	96,631	114,001	50,000	122,878	41,123
107 Drug Enforcement Fund	Fund	913,087	103,500	357,335	659,252	460,000	623,568	495,684
108 CDBG Entitlement Fund	Fund	63,735	2,609,297	2,755,705	(82,673)	4,265,743	4,080,251	102,819
109 Tourism Fund	Fund	4,680,854	2,340,521	2,182,696	4,838,679	5,900,000	3,954,452	6,784,227
111 Affordable Housing Fund	Fund	5,685,151	6,000,000	11,661,156	23,995	12,090,000	12,070,524	43,471
116 Parkhill Cemetery Improvement Fund	Fund	454,206	17,500	10,463	461,243	1,493,200	1,687,757	266,686
128 Criminal Justice Fund	Fund	558,589	245,764	289,971	514,382	520,000	420,565	613,817
131 Transportation Special Revenue	Fund	2,620,986	2,610,000	2,620,129	2,610,857	5,475,000	4,627,763	3,458,094
133 REET 1 (2002 Special Revenue Fund)	Fund	1,523,498	3,413,189	3,776,586	1,160,101	6,070,000	4,109,221	3,120,880
134 Parks & Recreation Special Revenue Fund	Fund	46,391	15,200	40,208	21,383	20,000	20,460	20,923
137 Riverwest RDA Fund	Fund	(0)	-	-	(0)	-	-	(0)
138 Downtown Initiatives Fund	Fund	160,723	179,248	135,003	204,968	370,000	260,569	314,399
139 VNHR Properties	Fund	493,271	573,713	656,382	410,602	1,160,000	1,500,471	70,131
148 Senior Messenger Fund	Fund	394,365	287,000	357,151	324,214	582,000	696,432	209,782
Special Revenue Funds - For Capital Projects								
141 Columbia TIF District	Fund	1,616,767	634,651	-	2,251,418	1,300,000	-	3,551,418
142 Cascade TIF District	Fund	630,017	93,556	-	723,573	500,000	205,000	1,018,573
143 Pacific TIF District	Fund	1,281,489	149,589	-	1,431,078	1,800,000	385,000	2,846,078
160 TIF - Vancouver	Fund	451,422	203,000	100,000	554,422	8,000	95,000	467,422
161 TIF - Orchards	Fund	804,097	22,000	180,220	645,877	20,000	, _	665,877
162 TIF - Evergreen	Fund	1,705,905	50,000	655,772	1,100,133	12,000	220,000	892,133
163 TIF - Hazel Dell	Fund	(0)	-	-	(0)	-	-	(0)
164 TIF - East City (South County)	Fund	1,456,739	300,000	1,328,503	428,236	45,000	218,636	254,600
166 TIF - 1205/Mill Plain Overlay	Fund	42,986	55,000	50,000	47,986	100,000	120,000	27,986
167 TIF - South Orchards District	Fund	237,309	· _	-	237,309	· _	-	237,309

			2018			2019-2020	2019-2020	2019-2020
	Balance	2017	Revenue	2018 Expense		Projected	Projected -	Estimated Ending
Fund	Туре	Ending Balance	Budget	Budget	Ending Balance	Revenues	Expenses	Balance
Special Revenue Funds - For Capital Projects co	ontinued							
171 PIF - Acq District 1	Fund	41,400	251,000	-	292,400	10,000	-	302,400
172 PIF - Acq District 2	Fund	1,102,157	75,000	147,466	1,029,691	35,000	899,500	165,191
173 PIF - Acq District 3	Fund	1,336,924	40,000	36,629	1,340,295	40,000	533,368	846,927
174 PIF - Acq District 4	Fund	3,996,211	20,000	1,015	4,015,196	80,000	3,602,085	493,111
175 PIF - Acq District 5	Fund	3,210,124	260,000	2,189,855	1,280,269	70,000	1,241,594	108,675
177 PIF - Acq District 7	Fund	1,093,002	200,000	-	1,293,002	19,000	93,687	1,218,315
191 Impact Fees - School Districts	Fund	(1,925)	-	-	(1,925)	-	-	(1,925)
192 PIF - District 6 Exemptions	Fund	18,668	-	-	18,668	-	-	18,668
193 PIF - District 7 Exemptions	Fund	1,182	-	-	1,182	-	-	1,182
194 PIF - District A	Fund	74,079	-	-	74,079	135,000	-	209,079
195 PIF - District B	Fund	638,742	-	-	638,742	306,000	-	944,742
196 PIF - District C	Fund	435,416	400,000	1,395,948	(560,532)	906,000	125,545	219,923
Debt Service Funds								-
210 G O Debt Service Fund	Fund	-	11,237,966	11,237,966	-	18,326,605.00	18,326,603.00	2.00
250 LID Debt Fund	Fund	30,680	58,220	49,000	39,900	-	39,900	(0)
251 LID Guaranty Fund	Fund	33,581	-	-	33,581	-	-	33,581
Capital Project Funds								
324 2011 Bond Capital Fund - Waterfront	Fund	3,663,626	-	1,685,897	1,977,729	60,000	2,037,729	0
330 Transportation Capital Fund	Fund	5,372,844	10,384,545	11,657,826	4,099,563	16,318,393	18,832,241	1,585,715
331 Street Funding Initiative Capital Fund	Fund	1,571,231	1,038,706	1,748,684	861,253	3,835,016	4,025,058	671,211
335 Fire Acquisition Fund	Fund	876,205	10,915,257	1,121,400	10,670,062	2,683,626	12,926,004	427,684
336 Capital Improvement Fund	Fund	2,926,592	3,420,002	3,162,038	3,184,556	12,014,674	12,312,815	2,886,415
337 VNHR Property Capital	Fund	265,498	-	221,893	43,606	-	22,046	21,560
343 Parks Construction Fund (Capital Projects only)	Cash	9,344,252	11,376,547	14,846,508	5,874,291	8,314,279	8,682,040	5,506,530
Enterprise Funds								
444 Surface Water Management Fund	Cash	562,849	17,706,703	17,016,669	1,252,883	38,949,882	38,279,918	1,922,847
445 Water Utility Fund	Cash	13,745,665	45,850,187	48,050,724	11,545,128	93,221,640	95,888,971	8,877,797
447 Systems Development Reserves	Cash	667,084	3,265,000	3,750,000	182,084	6,531,000	6,500,000	213,084
453 Utility Customer Assistance	Cash	66,084	13,000	30,000	49,084	30,000	60,000	19,084
459 Water Revenue Bond Debt Service Fund	Cash	16,674	103,909	103,909	16,674	157,385	157,385	16,674
460 Sewer Revenue Bond Debt Service Fund	Cash	1,226,133	7,559,805	7,549,805	1,236,133	7,711,865	7,711,865	1,236,133
468 Debt Service Reserves	Cash	3,943,206	8,200	-	3,951,406	40,000	3,936,000	55,406
475 Sewer Utility Fund	Cash	2,665,236	51,492,059	51,002,328	3,154,966	113,008,349	114,994,245	1,169,070
481 Airpark Fund	Cash	338,029	1,438,723	1,415,905	360,847	3,405,000	3,240,338	525,509
483 Building Inspection Fund	Cash	6,027,115	6,384,993	6,142,922	6,269,186	13,600,018	13,600,018	6,269,186
490 Solid Waste Fund	Cash	4,551,585	1,948,939	3,022,898	3,477,626	4,591,998	6,471,330	1,598,294
491 Parking Services Fund	Cash	2,709,797	4,229,609	4,267,765	2,671,642	7,779,016	6,840,870	3,609,788
497 Tennis Center Fund	Cash	118,541	1,973,009	2,410,821	(319,271)	2,099,146	2,052,052	(272,177)

		0017	2018			2019-2020	2019-2020	2019-2020
Fund	Balance Type	2017 Ending Balance	Revenue Budget	2018 Expense Budget	2018 Estimated Ending Balance	Projected Revenues	Projected Expenses	Estimated Ending Balance
Enterprise Funds - For Capital Projects	1,000	Enamy Balance	Douger	Douger	Enang balance	Revenues	Expenses	Balance
	<u> </u>	101.050		15 (70	(70.57.6	170 500		750.0 (1
442 City Tree Fund	Cash	686,253	30,000	45,679	670,574	172,500	85,033	758,041
443 Drainage Construction Fund	Cash	1,671,131	3,145,739	2,150,469	2,666,401	3,161,500	4,688,134	1,139,767
446 Water/Sewer Capital Reserves	Cash	3,194,305	14,000	-	3,208,305	60,000	-	3,268,305
448 Water Construction Fund	Cash	49,239,057	14,686,249	25,939,108	37,986,198	23,920,000	42,712,942	
449 SCIP Fund	Cash	1,681,269	685,000	900,000	1,466,269	1,360,000	1,800,000	1,026,269
476 Sewer Contingency Capital Replacement	Cash	7,943		-	7,943	-		7,943
477 Sewer System Development	Cash	343,604	3,210,000	3,000,000	553,604	6,900,000	7,500,000	(46,396)
478 Sewer Construction Fund	Cash	11,811,726	5,800,000	10,434,647	7,177,079	34,695,000	41,868,166	3,913
Internal Service Funds								
501 Facilities Replacement Fund	Fund	5,469,997	3,784,805	2,943,561	6,311,241	13,730,000	10,831,191	9,210,050
504 Equipment Services Operations Fund	Fund	473,271	6,859,886	7,463,833	(130,677)	14,477,840	14,589,366	(242,203)
505 Equipment Services Capital Fund	Cash	18,362,901	2,407,093	1,555,727	19,214,267	14,005,318	17,106,644	
506 Computer Repair & Replacement	Cash	9,998,623	3,015,230	5,988,800	7,025,053	8,456,116	8,045,287	7,435,882
508 Grounds and Facilities Services Fund	Fund	· · ·	-	-	· · · · -	23,722,825	20,881,070	
509 Self Insurance Fund	Fund	(1,498,088)	6,023,717	7,363,301	(2,837,672)	13,063,386	12,445,618	(2,219,904)
510 Internal Administrative Services Fund	Fund	3,283,391	16,365,068	15,107,817	4,540,642	35,512,804	35,892,883	4,160,563
511 Self Insurance Benefits Fund	Fund	2,009,708	10,442,056	11,961,850	489,914	29,027,224	29,269,055	248,083
512 Self Insured Health Insurance Fund	Fund	5,237,452	7,210,634	9,105,927	3,342,159	19,278,000	19,351,898	3,268,261
Agency Funds								
•		1.40.07.4	22/ 010	(01 ( 2 (	7/ 7/0	( (0.010	510 / 51	007.000
611 SW Washington Regional SWAT Team Fund 617 Police Pension Trust Fund	Fund	142,364	336,012	401,636	76,740	649,810	518,651	207,899
	Fund	2,333,513	1,100,000	1,104,940	2,328,573	4,167,476	2,382,847	4,113,202
618 Fire Pension Trust Fund	Fund	9,753,670	2,038,228	1,836,973	9,954,925	6,153,054	3,652,676	12,455,303
634 Transportation Benefit District	Fund	1,762,859	3,600,000	2,304,003	3,058,856	9,630,000	4,248,226	8,440,630
655 City/County Cable TV Fund	Fund	413,118	1,280,243	1,314,702	378,659	2,127,000	2,331,206	
656 PEG Capital Support Fund	Fund	1,302,920	788,064	1,090,488	1,000,496	1,300,000	1,800,000	500,496



# **Department Operating Budget Reports**







# **Public Safety**

# **Fire Services**

The Vancouver Fire Department provides services to 269,663 people in the combined City of Vancouver and Clark County Fire District 5 service area, which is comprised of 90.9 square miles. It serves a population equating to the second largest city in Washington State. The Vancouver Fire Department is a full service fire department, providing: fire suppression, prevention, emergency medical services, hazardous materials, trench and confined space rescue, swift water and marine rescue, and high angle rescue. These services are provided from ten fire stations strategically located throughout the service area.

The mission of Vancouver Fire Department is to provide highly trained professionals, well-equipped to respond effectively to the education, prevention, and emergency response needs of our community.

## **Department Program Information**

#### **Fire Support Services**

Administrative, recruitment and logistical services in support of Fire and EMS services are recorded here. Functions of the Fire Chief's office, facilities and citywide allocated costs are also found here.

#### **Fire Suppression**

Fire Suppression provided timely fire suppression services 24/7/365. Contracted dispatch services and fleet maintenance costs are also recorded here.

#### **Fire Special Operations**

Costs associated with hazardous materials response, technical rescue response, and marine fire and rescue response and training for each of those specialties are recorded here.

#### **Emergency Medical Services**

Emergency Medical Services provides basic and advanced life support services. Medical equipment and consumable medical supplies used are recorded here.

#### **Emergency Ambulance Contract Administration**

Beginning January 2015, the City of Vancouver administers its own contracted ambulance services. Revenues and expenditures related ambulance services and contract administration are recorded here.

#### **Fire Training**

Fire Training delivers quality instruction to all employees of the fire department in all relevant service areas, including fire, rescue and emergency medical services. It also provides oversight of apprenticeship training program.

#### **Fire Marshal's Office Administration**

The Fire Marshal's Office provides comprehensive prevention services including fire code compliance inspections, plan review and acceptance inspections of new construction, fire and explosion investigations, public fire prevention and life safety education programs. The Fire Marshall's Office maintains and reduces the already low level of monetary fire losses through comprehensive code enforcement and fire origin and cause investigations and provides quality public fire and life safety education programs.

#### **Fire and Life Safety Enforcement**

Fire and Life Safety Enforcement provides comprehensive prevention services including fire code compliance inspections and ITM reporting.

#### **New Development**

The New Development unit provides comprehensive plan review and acceptance inspections of new construction. Permit and engineering revenues, as well as costs associated with maintaining these programs are recorded here.

# Summary of Expenditure by Major Object Category

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Fire Department								
Salaries & Benefits	32,434,735	33,788,417	30,952,278	35,119,749	34,959,092	31,658,006	37,497,633	37,435,327
Materials Services	2,784,294	2,131,506	1,584,608	2,864,736	2,774,436	1,584,608	1,983,490	1,983,490
Intergovernmental Charge	2,486,978	2,352,759	874,367	1,818,432	1,818,432	876,567	1,719,148	1,719,148
Capital Outlay - Total	288,172	132,913	-	147,845	147,845	-	58,400	
Interfund - Totals	4,047,598	4,172,692	3,647,970	5,315,799	5,315,799	3,647,970	5,277,785	5,277,785
Total	42,041,777	42,578,287	37,059,223	45,266,561	45,015,604	37,767,151	46,536,456	46,474,150
FTE Total	211.00	211.00	211.00	216.00	216.00	216.00	229.00	229.00

#### Fire Emergency Ambulance Contract Admin

Total	532,219	772,990	440,453	728,453	728,453	440,453	738,759	738,759
Interfund - Totals	12,721	12,353	12,353	10,979	10,979	12,353	10,979	10,979
Intergovernmental Charge	357,827	563,537	231,000	520,198	520,198	231,000	530,495	530,495
Materials Services	161,671	197,100	197,100	197,276	197,276	197,100	197,285	197,285

# **Police Services**

The Vancouver Police Department is a professional, progressive, and innovative law enforcement agency. We take pride in our role as an integral part of the community. We strive to be a full service organization that incorporates diverse values and beliefs to be fair, equitable, and responsible for providing quality law enforcement services to the public. Our employees are leaders in problem solving and crime prevention in the community, the agency and throughout the law enforcement profession. We partner with the community to preserve life, protect property and enhance livability through equitable law enforcement and effective use of resources.

Vancouver Police accomplishes its vision and mission through its organizational values, which are:

- Ethics doing the right thing, maintaining self-discipline, credibility and moral behavior;
- Respect treating all people with compassion, respect and fairness, and honoring diversity of thought, experiences and opinions;
- Honesty upholding the principles of honesty and transparency;
- Communication communicating with openness, active listening, fostering an environment of inclusion, trust and empowerment;
- Collaboration actively seeking collaboration with each other and the community to achieve mutually desired outcomes.

## **Department Program Information**

#### **Chief's Office**

The Office of the Chief provides leadership and direction for essential police department operations and services, ensuring safe and efficient police protection, responsiveness to community needs, fair and equitable law enforcement, and effective use of public resources to enhance community safety, citizen engagement, and quality of life. The Chief's Office cultivates and leads highly trained professionals who are well-equipped to respond effectively to the emergency needs of our community, support high quality operational performance and responsiveness to community expectations, foster an environment of transparency and openness with all of the citizens and leaders of Vancouver, make strategic decisions that enhance the safety of our community today and into the future.

#### **Finance and Planning**

The Finance and Planning unit manages the police budget and resources to support daily police operations, provides timely and accurate financial data and analysis to guide operational planning, and applies sound fiscal practices to ensure audit success. Other specific duties include budget preparation and preparing and updating reports, billing approval and expenditure analysis, payroll processing and overtime reports, grant processes, contract administration and audit compliance. Staff also manage projects and provide research and analysis for the Office of the Chief. This unit also provides fiscal management of the regional SWAT team.

#### Personnel

The Personnel unit coordinates police department human resource and personnel needs, including collective bargaining, civil service promotional exams, and policy development. The Personnel unit supports the Chief's Office by retaining quality employees. Utilizing services of a Human Resource analyst assigned to our department, this department currently serves a large staff including commissioned officers and civilians from various bargaining units.

#### **Support Services**

The Backgrounds unit provides objective, timely, and thorough pre-employment screening and background investigation processes for police employee and volunteer applicants. The Backgrounds unit promotes operational efficiency and save money by filling vacancies in a timely manner with quality candidates.

#### **Professional Standards Unit**

The Professional Standards unit monitors potential risk areas and investigates reports of employee misconduct. Findings are used to assess training needs and guide policy development. The unit fosters an environment of professionalism, accountability, and trust between police and the public by ensuring department compliance with policy standards.

#### **Alarm Coordination**

The Alarms unit ensures compliance with the City's Alarm Ordinance that requires citizens to obtain alarm permits and imposes penalties for excessive false alarms. Staff registers alarm permits, process user changes, renewals, and track false alarms for billing. The unit promotes effective use of resources by reducing police responses to false alarms and applying user fees to support program costs.

#### **Special Events**

The Special Events unit ensures community safety and maintains public order at special events.

#### **Training Support Services**

The Training unit is responsible for planning scheduling and documenting mandatory and specialized police training to improve operational efficiency, cost-effectiveness, safety and services to the community, and reducing liability. Staff also coordinates new officer field training, legal updates, defensive tactics, required certifications and mandatory in-service training. This unit enhances community safety and reduces risk by providing a professional and well-trained police workforce with the skills to perform their jobs safely and effectively by coordinating training that complies with State, Federal, and industry best practices and standards. In addition to the training of Vancouver Police personnel, the Training unit also trained City operations personnel on personal protection.

#### **Police Records Division**

The Records Division performs a variety of specialized services to support the Police Department, the City, partner criminal justice agencies and the community. These services include responsibilities for proper management of each stage of the information lifecycle of all agency records to include: entries, verifications and timely removal of warrants and protections orders, processing police reports and citations, responding to public and law enforcement records requests, fingerprinting and processing applications for pistol transfers.

#### **Arson Investigators**

The Arson Investigations unit is a team of collateral duty officers who are specially trained and equipped to respond to suspicious fires, investigate and preserve evidence, apprehend suspects, and support prosecution for arson cases in partnership with the Fire Marshal and prosecutors. They reduce and prevent crime by investigating arson cases, apprehending criminals and providing support for prosecution. The arson unit consists of 4 investigators working collaboratively with other departments and agencies on suspicious fire cases.

#### Investigations

The Investigations division is comprised of seven investigative units investigating felony-level crimes in a cost-effective, efficient and timely manner to protect victims, hold offenders accountable, and prevent further crime. Solvability factors are used to screen, prioritize and assign cases to manage workload. This unit reduces and prevents crime by investigating the city's most serious felony-level violent crimes, apprehending suspects and providing support for prosecution.

#### **Major Crime Unit**

This unit consists of one sergeant, one corporal and five detectives with a primary focus on violent crime including robbery, rape, assault, homicide and officer-involved-shootings. The detectives also investigate suicides and suspicious deaths.

#### **Special Investigations Unit**

The Special Investigations unit (SIU) was established in January 2018 and consists of one sergeant, one detective and three crime analysts. SIU provides investigative support involving cases of organized crime, domestic and international terrorism, homegrown violent extremists (HVE), threats to commit acts of mass violence, and special investigative projects. Additionally, SIU conducts threat assessments for major events, dignitary visits, and investigates threats to public officials or other high-profile individuals. SIU also monitors global events that may have a nexus to public safety in Vancouver, Washington. SIU is tasked with the gathering and maintaining information that is criminal predicate driven and used to support ongoing investigations, and to help identify suspect(s) involved in criminal activities.

The crime analysts assigned to the unit provide intelligence to both administration and line level officers. They utilize a set of systematic analytical processes directed at providing timely and pertinent information relative to crime patterns and trends. This process assists the operational and administrative personnel in planning the deployment of resources for the prevention and suppression of criminal activities, aiding the investigative process, and increasing apprehensions and the clearance of cases. SIU supports a number of department functions, including administrative services, crime prevention, investigations, patrol, special operations, and tactical units

#### **Police Service Technicians Investigations**

The Investigations Police Service Technicians (PSTs) are specially trained civilian staffs who provide support to detectives within the Investigations division. These positions are to be staffed in 2019.

#### **Children's Justice Center**

The Children's Justice Center (CJC) is a regional taskforce designed to stop felony-level child abuse, minimizing trauma for child victims and preventing further justice system involvement for citizens of the city of Vancouver. Specially trained detectives investigate felony-level abuse reports, support prosecution, and connect families with social services to aid recovery. This multidisciplinary team comes from across agencies and jurisdictions to address crimes against children in a comprehensive manner. The Vancouver Police Department has assigned one sergeant and three detectives to this team.

#### **Drug Investigations**

The Drug Task Force (DTF) is a regional police taskforce that investigates and apprehends high-level drug dealers to reduce illegal drug use and related crimes in our community. The Vancouver Police Department currently has assigned one detective to this multiregional task force.

#### **Computer Forensics**

The Digital Evidence Cybercrime unit (DECU) investigates crimes involving computer technology, digital evidence, and the internet. Nearly all crimes now contain some digital evidence that could be used to support an investigation, and some crimes are committed exclusively by computer. Specialized forensic protocols must be precisely followed in retrieving electronic evidence, or it may be inadmissible or destroyed. As a Department of Justice Internet Crimes Against Children Task Force affiliate, this unit investigates cases involving child exploitation, child pornography, child abuse, and child molestation. This unit also investigates missing person cases and manages the tracking of registered sex offenders in the community.

The DECU is comprised of three detectives, one special agent, three forensic examiners and one sergeant. The unit provides support to all of the Vancouver Police Department's investigative units and patrol through its digital capabilities. Additionally, the unit conducts its own investigations into child sex trafficking, kidnapping, missing persons, prostitution, child pornography, child abuse and other crimes where computer and digital devices were part of the criminal activity.

#### **Domestic Violence**

The Domestic Violence unit participates in a regional domestic violence center that centralizes police, probation, prosecution, advocacy, and social services to keep victims and their families safe from further harm while enforcing offender accountability for domestic violence, stalking, and sexual assault crimes. Police rely on threat assessment tools to identify and prioritize high-risk cases for investigation and follow-up, support prosecution, and reduce future violence by holding offenders accountable. The goals of the Domestic Violence unit is to reduce and prevent family violence through a zero tolerance policy for domestic violence offenses and violation of protection orders, while supporting victims and connecting them with the resources they need to lead safe and healthy lives. The Domestic Violence unit is comprised of three Vancouver Police detectives, one sergeant, and two Department of Corrections officers who work within the Domestic Violence Prosecution Center which also houses prosecutors, advocates, and additional legal staff.

#### **Gang Task Force**

The Gang Task Force is a regional taskforce that provides targeted enforcement in high-crime areas and suppresses gang crime and violence. Police investigate gang-related cases, address neighborhood livability in chronic problem areas, and work with neighboring jurisdictions to resolve a problem instead of just displacing it. The Safe Streets Task Force (SSTF) is comprised of one Vancouver Police sergeant, one Vancouver Police detective, two Department of Corrections supervision officers, and one FBI agent. This multi-agency investigative team is hosted by the FBI. The unit focuses on investigations related to adult criminal gang activities.

#### **Evidence**

The Evidence unit enhances criminal investigations and prosecution by providing secure storage and documenting the chain of custody during the intake, storage, and release of every item in the evidence system. The Evidence unit enhances community safety and operational effectiveness by providing a secure evidence system capable of supporting criminal investigations and prosecution in compliance with local, State, and Federal law. One lead technician and three civilian technicians comprise this unit.

#### **Special Weapons and Tactics**

The Special Weapons and Tactics (SWAT) team is a regional team that responds to high-risk crisis events with specialized equipment and tactics to improve operational efficiency and mission success while minimizing risk of harm to citizens and public safety responders. Vancouver Police has ten participating members. There is one sergeant assigned full-time to Tactical Services Division and the other nine officers respond as collateral duty assignment. The SWAT team ensures community safety and minimizes risk of violence in high-risk crisis situations through a specialized response team that is properly trained and equipped in a range of response strategies.

#### **Crisis Negotiator Team**

The Crisis Negotiator Team (CNT) is a regional team of officers specially trained and equipped in communication tactics to safely de-escalate high-risk events through dialogue. Officers respond as a collateral duty with the regional SWAT team. Vancouver Police has five participating members.

#### **Tactical Emergency Medical Services**

The Tactical Emergency Medical Services (TEMS) team is a regional team of officers specially trained and equipped with medical supplies and equipment to treat people, sick or injured, inside warm zone operations. Officers respond as a collateral duty with the regional SWAT team. Vancouver Police has three participating members. The TEMS team ensure community safety and reduce risk of harm by providing emergency medical care for injuries sustained in high-risk scenes until it is safe for fire and ambulance staff to reach the patient.

#### **Honor Guard**

The Honor Guard represents the City and Police department at ceremonial and community events, such as the mayor's State of the City speech or parades, and law enforcement officer funerals and memorial services. The Honor Guard enhances accessibility to the public and supports positive interaction and partnerships with the community.

#### **Police Patrol**

Police patrol officers protect life and property by responding to 911 calls for help. Officers also enhance community livability through problem solving and proactive enforcement as time is available.

#### **Bike Unit**

Bike unit consists of four police officers working in teams of two. The Bike unit officers are assigned to the Patrol Operations division and provide support to patrol by enhancing patrol efforts in the community. Bike officers are responsible for patrol issues, problem solving, protecting life and property through enforcement of laws and ordinances, responding to patrol calls for service, preventing, detecting and investigating crimes, issuing civil infractions and decreasing crime and increasing livability. This unit is primarily assigned in the downtown corridor.

#### Canine

Canine teams support community safety and enhance police services, saving valuable staff time in critical emergency situations by quickly locating people or evidence with their enhanced senses, including missing persons, lost children, endangered adults, or dangerous suspects fleeing from police. Police canine teams are also specially trained to track and locate evidence or detect illegal drugs. Canines are highly trained and have special abilities, and often protect officers from harm. The unit consists of four canine teams dually certified for patrol and narcotics detection.

#### **Volunteer Coordinator**

A Volunteer Coordinator recruits, screens, and schedules training for potential volunteers before they are assigned to other police divisions for job-specific training and supervision. The Volunteer Coordinator increase community safety and quality of life, while cost-effectively enhancing services to the public by engaging citizens in everyday police operations. There were a total of 138 NOW volunteers and thirty support team volunteers.

#### **Neighborhood Response Team (West and East Precincts)**

The Neighborhood Response Team (NRT) conducts precinct-level investigations and supports Patrol by providing a project-oriented focus to reduce crime and improve community safety and quality of life.

#### **Police Service Technicians (West and East Precincts)**

Police Service Technicians (PSTs) are specially trained civilian staff who provide support for patrol operations and assist citizens with nonemergencies by phone and in-person from the precinct, reducing response time for citizens and freeing officers for problem solving activities and emergency response.

#### **Field Police Service Technicians**

Field Police Service Technicians (PSTs) work in the patrol environment and are specially trained civilian staff who provide support for patrol operations and assist citizens with non-emergencies by phone and in-person, reducing response time for citizens and freeing officers for problem solving activities and emergency response.

#### **Crime Prevention Police Service Technicians**

Police Service Technicians (PSTs) assigned to Crime Prevention are responsible for coordinating crime prevention and safety programs with neighborhood and business associations and citizens within the city limits of Vancouver. Examples of the programs they pro-actively manage include: crime prevention education, crime prevention through environmental design (CEPTD), assessments for neighbors/businesses, Neighborhood Watch, Business Watch, apartment manager outreach, bicycle rodeos, child car seat clinics, Traffic Safety programs, personal safety for children and adults, and water safety. These positions are anticipated to be filled by early 2019.

#### School Resource Officers (Vancouver and Evergreen School Districts)

School Resource Officers (SROs) are assigned to local high schools through a partnership with the school district to reduce crime in and around local schools by providing a consistent presence for emergency response and proactive patrols, and creating positive working relationships with students and staff. There are currently two officers assigned full-time to the Vancouver School District. While the officers are typically assigned to Fort Vancouver High School and Hudson's Bay High School, the officers will assist at the elementary and middle schools as needed. There are three officers assigned to the Evergreen School District. While the officers are typically assigned to Union High School, Mountain View High School, and Evergreen High School, the officers will assist at the elementary and middle schools as needed.

#### Traffic

The Traffic unit enhances the safety of citizens traveling in Vancouver by applying evidence-based best practices to prevent high-risk behaviors and situations. Officers investigate and report collisions as State law requires. This unit consists of one sergeant, five officers (cars) and one commercial vehicle enforcement employee. This unit also conducts major traffic collision investigation and collision reconstruction and works closely with Patrol and other units to provide these investigative and technical skills.

#### **Logistics Support Services**

The Logistics unit ensures police are properly equipped, maximizing operational efficiency and use of public resources for increasing efficiencies and future sustainability. Staff purchase equipment and supplies and coordinate fleet and facility issues with other departments, ensuring that procurement, billing, and disposition processes comply with local, state, and federal requirements and audit. Police must be properly equipped to respond effectively to the needs of our community. This unit currently consists of three civilian employees. The material control coordinator assists in the management of a fleet of over 150 vehicles and serves as the department's technology procurement contact. The two procurement specialists order, receive, inventory, and distribute all of the supplies and equipment needed by the department.

#### **Police Communications**

Police communications with citizens and other first responders are an essential part of policing. To ensure regional interoperability and costeffectiveness, we contract with Clark Regional Emergency Services Agency (CRESA) for 911 call-taking, police radio system dispatch, access, support, and computer aided dispatch. CRESA coordinates police, fire, and medical services for all public agencies in the region to provide cost-effective and consistent system that broadcasts emergency communications in real-time with no delay.

#### **Special Operations**

The Tactical Services and Special Operations division manage the Traffic and Canine units, and SWAT team components. This division also coordinates department planning and participation in regional emergency preparedness, disaster response, and large-scale public safety incidents. This unit currently consists of a sergeant and lieutenant working under the investigations commander to oversee and provide support to SWAT, Canine, and Traffic units.

#### **Metropolitan Explosive Disposal Unit**

The Metropolitan Explosive Device Unit (MEDU) is a Portland-based regional team responsible for responding to explosive, chemical, biological, radiological, or nuclear incidents in the area. This team of police officers is highly trained and specially equipped to safely

recognize, handle and dispose of suspicious materials and devices. Vancouver Police has one participating member who responds as a collateral duty assignment.

#### **Critical Incident Team**

The Critical Incident Team (CIT) is a collateral duty for police officers who are specially trained to respond to emergency calls involving people with mental health conditions, medication problems, or stressful life events who may present a threat to themselves, their families, public safety responders or other citizens. We partner with the mental health community to provide intensive training that teaches officers to establish trust and de-escalate a crisis situation.

#### **Grant/Other Funding**

Secure federal, state, and local grants to enhance public safety and police services for the community with minimal cost to the General fund.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Police Department								
Salaries & Benefits	32,170,572	36,104,286	32,788,335	39,681,243	39,614,468	34,000,173	41,579,526	41,511,333
Materials Services	2,371,715	3,453,424	1,870,559	3,614,585	3,610,385	1,870,559	2,256,679	2,252,479
Intergovernmental Charge	2,662,028	2,851,742	2,805,139	3,527,805	3,527,805	2,805,139	3,227,812	3,227,812
Capital Outlay - Total	973,837	662,994	-	30,000	30,000	-	-	-
Interfund - Totals	6,680,408	7,459,669	7,459,670	8,584,514	8,584,514	7,459,670	8,672,611	8,672,611
Total	44,858,560	50,532,115	44,923,703	55,438,147	55,367,172	46,135,541	55,736,628	55,664,235
FTE Total	260.00	278.00	278.00	290.00	290.00	290.00	296.00	296.00

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
<b>Criminal Justice</b>								
Materials Services	77,310	144,288	-	-	-	-	-	-
Intergovernmental Charge	551,523	127,939	-	206,617	206,617	-	207,836	207,836
Capital Outlay - Total	-	15,816	-	-	-	-	-	-
Interfund - Totals	1,985	1,928	1,928	3,056	3,056	1,928	3,056	3,056
Total	630,818	289,971	1,928	209,673	209,673	1,928	210,892	210,892
Drug Enforcement								
Salaries & Benefits	19,912	55,700	-	55,771	55,719	-	55,738	55,719
Materials Services	119,020	187,227	80,885	91,685	91,685	80,885	91,685	91,685
Intergovernmental Charge	91,308	101,672	1,500	208,386	208,386	1,500	112,928	112,928
Interfund - Totals	22,095	12,736	3,536	3,723	3,723	3,536	3,723	3,723
Total	252,335	357,335	85,921	359,565	359,513	85,921	264,074	264,055
SWAT Team								
Materials Services	210,427	334,024	198,067	209,754	209,754	198,067	209,754	209,754
Interfund - Totals	22,764	42,665	42,665	49,691	49,691	42,665	49,452	49,452
Total	233,191	376,689	240,732	259,445	259,445	240,732	259,206	259,206
Investigative								
Materials Services	33,777	58,273	35,490	35,490	35,490	35,490	35,490	35,490
Intergovernmental Charge	37,650	25,200	200	200	200	200	200	200
Capital Outlay - Total	-	11,252	-	25,000	25,000	-	25,000	25,000
Interfund - Totals	1,963	1,906	1,906	749	749	1,906	749	749
Total	73,390	96,631	37,596	61,439	61,439	37,596	61,439	61,439

# Legal Services – Criminal and Domestic Violence

The Vancouver City Attorney's Office provides four major functions:

- Civil and criminal advisory: provide relevant, timely legal advice to city staff, city council, and various boards and commissions to ensure that legally sound decisions are made in the development and implementation of city policies;
- Civil and criminal legislative and document preparation: prepare properly drafted, legally defensible ordinances, resolutions and related documents needed to carry out city policies and provide appropriate legal advice and recommendations to the City Council to assist in their role as the legislative body. Prepare and provide legal review of contracts, agreements and other related documents needed to conduct city business;
- Civil litigation: initiate or defend lawsuits and be successful in any litigation which cannot otherwise be avoided so that the City's policy objectives are achieved and the City's liability exposure is minimized;
- Criminal prosecution/diversion: prosecute crimes of violence, theft, livability and other crimes that occur in the City so that justice is served, crime is reduced and the residents' sense of safety within the community is increased. The criminal division includes a criminal diversion program that diverts a number of offenders out of the traditional criminal justice system and allows them to enter agreements resulting in dismissed or lesser charges in exchange for compliance with specified conditions.

## **Department Program Information**

#### **Criminal Prosecution**

Prosecute all misdemeanor and gross misdemeanor criminal cases occurring in the City of Vancouver in each aspect of the criminal justice system. This includes reviewing police reports for charging decisions, engaging in applicable plea negotiations, collecting and presenting relevant evidence to the court and representing the City at pretrial hearings, jury and bench trials. Post-conviction, the City prosecutor advocates for the City at criminal sentencing, seeks restitution for crime victims, and represents the City in any criminal appeals. The City prosecutor provides up-to-date legal advice and training to police officers through new officer orientation, notification on changes in the law and training on pertinent subjects. The prosecution unit researches and responds to numerous law enforcement inquiries as posed by Vancouver

City police officers. The City prosecutor monitors state criminal justice legislation and state and federal caselaw of interest to the City. The unit drafts ordinances in conformity with specific legal issues as needed. The City prosecutor staffs specialty courts including Veteran's Court, Substance Abuse Court and Mental Health Court by individual prosecutor assignment. The City Prosecutor also houses the Diversion unit for qualifying domestic violence offenders as well as for qualifying DWLS offenders. The Diversion unit provides an alternative to traditional district court case processing.

#### **Domestic Violence**

Prosecute all misdemeanor cases involving domestic violence arising in the City of Vancouver and unincorporated Clark County, as well as all felonies that occur anywhere in Clark County. Provide ongoing training to law enforcement personnel and other professionals involved in the field of domestic violence. This usually requires additional evenings or weekend work because of trial and hearing schedules for the prosecutors. Increase domestic violence victim safety and confidence in the criminal justice system and increase offender accountability by sharing city and county resources.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Legal Service - Criminal	and Domes	tic Violence						
Salaries & Benefits	3,665,361	4,157,655	2,374,314	2,446,085	2,442,441	2,440,371	2,512,267	2,508,544
Materials Services	260,785	460,853	287,953	485,974	485,974	287,953	317,435	317,435
Intergovernmental Charge	-	-	-	28,000	28,000	-	-	-
Interfund - Totals	992,069	1,032,368	864,009	659,773	659,773	864,009	654,143	654,143
Total	4,918,215	5,650,876	3,526,276	3,619,832	3,616,188	3,592,333	3,483,845	3,480,122
FTE Total	31.75	31.75	19.25	19.25	19.25	19.25	19.25	19.25



# **Public Works**

# **Public Works Administration**

Public Works Administration sets department goals and objectives, oversees department projects, provides administrative and technical support to four Public Works divisions including City Engineering, Construction Services, Operations and Maintenance, and Solid Waste. Public Works Administration provides leadership and general policy making decisions, giving direction to all divisions within Public Works to effectively develop and maintain public infrastructure assets utilizing asset management best practices that promotes safety, health and livability at the lowest possible life cycle cost in support of the City vision.

Public Works Administration provides leadership and general policy making decisions, giving direction to all divisions within Public Works to effectively develop and maintain public infrastructure assets utilizing asset management best practices that promotes safety, health and livability at the lowest possible life cycle cost in support of the City vision.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Public Works Administre	ation							
Salaries & Benefits	852,115	986,356	846,785	871,932	870,496	854,526	879,679	878,239
Materials Services	97,003	209,115	149,115	309,033	309,033	149,115	306,074	306,074
Intergovernmental Charge	21,808,420	24,370,521	24,360,521	27,151,766	27,151,766	24,360,521	28,474,887	28,474,887
Capital Outlay - Total	748	-	-	-	-	-	-	-
Total Principal & Interest	-	1,500	-	-	-	-	-	-
Interfund - Totals	570,712	594,451	571,129	597,769	597,769	571,129	595,948	595,948
Total	23,328,998	26,161,943	25,927,550	28,930,500	28,929,064	25,935,291	30,256,588	30,255,148
FTE Total	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Sewer Accounting								
Salaries & Benefits	36,210	-	-	-	-	-	-	-
Materials Services	1,159	900	900	900	900	900	900	900
Intergovernmental Charge	21,018,116	13,549,805	3,854,585	3,854,585	3,854,585	-	-	-
Interfund - Totals	322	322	322	277	277	322	277	277
Total	21,055,807	13,551,027	3,855,807	3,855,762	3,855,762	1,222	1,177	1,177
Water Accounting								
Salaries & Benefits	58,526	-	-	-	-	-	-	-
Materials Services	18	75	75	75	75	75	75	75
Intergovernmental Charge	10,143,900	10,103,909	78,665	78,665	78,665	-	-	-
Interfund - Totals	1,192	1,192	1,192	420	420	1,192	420	420
Total	10,203,636	10,105,176	79,932	79,160	79,160	1,267	495	495
Surface Water Managen	nent Public	Works Admi	nistration					
Materials Services	152	20,981	1,000	51,000	51,000	1,000	51,000	51,000
Intergovernmental Charge	3,655,828	4,327,263	4,327,263	4,799,197	4,799,197	4,327,263	4,953,673	4,953,673
Interfund - Totals	49,066	48,995	48,995	54,079	54,079	48,995	54,079	54,079
Total	3,705,046	4,397,239	4,377,258	4,904,276	4,904,276	4,377,258	5,058,752	5,058,752
Surface Water Managen	nent Accour	nting						
Salaries & Benefits	28,126	-	-	-	-	-	-	-
Intergovernmental Charge	1,800,000	600,000	-	-	-	-	-	-
Interfund - Totals	192	192	192	202	202	192	202	202
Total	1,828,318	600,192	192	202	202	192	202	202

# **Construction Services**

Construction Services protects the City's contractual legal rights pursuant to capital construction contracts and development agreements. The quality assurance services delivered through timely and thorough inspections are critical to the provision of high quality public facilities. Construction Services provides contract management and quality assurance inspection during the contracting and construction of all Public Works water, sewer, storm sewer, roadway, traffic signal, and illumination projects within the city limits and the water/sewer service area. Construction Services also providequality assurance and project management for private development projects which construct facilities that are to be turned over to the City for ownership and perpetual maintenance when completed.

The Construction Services budget also includes funding for the City Surveyor's office. Survey engineering ties the past to the present and the future by tracing the history of legal property boundary locations and ensuring a high level of accuracy and quality control in the location measurements that make Public Works construction projects possible. The goal of construction services is to provide quality infrastructure improvements utilizing knowledge and good judgment in a cost effective, verifiable, responsive manner focused on quality of end-products and customer service.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Construction				Ū	U U		Ū	Ū
Salaries & Benefits	1,403,145	2,453,258	2,592,007	1,656,966	1,652,186	2,651,699	1,722,033	1,717,141
Materials Services	253,331	300,495	300,495	343,775	335,605	300,495	329,668	323,968
Intergovernmental Charge	-	-	-	75,894	75,894	-	55,639	55,639
Capital Outlay - Total	-	-	-	120,000	65,000	-	71,000	65,000
Interfund - Totals	783,663	779,786	779,786	926,966	926,966	779,786	945,038	945,038
Total	2,440,139	3,533,539	3,672,288	3,123,601	3,055,651	3,731,980	3,123,378	3,106,786
FTE Total	23.00	23.00	23.00	28.00	28.00	28.00	29.00	29.00

# **Equipment Services**

Equipment Services provides a high quality, cost-effective fleet of vehicles for use by all city departments including the Fire and Police Departments. Working with a Customer First attitude, equipment services employees aim to be recognized as the best provider of services that benefit user departments and respond quickly to customers concerns.

Equipment services is be the core organization to provide mission-ready vehicles and major equipment (including Police and Fire Departments) to the City. It manages, plans, and coordinates the purchase, maintenance, repair, and replacement of all City vehicles and equipment, including management of fueling sites. Equipment services insures that all vehicles are maintained in a professional and environmentally conscious manner, and looks for ways to make the City's fleet and operation more sustainable. The department continues to look for ways to reduce the impact on the environment and remain cost competitive through a combination of efficient operations and contracted support.

Equipment services will accomplish this through innovative thinking, embracing technology, using planned scientific maintenance techniques, responding to customers' changing needs, valuing equipment services staff for their ideas and diversity, providing quality and cost effective customer service.

### **Department Program Information**

#### **Equipment Services Administration**

Equipment Services Administration manages the purchase and replacement of vehicles so that the City avoids the high maintenance cost resulting from not targeting the replacement properly. Equipment Services Administration continues to research creative ways to replace the City's fleet that target refurbishment, gliding and or target component replacement rather than the entire vehicle.

#### **Operations Equipment Repair Services**

Operations Equipment Repair Services provides planned maintenance, repair and fabrication to user departments within the City for all of their fleet and small equipment needs.

#### Fire Equipment Repair Services

Fire Equipment Repair Services provide routine preventive maintenance and repairs to emergency apparatus, staff vehicles, and rescue equipment for the City of Vancouver Fire Department.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
<b>Equipment Services Ope</b>	rations							
Salaries & Benefits	2,378,941	2,647,816	2,654,239	2,880,559	2,876,064	2,517,003	2,943,609	2,738,853
Materials Services	3,299,244	3,562,147	3,316,762	3,524,794	3,514,484	3,316,762	3,334,611	3,325,211
Intergovernmental Charge	15,340	16,000	16,000	106,000	106,000	16,000	84,220	84,220
Capital Outlay - Total	341,785	317,094	-	-	-	-	-	-
Total Principal & Interest	-	120,898	88,148	126,915	126,915	87,275	125,848	125,848
Interfund - Totals	767,699	799,877	799,877	842,164	842,164	799,877	848,656	848,656
Total	6,803,009	7,463,832	6,875,026	7,480,432	7,465,627	6,736,917	7,336,944	7,122,788
FTE Total	26.00	26.00	26.00	26.00	26.00	24.00	26.00	24.00
Equipment Repair & Rep	olacement							
Capital Outlay - Total	2,775,613	7,374,726	-	11,573,858	11,573,858	-	5,441,499	5,441,499
Interfund - Totals	3,956	5,185	5,185	16,278	16,278	5,185	16,264	16,264
Total	2,779,569	7,379,911	5,185	11,750,136	11,590,136	5,185	5,457,763	5,457,763
Fire Equipment Replace	ment							
Capital Outlay - Total	1,275,707	2,029,454	-	4,162,544	4,162,544	-	700,230	700,230
Total	1,275,707	2,029,454	-	4,162,544	4,162,544	-	700,230	700,230

# **Facilities Maintenance**

Facilities Maintenance provides for scheduled maintenance, repair and capital renovation of all city buildings to ensure that these facilities remain functional assets. Facilities Maintenance provides a proactive preventive maintenance program that ensures employees and the public have a safe, clean and secure facility to conduct business. This includes responding to internal customer requests for maintenance, inspecting facilities, and scheduling repairs for the protection of occupants and the assets. Facilities Maintenance also provides administrative support, leadership, strategic and tactical planning for the present and future maintenance needs of city-owned facilities, provides for the tenant improvements in addition to improvements for internal customers at city-owned facilities, and provides for staff safety trainings to increase education on potential hazards when working on city-owned facilities.

In addition, Facilities Maintenance provides support and maintenance for many of the City's unique features and structures such as the Glockenspiel Bell Tower, Salmon Run Stream, Forestry Fountain, Water Resource Education Center fountain and other various park structures and provides maintenace services and garbage collection in support of city events.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Facilities Maintenance								
Salaries & Benefits	1,448,146	1,716,682	1,765,410	2,290,446	2,060,840	1,820,346	2,354,845	2,118,858
Materials Services	1,612,297	1,799,084	1,773,887	2,365,799	2,342,628	1,773,887	1,917,890	1,901,669
Intergovernmental Charge	-	-	-	241,775	156,775	-	-	-
Capital Outlay - Total	47,203	45,760	-	-	-	-	-	-
Interfund - Totals	461,373	495,078	488,415	744,236	726,974	488,415	736,126	718,864
Total	3,569,019	4,056,604	4,027,712	5,642,256	5,287,217	4,082,648	5,008,861	4,739,391
FTE Total	14.00	15.00	15.00	18.00	16.00	16.00	16.00	16.00

# **Grounds Maintenance**

The Grounds Maintenance department maintains 1,314 acres of parks and open space for public enjoyment and sports activities This includes mowing, irrigation, weed control, turf repair, litter control, restroom sanitation for fourteen restrooms, boat dock and boat ramp maintenance, tree pruning, shrub maintenance, leaf removal, playground maintenance and play equipment maintenance. The department also maintains medians and right of ways throughout the city that require various levels of landscape maintenance and support. The Grounds Maintenance crew also provides support for other activities and customers including City League Softball, major special events, and festivals and concerts at Esther Short Park and the Amphitheater. Other customers include fire stations and water and sewer stations. The Grounds Maintenance department operates and manages the three city-owned cemeteries. Activities include grounds maintenance is to provide superior vegetation management for the City of Vancouver. Grounds Maintenance applies natural and technological solutions to restore the water, land and vegetation to be a sustainable, healthy, rich habitat that allows the community to enjoy nature from an extensive, well maintained trail system and interpretive educational vistas. This is done by being professional, providing high quality service, offering excellent value for the investment, maintaining functional, inviting, safe landscapes, and promoting efficient community partnerships.

Grounds Maintenance	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Salaries & Benefits	1,890,681	1,895,981	1,782,420	1,989,087	1,954,911	1,816,797	2,195,011	2,160,271
Materials Services	1,372,135	1,138,701	1,165,580	1,629,008	1,614,857	1,165,580	1,728,357	1,717,936
Intergovernmental Charge	1,138	1,100	1,000	401,779	401,779	1,000	347,716	347,716
Capital Outlay - Total	48,066	396,152	-	-	-	-	-	-
Interfund - Totals	1,115,574	1,126,003	1,126,003	1,312,837	1,312,304	1,126,003	1,372,394	1,371,861
Total	4,427,594	4,557,937	4,075,003	5,332,711	5,283,851	4,109,380	5,643,478	5,597,784
FTE Total	17.00	17.00	17.00	19.00	18.00	18.00	20.00	20.00

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Surface Water Managem	ent Greenw	ays/Sensiti	ve Lands					
Salaries & Benefits	989,480	1,012,128	1,107,269	1,136,261	1,134,435	1,148,188	1,178,647	1,176,780
Materials Services	303,465	370,464	390,465	471,301	466,141	390,465	468,860	465,260
Intergovernmental Charge	-	-	-	101,424	101,424	-	68,001	68,001
Capital Outlay - Total	-	173,004	-	-	-	-	-	-
Interfund - Totals	396,671	369,797	369,797	478,114	478,114	369,797	503,539	503,539
Total	1,689,616	1,925,393	1,867,531	2,187,100	2,180,114	1,908,450	2,219,047	2,213,580
FTE Total	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00
Street Funding Initiative	Operating -	Grounds N	laintenance	•				
Salaries & Benefits	123,359	394,601	486,774	487,970	487,217	505,479	506,717	505,937
Materials Services	131,487	128,900	82,315	159,035	157,315	82,315	158,515	157,315
Intergovernmental Charge	-	-	-	51,300	51,300	-	-	-
Capital Outlay - Total	-	51,300	-	-	-	-	-	-
Interfund - Totals	150,209	195,508	195,508	235,133	235,133	195,508	240,725	240,725
Total	405,055	770,309	764,597	933,438	930,965	783,302	905,957	903,977
FTE Total	5.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Parkhill Cemetery								
Salaries & Benefits	957	956	-	6	6	-	6	6
Intergovernmental Charge	259	164	164	164	164	164	164	164
Interfund - Totals	2,462	2,442	2,442	817,944	817,944	2,442	869,473	869,473
Total	3,678	3,562	2,606	818,114	818,114	2,606	869,643	869,643

# **Operations Center**

The Operations Center is a consolidated maintenance division which was formed in the late 1970s to combine all maintenance and operations functions of the City into a single organization which could utilize all resources in emergencies and facilitate sharing personnel and equipment on a daily basis. This provides the most efficient service to the citizens of Vancouver. The goal of the Operations Division is to provide basic urban services (water, sewer, drainage, streets and grounds maintenance) to the citizens and to support our internal customers.

## **Department Program Information**

#### **Safety Program**

Most of the work performed by this program is mandatory and regulated by the Washington Industrial Safety and Health Administration (WISHA). This involves working in compliance with labor and industries at a local as well as state level. Services include determining the training required, annual inspections of work areas, assist management in complying with the WISHA laws.

#### **Dispatch**

Dispatch responds to maintenance and emergency calls efficiently, and provide field worker assistance and assist customers in resolving their issues or concerns, and get them to the correct department when needed.

#### Hansen

Provide effective and efficient data processing for incoming calls, tracking of time, and other administrative support using the Hansen system. Hansen is a utility billing and asset management system that provides tracking and maintaining assets, utility billing, pavement management, and cashiering functions.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
<b>Operations Center</b>								
Salaries & Benefits	838,517	1,104,055	1,302,669	1,464,099	1,307,129	1,338,354	1,503,743	1,342,846
Materials Services	254,563	336,553	333,553	383,278	376,368	333,553	358,805	354,205
Intergovernmental Charge	44,333	74,798	11,000	11,000	11,000	11,000	11,000	11,000
Capital Outlay - Total	138,679	-	-	-	-	-	-	-
Interfund - Totals	208,701	308,823	308,823	371,025	370,199	308,823	361,973	361,147
Total	1,484,793	1,824,229	1,956,045	2,229,402	2,064,696	1,991,730	2,235,521	2,069,198
FTE Total	9.00	9.00	9.00	10.00	9.00	9.00	9.00	9.00

# Solid Waste

Vancouver's Solid Waste program is located within the Public Works Environmental Resources Division and operates out of offices in the Marine Park Engineering Building. The Solid Waste program's goal is to protect community health and safety and conserve resources through planning for and managing the delivery of high quality, economical and efficient garbage and recycling collection services within the City of Vancouver. A long-term comprehensive contract with a private operator as well as cooperative efforts between the City and regional partners, including the Clark County Public Health Department, other cities, and the private operator(s) are primary strategies for accomplishing the noted goal. The Solid Waste team (a solid waste supervisor, a solid waste analyst, two support speialists, an AmeriCorps volunteer, and a half-time manager) coordinates a wide variety of activities and programs to support and improve the performance of the community's waste handling systems. Support is also provided to a variety of community cleanup efforts, development projects and in expanding community outreach focused on sustainable practices.

## **Department Program Information**

#### **Solid Waste Administration**

The Solid Waste services program plans for and manages the delivery of garbage and recycling collection services within the City of Vancouver through a long-term comprehensive contract with a private operator and through cooperative efforts between city and county partners. The group manages activities and programs to improve the efficiency, quality, and environmental performance of the community's waste handling systems. Support is provided to a variety of community cleanup efforts as well as for outreach efforts of local non-profit partners through on-going directed grants (including to the Watershed Alliance and Columbia Springs).

#### **Comprehensive Collection Services**

The Solid Waste program plans for and manages the delivery of garbage and recycling collection services within the City of Vancouver through a contract with a private operator (Waste Connections of Washington). In addition to solid waste or garbage collection provided for community residents, businesses and industrial customers, through City Council approved rates, the private operator also supports the community

through offering a variety of convenient diversion services coordinated with regional partners. These include: curbside recycling (for single family households as well as duplexes, triplexes and quadraplexes), multi-family recycling (for complexes with five or more units), yard debris collection (as a subscription option with 60% participation. Plans are underway to add food scraps/organics material to this service in 2019/2020), commercial recycling (including organics/food scraps for some customers), and city workplace recycling.

#### **Community Clean-up Services**

Maintaining safe, healthy, attractive and environmentally responsible neighborhoods are intended outcomes of certain of the City's Strategic Plan goals and Solid Waste is able to support these objectives through a variety of community clean-up services opportunities provided by the Solid Waste Fund. These include: Neighborhood Saturday Clean-ups and chipper events (Waste Connections is key partner), spring yard debris and tire coupon program and year-round appliance recycling, support for Code Compliance related cleanups and projects, Recycling 101 neighborhood trainings and support for the annual Recycled Arts Festival, support for alley maintenance that facilitates collection vehicle access, fall leaf coupon program, including coordination with Clark County Public Works, and other special material recycling, hazardous material diversion, or cleanup projects, including those that engage the community, volunteers or partners in addressing litter or other efforts to protect our natural environment.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Solid Waste Program								
Salaries & Benefits	373,669	398,171	397,613	510,683	509,960	403,631	519,616	518,903
Materials Services	1,889,408	2,137,729	1,582,729	2,200,657	2,200,657	1,582,729	2,198,956	2,198,956
Intergovernmental Charge	232,037	181,667	-	181,667	181,667	-	194,118	194,118
Interfund - Totals	288,313	280,434	280,434	331,101	331,101	280,434	335,968	335,968
Total	2,783,427	2,998,001	2,260,776	3,224,108	3,223,385	2,266,794	3,248,658	3,247,945
FTE Total	5.00	5.00	5.00	6.00	6.00	6.00	6.00	6.00

# **Transportation Services**

## **Department Program Information**

The following section describes the various programs, divisions, or functions that make up the Transportation Services department.

#### **Transportation Services**

Provide transportation services programs including pavement management, transportation design, sidewalk management, streets/signs/striping, traffic engineering & operations and development review.

#### **Street Administration**

Provide budget administration, business plan development, personnel management, preventative maintenance and program development and planning for the Street Maintenance division.

#### **Street Pavement Management**

Street Pavement Management maintains the City's street assets and manages the condition of the asset as best as possible with the available resources. Street Pavement Management also develops design standards for new pavement construction and restoration of City streets. Additionally, Street Pavement Management:

- evaluates existing conditions of the City street system,
- coordinates street repair, rehabilitation, and trench restoration with other City departments,
- projects needs and determine priorities,
- design and construct pavement resurfacing projects, and
- manages the street cut permit process for franchise utilities.

#### **Street Design**

Street Design is tasked with implementing the six-year Transportation Improvement Program, including implementing objectives defined by the City Council, the City Manager, and the Transportation System Plan. Street Design uses a forward-looking model and take a leadership role in prioritizing projects and meeting transportation and mobility needs, provide efficient and appropriate transportation solutions to maximize impact of available funding, and respects and reflect the regional, state, federal, and international transportation network needs and priorities and integrate them with the City's strategic objectives.

#### **Street Maintenance**

Street Maintenance coordinates and manages maintenance needs for all paved and graveled streets, alleys and road shoulders including traffic signs, and markings. They ensure Vancouver is known for a well maintained and efficient transportation system, perform work that will be consistent, professional and of the highest quality.

#### **Traffic Engineering**

Services provided include: Design, procure and contracts for integration of traffic signal system, street lights, intelligent transportation systems (ITS) and systems engineering and development in accordance to federal and state requirements; define which traffic control devices shall be used and activities required to keep the street system operating in a safe and efficient manner; implement system operational and safety improvements; conduct routine evaluations of signal timing plans to reflect changes in traffic volumes and travel demands.

#### Signals

Upgrade and maintain the City's traffic signal systems. Due to the Public Works department restructuring and reorganization, the program was moved from Street Maintenance to the newly formed Traffic Engineering and Operations division.

#### **Street Lights**

Upgrade and maintain the City's street lights systems. Due to the Public Works department restructuring and reorganization, the program was moved from Street Maintenance to the newly formed Traffic Engineering and Operations division.

#### **Transportation Development Review**

Transportation Development Review Services (TDRS) administers the City's transportation development regulations (Vancouver Municipal Code Title 11) in association with the development review process while promoting and facilitating new development opportunities within the City of Vancouver.
	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Pavement Management	& Street De	sign						
Salaries & Benefits	1,046,650	1,513,960	1,197,918	1,491,151	1,488,978	1,218,732	1,508,751	1,506,545
Materials Services	987,139	724,097	592,814	1,016,285	964,995	592,814	1,011,496	960,596
Intergovernmental Charge	1,009,349	1,183,218	-	47,054	47,054	-	38,530	38,530
Capital Outlay - Total	5,152,795	35,000	-	-	-	-	-	-
Interfund - Totals	502,986	626,355	626,355	406,380	406,380	626,355	408,514	408,514
Total	8,698,919	4,082,630	2,417,087	2,960,870	2,907,407	2,437,901	2,967,291	2,914,185
FTE Total	8.00	9.00	9.00	10.00	10.00	10.00	10.00	10.00
Street Funding Initiative	Operating -	Pavement	Manageme	ent				
Salaries & Benefits	307,836	359,100	384,049	422,933	422,204	390,031	506,608	505,869
Materials Services	233,256	4,585	3,000	60,683	10,683	3,000	65,650	15,650
Intergovernmental Charge	21,309	8,634	-	-	-	-	-	-
Capital Outlay - Total	2,622,953	9,252,862	6,725,062	6,725,062	6,725,062	6,425,062	6,425,062	6,425,062
Interfund - Totals	74,356	37,501	37,501	145,159	145,159	37,501	148,108	148,108
Total	3,259,710	9,662,682	7,149,612	7,353,837	7,303,108	6,855,594	7,145,428	7,094,689
FTE Total	2.00	3.00	3.00	3.00	3.00	3.00	4.00	4.00
Street Maintenance								
Salaries & Benefits	1,719,593	1,994,641	2,251,225	2,618,793	2,331,571	2,329,803	2,706,781	2,411,698
Materials Services	2,386,775	2,365,947	1,949,257	3,377,357	3,258,297	1,949,257	3,423,974	3,308,424
Intergovernmental Charge	318	1,000	1,000	849,587	774,587	1,000	26,027	26,027
Capital Outlay - Total	255,001	475,615	-	-	-	-	-	-
Interfund - Totals	2,059,466	1,986,889	2,000,489	2,923,436	2,849,336	2,000,489	2,956,047	2,881,947
Total	6,421,153	6,824,092	6,201,971	9,769,173	9,213,791	6,280,549	9,112,829	8,628,096
FTE Total	20.00	22.00	22.00	25.00	22.00	22.00	22.00	22.00

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Traffic Engineering & O	perations							
Salaries & Benefits	1,417,836	1,281,923	1,413,627	1,531,763	1,528,986	1,443,595	1,561,643	1,558,975
Materials Services	2,412,790	1,961,767	2,285,992	1,879,359	1,876,349	2,285,992	1,875,595	1,873,495
Intergovernmental Charge	-	533,000	-	304,733	304,733	-	316,716	316,716
Capital Outlay - Total	-	67,387	-	-	-	-	-	-
Interfund - Totals	608,359	601,520	601,520	546,090	546,090	601,520	540,223	540,223
Total	4,438,985	4,445,597	4,301,139	4,261,945	4,256,158	4,331,107	4,294,177	4,289,409
FTE Total	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00
Transportation Develop	ment Reviev	v						
Salaries & Benefits	261,102	269,512	265,635	312,090	311,618	271,317	318,537	318,055
Materials Services	8,551	24,546	9,546	15,211	12,827	9,546	12,350	10,096
Interfund - Totals	34,539	33,621	33,621	38,284	38,284	33,621	39,587	39,587
Total	304,192	327,679	308,802	365,585	362,729	314,484	370,474	367,738
FTE Total	2.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00
Street Funding Initiative	Operating -	Street Main	itenance					
Salaries & Benefits	9,696	103,564	101,421	156,756	156,576	104,389	161,223	161,037
Materials Services	10,682	336,362	137,437	140,718	140,718	137,437	137,987	137,987
Capital Outlay - Total	29,421	-	-	-	-	-	-	-
Interfund - Totals	1,278	8,999	8,999	17,419	17,419	8,999	17,100	17,100
Total	51,077	448,925	247,857	314,893	314,713	250,825	316,310	316,124
FTE Total	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00
Street Funding Initiative	Operating -	Transportat	tion Develo	pment Revi	ew			
Salaries & Benefits	-	-	-	45,705	45,705	-	46,454	46,454
Materials Services	-	-	-	3,281	3,281	-	550	550
Interfund - Totals	-	-	-	700	700	-	700	700
Total	-	-	-	49,686	49,686	-	47,704	47,704

## **Urban Forestry**

Vancouver's Urban Forestry program is located within the Public Works Environmental Resources division and operates out of offices on the third floor of City Hall. Program staff (an urban forester, three urban forestry specialists and one AmeriCorps volunteer) provide three major functions: planning, education, and management all to support the investments in and maintenance of the City's urban forest.

## **Department Program Information**

## **Urban Forestry**

The Urban Forestry program is supported through the Storm Water Management fund to assist in meeting federal National Pollutant Discharge Elimination System (NPDES) permit requirements and wide range of other important benefits and provides three major services to the community: planning, education, and management related to maintenance and growth of the urban tree canopy.

The planning component includes reviewing site development applications for conformance to existing tree ordinances, working with various partners on strategies to grow the citywide tree canopy, and assessing, inventorying and monitoring the health of the City's urban forest resources. The education component includes promoting benefits of trees, educating the public about trees and how to properly care for them, coordinating the Tree Stewards program to train community volunteers to become neighborhood tree stewards, administering the Heritage Tree and Witness Tree programs, hosting community events, and collaborating with neighborhood associations and citizens to assist in the stewardship of our urban forest. The management component of the program includes coordinating with City departments and agencies regarding policy and program development, enforcing and upholding policies and regulations and providing quality customer service to residents and businesses.

The citizen Urban Forestry Commission, appointed by city council, provides an opportunity for community members to take active implementation and advisory roles in all three of these service areas. The direction of the Urban Forestry program is set in the adopted Urban Forestry Management Plan (2007). The Urban Forestry program strives to maximize the many benefits trees provide, including clean air and water, while minimizing conflicts to assure a healthy, green Vancouver for future generations.

## **Tree Fund**

This fund is maintained as required by VMC 20.770.040 and grows each year through developer contributions (when tree density requirements can't be met on site), civil penalties, donations, and other sources. Urban Forestry budgets regular expenditures from the fund for ongoing programs such as the TreeFund program for planting on private property, support for neighborhood plantings, or other projects authorized by the city code while sustaining the capacity of the fund to support future needs and projects related to the City's tree program.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Urban Forestry								
Salaries & Benefits	331,120	394,271	423,600	434,708	433,004	431,607	442,725	441,015
Materials Services	236,839	226,108	233,531	245,281	245,281	233,531	315,281	315,281
Intergovernmental Charge	-	-	-	-	-	-	10,867	10,867
Capital Outlay - Total	-	9,000	-	-	-	-	-	-
Interfund - Totals	90,594	90,468	63,158	79,840	79,840	63,158	83,449	83,449
Total	658,553	719,847	720,289	759,829	758,125	728,296	852,322	850,612
FTE Total	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Urban Forestry - Drainag	е							
Salaries & Benefits	72	77	-	80	80	-	80	80
Materials Services	24,195	28,500	6,014	27,500	27,500	6,014	27,500	27,500
Interfund - Totals	11,450	17,102	17,102	14,928	14,928	17,102	14,945	14,945
Total	35,717	45,679	23,116	42,508	42,508	23,116	42,525	42,525

## **Utility Administration**

Utility Administration is a component of Public Works. It is responsible for the utility customer, meter reading, billing, collection, connection, administration and accounting services for the City's water, waste water and storm water services. The intention is to provide the best possible utility service to the City's approximately 73,000 customers. The mission of Utility Administration is to provide billing, meter reading, accounting services, service inspections, and customer service for the water, wastewater, and storm water utilities in a timely and efficient manner.

## **Department Program Information**

## Inspections

The inspections unit responds to customer requests for connecting services, performs utility service inspections, works to resolve customer problems and collects unpaid utility bills at service addresses.

## **Meter Reading**

Meter Reading provides timely, efficient, economical and accurate meter reading and related support services while maintaining a high level of customer service.

## Technology

The Technology unit ensures that the City's software program that supports utilities and asset management is working as it was intended and to its fullest capabilities.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Utility Administration								
Salaries & Benefits	2,187,714	2,427,882	2,411,827	2,568,181	2,527,272	2,445,701	2,601,722	2,561,182
Materials Services	1,117,132	1,752,073	1,420,733	1,496,511	1,489,921	1,420,733	1,491,423	1,487,123
Intergovernmental Charge	86,955	63,798	43,200	58,752	58,752	43,200	43,200	43,200
Capital Outlay - Total	-	19,852	-	-	-	-	-	-
Interfund - Totals	1,063,345	1,053,958	1,039,199	897,273	896,860	1,039,199	896,546	896,133
Total	4,455,146	5,317,563	4,914,959	5,020,717	4,972,805	4,948,833	5,032,891	4,987,638
FTE Total	28.50	29.50	28.50	29.00	28.50	28.50	28.50	28.50
Sewer Utility Admin								
Materials Services	127,854	130,000	130,000	150,000	150,000	130,000	150,000	150,000
Intergovernmental Charge	1,484,043	1,545,067	-	1,649,269	1,649,269	-	1,659,733	1,659,733
Interfund - Totals	15,341	15,781	15,781	2,107	2,107	15,781	2,107	2,107
Total	1,627,238	1,690,848	145,781	1,801,376	1,801,376	145,781	1,811,840	1,811,840
Surface Water Managem	nent Utility A	Administrati	on					
Materials Services	26,177	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Intergovernmental Charge	1,214,217	1,290,263	-	1,443,110	1,443,110	-	1,452,267	1,452,267
Interfund - Totals	194	194	194	389	389	194	389	389
Total	1,240,588	1,320,457	30,194	1,473,499	1,473,499	30,194	1,482,656	1,482,656
Utility Customer Assista	ince							
Interfund - Totals	16,882	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Total	16,882	30,000	30,000	30,000	30,000	30,000	30,000	30,000

## Water, Sewer, and Surface Water Engineering

## **Department Program Information**

The following section describes the various programs, divisions, or functions that make up Water, Sewer, and Surface Water Engineering.

### Water Engineering

Water Engineering provides safe, clean, reliable drinking water to all current and future residents within the water service boundary through high level technical management, comprehensive planning and sound engineering design for water production, treatment, storage and distribution facilities.

Water Engineering provides customer service by conveying technical data and reviewing plans for development and other system improvements. Water Engineering also monitors and analyzes system demands (i.e., actual use patterns, location) and forecasts and analyzes future demands (i.e., growth rate, new industry, new areas added). The department reviews, analyzes, and comply with all regulatory requirements (trihalomethanes, radon, arsenic, disinfecting contact time, lead and copper, products of disinfection).

Water Engineering provide technical expertise in the support of the Water Operations Distribution and Production departments while preserving existing water rights and ensure correct appropriations. The department performs computer modeling to analyze systems for reliable water supply, and develops and updates substandard main replacement program (inadequate/unreliable pipes, roadway coordination projects, redevelopment areas, and sewer connection incentive program projects). The department prepares and maintains capital improvement program for water projects in order to meet present and future water demands, follows technology trends to maintain and improve Water System Design and Construction Standards, and designs, contracts, and manages construction of water improvement projects.

#### **Wastewater Treatment Facilities**

Wastewater Treatment Facilities provides reliable and cost effective service for wastewater treatment by ensuring that the wastewater treatment facilities comply with water quality protection requirements, air quality requirements, disposal requests, customer needs, and community values.

## **Wastewater Engineering**

Wastewater Engineering provides technical management, comprehensive planning, and sound engineering direction to operate and maintain wastewater treatment facilities and provides reliable and cost effective service for wastewater treatment.

### **Surface Water Management Engineering**

Surface Water Management provides leadership, regulatory compliance, technical management, comprehensive planning, and engineering design for flood control, effective drainage, surface water and ground water protection, fish passage, habitat, recreation opportunities, and community aesthetics

Surface Water Management's objectives are to: protect people, property and environment from flood damage; protect ground water, surface water, aquatic life, and land resources; provide implementation of programs for compliance with environmental regulations; provide consistent and effective regulatory oversight; promote practices which result in water quality that meets or exceeds regulatory and community standards; protect and enhance riparian and habitat areas; provide timely, accurate, and helpful information to the public; provide excellent customer service in development review; provide reliable and cost effective service; provide recreation opportunities, community aesthetics, and good neighbor facilities.

#### **Sewer Connection Incentive Program**

The Sewer Connection Incentive Program (SCIP) follows the comprehensive land use policies to ensure sanitary sewer service is available to all developed properties and moves toward the elimination of all septic systems within the City's sanitary sewer service area. The SCIP program is a pro-active approach to providing an affordable and efficient sanitary sewer system to the entire service area while protecting our water resources and public health.

#### **Sewer Engineering**

Sewer Engineering provides leadership, technical management, comprehensive planning, and engineering design to provide sanitary sewer collection and wastewater treatment in a cost competitive manner. Sewer Engineering aims to satisfy community needs and environmental compliance with excellent sanitary sewer conveyance and wastewater treatment management services and provide reliable service at a competitive cost from good neighbor facilities, which set an example of leadership in environmental stewardship.

## **Public Works Geographic Information System**

The Public Works GIS program provides Geographic Information System (GIS) support across all disciplines and departments within the Public Works division and provide solutions, tools and data visualization that help increase productivity, improve efficiency and provide managers and decision makers with tools and data to help make better informed decisions.

### **GIS Engineering**

GIS Engineering maps water meters, hydrants, pipes, pumps, water stations, reservoirs, towers and treatment plants.

#### **GIS Transportation**

GIS Transportation maps streets, sidewalks, signals, street lights, signs, and curb ramps.

#### **GIS Grounds**

GIS Grounds maps medians, right-a-ways, parks, playground equipment, picnic tables and trails and other park appurtenances.

## **GIS Facilities**

GIS Facilities maps city buildings, parking lots and other city owned assets.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Sewer Engineering								
Salaries & Benefits	1,283,716	1,455,132	1,514,124	1,921,094	1,918,551	1,551,528	1,968,307	1,965,700
Materials Services	11,421,692	16,761,052	11,101,543	11,249,260	11,249,260	11,540,592	11,708,321	11,708,321
Intergovernmental Charge	15,477	24,500	9,500	34,500	34,500	9,500	9,500	9,500
Capital Outlay - Total	-	-	-	82,430	82,430	-	80,000	80,000
Interfund - Totals	837,637	918,882	918,116	943,410	943,410	918,116	951,639	951,639
Total	13,558,522	19,159,566	13,543,283	14,230,694	14,228,151	14,019,736	14,717,767	14,715,160
FTE Total	12.00	12.00	12.00	15.00	15.00	15.00	15.00	15.00

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Surface Water Managem	nent Enginee	ering						
Salaries & Benefits	1,337,940	1,452,578	1,590,897	1,789,170	1,786,539	1,616,960	1,885,120	1,882,455
Materials Services	392,735	527,703	440,310	471,667	471,667	440,310	483,500	483,500
Intergovernmental Charge	6,707	6,500	-	-	-	-	7,651	7,651
Capital Outlay - Total	28,167	-	-	2,070	2,070	-	-	-
Interfund - Totals	538,771	552,677	552,677	540,267	540,267	552,677	545,091	545,091
Total	2,304,320	2,539,458	2,583,884	2,803,174	2,800,543	2,609,947	2,921,362	2,918,697
FTE Total	12.00	12.00	13.00	15.00	15.00	15.00	15.00	15.00
Water Engineering								
Salaries & Benefits	960,697	1,295,628	1,272,776	1,327,001	1,325,362	1,290,695	1,346,876	1,345,214
Materials Services	342,450	262,535	185,899	232,167	232,167	185,899	258,998	258,998
Intergovernmental Charge	15,477	15,000	-	63,530	63,530	-	38,530	38,530
Capital Outlay - Total	-	-	-	4,500	4,500	-	-	-
Interfund - Totals	496,272	576,007	576,007	632,815	632,815	576,007	641,601	641,601
Total	1,814,896	2,149,170	2,034,682	2,260,013	2,258,374	2,052,601	2,286,005	2,284,343
FTE Total	9.00	9.00	9.00	11.00	11.00	11.00	11.00	11.00
Sewer Connection Incen	tive Program	n						
Intergovernmental Charge	-	900,000	-	900,000	900,000	-	900,000	900,000
Total	-	900,000	-	900,000	900,000	-	900,000	900,000

## Water, Sewer, and Surface Water Maintenance

## **Department Program Information**

The following section describes the various programs, divisions, or functions that make up the Water, Sewer, Surface Water Maintenance department.

#### Water Treatment and General Plant Maintenance

General Plant Maintenance maintains and repairs water station buildings and grounds. General Plant Maintenance also pumps water from wells, reservoirs, and water towers; remove the contaminant tetrachloroethylene, and iron and manganese for aesthetics; increase water pH to reduce corrosion; and adds chlorine for disinfection and fluoride to reduce dental disease.

#### Water Pumping and Waste Water Pumping and Sewer Maintenance

Water Pumping pump water in quantities sufficient to meet the demands of our customers. Waste Water Pumping maintains and operates the City's wastewater collection system at a high level to minimize sewer overflows or back-ups.

## **Drainage Collection**

Drainage Collection repairs and maintains the Stormwater Collection System, including: cleaning and inspecting storm water catch basins, mains, manholes and drywells, providing street sweeping that focuses on water quality for our storm water collection system, inspecting and maintaining storm water pump stations.

#### **Water Quality Administration**

Water Quality Administration takes weekly bacteriological samples throughout the water system; responds to customer inquiries regarding water quality and pressure issues; maintains the backflow inspection program and cross connection control program; and provide water main flushing to insure water quality.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Water Maintenance								
Salaries & Benefits	3,965,900	3,986,012	4,143,584	4,991,306	4,983,351	4,288,419	5,143,748	5,136,162
Materials Services	4,038,542	4,088,364	3,961,119	4,088,159	4,070,959	3,961,119	4,014,633	4,002,633
Intergovernmental Charge	2	9,700	9,700	712,487	542,781	9,700	222,321	119,906
Capital Outlay - Total	52,239	86,114	-	-	-	-	-	-
Interfund - Totals	1,870,291	1,801,945	1,563,078	2,285,160	2,285,160	1,563,078	2,324,762	2,324,762
Total	9,926,974	9,972,135	9,677,481	12,077,112	11,882,251	9,822,316	11,705,464	11,583,463
FTE Total	47.50	47.00	47.50	50.50	50.50	50.50	50.50	50.50
Sewer Maintenance								
Salaries & Benefits	2,773,953	2,822,542	2,678,886	3,083,782	3,078,842	2,767,207	3,175,098	3,170,326
Materials Services	932,484	897,778	897,779	938,304	927,554	897,779	930,491	922,991
Intergovernmental Charge	-	-	-	346,430	304,004	-	134,373	108,769
Capital Outlay - Total	43,687	144,287	-	-	-	-	-	-
Interfund - Totals	2,682,630	2,634,354	2,634,354	2,851,958	2,851,958	2,634,354	2,923,942	2,923,942
Total	6,432,754	6,498,961	6,211,019	7,220,474	7,162,358	6,299,340	7,163,904	7,126,028
FTE Total	28.00	28.00	28.00	29.00	29.00	29.00	29.00	29.00
Surface Water Managem	nent Mainter	nance						
Salaries & Benefits	1,956,935	2,279,066	2,355,491	2,457,993	2,454,086	2,452,438	2,554,303	2,550,330
Materials Services	669,846	541,372	496,872	529,443	516,973	496,872	523,913	515,213
Intergovernmental Charge	-	-	-	481,522	481,522	-	15,779	15,779
Capital Outlay - Total	1	388,500	-	-	-	-	-	-
Interfund - Totals	2,017,347	2,011,984	2,011,984	2,816,532	2,816,532	2,011,984	2,788,225	2,788,225
Total	4,644,129	5,220,922	4,864,347	6,285,490	6,269,113	4,961,294	5,882,220	5,869,547
FTE Total	26.00	26.00	26.00	25.50	25.50	25.50	25.50	25.50

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Street Funding Initiati	ve Operating -	Maintenan	ice					
Salaries & Benefits	63,769	112,948	83,591	123,537	123,409	88,197	130,344	130,209
Materials Services	25,154	37,015	27,015	37,445	37,015	27,015	37,315	37,015
Interfund - Totals	61,521	74,180	74,180	103,521	103,521	74,180	101,637	101,637
Total	150,444	224,143	184,786	264,503	263,945	189,392	269,296	268,861
FTE Total	1.00	1.00	1.00	1.50	1.50	1.50	1.50	1.50

## Water Resources Education Center

Vancouver's Water Resources Education Center (WREC) is located within the Public Works Environmental Resources Division. The Water Center's mission is to teach people of all ages how to care for and make wise decisions about water, one of our greatest life-giving resources. The City's Water Fund provides the majority of revenues for Water Center operations allowing most outreach and environmental education programs to be offered to the community free of charge. Efforts focused on meeting environmental outcomes contribute to meeting annual permit requirements and are detailed in the Center's annual report. The team engaged in undertaking the mission and operating the facility include a facility coordinator, two water educators, student interns (varied number throughout the year), AmeriCorps volunteer(s), a support specialist, a facilities assistant, a half-time outreach coordinator, and a half-time manager.

The Water Resources Education Center is owned by Vancouver's Department of Public Works and operated as a program of the Environmental Resources Division. The Center provides education and outreach programs that fulfill the City's strategic commitment to ensure a 'Healthy, Livable and Sustainable Vancouver'. The WREC serves schools and the general public through on-site and some off-site education activities and encourage the entire community to get involved in the stewardship of our vital water resources and other environmental assets, both within and beyond our local watersheds, by taking individual responsibility and through having fun while learning.

The WREC work closely with a variety of internal and external partners and provide a rich environment for learning through interactive exhibits and interpretation of the natural environment, classroom visits, coordination of the county-wide student watershed monitoring network, special events, hands-on activities and caring for fifty acres of Columbia River wetlands through service learning efforts. WREC is open free to the public, from 9 am through 5 pm, Monday through Friday, and from noon to 5 pm on Saturday (except holidays). The facility offers the Bruce E. Hagensen Community Room as a resource for workshops as well as for group and community use (fees apply). The Water Center is part of the Vancouver National Historic Reserve and has provided a community gathering space and tourism destination since opening in 1996.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Water Resource Education	on Center							
Salaries & Benefits	623,020	635,305	649,279	788,384	787,227	656,403	798,101	797,021
Materials Services	353,203	370,565	370,565	469,937	449,937	370,565	465,820	445,820
Intergovernmental Charge	(60)	-	-	-	-	-	-	-
Capital Outlay - Total	24,791	-	-	-	-	-	-	-
Interfund - Totals	268,496	247,441	190,403	289,293	289,293	190,403	287,994	287,994
Total	1,269,450	1,253,311	1,210,247	1,547,614	1,526,457	1,217,371	1,551,915	1,530,835
FTE Total	6.00	6.00	6.00	7.00	7.00	7.00	7.00	7.00



# Community and Economic Development

## **Economic Development and Planning**

The City's role in economic development is to provide the environment for development to occur, by ensuring that Vancouver continues to be a great place to live, work and locate or grow a business. To accomplish this goal, Economic Development and Planning staff work together to plan for the physical and economic development of the City, implement plans, and develop programs that support businesses and the community. We focus efforts and resources in specific geographic areas in order to make opportunities for growth more attractive to the private sector, and to ensure that development occurs equitably across the City. These functions include Economic Development, Long Range Planning, Transportation Planning, Annexation, and Housing and Community Planning.

## **Department Program Information**

## **Administration**

Provides leadership, program development and implementation, budget, administrative support, customer service, and community-wide communication. Staff supports formal boards and commissions as well as stakeholder groups, including:

- Planning Commission, a seven person commission that acts in an advisory role to staff and the Vancouver City Council on planning issues.
- City Center Redevelopment Authority, a seven person board that provides an independent legal entity to undertake, and assists with and facilitates redevelopment of downtown;
- Bike and Pedestrian Stakeholder Group: a group of bike and pedestrian advocates that advises staff on multimodal planning and projects, and the City's Complete Streets Program;
- Downtown Stakeholder Group, a group of downtown business and community interests that advises and works with staff to address downtown issues, opportunities and challenges; and
- Innovation Partnership Zone (IPZ) management team, a group of tech businesses, economic development organizations and higher education representatives that work with staff to increase the market for applied digital technology.

### **Economic Development**

Economic Development leads programs and projects that improve the economy. Staff members manage programs that incentivize business and property development, such as Opportunity Zone incentives, Business Improvement District formation, Multi-Family Tax Exemption Incentives, and pre-lease site visits for relocating businesses. Economic development joins with regional leaders to implement programs that recruit new businesses, help start local businesses and provide opportunities for business expansion with a focus on business sectors of computer and electronics, clean tech, software, metals and machinery and life sciences. Economic Development coordinates with regional initiatives of the state-designated Columbia River Economic Development Council and the federally-designated Greater Portland Economic Development District, Inc.

### Long Range Planning

Long Range Planning is responsible for comprehensive planning to guide the growth and development of the City, and for establishing tools and programs to implement plans. This includes subarea and district planning and implementation, management of the City's Annual Review Program and updates to the Comprehensive Plan and zoning code, and management of critical areas policy and the Shoreline Master Program. Long Range Planning coordinates with regional partners on land use policy, and ensures compliance with the Washington State Growth Management Act and the State Environmental Policy Act.

### **Transportation Planning**

Transportation Planning is responsible for the management and implementation of transportation projects, programs, and plans including: the City's Transportation Grant Program, Traffic Calming Program, Safety, Accessibility and Mobility Program, Complete Streets Program, Transportation System Plan, and Transportation Demand Management Program (includes the Commute Trip Reduction Program guided by RCW 70.94.521). Transportation Planning coordinates with key regional partners on plans and projects, such as the I-5 bridge replacement, SR-500 Safety Project, Mill Plain Bus Rapid Transit, and the Regional Transportation Plan. In coordination with Long Range Planning, Transportation Planning leads coordination with regional partners to enhance the regional, bi-state transportation system, including agencies in both Washington and Oregon.

#### **Annexation Planning**

Annexation is the process by which new areas are brought into the City, and is guided by Washington's Growth Management Act. The City creates long-term plans to guide annexation and the efficient provision of urban services to areas within its Urban Growth Area (UGA). This

includes coordination with Clark County and special district service providers to develop interlocal agreements on the transition of responsibility for services, costs and revenues. Annexation also reviews utility covenants to ensure that they meet the requirements of state law.

#### **Housing and Community Planning**

The City, along with community stakeholders, is working to address the rise in homelessness in Vancouver. This includes the City's recent purchase of a building located at 2018 Grand Boulevard for use as the Vancouver Navigation Center. The Navigation Center will house the Share Day Center and other services to help people who are experiencing homelessness meet their basic needs and reduce barriers to housing. The City is responsible for building maintenance.

### **Downtown Initiatives**

This is a Special Revenue Fund used to track the spending of downtown located initiatives.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Community and Econom	nic Developi	nent						
Salaries & Benefits	1,007,779	1,312,649	1,326,428	1,938,001	1,643,255	1,357,533	1,762,248	1,477,780
Materials Services	883,804	2,833,492	128,976	2,500,738	1,822,538	128,976	1,852,190	1,347,490
Intergovernmental Charge	343,407	-	-	350,000	350,000	-	100,000	100,000
Interfund - Totals	268,754	237,075	178,956	512,383	510,731	178,956	507,210	505,558
Total	2,503,744	4,383,216	1,634,360	5,301,122	4,326,524	1,665,465	4,221,648	3,430,828
FTE Total	9.00	9.75	8.00	12.75	10.75	10.75	9.00	9.00
Downtown Initiatives								
Salaries & Benefits	192	197	-	192	192	-	192	192
Materials Services	95,190	96,943	102,192	102,192	102,192	102,431	102,431	102,431
Intergovernmental Charge	39,516	1,000	1,533	1,533	1,533	1,533	1,533	1,533
Interfund - Totals	15,132	11,862	15,165	26,310	26,310	15,165	26,186	26,186
Total	150,030	110,002	118,890	130,227	130,227	119,129	130,342	130,342

## **Development Review Services**

The mission of the Development Review Division is to foster the development of our community by ensuring orderly and safe growth within the City all while providing exceptional customer service. We do this by acting as the City's primary point of contact for zoning and building construction questions, plan review, permitting, inspections and code compliance. The division is comprised of Building Plan Review and Inspections, Land Use Planning, Code Compliance and Permitting.

## **Department Program Information**

## **Administration**

Provide administrative management, support, and leadership to department staff. Provide technology systems management and support for all development related and administrative software programs utilized within the department. Provide permit and inspection activity and performance reporting. Provide staff support for Hearings Examiner, Planning Commission, Historic Preservation Commission, and City Council regarding land use issues and requests.

## Permitting

Process permit applications, routing of plans to reviewers, fee collection, and establishing permit tracking of applications. Assist and support other City Department plan review groups in processing permit applications and project tracking. Respond to public or other inquiries relative to engineering utility services, public infrastructure and development review policies and procedures. Administer city engineering standards and regulations into the development review process applications and process intake of associated engineering fees and system development charges. Coordinate and maintain all engineering and utility service related public informational materials, applications, and maps. Administer other community development review activities assigned to the engineering counter program.

## Land Use

Implement the community's planning and environmental goals through objective, consistent, and fair application of city development standards and procedures to all development applications to ensure consistency with the community's vision as articulated in the City's Comprehensive Plan. Provide technical oversight and support for City's Land Use and Development Code, the State Environmental Policy Act, Shoreline Master Plan, and other related programs. Respond to planning information requests and review development proposals for compliance with various land use and zoning standards

## **Building**

Review plans and specifications for proposed construction to verify that plans reasonably indicate compliance to the adopted codes and regulations and to ensure all buildings are built safe, sustainable and accessible. Inspect all buildings during construction to verify that the construction details are in conformance with the approved plans and adopted codes. Maintain accurate and complete records of all inspection and plan review activity including daily inspection reporting and coordination with other regulatory internal and external agencies.

## **Code Compliance**

Maintain the safety, health, welfare and livability of neighborhoods by ensuring compliance with the Vancouver Municipal Codes, including the Minimum Property Maintenance Code, the Building Code and Zoning Ordinances. The Code Compliance team's goal is to gain voluntary compliance through education and assistance.

## Summary of Expenditure by Major Object Category

2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
3,324,272	3,801,475	3,833,093	4,108,136	3,991,949	3,921,299	4,324,356	4,222,621
424,013	661,816	476,856	692,854	671,754	486,856	646,816	670,716
22,469	24,129	-	-	-	-	30,000	30,000
33,592	54,000	-	-	-	-	-	-
1,389,509	1,601,501	1,477,725	2,101,735	2,100,909	1,477,725	1,912,895	1,912,069
5,193,855	6,142,921	5,787,674	6,902,725	6,764,612	5,885,880	6,914,067	6,835,406
38.00	38.00	37.00	39.00	38.00	38.00	39.00	39.00
	Actuals 3,324,272 424,013 22,469 33,592 1,389,509 5,193,855	ActualsBudget3,324,2723,801,475424,013661,81622,46924,12933,59254,0001,389,5091,601,5015,193,8556,142,921	ActualsBudgetBaseline3,324,2723,801,4753,833,093424,013661,816476,85622,46924,129-33,59254,000-1,389,5091,601,5011,477,7255,193,8556,142,9215,787,674	ActualsBudgetBaselineSubmitted Budget3,324,2723,801,4753,833,0934,108,136424,013661,816476,856692,85422,46924,12933,59254,0001,389,5091,601,5011,477,7252,101,7355,193,8556,142,9215,787,6746,902,725	ActualsBudgetBaselineSubmitted BudgetAdopted Budget3,324,2723,801,4753,833,0934,108,1363,991,949424,013661,816476,856692,854671,75422,46924,12933,59254,0001,389,5091,601,5011,477,7252,101,7352,100,9095,193,8556,142,9215,787,6746,902,7256,764,612	ActualsBudgetBaselineSubmitted BudgetAdopted BudgetBaseline3,324,2723,801,4753,833,0934,108,1363,991,9493,921,299424,013661,816476,856692,854671,754486,85622,46924,12933,59254,0001,389,5091,601,5011,477,7252,101,7352,100,9091,477,7255,193,8556,142,9215,787,6746,902,7256,764,6125,885,880	ActualsBudgetBaselineSubmitted BudgetAdopted BudgetBaselineSubmitted Budget3,324,2723,801,4753,833,0934,108,1363,991,9493,921,2994,324,356424,013661,816476,856692,854671,754486,856646,81622,46924,12930,00033,59254,0001,389,5091,601,5011,477,7252,101,7352,100,9091,477,7251,912,8955,193,8556,142,9215,787,6746,902,7256,764,6125,885,8806,914,067

## **Development Review Services**

Salaries & Benefits	1,930,424	2,209,186	2,205,319	2,419,870	2,362,626	2,248,335	2,451,937	2,409,213
Materials Services	241,437	520,892	352,267	488,745	517,245	352,267	477,002	505,502
Intergovernmental Charge	48,798	51,700	26,700	26,700	26,700	26,700	26,700	26,700
Capital Outlay - Total	-	400	-	-	-	-	-	-
Interfund - Totals	917,868	1,050,993	918,785	1,567,523	1,567,523	918,785	1,373,011	1,373,011
Total	3,138,527	3,833,171	3,503,071	4,502,838	4,474,094	3,546,087	4,328,650	4,314,426
FTE Total	19.00	19.50	19.50	21.50	21.50	21.50	21.50	21.50

## **Affordable Housing Fund**

The City uses its Affordable Housing Fund, Community Development Block Grants (CDBG) and HOME Investment Partnership Program resources to increase the supply of affordable housing, preserve existing units, and provide rental assistance.

With 2019-2020 program year funds, staff anticipates supporting 720 units or households with City funding. Funds for housing construction are leveraged with other sources to maximize impact.

## 2019-2020 Affordable Housing Estimates



	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Affordable Housing								
Salaries & Benefits	39,625	141,094	142,417	153,282	153,019	147,119	157,995	157,725
Materials Services	243,307	10,897,084	5,855,584	5,855,584	5,855,584	5,855,584	5,855,584	5,855,584
Intergovernmental Charge	-	600,000	-	-	-	-	-	-
Interfund - Totals	-	22,978	20,578	24,264	24,264	20,578	24,348	24,348
Total	282,932	11,661,156	6,018,579	6,033,130	6,032,867	6,023,281	6,037,927	6,037,657
FTE Total	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

## **Community Development Block Grants Entitlement Fund**

## **Community Development Block Grant and HOME Investment Partnerships Program**

The City receives an annual entitlement of Community Development Block Grant (CDBG) and HOME Investment Partnerships Program (HOME) funds from the U.S. Department of Housing and Urban Development. These resources support projects and programs that benefit low- and moderate-income people by increasing housing and economic opportunity, revitalizing neighborhoods, and addressing public service and infrastructure needs. In recent years, the City has received approximately \$2 million in CDBG and HOME per year. The majority of funds are provided to community partners for eligible projects through an annual application process.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Community Developme	nt Block Gra	nts						
Salaries & Benefits	320,091	338,098	404,700	409,324	408,617	412,267	416,904	416,189
Materials Services	1,422,261	916,500	17,600	1,537,600	1,537,600	17,600	1,537,600	1,537,600
Intergovernmental Charge	-	600,000	-	-	-	-	-	-
Total Principal & Interest	1	100	-	-	-	-	-	-
Interfund - Totals	122,189	155,013	128,784	90,465	90,465	128,784	89,780	89,780
Total	1,864,542	2,009,711	551,084	2,037,389	2,036,682	558,651	2,044,284	2,043,569
FTE Total	3.60	3.60	3.60	3.60	3.60	3.60	3.60	3.60

## **Parking Program**

The mission of the Parking Program is to provide competent professionals who work with the community to develop and operate an effective and fiscally responsible parking system that meets our city's current and projected parking needs. In a busy downtown environment with a high demand for parking (and a limited supply), managing the spaces to support the needs of business patrons, employees, and residents is crucial to ensureing the vitality of our city. The program operates as an enterprise fund which means it's expenses are covered by the revenue generated from the parking operation. The focus is primarily Vancouver's downtown area for both on-street and the off-street parking garages and surface lots owned or leased by the City.

## **Department Program Information**

## **Administration**

Parking Administration provides customer service to the general public, public agencies, and others; and, provides leadership and administrative support to Parking Services programs.

## Planning

Parking Planning works with the community to review, develop, and implement Parking Management Plans for the various parking districts in the City. Coordinates with the Trip Reduction Program and alternative transportation programs, and develops regulations and ordinances.

## **On- and Off-Street Operations**

On-street Parking Operations manages the on-street parking system to provide appropriate parking supply to meet public parking demand, manage on-street regulatory projects, provide effective permitting services, and manage the meter hood program for construction and events. Off-Street Parking Operations operates two Park 'n Go<sup>™</sup> garages and a number of municipal parking surface lots within the off-street parking system to provide parking supply to meet priority customer parking demand.

## **On- and Off-Street Maintenance**

On-street Parking Maintenance maintains regulatory/control devices such as signs, striping, parking meters, and pay stations; responds to customer complaints about parking meters and pay stations; coordinates the installation of new parking meters and pay stations; maintains a supply of maintenance parts; and maintains updated asset inventory control tools. It creates, implements, and maintains secure and routine revenue collection routes and schedules and maintains all collection equipment inventory and supplies. Off-Street Parking Maintenance provides building and equipment maintenance for all parking facilities and equipment. It creates, implements, and maintains secure and routine routine revenue collection routes, and schedules and maintains all collection equipment, inventory and supplies.

#### **On- and Off-Street Enforcement**

On-Street Parking Enforcement enforces parking regulations on the street and provides information to customers. Off-Street Parking Enforcement enforces parking regulations in our lots and garages, and provides information to customers.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Parking Services								
Salaries & Benefits	835,181	934,799	817,675	1,007,346	1,004,097	833,768	1,025,626	1,022,357
Materials Services	669,625	737,058	406,704	584,633	574,133	406,704	529,611	522,436
Intergovernmental Charge	35,683	22,878	20,878	86,774	86,774	20,878	60,078	60,078
Capital Outlay - Total	408,999	748,400	-	27,696	27,696	-	20,000	20,000
Interfund - Totals	664,098	625,902	557,586	659,594	659,594	557,586	657,152	657,152
Total	2,613,586	3,069,037	1,802,843	2,366,043	2,352,294	1,818,936	2,292,467	2,282,023
FTE Total	9.50	10.00	8.50	10.50	10.50	10.50	10.50	10.50
Parking General Obligation	tion Debt							
Total Principal & Interest	1,122,244	1,118,725	1,118,035	1,118,035	1,118,035	1,116,214	1,116,214	1,116,214
Total	1,122,244	1,118,725	1,118,035	1,118,035	1,118,035	1,116,214	1,116,214	1,116,214



# **Parks and Recreation**

## Parks, Trails, and Natural Resources

The Parks, Trails, and Natural Resources program provides the department's administrative services, as well as planning, grant development, park and trail acquisitions, staff support of capital development/repairs, and property management for the Vancouver Parks system. This also includes facilitation of programs, services, events, permitting and security for the Parks system. In addition, the department is responsible for providing community events that allow citizens to enjoy programming held in parks and encourage tourism. These events also offer opportunties for the community to be involved in their parks and centers through volunteerism and community service.

## **Department Program Information**

### **Administration**

The Administration program provides general management, staff support, customer service, and effective community-wide communication for the Vancouver Parks and Recreation Department. Staff also supports the Parks and Recreation Advisory Commission, a ten person commission who act in an advisory manner to staff, the Vancouver City Council, and advocates to decision makers and the public on parks and recreation issues.

## **Parks Assets, Planning and Operations**

The Parks Assets, Planning, and Operations program provides planning, grant development, and parks operations of the Vancouver Parks system. Park Operations staff also collects parking fees at the Marine Boat Launch and at Wintler Community Park.

#### **Special Events**

The Special Events Program coordinates planning and production of all City sponsored special events including concerts, movie nights, groundbreakings, press events and special programs like the Urban Youth Program. Special Events manages the rentals and event scheduling for several parks, including Esther Short Park and Waterfront Park, setting rental fees, processing reservations, securing financial sponsorships and promoting facilities to event producers. Staff review and issue permits for special events, those with over 100 attendees that occur within

city limits and/or events that impact right of way, facilities, or services. In a year, attendance for all special events exceeds 325,000 and over 100 events are permitted by the Special Events team per year.

#### **Volunteer Management**

The Volunteer Management program promotes the benefits of Parks and Recreation programs and focuses on garnering public and private support for services through management of various volunteer and partnership activities and programs. These volunteer activities are coordinated city-wide. Ongoing or one time opportunities with the City are available for individuals, families, groups, businesses and people of all ages and abilities. In particular, the program supports community volunteer activities such as VolunTOUR, Adopt-A-Park, SMART (Speed Monitor Awareness Radar Trailer), Vancouver's Ivy Near Elimination (V.I.N.E) Squad, FireCorps, Neighbors On Watch (NOW), as well as volunteer opportunities at Firstenburg and Marshall Community Centers, Water Resources Education Center, Urban Forestry, and as Ambassadors at City Events, to name a few. Thousands of volunteers throughout the City spend over 54,000 hours annually to help foster a healthy and vibrant community.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Parks, Trails and Natura	l Resources							
Salaries & Benefits	957,308	1,007,829	1,169,883	1,367,551	1,324,956	1,198,800	1,470,832	1,370,299
Materials Services	354,142	480,346	282,495	480,524	475,403	282,495	318,828	311,407
Intergovernmental Charge	200,733	200,640	640	46,640	46,640	640	640	640
Capital Outlay - Total	34,912	5,000	-	-	-	-	-	-
Interfund - Totals	393,442	404,816	299,987	3,957,773	3,957,240	299,987	4,147,707	4,146,174
Total	1,940,537	2,098,631	1,753,005	5,852,488	5,804,239	1,781,922	5,938,007	5,828,520
FTE Total	11.50	11.50	11.50	13.50	13.50	13.50	14.00	13.50

## **Recreation Services**

The Recreation Department is based on the City's commitment to provide quality recreational services for all segments of the community. That commitment encompasses broad-based programs including: sports, enrichment classes, social activities, fitness, and swimming. Specialized programs are targeted for youth, teens, adults, seniors, and individuals needing accommodations.

## **Department Program Information**

#### **Recreation Administration**

Recreation Administration captures overall support to recreation programming across community centers and/or multiple programs. Such support includes managing software licenses to ActiveNet and E-Pact (recreation management systems), the catalog production process and advertising/marketing/social media efforts for programs and facility rentals. In addition, the department's fleet used at both centers, across youth, teen, and senior programming, is located in this cost center.

#### **Inclusion Services**

Inclusion Services provide accommodations for participants who need support to fully participate in recreational services and activities.

#### Youth, Teen, and Sports

The Youth, Teen, and Sports program provides a variety of classes, dances, sports, and special events for youth and teens in a safe and supervised setting at both Firstenburg and Marshall Community Centers and within our city parks and sports fields. Classes include arts and crafts, music, dance, theater, day camps, and sports camps. Hundreds of people volunteer in our youth sport leagues as a way to get involved in our community. Teen Sports offer free teen services after school during the school year as well as Teen Late Night every Friday during the school year and serves an average of 275 teens each Friday after our community centers close to the public. In addition, this program provides sports programming for adults: in drop-in sports at both community centers and sports leagues for men and women including basketball, kickball, softball, and volleyball.

## **Fitness**

The Fitness program provides quality, affordable, safe and effective fitness activities to meet the needs of all ability levels and ages at both Firstenburg and Marshall Community Centers. Programming includes group exercise classes, personal training, massage, and childcare services. The Fitness program partners with a variety of insurance programs to provide financial support for memberships to individuals aged 65 or older and also offers over thirty classes per week tailored to a variety of cardio, flexibility, strength, balance, interval and functional exercise programs. The Youth Opportunity Pass partnership with both school districts has allowed us to serve over 1,500 teens in our community by allowing access to the fitness center programs.

#### **Aquatics**

The Aquatics program provides swim time for different interest groups, such as lap swim, senior swim, family swim, public swim, water exercise classes, and private swim rentals at both Firstenburg and Marshall Community Centers. Additionally, swim lessons for all ages and abilities are offered year round. The Aquatics team is also responsible for water quality monitoring of our outdoor water features located at Esther Short Park and the new Waterfront Park.

### Adult, Senior, and Special Programs

The Adult and Seniors Program provides classes and excursions for adults and seniors all throughout Clark County and beyond. Over thirty clubs are offered each week at the Trapadero II at Firsenburg Community Center and at Luepke Senior Center adjacent to Marshall Community Center, so that hundreds can gather to socialize and sharpen their mindset skills. In addition, the Recreation department partners with Meals on Wheels People as a site for enjoying a hot, nutritious meal. The Special Programs team coordinates the annual Summer Playgrounds and Play Time in the Parks program which serves over 1,500 children in the community. These programs provide fun, structured and positive activities for children ages six to eleven at convenient neighborhood sites for several weeks in the summer. Recreation staff partners with SHARE as a USDA summer lunch site, to be able to provide free nutritious meals. The Special Programs team also runs the Access to Recreation program, which offers classes specifically tailored for people with disabilities. Classes include cooking, arts and crafts, recreational bowling, dances, aquatics, and trips, as well as an exercise class for people with or without cognitive developmental disabilities.

#### **Community Center Administration**

The administration program at both Firstenburg and Marshall Community Centers provide an expedient registration process and a professional, customer-focused approach to assisting the public with questions or requests. The customer service team sells membership passes and daily drop-in passes to the public. In addition, they assist with registrations to classes throughout the year. The administrative staff provides

scholarships that take special care to process as well as partnering with various insurance agencies that support a large percentage of the memberships. The Recreation department recently partnered with Evergreen Public Schools and Vancouver Public Schools to offer Youth Opportunity Passes, which includes free memberships for local middle and high school students. The front desk teams have already processed over 1,500 of these passes for the 2017-2018 school year. In addition, the facilities team offers room rental services for all spaces including weddings, receptions, anniversaries, quinceañeras, baby showers, birthday parties, and all-night graduation parties for high schools.

#### **Tennis Center**

The Vancouver Tennis Center (VTC) is a public facility with a wide range of programs and events for all ages and ability levels. It is managed by the United States Tennis Association Pacific Northwest (USTA-PNW) in a partnership with the City of Vancouver. The City is responsible for a portion of annual maintenance, while USTA-PNW provides high quality, affordable instruction and competitive programs for adults and kids of all skill levels. With renovations to the roof and indoor tennis courts made in 2018, and the transition to new management in the fall, VTC will remain a community asset for years to come.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
<b>Recreation Services</b>								
Salaries & Benefits	4,461,446	4,880,842	4,887,571	5,459,685	5,352,223	4,965,695	5,744,960	5,636,325
Materials Services	1,505,259	1,739,490	1,746,756	1,755,883	1,755,883	1,747,936	1,709,072	1,709,072
Intergovernmental Charge	373,882	259,562	39,562	73,562	73,562	39,562	39,562	39,562
Capital Outlay - Total	-	175,000	-	-	-	-	-	-
Interfund - Totals	1,659,389	1,680,427	1,791,189	2,273,947	2,273,947	1,791,189	2,221,999	2,221,999
Total	7,999,976	8,735,321	8,465,078	9,563,077	9,455,615	8,544,382	9,715,593	9,606,958
FTE Total	27.00	27.00	27.00	27.75	27.75	27.75	27.75	27.75



# Legislative and General Government

## **City Council**

The Mayor and City Council members are elected by the citizens of Vancouver to provide leadership and establish the policies of the City, which are then carried out by the city manager and staff. Formal decisions by the Council are made in regular council meetings. Informational meetings or workshops are held weekly and as needed on particular subjects. The City Council represents the citizens of Vancouver and promote effective and efficient government. It also determine policy direction of the City to meet the needs of the community. The council budget supports education and training for council members, participation in regional and national professional conferences, and staff support for the work of the Council.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
City Council								
Salaries & Benefits	252,810	322,557	369,261	369,975	369,525	385,334	386,073	385,607
Materials Services	179,032	132,288	122,288	157,288	157,288	122,288	122,288	122,288
Interfund - Totals	194,650	206,807	110,391	265,431	265,431	110,391	265,127	265,127
Total	626,492	661,652	601,940	792,694	792,244	618,013	773,488	773,022
FTE Total	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00

## **City Manager's Office**

## **Department Program Information**

## **City Management**

The City Manager's Office oversees the day-to-day operations of City government. The City Manager and staff support the policy work of the City Council, provide direction to City departments, and manage citywide communications. Other functions of the office include policy development, government relations, ombudsman services, and the Office of Neighborhoods.

## **Communications and Outreach**

The Communications Program provides oversight for the broad array of City communications delivery methods, and provides technical assistance and expertise to the other City departments. The department assists the City Manager, City Council, and City employees in providing strategic, meaningful, communications with the City's citizens.

## **Office of Neighborhoods**

Neighborhood and business associations provide important connections between the City and the community, and have an active role in citizen engagement. Through these associations the City can build our citizens' confidence and understanding by effectively communicating what we do, why we do it and how it benefits them; as well as listening to their priorities and concerns. Through neighborhood and business associations the City can grow more opportunities for citizens to get involved in making this a better community. The City can also help support neighborhood association efforts to be inclusive of all members, building bridges that unite our residents citywide. And, we can demonstrate our commitment to the community through an organizational focus that facilitates open, two-way communication as well as creative problem-solving.

#### **Emergency Management**

The City is revitalizing our Emergency Management Program following federal guidelines issued by the Department of Homeland Security

(DHS) and the Federal Emergency Management Agency (FEMA). Washington State statue (RCW 38.52.070) directs the City to establish an emergency management organization and to develop and maintain a comprehensive emergency management plan. Vancouver Municipal Code (VMC 2.012) designates the City Manager as the executive head of the city government for emergency management, and lists the duties and responsibilities of the position.

The City Manager recently re-established and filled the position of Emergency Manager. The Emergency Manager is responsible for establishing, coordinating, and maintaining a comprehensive City Emergency Management Program. An all-hazard threat identification and risk analysis guides the development of specific readiness initiatives and contingency plans and procedures that enhance the city's capability to prepare for, respond to, and recover from major emergencies and natural disasters. A "Whole Community" approach encourages participation by community partners in the public and private sectors as well as our key stakeholders.

### **Cultural Services**

The Cultural Services program oversees the culture, art, and heritage programs, including: managing the City's portion of the Vancouver National Historic Reserve, staffing the Historic Preservation Commission, and oversight of other City-owned historic buildings, such as the Clark County Historic Museum. The Program also includes managing and implementing the City's Culture, Arts & Heritage Plan, including managing the City's public art Collection.

#### **Indigent Defense Services**

The City is legally required to provide public defenders for qualified clients who have been charged with crime within the city limits. Indigent Defense Services over sees contracts with private attorneys who provide these services and also contracts with Clark County to provide services at specialty courts, including the mental health court.

#### VNHR

The City, as a partner in the Historic Reserve, is actively engaged in a variety of projects including redevelopment of buildings on Officer's Row, marketing projects, special events and educational programs. The Vancouver National Historic Reserve was established by Congress in 1996 in recognition of its national historic and cultural significance. Management of the 366-acre site is a partnership between the National Park Service, City of Vancouver, Vancouver National Historic Reserve Trust, and the State of Washington for the preservation, interpretation and protection of the Reserve.
## **Media Services**

#### **Media Services**

The City/County Cable Television Office was established in 1982 by an interlocal agreement between the City of Vancouver and Clark County to provide staff support for negotiating, monitoring, and regulating the city and county cable television franchise agreements with Comcast and other franchisees in unincorporated Clark County, as well as assume the lead in strategic telecommunications planning, including e-government initiatives. Media Services ensures that the citizens of Vancouver and Clark County receive the quality of service as required in the cable television franchise agreement(s) and provide strategic telecommunications planning to the city and county.

#### The Messenger Newspaper

The Messenger fund was originally established with a grant to publish a monthly newsletter for senior citizens (defined as age 50 years and older), which has evolved into a newspaper in the top four of media circulation in Clark County. The Messenger contains local/community articles and features, information about senior programs and services and serves as another way for the City to communicate with citizens. The Messenger is self-supporting through the sale of advertising and reader donations. The Communications Division oversees the editorial content and publication of the newspaper through contracted editorial service and advertising sales.

#### **City/County Cable Office**

The City/County Cable Television Office operates Clark/Vancouver Television, CVTV 23 and 21, the government access channels on the Comcast cable system for SW Washington. Using the City Programming funds, CVTV provides video coverage of city and local meetings, hearings and events, at the request of city staff and local officials. CVTV produces informational programming, including YouTube and Facebook videos, regarding city services, issues and events, as well as internal training session for city staff. CVTV staff play programming over cable channels 23, 323HD, 21 and 998 (employee training only). Cable channels 21 and 23 are streamed live over the internet and the majority of CVTV programming is converted to web files so internet users can access programming on-demand through the CVTV website

#### **PEG Capital Support**

Under the terms of the City's cable franchise agreement with Comcast, \$1.00 per month per residential cable subscriber is collected and can be used for grants to support capital equipment purchases by the designated Public, Education and Government (PEG) access providers. PEG Capital Support performs the coordination of PEG Grant cycles and fund distribution to designated access providers.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
<b>City Managers Office</b>								
Salaries & Benefits	2,005,870	1,916,461	2,105,553	2,385,505	2,382,210	2,149,970	2,436,909	2,433,565
Materials Services	656,871	967,950	575,743	2,196,250	1,691,250	575,743	1,849,331	1,344,331
Intergovernmental Charge	-	20	20	20	20	20	20	20
Capital Outlay - Total	-	35,000	-	-	-	-	-	-
Interfund - Totals	399,655	415,064	278,534	558,593	558,593	278,534	555,241	555,241
Total	3,062,396	3,334,495	2,959,850	5,140,368	4,632,073	3,004,267	4,841,501	4,333,157
FTE Total	14.00	15.00	15.00	17.00	17.00	17.00	17.00	17.00
Cable TV								
Salaries & Benefits	623,136	616,919	591,174	619,287	618,263	599,646	633,770	632,739
Materials Services	203,672	534,059	185,645	323,391	323,391	185,645	322,352	322,352
Intergovernmental Charge	781	1,000	-	-	-	-	-	-
Capital Outlay - Total	100,895	8,000	-	-	-	-	-	-
Interfund - Totals	230,321	227,722	171,237	218,078	218,078	171,237	216,383	216,383
Total	1,158,805	1,387,700	948,056	1,160,756	1,159,732	956,528	1,172,505	1,171,474
FTE Total	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
PEG Fund								
Materials Services	64,680	-	-	-	-	-	-	-
Intergovernmental Charge	580,902	1,090,488	628,000	900,000	900,000	628,000	900,000	900,000
Total	645,582	1,090,488	628,000	900,000	900,000	628,000	900,000	900,000

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
VNHR Properties								
Salaries & Benefits	-	-	-	1,143	1,143	-	-	1,143
Materials Services	95,173	176,576	76,077	232,077	232,077	76,077	233,077	233,077
Intergovernmental Charge	377,419	378,019	378,219	378,219	378,219	378,019	378,019	378,019
Interfund - Totals	101,590	101,787	101,527	138,614	138,614	101,527	138,179	138,179
Total	574,182	656,382	555,823	750,053	750,053	555,623	750,418	750,418
Senior Messenger								
Salaries & Benefits	45,088	48,953	49,592	50,366	50,270	50,978	51,756	51,658
Materials Services	192,073	282,454	282,454	282,454	282,454	282,454	282,454	282,454
Intergovernmental Charge	3,252	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Interfund - Totals	22,055	21,743	21,743	10,779	10,779	21,743	10,817	10,817
Total	262,468	357,150	357,789	347,599	347,503	359,175	349,027	348,929

## **Pearson Field Airport**

### **Department Program Information**

#### **Airport Administration**

This program provides for the administration and management of Pearson Field pursuant to safety standards provided by the Federal Aviation Administration and Washington State Department of Transportation, Aviation Division. The airfield provides general aviation users with hangar space in T-hangars or tie downs and with an all-weather lighted runway. A fixed-base operator (FBO) located at Pearson Field provides aviation maintenance, fuel, flight instruction, aircraft rental and sales. The FBO business leases two buildings on the property, and the City receives revenue for the leases as well as a fuel flow fee.

#### **Airport Development**

The Pearson Field Business Plan, adopted in 2013, provides guidance for airport development. Plans for the 2019-2020 biennium includes runway improvements, replacement of a large door in one of the commercial hangars, and installing a new fueling station with above ground tanks. There will be an annual comparison of hangar rates and adjustments may be made to remain competitive with other airports.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Airport Operation								
Salaries & Benefits	112,709	106,642	122,004	124,563	124,361	126,618	129,188	128,979
Materials Services	372,110	326,026	285,873	289,781	289,781	285,873	290,505	290,505
Intergovernmental Charge	-	-	11,500	11,500	11,500	11,500	11,500	11,500
Capital Outlay - Total	225,612	738,000	-	-	-	-	-	-
Interfund - Totals	118,592	114,383	103,844	108,472	108,472	103,844	110,240	110,240
Total	829,023	1,285,051	523,221	534,316	534,114	527,835	541,433	541,224
FTE Total	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00

# **General Governmental**

### **Department Program Information**

#### **General Government**

The General Government department includes a variety of contracts with other entities. A variety of public services is efficiently carried out through contractual agreements with other government or non-governmental agencies and businesses. In addition, interfund transfers to support other funds within the City are included in this departmental budget.

#### Tourism

Provide financial support Vancouver's primary tourist destinations and for community special events.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
General Government								
Salaries & Benefits	37,912	1,344,223	611,280	2,184,165	2,184,165	611,280	2,964,253	2,964,253
Materials Services	3,265,607	5,277,272	3,023,205	3,442,000	3,442,000	2,939,221	3,324,221	3,324,221
Intergovernmental Charge	67,055,828	71,286,139	70,526,713	74,693,551	74,633,551	63,909,742	66,411,286	66,351,286
Capital Outlay - Total	5,025,000	6,712,306	-	-	-	-	-	-
Interfund - Totals	850,109	1,212,580	1,107,603	2,931,087	2,931,087	1,107,603	2,505,836	2,505,836
Total	76,234,456	85,832,520	75,268,801	83,250,803	83,190,803	68,567,846	75,205,596	75,145,596
Tourism								
Materials Services	604,432	591,522	500,000	500,000	500,000	500,000	500,000	500,000
Intergovernmental Charge	1,313,866	1,275,472	1,400,000	1,400,000	1,400,000	1,500,000	1,500,000	1,500,000
Interfund - Totals	41,319	40,702	40,702	27,226	27,226	40,702	27,226	27,226
Total	1,959,617	1,907,696	1,940,702	1,927,226	1,927,226	2,040,702	2,027,226	2,027,226



# **Support Services**

# **Financial and Management Services**

Financial and Management Services (FMS) provides administrative direction in all aspects of the general financial affairs of the City to ensure conformance with legal and professional standards and fiscal prudence, and provides for the short and long-term financial needs of the City while ensuring its continued financial viability. FMS provides objective analysis and consulting to stakeholders for the optimal allocation of scarce resources in order to achieve the identified goals of the community.

## **Department Program Information**

#### **Finance Administration**

Finance Administration provides general direction for the development of policies in a variety of fiscal functions including accounting and financial reporting, budget, payroll, accounts payable, accounts receivable, treasury management, procurement, internal audit, performance analysis, customer service, and Fire and Police Pension funds.

#### **City Clerk**

The City Clerk keeps a record of ordinances of the city and provides copies as authorized. Perform the functions of a member/trustee of the police and firemen's pension boards. Record street and water/sewer easements, street vacations, and vacations and other legal documents as required by State law. Publish legal advertisements.

#### **Central Records**

Central Records coordinates all public disclosure requests and serves as a main point of contact for the City through training and support of individual department records coordinators. Central Records maintains both electronic and physical records systems for council, financial and other city records and provides support to city departments for city-wide records retention requirements.

#### **Mailroom Services**

The Mailroom provides mailroom services for all city departments across the City. This includes daily pickup and deliveries to the post office, after mail is picked up or delivered at the various city departments.

#### **Budget and Analysis**

Budget and Analysis provide stewardship for the City's biennial operating and capital budget process. Ensure long-term financial stability of city operations by making decisions consistent with council approved financial policies. Review all items moving forward for council approval from a budget perspective; perform ad hoc financial and budget analysis; prepare six-year revenue and expenditure forecast; prepare quarterly reports indicating how the City is performing compared to budget and forecast; support departments in research of budget issues; and work with departments to identify potential funding strategies and assist departments with implementing strategies.

#### Accounting

Accounting provides reports of financial activities of the City to internal and external users. This is accomplished through the preparation of the Comprehensive Annual Financial Report (CAFR), quarterly reports, and the cost allocation plan. Provide consulting services to departments in analyzing and monitoring the financial position and results of their business organization. Assist management with establishing, implementing, and maintaining proper internal controls, policies, and procedures. Maintain the general ledger, asset management, and project cost modules of the business management information system. Provide technical expertise for payroll, accounts payable, accounts receivable, and customer service. Assist IT and departments with the integration of peripheral modules with all financial systems. Coordinate annual state audit with the Washington State Auditor's Office citywide. Ensure compliance of grants with contractual provisions and federal, state, or other guidelines. Prepare and submit grant billings on a timely basis and monitor receipt. Prepare the year-end reports for the State Auditors and coordinate audits with project managers. Be a resource for project managers on all phases of grants.

#### **Accounts Payable**

Accounts Payable coordinates the payment process for all supplies, services, and capital expenditures of the City.

#### **Procurement Services**

Procurement Services provides centralized coordination and administration of citywide procurement functions, including the purchase of goods, materials, equipment, services, professional services, and construction (formal bids and small works projects). In addition, Procurement Services provides contract development, maintenance, and administration; assists with Interlocal Agreements; and coordinates the disposition of surplus items. Procurement Services provides timely procurement education and outreach to city departments and the supplier community.

#### Payroll

Payroll audits pay documents for compliance with relevant policies, procedures, and legal requirements. Process and remit payments to employees, pensioners, regulatory agencies, and vendors. Provide timely reporting to tax agencies and employees. Maintain a positive relationship with employees, departments, and outside regulatory agencies in relation to payment of wages and taxes. Provide appropriate training and assistance to city timekeepers to ensure accurate entry of payment source documents (timecards).

#### **Accounts Receivable**

Accounts Receivable provides high quality customer service to all external and internal customers, which include timely and accurate billing and collection of customer accounts and ensuring compliance with relevant laws, regulations, and accounting principles.

#### **Treasury Management**

The Treasury division is responsible for providing direction in all aspects of treasury management to maximize the returns on the City's assets and minimize debt interest expense on the City's outstanding debt. Treasury manages all banking services and performs bank/cash reconciliations for all of the city's bank accounts to the General Ledger. Treasury manages the City's investment portfolio to maximize returns while maintaining liquidity and the safety of city assets. Monitor outstanding general obligation and revenue bonds, and ensure debt service payments are made in accordance with prescribed bond covenants. Perform the functions of a member/trustee of the police and fire pension funds.

#### **Customer Service**

Provides customer service related to receipting of payments, including payments for utilities, business license and surcharge fees, sewer connection incentive program loans, parking permits and violations, along with other payments received by the City. Issue parking permits to external and internal customers. Check out meter hoods and follow up with their return.

#### **Internal Audit Services**

Plan and conduct financial audits of various city activities; examine and evaluate the adequacy and effectiveness of the City's internal control systems; examine the reliability and integrity of information; ensure compliance with policies and procedures, laws and regulations; and prepare analysis, appraisals, recommendations, and information concerning activities reviewed.

#### **Performance & Business Planning**

Provide guidance and technical advice to departmental leadership as they implement performance management and business-based planning principles and procedures within their organizations. Facilitate the development and implementation of department-level business plans. Implement a program that sustains the business planning process within the City. Develop and track city-level indicators of performance. Assist city employees in measuring the efficiency and effectiveness of their programs. Contract and manage the City's community surveys, internal surveys, and other survey related data collection efforts. Assist city departments in transitioning to real-time data reporting through the use of business intelligence software so managers are able to make operational business decisions at the time of need.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Financial & Managemer	nt Services							
Salaries & Benefits	4,123,418	4,700,414	4,853,056	5,397,082	5,125,808	4,929,171	5,357,430	5,081,803
Materials Services	748,957	1,085,418	675,172	847,470	759,969	675,172	696,393	688,892
Intergovernmental Charge	256	1,750	1,750	1,750	1,750	1,750	1,750	1,750
Capital Outlay - Total	39,250	-	-	-	-	-	-	-
Interfund - Totals	349,090	382,647	157,724	564,299	561,821	157,724	551,763	549,285
Total	5,260,971	6,170,229	5,687,702	6,810,601	6,449,348	5,763,817	6,607,336	6,321,730
FTE Total	43.00	46.00	44.00	48.00	45.00	45.00	44.00	44.00

# **Risk Services**

Risk Services protects the City from loss by miniziming financial risk, safeguarding the physical wellbeing of employees and citizens who come in contact with city operations and preventing disruption of services.

## **Department Program Information**

#### **Risk Services**

Risk oversees the City's first party claims for property losses and recovery of losses through subrogation and restitution; provides support in the administration of third party liability claims against the City; tracks claims and loss data; assists in the review of insurance and indemnity provisions in contracts. Risk assists city departments in identifying and analyzing potential risks and finding ways to mitigate those risks. Risk procures and manages the City's insurance portfolio ensuring that the City's property and operations are properly protected.

#### Safety

Safety develops, manages, implements, and leads comprehensive safety and health programs for city employees; interpret complex state and federal safety laws and policies; interact with management and employees in city departments and act as a technical advisor on safety issues. Direct the administration of safety training to employees and departments. Identify, analyze, and minimize exposure to personnel and property losses; serve as an ambassador for the city to promote safe work procedures.

#### **Work Comp**

The Workers' Comp Specialist administers the City's self-insured workers' compensation program and performs a variety of complex technical work related to monitoring and coordinating workers' compensation claims; create accurate case history documentation; contact and assist injured workers through the workers' compensation process; and serve as liaison with the third party administration. Act as the City's designated point of contact for both employees and management in the processing and managing of work-related injuries, light duty assignments and return to work processes.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Self Insurance-Risk Man	agement							
Salaries & Benefits	279,482	599,934	614,517	616,277	615,181	623,810	630,560	629,457
Materials Services	4,778,199	4,180,092	2,690,092	5,089,170	5,089,170	2,690,092	4,997,789	4,997,789
Intergovernmental Charge	39,465	150,000	150,000	150,000	150,000	1 <i>5</i> 0,000	150,000	150,000
Interfund - Totals	352,939	346,018	337,133	407,395	407,395	337,133	406,626	406,626
Total	5,450,085	5,276,044	3,791,742	6,262,842	6,261,746	3,801,035	6,184,975	6,183,872
FTE Total	4.75	5.00	5.00	5.00	5.00	5.00	5.00	5.00

## **Human Resources**

Human Resources (HR) serves more than1,000 regular employees, as well as retirees and hundreds of seasonal/temporary workers. HR is responsible for recruiting and selecting candidates for vacancies; managing employee and labor relations, including developing and maintaining professional and successful relationships with ten labor unions; coordinating citywide employee benefit and compensation programs by working closely with over a dozen vendors to ensure the most cost effective and valuable programs for our employees.

Human Resouces provides services and administers programs in a way that is customer-focused and responsive to the organization's need for a diverse, well qualified workforce. As a member of the support services team of departments, Human Resources strives to provide accurate, consistent, credible service and information, and serve as strategic partners for the departments it serves. Top priorities for HR include developing programs, initiatives, and benefit offerings that result in the City being recognized as an Employer of Choice in the region.

## **Department Program Information**

#### **Human Resources Administration**

Human Resources administrative staff is responsible for developing and administering City initiatives related to employee benefits, compensation, performance, and providing benefit information and administration to approximately 1,000 city employees and coordinating payment of insurance premiums to groups who formed or sought out benefit trusts for provision of healthcare services.

#### Training

Human Resources Training delivers thorough in-house training, and provides regular and consistent City policy training that ensure employees understand the City's expectations and are provided the tools to effectively implement its policies. HR training also provides personal development opportunities to employees through a variety of classes and topics ranging from software training to leadership and supervisor development. Provide coaching and mentoring to employees and support to teams based on specific requests and the need for creative solutions. Recruit, select, train, and coach internal trainers and facilitators so the City has effective, high quality, and consistent training delivery. Human Resources staff currently provides supervisory and leadership development training throughout the year, provides one on one coaching and assistance to employees, generally related to resume writing and interviewing, training related to diversity awareness and harassment prevention.

#### Recruitment

Recruitment creatively sources candidates, provides departments with qualified, diverse candidate pools, and assists in fair and timely selection of quality employees. Recruitment works with managers on creative strategies to attract applicants for unique and difficult to fill positions. Create and/or update job descriptions for all City positions. Recruitment also coordinates Civil Service efforts in conjunction between HR staff and the Police and Fire Departments and assist applicants and hiring managers in using the City's online application software.

Human Resources staff is responsible for coordinating hundreds of internal and external recruitments each year, from inception through hire, including civil service (police and fire) positions; coordinating internal talent exchanges; creating and updating job descriptions while continuing to enhance and develop pre-hire practices and comprehensive onboarding procedures for new employees.

#### **Labor Relations**

Labor Relations provides internal consulting services to all City departments to assist in ongoing employee and labor relations issues and activities. Labor Relations also performs fact finding and investigations as necessary to address employee or workplace issues, coordinates with Benefits/Leave Analyst when employees with Employee Relations issues are utilizing extensive leave, works closely with union staff and stewards to ensure good communication exists and issues are addressed in a timely fashion. Labor Relations assist in a variety of mandatory training including Diversity Awareness and Harassment Prevention, Reasonable Suspicion, and City policy training.

Human Resources staff is responsible for assisting with labor negotiations, including writing contract language proposals, Memoranda of Understanding, and other correspondence; administering union agreements throughout contract cycles; coordinating grievance responses; and working closely with unions, represented employees and supervisors and managers on a host of organizational issues.

#### **Employee Relations**

Employee Relations offers guidance to employees, managers, and supervisors on employee relations matters and advises management and employees on matters concerning disciplinary actions, performance, and productivity as well as facilitating dispute resolution. Employee Relations also oversees and conducts investigations and fact findings to complaints by interviewing involved individuals, gathering related documents, and making recommendations. Employee Relations establishes and maintains relationships with managers to stay abreast of current and future employee relations issues to help prevent potential employee relation issues.

#### **Health Benefits**

Health Benefits works with broker to understand premium cost drivers and determine options for addressing projected premium increases; communicates to HR and other staff issues related to insurance premiums; and research or interpret data regarding other benefit plans and associated premiums. Human Resources staff receives, reconciles, and pays insurance bills for active employees, LEOFF I retirees, and COBRA recipients. Staff also coordinates payment of bills to the various healthcare trusts some City employees are members of.

#### **Classification and Compensation**

Classification and Compensation performs a variety of responsible professional, technical and analytical classification and compensation activities in support of the development, implementation and maintenance of the City's classification and compensation systems; and, provides analytical and technical support for union negotiation teams

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Human Resources								
Salaries & Benefits	1,527,764	1,787,493	1,751,713	1,849,582	1,846,583	1,801,147	1,901,660	1,898,609
Materials Services	115,586	287,512	217,512	673,949	573,949	217,512	569,810	569,810
Interfund - Totals	118,027	119,121	26,380	139,168	139,168	26,380	136,875	136,875
Total	1,761,377	2,194,126	1,995,605	2,662,699	2,559,700	2,045,039	2,608,345	2,605,294
FTE Total	15.55	16.05	14.55	15.55	15.55	15.55	15.55	15.55

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Self Insurance Benefits								
Salaries & Benefits	15,430	18,000	18,000	38,813	38,813	18,000	38,813	38,813
Materials Services	10,488,449	11,768,048	14,072,522	14,073,522	14,073,522	14,762,451	14,763,451	14,763,451
Intergovernmental Charge	2,921	-	3,024	3,024	3,024	3,084	3,084	3,084
Interfund - Totals	173,343	167,802	167,802	174,174	174,174	167,802	174,174	174,174
Total	10,680,143	11,953,850	14,261,348	14,289,533	14,289,533	14,951,337	14,979,522	14,979,522
Self-Insured Health Insu	rance							
Salaries & Benefits	-	-	-	12,372	12,372	-	12,372	12,372
Materials Services	7,114,622	7,014,570	9,235,798	9,235,798	9,235,798	9,847,467	9,847,467	9,847,467
Interfund - Totals	94,080	91,357	91,357	121,944	121,944	91,357	121,945	121,945
Total	7,208,702	7,105,927	9,327,155	9,370,114	9,370,114	9,938,824	9,981,784	9,981,784
Fire Pension								
Salaries & Benefits	1,290,217	1,771,689	1,791,884	1,791,955	1,791,913	1,792,553	1,792,626	1,792,583
Materials Services	29,957	9,550	9,550	9,550	9,550	9,550	9,550	9,550
Interfund - Totals	30,620	29,734	29,734	24,540	24,540	29,734	24,540	24,540
Total	1,350,794	1,810,973	1,831,168	1,826,045	1,826,003	1,831,837	1,826,716	1,826,673
Police Pension								
Salaries & Benefits	916,452	1,065,757	1,165,918	1,165,986	1,165,946	1,166,550	1,166,619	1,166,578
Materials Services	15,152	6,650	6,750	7,996	7,996	6,750	6,957	6,957
Intergovernmental Charge	313	300	200	200	200	200	200	200
Interfund - Totals	18,937	18,733	18,733	17,485	17,485	18,733	17,485	17,485
Total	950,854	1,091,440	1,191,601	1,191,667	1,191,627	1,192,233	1,191,261	1,191,220

# **Information Technology**

The mission of the City's Information Technology (IT) Department is to support our internal customers by providing responsive, efficient, and forward-thinking information technology services aligned with the City's strategic commitments. The IT Department provides its services in accordance with the City's operating principles of: stewardship, fiscal accountability, customer service, integrity, responsibility, cooperation, and leadership.

## **Department Program Information**

#### **IT Administration**

IT Administration provides strategic and overall guidance of citywide Information Technology, manages IT staff and prioritizes workload, and maintains licenses and manages all administrative matters of the IT Department.

#### **Desktop Support**

Desktop Support provides responsive desktop support services and maintains the City's personal computers; maintains and assists city-wide staff with personal computers, laptops, MDCs; and manages and repairs equipment and arranges for replacement if necessary.

#### **Phone Support**

Phone Support develops and implements telecommunications policies for the City, supports telephones and telephone wiring, manages phone and data circuits to city facilities. Phone Support also administers and maintains the city telephone systems, manages long distance access and activity reporting, and coordinates new phone implementations for new city facilities. In addition, Phone Support administers city-wide voicemail system and call accounting system and manages the contract for public pay phones at city facilities or in city right-of-way.

#### **System Admin Support**

System Administration Support manages overall infrastructure of Microsoft-based servers and virtual machines; manages email exchange environment, active directory, and maintains all server equipment; maintains server licenses and arranges for replacement of hardware at the end of useful lives, and provides backup of all city systems.

#### **Database Administrative Support**

Database Administrative Support manages overall infrastructure of Linux-based servers and Oracle virtual machines, manages Oracle hardware environment and maintains all server equipment, and provides database support for Oracle, Hansen, and T2.

#### **HelpDesk Support**

HelpDesk Support provides responsive support to city staff regarding requests for technology assistance, tracks all issues and provides city staff with updates on issue resolution, and maintains city helpdesk system.

#### **Programming Support**

Programming Support develops and manages application and technical support over several minor city-wide systems as well as parts of Hansen and Oracle OBI Applications. Programming Support creates, develops and maintains small database, processes and applications for users throughout the city.

#### Network

Network services include data wiring for facilities and network infrastructure administration.

#### **Data Center**

Data Center services include facilities for housing city servers. The city maintains servers at City Hall as well as at Clark County.

#### **IT Graphic Information System**

IT Graphic Information System (GIS) Provides fully-operational enterprise-wide GIS program that is used by all city departments

## Summary of Expenditure by Major Object Category

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Information Technology								
Salaries & Benefits	3,586,634	4,112,082	4,098,476	4,942,393	4,627,639	4,172,709	5,168,518	4,846,768
Materials Services	1,680,359	2,005,426	1,624,586	1,564,577	1,559,577	1,624,586	1,548,922	1,546,722
Intergovernmental Charge	171,566	128,623	58,623	113,000	113,000	58,623	113,000	113,000
Capital Outlay - Total	-	33,000	-	-	-	-	-	-
Interfund - Totals	316,954	324,585	172,573	343,708	342,056	172,573	333,765	332,113
Total	5,755,513	6,603,716	5,954,258	6,963,678	6,642,272	6,028,491	7,164,205	6,838,603
FTE Total	31.75	31.75	28.75	35.75	33.75	33.75	34.75	34.75

#### **Technology Repair & Replacement**

Total	3,076,258	5,853,478	681,014	4,787,260	4,737,260	681,014	3,475,027	3,340,027
Interfund - Totals	35,722	36,715	36,715	89,724	89,724	36,715	90,056	90,056
Capital Outlay - Total	316,763	450,000	-	653,000	653,000	-	574,000	574,000
Intergovernmental Charge	58,835	200	-	32,000	32,000	-	-	-
Materials Services	2,664,938	5,366,563	644,299	4,002,344	3,952,344	644,299	2,800,779	2,665,779
Salaries & Benefits	-	-	-	10,192	10,192	-	10,192	10,192

# Legal Services – Civil

The Vancouver City Attorney's Office provides four major functions:

- Civil and criminal advisory: provide relevant, timely legal advice to city staff, city council, and various boards and commissions to ensure that legally sound decisions are made in the development and implementation of city policies;
- Civil and criminal legislative and document preparation: prepare properly drafted, legally defensible ordinances, resolutions and related documents needed to carry out city policies and provide appropriate legal advice and recommendations to the City Council to assist in their role as the legislative body. Prepare and provide legal review of contracts, agreements and other related documents needed to conduct city business;
- Civil litigation: initiate or defend lawsuits and be successful in any litigation which cannot otherwise be avoided so that the City's policy objectives are achieved and the City's liability exposure is minimized;
- Criminal prosecution/diversion: prosecute crimes of violence, theft, livability and other crimes that occur in the City so that justice is served, crime is reduced and the residents' sense of safety within the community is increased. The criminal division includes a criminal diversion program that diverts a number of offenders out of the traditional criminal justice system and allows them to enter agreements resulting in dismissed or lesser charges in exchange for compliance with specified conditions.

## **Department Program Information**

#### **Civil Proceedings**

The Civil Division of the City Attorney's Office provides proactive legal advice to City staff, City Council and Boards and Commissions. Services include oral advice, written opinions, support of the City's internal service departments. This Division prepares or reviews all ordinances, resolutions, agreements, contracts and miscellaneous documents needed to carry out City policies and Council decisions and ensure that such instruments are legally defensible and do not lead to (avoidable) litigation. Duties include timely review and/or preparation of other legal documents required for the transaction of city business. The Civil Division also represents the City in litigation of liability claims and challenges to City actions in state, federal and appellate courts and in administrative proceedings.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
Legal Service - Civil								
Salaries & Benefits	-	-	1,982,807	2,028,509	2,025,190	2,035,782	2,082,752	2,079,388
Materials Services	-	-	20,900	72,900	72,900	20,900	71,500	71,500
Interfund - Totals	-	-	-	114,789	114,789	-	112,169	112,169
Total	-	-	2,003,707	2,216,198	2,212,879	2,056,682	2,266,421	2,263,057
FTE Total	-	-	12.50	13.00	13.00	13.00	13.00	13.00







# Debt

# **General Obligation and Revenue Bond Debt**

## **General Obligation Debt**

This summary level program was established to budget for debt service payments for the City of Vancouver's Outstanding General Obligation Bond issues. The following section describes the purpose/project that each general obligation bond issue supports.

#### 2010 Limited Tax General Obligation and Refunding Bond

This bond was issued 12/1/2010 to partially refinance the 2001 LTGO bond, and to finance the purchase of the 415 West 6<sup>th</sup> Street City Hall building. The debt service associated with the 2001 LTGO bond payments was paid off on 12/1/2015. The bond issue has a final maturity of 12/1/2035, and a true interest cost of 4.502%.

#### **2011 Limited Tax General Obligation Bonds**

This bond was issued 6/22/2011 to finance transportation projects for the Waterfront Access project. The bond issue has a final maturity of 12/1/2035 and a true interest cost of 3.93%.

#### **2012A Limited Tax General Obligation Refunding Bonds**

This bond was issued 1/12/2012 to partially refund the 2003 LTGO bond issue that was issued to build the Firstenburg Community Center. The bond issue has a final maturity of 12/1/2029 and a true interest cost of 3.26%.

#### 2012B &C Limited Tax General Obligation Refunding Bonds

This bond was issued 12/12/2012 to partially refund the 2002 LTGO refunding bond issue that was issued for the VancouverCenter and West Coast Parking garages, and Transportation projects. The bond issue has a final maturity of 12/1/2025 and a true interest cost of 2.361%.

#### 2015B Limited Tax General Obligation and Refunding Bonds

This bond was issued 6/16/2015 to partially refund the 2005A, 2006, and 2008 LTGO bond issue that were issued to construct and equip the East Precinct Police facility, the Marshall Community Center remodel, Transportation projects, the West Police Precinct, Fire Station 10, and the Evidence Building. In addition, new bond proceeds were issued for the West Barracks renovation. The bond issue has a final maturity of 12/1/2034 and a true interest cost of 2.71%.

#### 2016 Limited Tax General Obligation Refunding Bonds

This bond was issued 6/22/2016 to partially refund the 2009 LTGO bond issue that was issued for Transportation projects. The bond issue has a final maturity of 12/1/2028 and a true interest cost of 1.89%.

#### 2006 Public Works Trust Fund Loan

This Public Works Trust Fund Loan was issued 6/30/2006 to fund Transportation projects on NE 138<sup>th</sup> Avenue, and NE 18<sup>th</sup> Street to NE 28<sup>th</sup> Street. The Washington State Department of Commerce Public Works Board provided the loan to the City of Vancouver. The bond issue has a final maturity of 6/1/2026 and has an interest rate of 0.5%.

#### 2010 Section 108 HUD Loan

This bond was issued 7/7/2010 to fund Transportation projects related to the Waterfront Access project. The bond issue has a final maturity of 8/1/2029 and coupon rates range from 0.83% to 3.35%.

#### 2014 Local Improvement District 545 Assessment Bond

This bond was issued 9/23/2014 to fund the costs of street safety improvements at four rail crossings in the City. A local improvement district was formed, and the parcel owners in the district pay annual assessments to support the debt service on this bond issue. The bond issue has a final maturity of 9/1/2034 and the interest rate on the outstanding coupon is 4.5%. This bond issue has an option to call bonds annually.

## **Revenue Bond Debt**

This summary level program was established to budget for debt service payments for the City of Vancouver's outstanding Revenue Bond issue.

#### 2004 Water-Sewer Revenue Refunding Bond

This bond was issued 2/26/2004 to partially refinance the 1999 water/sewer revenue bond. The 1999 revenue bond was originally issued to fund the Marine Park sewer treatment plant. The bond issue has a final maturity of 6/1/2020 and a true interest cost of 3.998%.

## **Legal Debt Margin**

The City of Vancouver had an assessed property valuation of \$18,642,704,531 for the 2017 fiscal year, the last year for which data was available. The assessment was performed in 2016 by the Clark County Department of Assessment and GIS. The City's legal limit of indebtedness for general purposes is 2.5% of the assessed property value, and is currently divided between outstanding debt that can be levied with a taxpayer vote (1% of the limit) or without a taxpayer vote (1.5% of the limit). While not a legal obligation, the City reserves 10% of its non-voting debt capacity as a contingency against unforeseen emergencies that would require issuing debt. The legal debt limit that is available with a vote is \$186,427 thousand, and the legal debt limit that is available without a vote is \$279,641 thousand. The City had \$71,007 thousand in General Obligation debt for the 2018 fiscal year, leading to a general purpose legal debt margin of \$516,063 thousand. The City's debt margin has steadily



decreased since 2011, and the percentage of total net debt applicable to the debt limit has decreased from 34.88% in 2011 to 12.10% in 2018.<sup>1</sup> The existing debt levels have no demonstrable effect on the City's current operations or service levels.

<sup>1</sup> City of Vancouver. *Comprehensive Annual Financial Report, Fiscal Year ended December 31, 2017.* Vancouver, WA: Financial & Management Services, 2018. Print.

	2017 Actuals	2018 Budget	2019 Baseline	2019 Submitted Budget	2019 Adopted Budget	2020 Baseline	2020 Submitted Budget	2020 Adopted Budget
General Obligation Deb	t							
Total Principal & Interest	9,929,931	10,816,845	8,071,821	8,571,821	8,571,821	7,287,921	8,287,921	8,287,921
Total	9,929,931	10,816,845	8,071,821	8,571,821	8,571,821	7,287,921	8,287,921	8,287,921
Other Debt								
Total Principal & Interest	39,925	49,000	22,800	22,800	22,800	17,100	17,100	17,100
Total	39,925	49,000	22,800	22,800	22,800	17,100	17,100	17,100
Public Works Trust Fund	l Loan							
Total Principal & Interest	423,749	421,121	422,612	727,345	727,345	422,800	739,516	739,516
Total	423,749	421,121	422,612	727,345	727,345	422,800	739,516	739,516
Water Revenue Bond De	ebt							
Total Principal & Interest	103,817	103,909	78,665	78,665	78,665	78,720	78,720	78,720
Total	103,817	103,909	78,665	78,665	78,665	78,720	78,720	78,720
Water/Sewer Revenue E	Bonds Debt							
Total Principal & Interest	7,548,447	7,549,805	3,854,585	3,854,585	3,854,585	3,857,280	3,857,280	3,857,280
Total	7,548,447	7,549,805	3,854,585	3,854,585	3,854,585	3,857,280	3,857,280	3,857,280



# **Capital Planning**

## **Five-Year Capital Plan By Department**

	2019 Adopted Budget	2020 Adopted Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget
General					
VDA Public Art (funded by Columbia Art Center Reserve)	871,757	-	-	-	-
Pearson Field - Pavement Rehab Construction Project	1,815,000	-	-	-	-
Pearson Field - Capital Design Project	350,000	-	-	-	-
Pearson Field - Airport Improvements	-	-	750,000	1,150,000	300,000
Future Fire Station 11	10,179,099	-	-	-	-
Fire Capital Contingency	26,500	26,500	26,500	26,500	26,500
City Hall Parking Lot Annex (former Petlock land)	279,750	-	-	-	-
Tower Mall Demolition	-	2,160,000	-	-	-
Fire/Security Upgrades	169,230	110,000	-	50,000	30,000
Facilities Contingency	151,200	151,200	151,200	151,200	151,200
GGov - City Hall	580,000	50,000	130,000	155,000	25,000
GGov - Historic Museum	185,000	10,000	60,000	-	-
Webber Machine Building	50,000	-	-	-	-
Esther Short Park	60,000	-	-	-	-
Firstenburg Community Center	1,115,000	670,000	-	100,000	-
Haagen Park	-	-	15,000	-	-
Luepke Senior Center	235,000	75,000	20,000	-	-
Marine Park	105,000	15,000	-	5,000	-
Marshall Community Center Generator Installation	632,113	100,000	-	-	-
Marshall Park	-	-	-	60,000	-
Wintler Park	-	-	20,000	-	-
Fire Station 1	1 20,000	-	-	-	-
Fire Station 2	3,000	-	-	-	-
Fire Station 3	60,000	-	45,000	-	-
Fire Station 4	98,340	150,000	-	-	-

General continued   271,000   234,000   1,410,000   -   -   -   -   80,000   -   -   -   -   80,000   -   -   -   -   -   80,000   -		2019 Adopted Budget	2020 Adopted Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget
Fire Station 6   1   1   1   80,000   -   -     Fire Station 7   -   170,000   -	General continued					
Fire Station 7 - 170,000 - - -   Fire Station 8 206,250 - 315,000 - -   Fire Station 10 - 135,000 80,000 - -   VPD Exidence 275,000 - 90,000 - -   VPD Veidence 275,000 - 0,000 280,000 -   VPD Veidence 270,000 - - - -   VPD Veidence 270,000 - - - -   Operations Center Redevelopment 2,661,632 - - - -   Total General 22,004,871 5,361,700 3,772,700 1,977,700 532,700   Parks -	Fire Station 5	271,000	234,000	1,410,000	-	-
Fire Station 8   206,250    315,000      Fire Station 9    335,000   80,000       Fire Station 10    335,000   80,000       VPD East Precinct   555,000   460,000   20,000   280,000      VPD Headquarters   275,000         VPD West Precinct   680,000   510,000   560,000       Operations Center Redevelopment   26,61,632         Total General   22,004,871   5,361,700   3,772,700   1,977,700   532,700     Parks           City Park Capital Repair   12,588          Spartsfield Improvements   117,411          Narh Image NH Park Expansion   2,194,897 <t< td=""><td>Fire Station 6</td><td>-</td><td>-</td><td>80,000</td><td>-</td><td>-</td></t<>	Fire Station 6	-	-	80,000	-	-
Fire Station 9   1   333,000   80,000   1     Fire Station 10   133,000   133,000   1   1     VPD Est Predint   555,000   46,0000   20,000   280,000   1     VPD Est Predint   270,000   1   <	Fire Station 7	-	170,000	-	-	-
Fire Station 10   -   135,000   -   -   -     VPD Ext Precinet   255,000   460,000   20,000   -   -     VPD Exidence   275,000   -   -   -   -     VPD Vest Precinet   660,000   510,000   560,000   -   -     Operations Center Redevelopment   2,661,632   -   -   -   -     Total General   22,004,871   5,361,700   3,772,700   1,977,700   532,700     Parks   - </td <td>Fire Station 8</td> <td>206,250</td> <td>-</td> <td>315,000</td> <td>-</td> <td>-</td>	Fire Station 8	206,250	-	315,000	-	-
VPD East Precinct   555,000   460,000   20,000   280,000   -     VPD Evidence   275,000   -   90,000   -   -     VPD West Precinct   680,000   \$510,000   \$560,000   -   -     VPD West Precinct   2,661,632   -   -   -   -     Total General   2,2004,871   5,361,700   3,772,700   1,977,700   532,700     Parks   -   -   -   -   -   -   -     Sportfield Improvements   117,411   -	Fire Station 9	-	335,000	80,000	-	-
VPD Evidence   275,000   .   .90,000   .   .     VPD Headquarters   270,000   .   .   .   .     VPD West Precinci   680,000   510,000   560,000   .   .   .     Operations Center Redevelopment   2,661,632   .   .   .   .   .     Total General   22,004,871   5,361,700   3,772,700   1,977,700   532,700     Parks   .	Fire Station 10	-	135,000	-	-	-
VPD Headquarters   270,000   -   -   -   -   -     VPD West Precind   680,000   510,000   560,000   -   -   -     Doperations Center Redevelopment   2,661,632   -   -   -   -     Total General   22,004,871   5,361,700   3,772,700   1,977,700   532,700     Parks   -	VPD East Precinct	555,000	460,000	20,000	280,000	-
VPD West Precinct   680,000   510,000   560,000   -   -     Operations Center Redevelopment   2,61,632   -	VPD Evidence	275,000	-	90,000	-	-
Operations Center Redevelopment   2,661,632   -   -   -   -     Total General   22,004,871   5,361,700   3,772,700   1,977,700   532,700     Parks    -	VPD Headquarters	270,000	-	-	-	-
Total General   22,004,871   5,361,700   3,772,700   1,977,700   532,700     Parks   City Park Capital Repair   12,588   -<	VPD West Precinct	680,000	510,000	560,000	-	-
Parks   I   12,588   -	Operations Center Redevelopment	2,661,632	-	-	-	-
City Park Capital Repair 12,588 - - - -   Sportsfield Improvements 117,411 - - - -   First Place Park Playground 460,196 - - - - -   North Image NH Park Expansion 2,194,897 - <	Total General	22,004,871	5,361,700	3,772,700	1,977,700	532,700
Sportsfield Improvements 117,411 - - - -   First Place Park Playground 460,196 - - - -   North Image NH Park Expansion 2,194,897 - - - - -   Parks Operations & Maintenance 300,000 300,000 -	Parks					
First Place Park Playground 460,196 - - - - -   North Image NH Park Expansion 2,194,897 - - - - -   Parks Operations & Maintenance 300,000 300,000 - - - - - -   Marshall Park Inclusive Nature Play for All 37,500 -	City Park Capital Repair	12,588	-	-	-	-
North Image NH Park Expansion   2,194,897   -	Sportsfield Improvements	117,411	-	-	-	-
Parks Operations & Maintenance 300,000 300,000 - - - -   Marshall Park Inclusive Nature Play for All 37,500 - - - -   Edgewood Park ADA Improvements - 2018 Grant Award 100,000 - - - -   Memory/Mill Plain Park ADA Improvements - 2018 Grant Award 15,000 - - - -   General Anderson Park ADA Improvements - 2018 Grant Award 175,000 - - - - -   Burnt Bridge Creek Park ADA Improvements - 2018 Grant Award 85,000 -	First Place Park Playground	460,196	-	-	-	-
Marshall Park Inclusive Nature Play for All 37,500 -	North Image NH Park Expansion	2,194,897	-	-	-	-
Edgewood Park ADA Improvements - 2018 Grant Award 100,000 -	Parks Operations & Maintenance	300,000	300,000	-	-	-
Memory/Mill Plain Park ADA Improvements - 2018 Grant Award 15,000 - <t< td=""><td>Marshall Park Inclusive Nature Play for All</td><td>37,500</td><td>-</td><td>-</td><td>-</td><td>-</td></t<>	Marshall Park Inclusive Nature Play for All	37,500	-	-	-	-
General Anderson Park ADA Improvements - 2018 Grant Award 175,000 - <t< td=""><td>Edgewood Park ADA Improvements - 2018 Grant Award</td><td>100,000</td><td>-</td><td>-</td><td>-</td><td>-</td></t<>	Edgewood Park ADA Improvements - 2018 Grant Award	100,000	-	-	-	-
Burnt Bridge Creek Park ADA Improvements - 2018 Grant Award 85,000 - <	Memory/Mill Plain Park ADA Improvements - 2018 Grant Award	15,000	-	-	-	-
Hearthwood Park ADA Improvements - 2018 Grant Award 80,000 - <td>General Anderson Park ADA Improvements - 2018 Grant Award</td> <td>175,000</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	General Anderson Park ADA Improvements - 2018 Grant Award	175,000	-	-	-	-
Heritage Park ADA Improvements - 2018 Grant Award 18,000 -	Burnt Bridge Creek Park ADA Improvements - 2018 Grant Award	85,000	-	-	-	-
Esther Short Park ADA Improvements - 2018 Grant Award 30,000 - </td <td>Hearthwood Park ADA Improvements - 2018 Grant Award</td> <td>80,000</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	Hearthwood Park ADA Improvements - 2018 Grant Award	80,000	-	-	-	-
Acquisition - District 2 - 309,500 - <	Heritage Park ADA Improvements - 2018 Grant Award	18,000	-	-	-	-
Acquisition - District 3 73,172 - <t< td=""><td>Esther Short Park ADA Improvements - 2018 Grant Award</td><td>30,000</td><td>-</td><td>-</td><td>-</td><td>-</td></t<>	Esther Short Park ADA Improvements - 2018 Grant Award	30,000	-	-	-	-
Acquisition - District 4 2,703,100 -	Acquisition - District 2	-	309,500	-	-	-
Shaffer COM Expansion 93,687 -	Acquisition - District 3	73,172	-	-	-	-
Clear Meadows Park 298,971 - </td <td>Acquisition - District 4</td> <td>2,703,100</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	Acquisition - District 4	2,703,100	-	-	-	-
Summers Walk Park   300,000   -	Shaffer COM Expansion	93,687	-	-	-	-
Dubois Park   590,000   -	Clear Meadows Park	298,971	-	-	-	-
N4-2 Park 300,000	Summers Walk Park	300,000	-	-	-	-
	Dubois Park	590,000	-	-	-	-
Total Parks 7,984,522 609,500	N4-2 Park	300,000	-	-	-	-
	Total Parks	7,984,522	609,500	-	-	-

	2019 Adopted Budget	2020 Adopted Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget
Transportation/Streets					
Mill Plain Blvd - 104th to NE Chkalov Dr.	3,000,000	-	-	-	-
SE 20th ST at 176th AVE & 183rd AVE	19,840	-	-	-	-
SE Hearthwood & SE 1st St	287,576	-	-	-	-
Vancouver Waterfront Access Project	350,000	350,000	-	-	-
SE 20th Street Median	24,000	-	-	-	-
137th Ave Corridor - 49th to Fourth Plain	1,854,096	2,000,000	-	-	-
NE St Johns Rd & 68th Av	17,630	-	-	-	-
Mill Plain Blvd Arrival on Green Improvement Project	97,600	-	-	-	-
Norris and 4th Plain Signal Improvement	333,238	-	-	-	-
LED Street Light Retrofit	4,815,500	-	-	-	-
Evergreen Highway Trail Phase II	48,160	-	-	-	-
Evergreen Trail - Chelsea to Image	140,000	-	-	-	-
Fort Vancouver/McLoughlin Sidewalk Infill and Hawk Signal	25,000	-	-	-	-
SE 1st St - 164th to 192nd	425,000	-	-	-	-
NE 18th St - NE Four Seasons Ln to NE 136th Ave	20,000	-	-	-	-
NE 18th St - 97th Ave to 107th Ave	3,168,240	-	-	-	-
Total Transportation/Streets	14,625,880	2,350,000	-	-	-
Street Funding Initiative					
32nd Avenue Extension Feasibility Study	120,000	-	-	-	-
Traffic Signal and Lighting Sustainability	718,480	415,000	-	-	-
Multimodal Safety and Accessibility Program	951,536	500,000	-	-	-
NE 112th Ave Sidewalk - Chkalov St to 9th St	150,000	-	-	-	-
Columbia Street Retrofit - NW 45th St to Columbia Way	100,000	-	-	-	-
NTSA REET Administration - Fund 331	20,000	-	-	-	-
2018 Neighborhood Traffic Management Program	200,000	-	-	-	-
Non-Programmed Safety (fund 331)	100,000	100,000	-	-	-
NW Neighborhood Connectivity (NW 43rd Street to NW 53rd Street_Lincoln Sidewalks)	100,000	-	-	-	-
2019 Neighborhood Traffic Management Program	270,000	-	-	-	-
2020 Neighborhood Traffic Management Program	-	270,000	-	-	-
Total Street Funding Initiative	2,730,016	1,285,000	-	-	-

	2019 Adopted Budget	2020 Adopted Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget
Wastewater					
SCIP					
Demand Response - SCIP	250,000	250,000	250,000	250,000	250,000
Evergreen Airpark North (30 homes)	30,000	-	-	-	-
Premier Acress (70 homes)	2,142	-	-	-	-
Standby Power	-	-	100,000	100,000	100,000
Evergreen Estates	700,000	-	-	-	-
Evergreen Highlands	150,000	-	-	-	-
Fruit Lawn	400,000	-	-	-	-
Central Vancouver - South SCIP (186 homes)	550,000	-	-	-	-
West Vancouver	3,086,360	-	-	-	-
East Vancouver - North(392 Parcels)	-	3,000,000	1,000,000	-	-
East Vancouver - Central (516 Parcels)	-	-	2,000,000	3,000,000	-
Evergreen Hwy - Ellsworth to 112th Ave (8 Homes)	4,988	-	-	-	-
Total SCIP	5,173,490	3,250,000	3,350,000	3,350,000	350,000
Collection & Treatment					
West 16th Pump Station (Pump Replacement)			200,000		
West 16th St Force Main Reline			150,000		
Andresen Diversion Gate Valve	-	100,000	-	-	-
Main Street, 5th to 15th	-	-	520,000	-	-
IR - Interceptor Rehabilitation	1,300,000	1,000,000	1,000,000	1,000,000	1,000,000
Pinebrook Force Main Reroute	-	-	-	265,000	-
Manhole/Wye Rehabilitation	121,846	100,000	100,000	100,000	-
Basin A-20-1 & Force Main Relocation(59th Street)	160,000	-	-	-	-
NE 137th Avenue, 49th to Fourth Plain	250,000	-	-	-	-
Capital Preservation - Collection System	1,000,000	1,500,000	3,000,000	3,000,000	3,000,000
63rd St Pump Station re-build/relocate	1,300,000	-	-	-	-
Basin B-4 Pump Station Removal	-	-	200,000	-	-
SE 1st St, 164th to 192nd Ave Design	60,000	-	-	-	-
NE 137th Ave - 49th to Fourth Plain	-	430,000	-	-	-
Mill Plain - SE 102nd Ave to Chaklov	60,000	-	-	-	-
GMA Pump Station Improvements	-	-	1,600,000	-	-
Sludge Force Main Extensions	-	-	2,060,000	-	-
Section 30 Arterial Expansion	-	-	500,000	-	-
WS Wet Process Imporvments	-	-	-	420,000	-
Secondary Clarifier Tank Coating 1 & 2	-	-	300,000	-	-

	2019 Adopted Budget	2020 Adopted Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget
Wastewater					
Collection & Treatment					
Secondary Clarifier Center Well Upgrade 3,4,5	-	-	125,000	-	-
Lagoon Aeration Upgrade	-	1,500,000	500,000	-	-
FBF Heat Exchanger Equipment Replacement	700,000	-	-	-	-
WS/MP Chemical Tanks Replacements	-	-	500,000	-	-
Main Industrial Pup Station Upgrade	-	-	-	500,000	-
Lagoon Blower Upgrade	-	300,000	-	-	-
UV Design Consultant (B&C) & 2025 UV Upgrade	-	-	-	500,000	-
Burnt Bridge Creek Pump Station Upgrade	-	400,000	-	-	-
Aeration Membrane Upgrade	-	35,000	35,000	-	-
Capital Preservation and Compliance (2)	400,000	500,000	1,400,000	1,365,000	2,000,000
CP&C 4 Multi Coating Projects	-	35,000	-	35,000	-
Tank Coating Projects	-	-	-	250,000	250,000
Laboratory Respirometry Equipment	-	-	-	67,303	-
Process Controls Electronics	5,417,976	4,000,000	4,000,000	4,000,000	3,000,000
NE Drexel	200,000	-	-	-	-
NE 152nd Ave At NE 43rd St Sewer Realignment	1 50,000	-	-	-	-
Southside Interceptor Rehab PH 1	2,600,000	-	-	-	-
Wastewater Collection SCADA	150,000	150,000	150,000	150,000	150,000
Lagoon Upgrade Engineering Design	286,920	-	-	-	-
Wesside Electrical Upgrade Design	1,500,000	2,000,000	2,000,000	2,000,000	2,000,000
SE 164th Ave Rehab	800,000	-	-	-	-
G2-1 Trunk Interceptor Rehab	1 30,000	-	-	-	-
Southside Interceptor Rehab Ph 2	-	2,800,000	-	-	-
Southside Interceptor Rehab Ph 3	-	200,000	3,300,000	-	-
Marine Park Blower	-	400,000	-	-	-
Westide Blower	400,000	-	-	-	-
Southside Interceptor Rehab Ph 4	-	-	200,000	2,400,000	-
Southside Interceptor Rehab Ph 5	-	-	-	250,000	3,000,000
E - Interceptor Rehab Ph 1	-	-	200,000	3,800,000	-
E - Interceptor Rehab Ph 2	-	-	-	200,000	3,800,000
Burnt Bridge Creek Interceptor - Ph 1	-	-	-	-	200,000
Burnt Bridge Creek Interceptor - Ph 2	-	-	-	-	150,000
Burnt Bridge Creek Interceptor - Ph 3	-	-	-	-	50,000
Burnt Bridge Creek Interceptor - Ph 4	-	-	-	-	50,000

	2019 Adopted Budget	2020 Adopted Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget
Wastewater continued					
Collection & Treatment continued					
WS Schwing Pump Replacement	-	-	-	-	600,000
WS Replace Odor Control Scubber	-	-	-	-	500,000
WS Grit Rmoval Replacement	-	-	-	-	500,000
MP UV Upgrade	-	-	-	1,200,000	-
WS GBT/Polymer Refurbish	-	-	-	400,000	-
Total Collection & Treatment	16,986,742	15,450,000	22,040,000	21,902,303	20,250,000
Total Wastewater	22,160,232	18,700,000	25,390,000	25,252,303	20,600,000
Surfacewater					
WDOT Fee Projects 2005-2006 ongoing	234,000	234,000	234,000	234,000	234,000
Stormwater Retrofits-Demand Response	160,000	50,000	50,000	50,000	50,000
NE 162nd Ave. WQ Treatments	50,000	-	-	-	-
Design Grant - Burton Channel Retrofits	189,000	-	-	-	-
RC - Peterson Channel Greenway Restoration	-	-	-	-	100,000
15th Ave East Greenway Restoration	-	-	-	-	100,000
Central Fourth Plain	70,000	-		-	
RC - Fourth Plain SR500-131st Ave	-	-	-	-	750,000
RC - UIC Retrofit Ph 1 - Water Quality Treatment	-	-	-	-	100,000
Fruit Valley Rd (Design)	30,000	-		-	
SS - Mill Plain & 16th Ave	-	-	-	-	250,000
SS - Mill Plain at Hearthwood & Olympia	-	-	-	-	200,000
SS - 164th Ave Median Swale Retrofit	-	-	-	-	35,000
CP - COORDINATION PROJECTS (CP)	-	-	-	-	50,000
PA - Property Acquistions-flood Plain, Habitat, Wetlands (PA)	-	-	-	-	200,000
PA - 51st St Sump Basin (2.5 Ac =\$170,000)	-	-	-	-	170,000
PA - 15th Ave Wetlands (11 AC=\$405,000)	-	-	-	-	405,000
Primrose Court DS#105	23,000	-	-	-	-
SS - Tiffany Meadows (SE 169th & 17th St)	-	-	-	-	31,000
Creekside Meadows III (NE 124th Ct & 47th St)	-	-	-	-	27,000
SS - Substandard Systems (SS)	-	-	-	-	200,000
Lower Grand Area Green Street (Future Grant List)	400,000	700,000	-	-	-
Columbia Slope Culvert - Mill Creek	544,309	-	-	-	-
Columbia Slope Culvert - Chelsea	145,000	-	-	-	-
SS - Fisher's Creek Culvert	-	-	-	-	35,000

	2019 Adopted Budget	2020 Adopted Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget
Surfacewater continued					
SE 17th Street Outfall	15,000	-	125,000	-	-
WP - WATERSHED PLANNING (WP)	-	-	-	-	100,000
Stormwater Retrofits-Demand Response (Drainage Problems)	505,192	-	-	-	-
NE Ross Street LID Retrofit	-	40,000	725,000	-	-
Expanded Private Stormwater Facility Inspection Program Grant	131,000	-	-	-	-
NPDES TMDL Watershed Health & Water Quality Monitoring	168,000	150,000	-	-	-
NE Fourth Plain(123rd-131st South) Water Quality Retrofits - Grant	41,000	230,000	430,000	-	-
East Orchards Fourth Plain Water Quality Retrofits - Grant	43,000	230,000	530,000	-	-
Blandford Drive Subbasins LID Retrofits - Grant	-	45,000	2,100,000	-	-
Re-evaluation and Assessment	-	1 20,000	-	-	-
2018 Stormwater Capacity Grant	34,273	-	-	-	-
Total Surfacewater	2,782,774	1,799,000	4,194,000	284,000	3,037,000
Water					
PRV Flowmeters/Scada System Connections	114,652	-	-	-	-
Port Water System Upgrade	-	300,000	-	-	-
Water Rights Utilization Study WS 6,8,15	60,000	-	-	-	-
Water Works Park 3.0 MG Reservoir and Seismic Upgrade	7,000,000	11,980,000	4,500,000	1,000,000	-
Water Pump house Roofing Replacement	200,000	-	-	-	-
Operations Center Redevelopment	6,229,080	6,229,080	-	-	-
Sodium Hypo Gen System Ellsworth	650,000	100,000	-	-	-
Sodium Hypo Gen System WS 9	800,000	500,000	-	-	-
Water Tower 5,6,7 Seismic Improvements	55,000	-	-	-	-
WS 5 Reservoir, Pump, E-Power	30,000	1,000,000	5,000,000	13,000,000	6,570,000
Sodium Hypo Gen System WS 15	-	400,000	-	-	-
WS 7 Hypo Gen System	-	-	450,000	-	-
WS 8 Hypo Gen System	-	-	450,000	-	-
Water Station 1: Replace Wells 3, 4, and 5	-	-	-	4,000,000	-
Water Station 3 Reservoir/Tower/Booster Replace	-	-	-	500,000	2,500,000
Water Station 4 Well 4 Building Replacement	-	400,000	-	-	-
WS 5 Tower Internal Coating	-	500,000	-	-	-
WS 7 Tower Internal Coating	-	-	600,000	-	-
WS 6 Tower Internal/External Coating	1,000,000	-	-	-	-
Water Demand Response	300,000	300,000	300,000	300,000	300,000
Water Main NE 49th St - NE 15th Ave to NE 40th Ave	730,000	-	-	-	-

	2019 Adopted Budget	2020 Adopted Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget
Water continued					
WS 5 to WS 9 Transmission Main	2,500,000	1,000,000	-	-	-
WS 5 Tank Altitude Valve	-	120,000	-	-	-
99th St Extension, 94th Ave to 104th Ave County	-	20,000	600,000	-	-
Leak Abatement	600,000	600,000	1,000,000	500,000	1,000,000
SCIP Coordination Projects	100,000	100,000	100,000	100,000	100,000
Rezone Study for Vancouver Low and Vancouver High	50,000	-	-	-	-
O & M Program Electronic Manual	200,000	100,000	-	-	-
17th St to Mcloughlin Blvd., F St. to I-5(D-3)	-	-	150,000	-	-
41st St and 43rd St. Lincoln Ave. To Daniels St	740,000	-	-	-	-
4th Plain Blvd., 36th Ave to Lincoln Ave.(T-3)	550,000	1,800,000	-	-	-
Daniels St. to Main St., 19th St to 4th Plain Blvd. (T-6)	-	-	-	740,000	-
E St., 16th St. to 22nd St. (T-7)	-	-	-	380,000	-
4th Plain Blvd. and 25th St., Lincoln Ave. to Grant St.	-	-	-	390,000	-
Haagen Park, North of 9th St. (T-37)	-	-	-	210,000	-
Water Station 5 Reservoir Drain	40,000	-	-	-	-
WS 14 Well MCC Replacement	110,000	-	-	-	-
Ellsworth Valve Replacement	110,000	-	-	-	-
SCADA Firewall/Security/Data Concent/PLC So	506,000	210,000	255,000	-	-
SCADA Software	-	53,000	23,000	-	-
Water Main NE 49th St-NE 15th Ave to St Johns	-	100,000	805,000	-	-
SE 1st St - Transportation Coordination	-	360,000	-	-	-
SCADA PLC/HMI Upgrade	-	-	-	62,000	139,000
18th St - 97th Ave to 107th Ave Water Main	-	-	-	-	150,000
25th St., Grant St to Franklin St.(T-5)	-	-	-	-	70,000
WS 5 to Evergreen Trans Main Balndford(T-51)	-	-	-	-	932,000
Mill Plain Blvd 124th Ave to 131st Ave.(T-46)	-	-	-	-	825,000
Water Station 3 Master Plan	-	-	-	130,000	-
VL Rezone South of WS 1	-	-	-	310,000	-
52nd St - Daniels to Columbia (D-06)	-	-	45,000	-	-
Sodium Hypo Gen System WS 4	-	-	-	-	1,200,000
Treatment Regulations Compliance	-	-	-	-	1,000,000
Total Water	22,674,732	26,172,080	14,278,000	21,622,000	14,786,000

## **Capital Expenses by Project and Revenue Source**

	2019 Adopted Budget	2020 Adopted Budget
General Fund	-	-
Projects		
VDA Public Art (funded by Columbia Art Center Reserve)	871,757	-
Total Project Expenses	871,757	-
Funding Sources		
Columbia Art Center Reserve Cash Balance	871,757	-
Total Revenue	871,757	-
Airport Fund		
Projects		
Pearson Field - Pavement Rehab Construction Project	1,815,000	-
Pearson Field - Capital Design Project	350,000	-
Total Project Expenses	2,165,000	-
Funding Sources		
Dept Transportation - Federal Highway Administration - Federal Direct Grant	1,948,500	-
WA St, Dept of Transportation	17,500	-
Cash Balance	199,000	-
Total Revenue	2,165,000	-
Fire Fund		
Projects		
Future Fire Station 11	10,179,099	-
Fire Capital Contingency	26,500	26,500
	2019 Adopted Budget	2020 Adopted Budget
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Fire Fund continued		
Projects continued		
- Fire/Security Upgrades	169,230	110,000
Fire Station 1	120,000	-
Fire Station 2	3,000	-
Fire Station 3	60,000	-
Fire Station 4	98,340	150,000
Fire Station 5	271,000	234,000
Fire Station 7	-	170,000
Fire Station 8	206,250	-
Fire Station 9	-	335,000
Fire Station 10	-	135,000
Total Project Expenses	11,133,419	1,160,500
Funding Sources		
Interfund Transfer from Fund 151	898,108	640,518
Interfund Transfer from Fund 501	301,000	844,000
Fire Fund Cash	9,934,311	-
Total Revenue	11,133,419	1,484,518
Capital Improvement Fund		
Projects		
City Hall Parking Lot Annex (former Petlock land)	279,750	-
Tower Mall Demolition	-	2,160,000
Facilities Contingency	151,200	151,200
GGov - City Hall	580,000	50,000
GGov - Historic Museum	185,000	10,000
Webber Machine Building	50,000	-
Esther Short Park	60,000	-
Firstenburg Community Center	1,115,000	670,000
Luepke Senior Center	235,000	75,000
Marine Park	105,000	15,000
Marshall Community Center Generator Installation	632,113	100,000

	2019 Adopted Budget	2020 Adopted Budget
Capital Improvement Fund continued		
Projects continued		
VPD East Precinct	555,000	460,000
VPD Evidence	275,000	-
VPD Headquarters	270,000	-
VPD West Precinct	680,000	510,000
Operations Center Redevelopment	2,661,632	-
Total Project Expenses	7,834,695	4,201,200
Funding Sources		
Interfund Transfer from Fund 001	155,133	2,160,000
Interfund Transfer from Fund 501	7,554,175	2,131,200
Space & Facilities Rentals (Short-Term)	14,166	-
Capital Improvement Fund Cash	111,221	-
Total Revenue	7,834,695	4,291,200
Parks Construction Fund		
Projects		
City Park Capital Repair	12,588	-
Sportsfield Improvements	117,411	-
First Place Park Playground	460,196	-
North Image NH Park Expansion	2,194,897	-
Parks Operations & Maintenance	300,000	300,000
Marshall Park Inclusive Nature Play for All	37,500	-
Edgewood Park ADA Improvements - 2018 Grant Award	100,000	-
Memory/Mill Plain Park ADA Improvements - 2018 Grant Award	15,000	-
General Anderson Park ADA Improvements - 2018 Grant Award	175,000	-
Burnt Bridge Creek Park ADA Improvements - 2018 Grant Award	85,000	-
Hearthwood Park ADA Improvements - 2018 Grant Award	80,000	-
Heritage Park ADA Improvements - 2018 Grant Award	18,000	-
Esther Short Park ADA Improvements - 2018 Grant Award	30,000	-
Acquisition - District 2	-	309,500
Acquisition - District 3	73,172	-

	2019 Adopted Budget	2020 Adopted Budget
Parks Construction Fund continued		
Projects continued		
- Acquisition - District 4	2,703,100	-
Shaffer COM Expansion	93,687	-
Clear Meadows Park	298,971	-
Summers Walk Park	300,000	-
Dubois Park	590,000	-
N4-2 Park	300,000	-
Total Project Expenses	7,984,522	609,500
Funding Sources		
Interfund Transfer from Fund 001	903,000	200,000
Interfund Transfer from Fund 133	100,000	100,000
Interfund Transfer from Fund 172	590,000	309,500
Interfund Transfer from Fund 173	533,368	-
Interfund Transfer from Fund 174	3,602,085	-
Interfund Transfer from Fund 175	1,241,594	-
Interfund Transfer from Fund 177	93,687	-
Interfund Transfer from Fund 196	125,545	-
Contributions & Donations	15,500	-
WA St, Recreation and Conservation Office (Formerly IAC)	500,000	-
Parks Construction Fund Cash	279,743	-
Total Revenue	7,984,522	609,500
Transportation Capital Fund		
Projects		
Mill Plain Blvd - 104th to NE Chkalov Dr.	3,000,000	-
SE 20th ST at 176th AVE & 183rd AVE	19,840	-
SE Hearthwood & SE 1st St	287,576	-
Vancouver Waterfront Access Project	350,000	350,000
SE 20th Street Median	24,000	-
137th Ave Corridor - 49th to Fourth Plain	1,854,096	2,000,000
NE St Johns Rd & 68th Av	17,630	-

	2019 Adopted Budget	2020 Adopted Budget
Transportation Capital Fund continued		
Projects continued		
Mill Plain Blvd Arrival on Green Improvement Project	97,600	-
Norris and 4th Plain Signal Improvement	333,238	-
LED Street Light Retrofit	4,815,500	-
Evergreen Highway Trail Phase II	48,160	-
Evergreen Trail - Chelsea to Image	140,000	-
Fort Vancouver/McLoughlin Sidewalk Infill and Hawk Signal	25,000	-
SE 1st St - 164th to 192nd	425,000	-
NE 18th St - NE Four Seasons Ln to NE 136th Ave	20,000	-
NE 18th St - 97th Ave to 107th Ave	3,168,240	-
Total Project Expenses	14,625,880	2,350,000
Funding Sources		
Interfund Transfer from Fund 001	32,573	-
Interfund Transfer from Fund 102	400,000	-
Interfund Transfer from Fund 103	- -	2,000,000
Interfund Transfer from Fund 131	761,355	-
Interfund Transfer from Fund 142	205,000	-
Interfund Transfer from Fund 143	385,000	-
Interfund Transfer from Fund 162	220,000	-
Interfund Transfer from Fund 164	218,636	-
Interfund Transfer from Fund 166	60,000	60,000
Interfund Transfer from Fund 324	2,037,729	-
Dept Transportation - Federal Highway Administration - Federal Indirect Grant	3,492,600	-
Planning & Development Contributions (Private Sources)	350,000	350,000
Intergovernmental Loan Proceeds	4,815,500	-
Proceeds from Sales of Capital Assets (Land, Buildings and other Non-Taxable)	500,000	350,000
Transportation Capital Fund Cash	1,147,487	-
Total Revenue	14,625,880	2,760,000

	2019 Adopted Budget	2020 Adopted Budget
Street Funding Initiative		
Projects		
32nd Avenue Extension Feasibility Study	120,000	-
Traffic Signal and Lighting Sustainability	718,480	415,000
Multimodal Safety and Accessibility Program	951,536	500,000
NE 112th Ave Sidewalk - Chkalov St to 9th St	150,000	-
Columbia Street Retrofit - NW 45th St to Columbia Way	100,000	-
NTSA REET Administration - Fund 331	20,000	-
2018 Neighborhood Traffic Management Program	200,000	-
Non-Programmed Safety (fund 331)	100,000	100,000
NW Neighborhood Connectivity (NW 43rd Street to NW 53rd Street_Lincoln Sidewalks)	100,000	-
2019 Neighborhood Traffic Management Program	270,000	-
2020 Neighborhood Traffic Management Program	-	270,000
Total Project Expenses	2,730,016	1,285,000
Funding Sources		
Interfund Transfer from Fund 102	578,480	275,000
Interfund Transfer from Fund 103	161,500	-
Interfund Transfer from Fund 131	100,000	100,000
Interfund Transfer from Fund 160	95,000	-
Interfund Transfer from Fund 634	1,351,536	800,000
Dept Transportation - Federal Highway Administration - Federal Indirect Grant	73,500	-
WA St, Transportation Improvement Board	1 <i>5</i> ,000	-
Developer Participation	25,000	-
Transportation Capital Fund Cash	330,000	110,000
Total Revenue	2,730,016	1,285,000
Wastewater/Sewer Construction Fund		
Projects		
Demand Response - SCIP	250,000	250,000
Evergreen Airpark North (30 homes)	30,000	-

Demana Response - SCIP	250,000	25
Evergreen Airpark North (30 homes)	30,000	
Premier Acress (70 homes)	2,142	
Evergreen Estates	700,000	

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	2019 Adopted Budget	2020 Adopted Budget
Wastewater/Sewer Construction Fund continued		
Projects continued		
- Evergreen Highlands	150,000	-
Fruit Lawn	400,000	-
Central Vancouver - South SCIP (186 homes)	550,000	-
West Vancouver	3,086,360	-
East Vancouver - North(392 Parcels)	· · ·	3,000,000
Evergreen Hwy - Ellsworth to 112th Ave (8 Homes)	4,988	-
Andresen Diversion Gate Valve	-	100,000
Main Street, 5th to 15th	<u>-</u>	-
IR - Interceptor Rehabilitation	1,300,000	1,000,000
Manhole/Wye Rehabilitation	121,846	100,000
Basin A-20-1 & Force Main Relocation(59th Street)	160,000	-
NE 137th Avenue, 49th to Fourth Plain	250,000	-
Capital Preservation - Collection System	1,000,000	1,500,000
63rd St Pump Station re-build/relocate	1,300,000	-
SE 1st St, 164th to 192nd Ave Design	60,000	-
NE 137th Ave - 49th to Fourth Plain	-	430,000
Mill Plain - SE 102nd Ave to Chaklov	60,000	-
Lagoon Aeration Upgrade	-	1,500,000
FBF Heat Exchanger Equipment Replacement	700,000	-
Lagoon Blower Upgrade	-	300,000
Burnt Bridge Creek Pump Station Upgrade	-	400,000
Aeration Membrane Upgrade	-	35,000
Capital Preservation and Compliance (2)	400,000	500,000
CP&C 4 Multi Coating Projects	_	35,000
Process Controls Electronics	5,417,976	4,000,000
NE Drexel	200,000	
NE 152nd Ave At NE 43rd St Sewer Realignment	150,000	-
Southside Interceptor Rehab PH 1	2,600,000	-
Wastewater Collection SCADA	150,000	1 50,000
Lagoon Upgrade Engineering Design	286,920	-

	2019 Adopted Budget	2020 Adopted Budget
Wastewater/Sewer Construction Fund continued	-	-
Projects continued		
Wesside Electrical Upgrade Design	1,500,000	2,000,000
SE 164th Ave Rehab	800,000	-
G2-1 Trunk Interceptor Rehab	130,000	-
Southside Interceptor Rehab Ph 2	-	2,800,000
Southside Interceptor Rehab Ph 3	-	200,000
Marine Park Blower	-	400,000
Westide Blower	400,000	-
Total Project Expenses	22,160,232	18,700,000
Funding Sources		
Interfund Transfer from Fund 475	17,150,000	17,445,000
Sewer Construction Fund Cash	5,010,232	1,255,000
Total Revenue	22,160,232	18,700,000
Surfacewater/Drainage Construction Fund		
Projects		
WDOT Fee Projects 2005-2006 ongoing	234,000	234,000
Stormwater Retrofits-Demand Response	160,000	50,000
NE 162nd Ave. WQ Treatments	50,000	-
Design Grant - Burton Channel Retrofits	189,000	-
Central Fourth Plain	70,000	-
Fruit Valley Rd (Design)	30,000	-
Primrose Court DS#105	23,000	-
Lower Grand Area Green Street (Future Grant List)	400,000	700,000
Columbia Slope Culvert - Mill Creek	544,309	-
Columbia Slope Culvert - Chelsea	145,000	-
SE 17th Street Outfall	15,000	-
Stormwater Retrofits-Demand Response (Drainage Problems)	505,192	-
NE Ross Street LID Retrofit	-	40,000
Expanded Private Stormwater Facility Inspection Program Grant	131,000	-
NPDES TMDL Watershed Health & Water Quality Monitoring	168,000	150,000

	2019 Adopted Budget	2020 Adopted Budget
Surfacewater/Drainage Construction Fund continued		
Projects continued		
NE Fourth Plain(123rd-131st South) Water Quality Retrofits - Grant	41,000	230,000
East Orchards Fourth Plain Water Quality Retrofits - Grant	43,000	230,000
Blandford Drive Subbasins LID Retrofits - Grant	-	45,000
Re-evaluation and Assessment	-	120,000
2018 Stormwater Capacity Grant	34,273	-
Total Project Expenses	2,782,774	1,799,000
Funding Sources		
Interfund Transfer from Fund 444	500,000	1,000,000
WA St, Dept of Ecology	659,000	1,002,500
Sewer Construction Fund Cash	1,623,774	-
Total Revenue	2,782,774	2,002,500
Water Construction Fund		
Projects		
PRV Flowmeters/Scada System Connections	114,652	-
Port Water System Upgrade	-	300,000
Water Rights Utilization Study WS 6,8,15	60,000	-
Water Works Park 3.0 MG Reservoir and Seismic Upgrade	7,000,000	11,980,000
Water Pump house Roofing Replacement	200,000	-
Operations Center Redevelopment	6,229,080	6,229,080
Sodium Hypo Gen System Ellsworth	650,000	100,000
Sodium Hypo Gen System WS 9	800,000	500,000
Water Tower 5,6,7 Seismic Improvements	55,000	-
WS 5 Reservoir, Pump, E-Power	30,000	1,000,000
Sodium Hypo Gen System WS 15	-	400,000
Water Station 4 Well 4 Building Replacement	-	400,000
WS 5 Tower Internal Coating	-	500,000
WS 6 Tower Internal/External Coating	1,000,000	-
Water Demand Response	300,000	300,000
Water Main NE 49th St - NE 15th Ave to NE 40th Ave	730,000	-

	2019 Adopted Budget	2020 Adopted Budget
Water Construction Fund continued		
Projects continued		
WS 5 to WS 9 Transmission Main	2,500,000	1,000,000
WS 5 Tank Altitude Valve	-	120,000
99th St Extension, 94th Ave to 104th Ave County	-	20,000
Leak Abatement	600,000	600,000
SCIP Coordination Projects	100,000	100,000
Rezone Study for Vancouver Low and Vancouver High	50,000	-
O & M Program Electronic Manual	200,000	100,000
41st St and 43rd St. Lincoln Ave. To Daniels St	740,000	-
4th Plain Blvd., 36th Ave to Lincoln Ave.(T-3)	550,000	1,800,000
Water Station 5 Reservoir Drain	40,000	-
WS 14 Well MCC Replacement	110,000	-
Ellsworth Valve Replacement	110,000	-
SCADA Firewall/Security/Data Concent/PLC So	506,000	210,000
SCADA Software	-	53,000
Water Main NE 49th St-NE 15th Ave to St Johns	-	100,000
SE 1st St - Transportation Coordination	-	360,000
Total Project Expenses	22,674,732	26,172,080
Funding Sources		
Interfund Transfer from Fund 445	10,000,000	5,000,000
Interfund Transfer from Fund 447	3,500,000	3,000,000
Interfund Transfer from Fund 449	600,000	600,000
Sewer Construction Fund Cash	8,574,732	17,572,080
Total Revenue	22,674,732	26,172,080



# Appendix

## **City of Vancouver Financial Policies**

In addition to following all laws related to budgeting as outlined by RCW 35, the City has internal Financial Management Policies that are adopted by the City Council and reviewed every two years during the budget development process. The Financial Management Policies are a compendium of all city policies that shape the budget. The policies ensure that the City maintains a healthy financial foundation into the future. The goal of these policies is to promote:

- An extended financial planning horizon to increase awareness of future potential challenges and opportunities.
- Setting aside reserves for contingencies, replacement of capital equipment, and other similar needs.
- Maintaining the effective buying power of fees and charges and modifying cost recovery targets when appropriate to do so.
- Accountability for meeting standards for financial management and efficiency in providing services.
- Management of the city's physical assets to provide sustainable service levels into the future.
- Planning for the capital needs of the community and managing them for future use by citizens.
- Maintaining appropriate levels of debt while ensuring quality bond ratings.
- Investing public funds to provide maximum security with appropriate returns and timely liquidity.
- Communication to residents and customers on how the community goals are being addressed.

The policy statements are grouped by major category in alignment with the policy goals and are presented in the following order:

- Long Range Financial Planning and Resource Utilization
- Reserves
- Capital Planning and Asset Management
- Financial Asset and Liability Management

### Long-Range Financial Planning and Resource Utilization

It is very important to the City to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding. Management will ensure compliance with the legally adopted budget. Purchases and expenditures will comply with legal requirements and policies and procedures as set forth by the City.

1. A **long-term forecast** of revenues and expenditures will be developed for all operating funds for the six-year period following the end of the current biennial budget.

2. The financial **impact** from budget decisions made during the development of the biennial budget will be reviewed in the context of the **six-year** forecast.

3. The operating budget will be based on the principle that **current operating expenditures**, including debt service, will be **funded with current revenues**. The budget will not use one-time (non-recurring) sources to fund on-going (recurring) uses, postpone expenditures, or use internal borrowing to fund operations. The budget will incorporate the best available estimates of revenues and expenditures.

4. **Performance management** will be utilized in the budget prioritization process to ensure alignment with city goals and strategic commitments. Performance data will be used to support budgetary decisions. Measures will be developed to reflect the City's efficiency and effectiveness. Status of key performance measures will be reported to council.

5. Service levels will be defined and measured in a manner that is based on results (e.g. units of service delivered, service quality & customer satisfaction) rather than resources allocated to provide the service.

6. The City will endeavor to maintain a **diversified general revenue base** to diminish the effects of short-term fluctuations in any given revenue. The goal is to have a combination of revenues that grow in response to a good economy and those that remain stable during times of economic downturn. Examples of the former include sales taxes, utility taxes, and building permit fees. Examples of the latter include property taxes, court fine revenues, and the gambling tax.

7. **Revenue estimates** will be developed using reasonably conservative, but realistic assumptions. Deviation of actual revenues from forecast shall not be greater than 2.5 percent. Revenues will be monitored and reported quarterly, including trends and year-end estimates.

8. User fees and utility rates in all funds will be based on balancing the full cost of providing the service, the competitive market, public benefit, community affordability and other appropriate policy considerations. Beginning on January 1, 2019, fees and rates will be adjusted annually at least by the CPI- W for the Seattle-Bellevue-Tacoma using the index for the 12 month period ending in June of the prior year to reflect increases in the costs of providing services. Fees and rates will be reviewed every three to five years and further adjusted if necessary.

9. On a regular basis, the City will conduct **cost of service studies** to identify the full cost of providing services funded with fees. The calculation of full cost will include all reasonable and justifiable direct and indirect cost components.

10. Specific council policies related to cost recovery targets by specific program are listed below.

- Building Fee Cost Recovery Target: 100%
- Land Use Fee Cost Recovery Target (2010): 60%
- Development Review Fees in Transportation Target: 60%
- Recreation Fees Cost Recovery Target (2011): 72%

(The above target rates represent percentage of the full cost of providing the services, including city administrative costs, including Department administrative costs, cost of maintenance and operation of facilities that the services are provided from and maintenance and replacement of the equipment used.)

- 11. **Full cost recovery** will be targeted in the enterprise fund operations:
  - City Utility Operations (water, sewer, storm water, solid waste)
  - Pearson Airport (currently is fully recovering its operating costs)
  - Parking Fund ((as of 2018 no longer anticipated to receive a General Fund subsidy)
  - Tennis Center (the Center is operated by USTA, since September of 2018, but the General Fund will continue supporting indirect costs and up to \$10,000 per year in mainenance costs of the building)

12. **Overhead costs** will be appropriately shared by all operating funds as determined by the City's indirect cost allocation plan. The amount charged by the City for services provided under interlocal, or similar agreements, will include a factor to cover the city's overhead costs.

13. **Grants** that support city objectives and are consistent with high priority needs will be aggressively sought. Grants requiring a local match or a continuing city obligation to fund programs will be carefully considered prior to applying for the grant to ensure that ongoing resources will be available to meet the obligation. The City shall attempt to recover all allowable costs, direct and indirect, associated with the administration and implementation of the program funded through grants.

14. **Expenditures will be controlled** by an annual appropriated budget at the department/fund level. The City Council shall establish appropriations through the budget process. The City Council does not require a re-appropriation of carry-forward funds in the second year of the biennium. New or increases in appropriations require council approval.

15. If a deficit is projected during the course of a fiscal year, the city will take steps to reduce expenditures, increase revenues, or, if the deficit is caused by an emergency, consider using one of the existing General Fund reserves. The City Manager may institute a variety of measures to ensure spending remains below reduced revenues.

16. The City's **classification and compensation plan** will be maintained in a manner consistent with the labor market by reviewing classification specifications and benchmarks, so that changes in the classification structure may coincide with the budget cycle. The City will compare employee compensation using a total compensation approach that includes the value of benefits. The City will target compensating employees at the market mean level, within its ability to pay. A schedule of pay ranges of non-represented staff will be attached to the budget for Council review adoption.

17. **Full-time positions** are controlled by full-time employee (FTE) at a city-wide level. Vacant positions may be borrowed between funds for a time-limited term. Positions may be overfilled with permission by the City Manager or designee for a limited time period in situations where maintaining minimum staffing, reducing personnel related costs, transferring knowledge, and providing a seamless transition between new, terminating, and retiring employees necessitates the overfill. Overfills will be managed within the fund/department budget appropriations.

18. Actual expenditures will be closely and frequently monitored. The comparison of budget to actual expenditures shall be reported to council on a quarterly basis.

### Reserves

Reserves are an important indicator of the city's financial position and its ability to withstand adverse events. Maintaining reserves is a prudent management practice.

19. An **emergency General Fund reserve** will be maintained equal to 7% of actual external revenues in the preceding fiscal year in the General, Street, and Fire Funds. The emergency reserve is for unexpected, large-scale events where damage in excess of \$1 million is incurred and immediate, remedial action must be taken to protect the health and safety of residents (e.g. major flood, earthquake, etc.). In the event that these "emergency reserve" funds are used, the City shall restore the reserve to the full 7% level within a reasonable amount of time as necessitated by the scale of emergency. A clear plan will be developed to refill the reserve and the first significant deposit will occur the following fiscal year after the event.

20. The City will maintain additional "working capital" reserves, sufficient to fund, on average, 60-90 days of operations in each operating city fund. This reserve will address cash flow requirements and allow the City to operate without funding its operations through short-term borrowing.

21. The City will maintain a "**revenue stabilization**" reserve with a goal of reaching 2.5% of the current year's budget in the General Fund. This reserve may be used to provide funding to temporarily offset unanticipated fluctuations in on-going revenues or unanticipated events, such as unexpected external mandates, reductions in state-shared revenues, etc. The reserve funds will provide time for the City to restructure its operations in a deliberate manner to ensure continuance of critical city activities. If the reserve is spent down, it shall be restored within the following two years. This reserve could be utilized if there is an identified 3-6 month trend of reduced revenues.

22. An additional **"designated liability funding"** reserve will be created when the City accepts funding leading to future liabilities. The reserve will be equal to the stated liability in the future. If a federal or state grant requires local resources to fund the initiative after the grant expiration, the cost of funding the initiative is considered to be a liability that will be funded from the "designated liability funding" reserve.

23. The City will set aside a reserve to fund no less than fifty percent of the liability associated with accrued compensated absences in all city operating funds. Council may take action to designate reserves for a specific purpose. An example is council's designation of reserves representing proceeds from the sale of the Columbia Arts Center.

24. Funds in excess of the reserves will be considered **unassigned General Fund balance** and could be used to fund high-priority councildesignated one-time purposes. This includes, but is not limited to funding accumulated currently unfunded deferred liabilities.

25. **Equipment replacement reserves** will be maintained in the equipment services capital fund sufficient to replace covered vehicles and heavy equipment at the end of their useful lives with like equipment. Equipment rates will include a factor to accrue the estimated replacement cost over the life of the equipment. Reserve balances and rates will be reviewed bi-annually for sufficiency.

26. **Technology equipment replacement reserves** will be maintained in the technology equipment replacement fund sufficient to repair covered equipment and major software systems for replacement at the end of its useful life.

27. A **liability self-insurance reserve** will be maintained to cover potential liability for tort claims. The unrestricted fund balance subtracts from available cash all the known claims against the City and those claims that might have occurred, but not yet reported. The fund balance will be based on the most recent actuarial study of the self-insurance fund. The actuarial study of the fund is to be performed no less frequently than once every two years.

28. A **benefits self-insurance reserve** will be maintained to cover two months' of costs associated with benefit insurance premiums. Additional reserve might be set, as needed, to smooth out annual health insurance cost increases over time. Self-insured health insurance reserves will be maintained at a level consistent with State of Washington requirements for self-insured benefit plans.

29. **Fire pension** benefit obligations will be addressed by annual contributions to the fire pension fund in accordance with recommendations in the most recent actuarial study, as required by R.C.W. 41.16.050. (Note: This is a "closed" plan with no new participants.) The current number of members who are retired and receiving pension payments from the city is 33 with no additional members on active duty. City obligations arise only for those firefighters hired prior to March 1, 1970. The State of Washington has assumed all obligations for those hired on or after that date.

In addition to the pension payments, the City is also responsible for life-time medical benefits for the 59 retired members. The City contribution includes the projected annual pension payments for the retired members eligible for retirement benefits and projected annual medical benefit payments for those retired members eligible for medical and long-term coverage.

30. **Police pension** benefit obligation will be funded on a pay-as-you-go basis by making contributions to the police pension fund in an amount sufficient to meet police pension benefit obligations. (Note: this is a "closed" plan with no new participants). The current number of

members who are retired and receiving pension payments from the city is 14, with no additional members on active duty. City obligations arise only for those police officers hired prior to March 1, 1970. The State of Washington has assumed all obligations for those hired on or after that date.) In addition to the pension payments, the city is also responsible for the member's life-time medical benefits of 40 retired members and none on active duty.

31. A **facilities asset management and replacement reserve** shall be established in a separate fund to provide for major maintenance and building replacement of the major city facilities at the end of their useful life. This policy currently applies to facilities of the first and second tiers as defined using contemporary asset management practices.

## **Capital Planning and Asset Management**

Asset management is a systematic process whereby the assets of the city (i.e. water system, sewer system, transportation system, property, buildings, etc.) are operated, maintained, replaced and upgraded cost-effectively. It includes operations and maintenance costs, as well as capital investments which can take the form of new construction, rehabilitation, or replacement.

32. Asset management best practice involves managing the performance, risk and expenditures on infrastructure assets in an optimal and sustainable manner throughout their lifecycle covering planning, design, construction, operation, maintenance, and disposal. The City shall integrate the principles and best practices of asset management such as those embodied in the *International Infrastructure Management Manual* in the management of its assets.

33. Asset inventory will be maintained with maintenance, repair and deferred maintenance costs identified and updated on an annual basis.

34. Maintenance of city assets shall be addressed on a current need, rather than deferred into the future.

35. In 2015, Council adopted a new **Street Funding Program** in response to formal recommendations from a citizen-led effort. Revenues from this program were established to supplement without supplanting street funding resources identified in the 2015-2016 Adopted Biennial Budget. Annual reporting to Council and the residents of outcomes achieved through the Street Funding Initiatives Program has been initiated in 2017 and shall continue into the future. The City will maintain funding of the **Pavement Management Program** at no less than that in the 2015-2016 Biennial Adopted Budget level increased by an appropriate inflationary factor, if necessary. To ensure accountability and transparency, the increase in program level funded by the new Street Funding Program revenue sources will be fully costed, budgeted for and

spent from special funds created to track direct operating, capital and administrative expenses. Annual reporting of the outcomes will be published for the residents and the City Council prior to the end of the first quarter of each year for the prior year beginning for fiscal year 2016.

36. The City will redirect to the new Street Funding Program expiring debt service budget from pre-2015 debt issues for transportation projects, beginning with debt expiring in 2016.

37. A six-year city-wide Capital Improvement Program shall be developed annually and shall provide a prioritized list of reasonably funded projects and those in process of securing funding. Capital improvement plans for utility assets shall be updated no less frequently than every two years. The comprehensive plan will identify longer-term capital needs by program area.

38. Funding for capital projects, including major facilities maintenance projects, will be allocated in a manner that balances community needs with city priorities, the potential for attracting matching funds, and the ability to reduce or limit expenses in future years.

39. The City's objective is to incorporate a "**pay-as-you-go**" approach (using available cash and current resources) in the Capital Improvement Program. Proceeds from the sale of city capital assets no longer utilized in operations will be deposited consistent with the initial ownership of the asset and invested in the highest priority city capital projects.

40. The capital budget will be adopted at the same time the City operating budget is adopted. The capital budget will only include fully funded projects. The capital budget will only contain projects identified in the Capital Improvement Program.

41. A **capital repair appropriation** will be maintained for unanticipated major repairs of general operating facilities and for emergency replacement of general fund equipment. Additions to the capital repair contingency reserve will be made based on council directions.

42. **Impacts on net annual operating and maintenance costs** will be identified as part of the funding considerations for new capital projects such as buildings, parks and street enhancements. This includes identifying potential reductions in maintenance costs if improvements are funded. The necessary funds to operate the capital facility will be identified at the time the capital budget is adopted.

43. In order to provide long-term sustainable utility services, the city will structure utility rates so that system reinvestment including major repair, rehabilitation and replacement of utility assets can be fully funded on an ongoing basis in accordance with the city's "pay as you go"

policy. This will be achieved through a plan of smaller incremental rate increases to maintain affordability. As identified by the utility capital improvement plan, rates will also include an investment component for capacity improvements and system expansion.

44. A system development reserve will be maintained to fund growth related capital costs. All systems development charge revenue will be contributed to the fund.

### **Financial Asset and Liability Management**

#### **Investment Policies**

45. The City will invest public funds in a manner which will provide maximum security of principal with the highest investment return, while meeting the daily cash flow demands of the City. Detailed policies are found in Exhibit A – Investment Policies.

46. The City will conform to all state and local statutes governing the investment of public funds.

47. All investment security transactions will be conducted on a delivery-versus-payment (DVP) basis.

48. The City will only deposit money with financial institutions qualified by the Washington Public Deposit Protection Commission and in accordance with the provisions of RCW 39.58.

49. The City will issue Request for Proposals (RFPs) for banking services, safekeeping, trust services, and other contracts related to financial services.

#### **Debt Management Policies**

50. The City will attempt to pay for capital projects on a "pay-as-you-go" basis. However, if debt is required, the City will follow debt policies as detailed in Exhibit B – Debt Management Policy.

51. The City will issue debt in conformance with the requirements of its statutory general obligation debt limits. The non-voted debt limit is a sub-part of that limit.

52. The City will reserve 10% of its non-voted debt capacity as a contingency against unforeseen emergencies requiring the issuance of debt.

- 53. The City shall not exceed 85% of the non-voted legal debt limit, excluding the 10% reserved for emergency purposes.
- 54. The City's annual debt service payments will not exceed 10% of the total General Fund annual expenditure appropriation.

55. Any Capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project.

56. The City will adhere to all post-debt-issuance compliance policies as described in Exhibit B – Debt Management Policy.

## Acronyms

- ADA Americans with Disabilities Act
- ALS Advanced Life Support
- AWC Association of Washington Cities
- AWWA American Water Works Association
- CAIC Child Abuse Intervention Center
- CDBG Community Development Block Grant
- CED Community & Economic Development
- CERT Citizen Emergency Response Team
- CEU Continuing Education Unit
- CLG Consolidated Local Government
- CMOM Capacity Management Operations and Maintenance
- COBRA Consolidated Omnibus Budget Reconciliation Act
- COPPS Community Oriented Policing and Problem Solving
- COV City of Vancouver
- CREDC Columbia River Economic Development Council
- CRESA Clark Regional Emergency Services Agency
- CRT Community Resource Team
- CVTV Clark/Vancouver Television
- CWLT City Wide Leadership Team
- DBA Database Administrator
- DUI Driving Under the Influence
- DV Domestic Violence

EEO Equal Employment Opportunity EMS **Emergency Medical Response** ESA **Endangered Species Act** ESD **Educational Services District** Federal Emergency Management Agency FEMA FLSA Fair Labor Standards Act FMLA Family and Medical Leave Act FMO Fire Marshal's Office FMS **Financial Management Services Full Time Equivalent** FTE GIS **Geographical Information System** GTF Gang Task Force Home Investment Partnerships Program HOME HR Human Resources HRIS Human Resource Information System HUD Housing and Urban Development HVAC Heating Ventilation Air Conditioning International City/County Management Association ICMA IPD Implicit Price Deflator Integrated Pest Management IPM Information Technology IT ITS Intelligent Transportation Systems

К-9	Canine program in Police	SDC	System Development Charge
LEOFF	Law Enforcement Officers & Fire Fighters retirement system	SMS	System Management Server
LLEBG	Local Law Enforcement Block Grant	SWAPCA	Southwest Air Pollution Control Act
LOS	Level Of Service	SWAT	Special Weapons And Tactics
LTGO	Limited Term General Obligation debt and refunding bonds	TIF	Transportation Impact Fee
LT	Limited Term	TDRS	Transportation Development Review Services
MDC	Mobile Data Terminals	UGA	Urban Growth Area
MGMT	Management	USAR	Urban Search and Rescue
NAP	Neighborhood Action Plan	USDA	United States Department of Agriculture
NPDES	National Pollutant Discharge Elimination System	USTA - PNW	United States Tennis Association Pacific Northwest
NTF	Narcotics Task Force	VADA	Vancouver Area Development Authority
NTMP	Neighborhood Traffic Management Planning	VMC	Vancouver Municipal Code
PEG	Public Education and Government access	VNHR	Vancouver National Historic Reserve
PERS	Public Employees Retirement System	VTC	Vancouver Tennis Center
PIF	Parks Impact Fee	VPS	Vancouver Public Schools
PMSA	Primary Metropolitan Statistical Area	VOIP	Voice Over Internet Protocol
RCW	Revised Code of Washington	VFD	Vancouver Fire Department
REET	Real Estate Excise Tax	VPD	Vancouver Police Department
RSVP	Retired & Senior Volunteer Program	VSD	Vancouver School District
RTC	Regional Transportation Council	WAC	Washington Administrative Code
SCIP	Sewer Connection Incentive Program	WISHA	Washington Industrial Safety and Health Administration
SCADA	System Control And Data Acquisition	WREC	Water Resources Education Center

## **Glossary of Terms**

2017 Actuals - actual expense, revenue or FTEs occurring in 2017

2018 Budget - budgeted expense, revenue or FTEs in 2018

**2019/2020 Baseline** - developed by the Budget Office using the 2018 budget including 2018 Supplemental 1 data, and removing one-time, capital, limited-term programs, and carryforward appropriations.

2019/2020 Submitted Budget - baseline budget plus decision packages in recommended and not recommended status

2019/20 Recommended Budget - baseline budget plus decision packages in recommended status

2019/20 Baseline Adj from 2018/2019 – baseline adjustments made as shown in the personnel section indicating changes made to the baseline.

2019/20 Rec Budget Adj – decision package adjustments made as shown in the personnel section indicating changes made through recommended decision packages.

Accrual - A method of accounting that recognizes the financial impact of an expense or revenue when they occur, regardless of the timing of related cash flows.

ActiveNet – Recreation Management System

ADA (Americans with Disabilities Act) - A federal act which addresses the problem of discrimination against individuals with disabilities in critical areas such as employment, housing, public accommodations, education, transportation, communication, recreation and access to public services.

Adopted Budget - The budget that City Council approved by ordinance.

Annexation - A process whereby a city becomes responsible for providing services to a new geographic area contiguous with its existing city limits.

**Appropriation** - An authorization granted by City Council to make expenditures and to incur obligations for specific purposes up to a set dollar amount. The City's current biennial budget includes appropriations for 2019 and 2020.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes. For general property taxes, the County Assessor establishes this value.

**Baseline** - The cost of providing the same level of services in the upcoming fiscal year as the department provided in the current year. To develop the baseline, calculations are made to the current year budget to remove one-time expenditures and apply inflationary factors where appropriate. This becomes the starting point for developing the budget for the upcoming biennium. Also referred to as the Base Budget.

**Bond** - A written promise to pay a sum of money on a specific date at a specified interest rate. Common types of bonds issued by the city include General Obligation and Revenue bonds.

**Budget** - The financial, operating, and management plan for the city that establishes annual appropriations in accordance with Washington State law and allows for the provision of services.

Budget Calendar - Schedule of major events in the budget process.

**Budget Phases** - Steps within the development of the budget. These steps include Baseline, Decision Packages, Requested Budget and Adopted Budget. These four steps are defined separately in the Glossary.

**Cash Basis** - A method of accounting that recognizes the financial impact of an expense or revenue when the cash is expended or received. This was the basis used to develop the revenue and expenditure budget. Assumes that revenues and expenditures will be collected and spent during the biennium and that there will either be sufficient revenues to cover expenditures or that there are sufficient cash reserves in the fund to cover one-time expenditures. **Capital Facilities Budget** - This budget includes capital projects that are expected to begin in the upcoming biennium and accounts for all future costs associated with completing each project. This budget reserves the funding associated with the entire project, although there may be expenditures that will not occur until future years.

**Capital Outlay** - These purchases are items necessary for city operations which cost more than \$10,000 and have a useful life of three or more years (examples include vehicles, street resurfacing, and routine replacements of water pipes).

**Capital Projects** - Major capital improvements, which are beyond the routine operation of the City, are budgeted under separate Capital Project Funds. These projects, which often require more than one year for completion, include items such as expansion of treatment plants and reconstruction of intersections.

Capital Project Funds - Fund type used to account for financial resources that must be used for the acquisition or construction of major capital projects or facilities.

**Concurrency** - A Growth Management Act requirement that public infrastructure improvements necessitated by public or private development are in place at the same time as (concurrent with) the development.

**COPPS (Community Oriented Policing and Problem Solving)** - Federal program of the Department of Justice intended to put more police officers on the street.

**Councilmanic (Non-voted) Bond** - A General Obligation Bond issued without voter approval to finance the general capital needs of the City. The amount of debt that can be issued without voter approval is limited by state statute to 1.5% of the City's assessed value.

**CRT (Community Resource Team)** - In April 2016, the Mayor directed the formation of a CRT consisting of 20 members, including three City Council members, representing a diverse range of backgrounds to work with the City Manager to review City trends, resources, service levels, and demands in order to recommend resource needs.

**Debt Service** - The amount of principal and interest payments due over a given period, usually one year, for short and long-term borrowing entered into by the City.

**Debt Service Funds** - Governmental fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Decision Package** - A request for funding that varies from the Baseline budget amount. This includes requests for expansion or reduction of existing programs and the establishment of new programs of FTEs.

**Department** - A major cost center within a Fund, which separates management responsibility and accountability for an operation or related operation within a functional area.

**Discretionary Programs** - A designation used to categorize city programs based on the service being provided. Programs classified as Discretionary include those programs that provide non-essential services to residents and businesses such as recreation programs, economic development, honor guard, etc.

**Economic Resources Measurement Focus** - Measurement focus where the aim of a set of financial statements is to report all inflows, outflows, and balances affecting or reflecting an entity's net assets. The economic resources measurement focus is used for proprietary and trust funds, as well as for government-wide financial reporting. It also is used by business enterprises and nonprofit organizations in the private sector.

**Enterprise Funds** - A fund type that accounts for operations that are financed and operated similarly to private business, where the intent is that the expenditures of the fund will be supported by charging fees to external users for goods or services. Examples of funds in this category include the Water, Sewer, and Drainage Utilities, Airpark, Building Inspection, and Tennis Center.

E-Pact – Recreation Management Systems

**Essential Programs** - A designation used to categorize city programs based on the service being provided. Programs classified as Essential include those programs that meet a critical public need related to health and safety such as Police patrol, fire suppression and traffic engineering.

**Expenditure** - An outflow of funds to pay for salaries, benefits, supplies, services or any other obligation of the city.

**Fiduciary Fund** - A fund type used to account for resources that the City does not have the authority to spend on its own because the City is holding the assets of these funds in a trustee capacity or as an agent for another organizational unit. Also known as Trust and Agency Funds.

**Financial Resources Measurement Focus** - Measurement focus where the aim of a set of financial statements is to report the near term (current) inflows, outflows, and balances of expendable financial resources. The current financial resources measurement focus is unique to accounting and financial reporting for state and local governments and is used solely for reporting the financial position and results of operations of governmental funds.

**Franchise Fee** - A monetary payment from private contractors for the exclusive right to provide services to citizens in a specific area at regulated prices. Typical services are solid waste collection and cable television.

**FTE (Full Time Equivalent)** - Full time employees are defined as working 40 hours per week. Full time equivalents combine employees working less than 40 hours per week to create a count that is equal to one employee working 40 hours per week. For example, two people each working half time, or 20 hours per week, are counted as one FTE.

**Full Accrual Accounting** - An accounting method where expenditures and revenues are recorded when incurred, rather than when the cash is spent or received.

Fund - A fiscal and accounting entity of the City with a self-balancing set of accounts that are segregated to record a specific set of activities.

Fund Balance - The excess of assets over liabilities as measured at year-end for a specified fund.

**General Fund** - A governmental fund type that typically serves as the chief operating fund of a government. The general fund is used to account for all activities not otherwise required to be accounted for in other fund types. The activities in this fund include police services, general public works, parks and recreation, legal services, general administration, and other general activities.

General Obligation Bonds - Voter or Councilmanic approved bonds backed by the full faith and credit and taxing authority of the City, which are used to fund general capital needs.

GIS (Geographical Information System) - A method of mapping locations based on longitude and latitude.

Goal - A long-range statement of broad direction and purpose of intent, based on the needs as identified.

**Grant** - A contribution awarded from another government or outside organization to support a particular function, activity, or project within the City.

#### Growth Management Act - State requirements related to development and its impact on public infrastructure.

Infor (previously Hansen) – City's Utility Billing and Asset Management system.

**Impact Fee** - Fees charged to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary as a result of the development. These fees finance expanded infrastructure needs such as roads and parks, which are deemed necessary to maintain service to a particular area at the expanded development level.

**Indirect Cost** - The costs assigned to funds in return for General Fund support services, such as accounting. These charges are a way of distributing these support costs to the benefiting City departments.

**Infrastructure** - Long-lived capital assets that are stationary in nature and can be preserved for a significantly greater number of years than most capital assets. Examples of these include roads, bridges, drainage systems, and water and sewer systems.

Interfund Charges - A payment from one City fund to another as reimbursement for services provided.

Intergovernmental Charges - A payment between government agencies as a reimbursement for services provided.

**Internal Service Funds** - A fund type used to report any activity that provides goods or services to other funds, departments or agencies of the primary government, on a cost-reimbursement basis. Funds in this category include Internal Services Fund (Citywide Admin Type) Equipment Services, Grounds and Facilities Services, Technology Repair & Replacement, and the Self-Insurance Fund.

**Mandatory Programs** - A designation used to categorize city programs based on the service being provided. Programs classified as Mandatory include those programs or services required by Federal, State or local laws. Examples include building/plan review, court and jail costs, debt service and City Council.

**Measurement Focus** - A reporting methodology that identifies which transactions and events should be recorded in regards to the inflow and outflow of resources that affect an entity.

Mission - A statement of an organization's or program's overall purpose.

**Modified Accrual Accounting** - An accounting method where revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

**NAP** (Neighborhood Action Plan) - A plan designed to identify issues of concern amongst residents of a neighborhood and devise strategies for addressing the concerns in order to protect and enhance the livability within the neighborhood and fulfill the community vision.

**Non-Cash Expenditure** - A type of expenditure that does not impact cash. These non-cash expenditures include depreciation, amortization and bad debt. The city budgets for non-cash expenditures in enterprise funds, the general fund and internal service funds where appropriate.

**OFM (Office of Financial Management)** - The department of the State that is responsible for budget planning, policy development, and fiscal administration for the executive branch of State government.

Oracle – City's current Financial & HR System

**Organization** - A broad function or a group of related activities within a Department. Also referred to as a Program or shortened to Org.

**Park 'n Go<sup>TM</sup>** – Parking reservation software.

Performance Measure - An indicator that measures workload, productivity, or the degree of accomplishment of a certain objective.

**Permanent Funds** - A fund type that accounts for a donation or contribution set aside for a specific purpose. In these funds, the original principal must stay intact and only the interest earnings can be used to support expenditures. The City does not currently have any funds that fall into this fund type.

Program - A broad function or a group of related activities within a Department. Also referred to as an Organization or Org.

**Property Tax Levy** - The total amount of property taxes to be raised by the City in a given year as approved by the City Council. The regular levy excludes property taxes that are dedicated to debt service costs of voter approved bonds.

**Property Tax Millage** - The property tax rate per thousand dollars of assessed value. The millage multiplied by the City's total assessed value (expressed in \$1,000's) equals the property tax levy.

**Proprietary Fund** - A fund that focuses on the determination of operating income, changes in net assets (or cost recovery), financial position and cash flows. There are two types of Proprietary funds, Enterprise and Internal Service funds.

**RCW** (Revised Code of Washington) - The most recent edition, in a consolidated and codified form, of all the laws of the State of a general and permanent nature.

**Recommended Budget** – City Manager's Recommended budget presented to council for Adoption. This budget includes baseline and only recommended decision packages.

**Reserves** - Resources set aside for unanticipated, emergency expenses and downturns in the economy, which provide for the stability of ongoing services.

**Revenue** - Funds received as income by a governmental unit. It includes items such as taxes, fines, fees for services, interest earnings, and grants.

**Revenue Bond** - A bond issued for either a project or enterprise financing where the bond is secured by the revenues generated by the facility being financed. Typical examples are water and sewer utility project financing.

SDC (System Development Charges) - A fee charged on new development to finance required water and sewer infrastructure.

**Special Revenue Funds** - A fund type used to account for the proceeds of revenue sources that are legally restricted to be spent for specified purposes. Funds in this category include Street, Street Funding Initiative, Fire, and Tourism.

**Strategic Commitments** - A section of the City's Strategic Plan that addresses the six most important things the City needs to accomplish to move forward in support of the community and organizational visions. These commitments were developed by the City in response to the needs identified by the citizens of Vancouver.

**Strategic Plan** - A plan that outlines the broad vision of the community and organization, expresses fundamental values, and identifies the most important commitments that will move the community and the organization in the direction of the vision.

**Support** - A designation used to categorize city programs based on the service being provided. Programs classified as Support provide administrative, logistical, technical or other support to City departments.

**Support for Mandatory or Essential Programs** - A designation used to categorize city programs based on the service being provided. Programs classified as Support for Mandatory or Essential programs provide administrative, logistical, technical or other support to a mandatory or essential department.

**SWAT (Special Weapons And Tactics)** - The SWAT Team is an Agency fund that was established by the City in 2002 to account for the expenses related to providing specialized Police services within the City of Vancouver and the surrounding areas. The surrounding cities and counties contribute to this fund to help cover the costs of the service.

T2 – City's permit & parking management software.

Transportation Improvement Board - This is an independent agency that manages the gas tax revenue grant program for Washington State.

**Transportation Improvement Plan** - A plan required by the Growth Management Act that identifies the City's transportation priorities over a six year timeframe. This plan is updated annually with input from a citizen committee.

**Trust and Agency Funds** - A fund type used to account for resources that the City does not have the authority to spend on its own because they are holding the assets in a trustee capacity or as an agent for another organizational unit. The Police and Fire Pension funds are examples of Trust Funds. The City/County Cable TV fund is an example of an Agency Fund. Also known as Fiduciary Funds.

**Urban Growth Area** - The areas established pursuant to the Growth Management Act that allow for the efficient provision of urban levels of governmental services and where urban growth will be encouraged.

**Urban Growth Boundary** - The line designating the extent of the Urban Growth Area. Cities cannot annex land outside of the Urban Growth Boundary.

WAC (Washington Administrative Code) - Laws adopted by State agencies to implement State legislation.

Workday – a cloud-based software vendor that specializes in human capital management and financial management applications.





# **Decision Package Detail Report**

## **Approved Decision Packages**

### **Fire Department**

#### FR00100 Four (4) Additional Revenue-Dependent Fire Code Officers

Four additional revenue-dependent Fire Code Officers are needed to increase number of annual inspections completed and reduce duration between inspection cycles. They are responsible for 90% of total cost.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Revenue	\$439,416	\$456,956	0.00	0.00
152 - Fire Equipment Fund	Expense	\$114,800	\$O	0.00	0.00
152 - Fire Equipment Fund	Revenue	\$130,352	\$15,552	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$5,808	\$5,808	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$3,304	\$3,304	0.00	0.00
151 - Fire Fund	Expense	\$528,860	\$399,288	4.00	0.00

#### **FR00101 EMS Supplies**

VFD has seen a rise in EMS supply spending that will continue in 2019 and 2020 stemming from a MPD recommendation for increased safety standards, increase in call volume and increase in supply costs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$33,050	\$33,050	0.00	0.00

#### FR00102 EMS Software Maintenance

New software changes due to SAO finding to support better tracking of controlled medical substance inventory, funded 50% from Fund 153 and 50% from Fund 151 and also to support the program FirstPass for reporting to the county MPD.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$5,932	\$5,997	0.00	0.00

#### FR00103 EMS Supply Rooms LEAN 5S Project

Three of ten supply rooms have been completed during 2017-18. This request is for resources to complete four rooms during 2019 and three rooms during 2020 to create efficiency and reduce overstock.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$10,918	\$8,227	0.00	0.00

#### FR00104 Engine Equipment - Frontline Reserves/Callback

The Vancouver Fire Department has a need to purchase fire equipment for two call back engines. The equipment purchased would ensure both engines are fully equipped to respond immediately to emergency incidents.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$180,000	\$0	0.00	0.00

#### FR00105 Peer Support Team

Provide ongoing support to achieve sustainability, maintain team numbers, continuing education, and non-clinical assistance.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$40,833	\$42,665	0.00	0.00

#### **FR00106 Fire Protection Engineer, Increased Services**

Increase in outside services to cover complex project plans review related to downtown development. This will be funded from cash balance accumulated from transfers for ENG billing on new development permits.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$20,000	\$20,000	0.00	0.00

#### FR00107 Fireworks Total-Ban Enforcement

Based on cost averaging, last three years, for City personnel and outsourced armed security paired in teams.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$23,750	\$24,938	0.00	0.00
FR00108 Outside Legal Counsel - Labor					
Negotiation year is 2019, therefore increase a	llocation from \$25,000 to \$32,00	00, one time.			
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$7,000	\$O	0.00	0.00
FR00109 Station 11 - Construction					
Cost estimate for construction of new Fire Statio construction of Fire Stations 1 and 2 with 8% int		Fire District 5 through MC	DU. Current estimate	based on cost	of 2015
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
335 - Fire Acquisition Fund	Expense	\$8,100,000	\$0	0.00	0.00
FR00110 New Engine 11 - Fleet Addition					
Engine 11 will be ordered during 2019 but del the engine. Fire will place in service following co		Cost includes purchase o	of the asset and all e	quipment need	ed to outfit
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$O	\$214,441	0.00	0.00
151 - Fire Fund	Revenue	\$O	\$175,088	0.00	0.00
152 - Fire Equipment Fund	Expense	\$716,914	\$0	0.00	0.00
152 - Fire Equipment Fund	Revenue	\$716,914	\$35,850	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$716,914	\$163,465	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$O	\$15,126	0.00	0.00

#### FR00111 Station 11 Staffing Plan

The Vancouver Fire Department is requesting funding for thirteen additional positions to staff Fire Station 11, with funding from Fire District 5 per MOU.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$38,415	\$1,802,075	0.00	13.00
151 - Fire Fund	Revenue	\$38,415	\$1,802,075	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$0	\$10,738	0.00	0.00

#### FR00113 SCBA Replacement - Partial Grant Funded Option

Combined with a grant decision package to be requested during fall of 2019, represents the City's additional resource need to complete replacement of SCBA equipment purchased in 2003, end of useful life October 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$680,829	\$O	0.00	0.00

#### FR00114 Blue Card Program - Limited Compliance Option

Support of command training communication system that supports WAC 296-305 and NFPA 1561 that requires an establishment of incident management system consistent with NIMS.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$56,141	\$56,141	0.00	0.00

#### FR00115 WA State Joint Apprenticeship and Training Committee Program

Program replaces combat volunteer program in agreement with Clark County Fire District 5 and labor groups. Failure to fund results in elimination of the program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Revenue	\$11,000	\$11,000	0.00	0.00
151 - Fire Fund	Expense	\$11,000	\$11,000	0.00	0.00
## FR00116 Live Fire Training Requirement

Sending 6 staff members to Live Fire training annually to provide compliance with WAC 296-305 that mandates members to engage in interior structure firefighting at least every three years.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$24,539	\$24,539	0.00	0.00

#### FR00117 Targeted Solutions - Software Subscription Service

Represents the subscription costs for all Fire users for the current learning management system that stores training records and provides training programs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$21,000	\$21,000	0.00	0.00

### FR00118 External Training - 'Train the Trainer'

Training for Captains and Division Chiefs to keep current on best practices. The information is then relayed to the department to ensure all members are trained. Required for JATC Program and compliance with NFPA 1021.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$28,075	\$28,075	0.00	0.00

#### **FR00119 Training Equipment**

The Vancouver Fire Department is requesting a one-time amount be used to purchase training props. These props are needed to deliver training for both current and new members.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$24,100	\$O	0.00	0.00

#### FR00120 EMS Division Chief Ongoing Support

FRS.225 is funded by ambulance contract proceeds per the decision package in 2017-18 under FR0574.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Revenue	\$164,491	\$171,446	0.00	0.00
153 - Emergency Ambulance Services Contract Admin Fund	Expense	\$164,491	\$171,446	0.00	0.00

# FR00121 Fire Boat Annual Transfer (Fund 151 to Fund 152)

An annual transfer needed to support replacement at the end of useful life. The transfer will occur from Fund 151 to Fund 152. Annual transfer value is based on estimated replacement cost, less interest and new revenue estimates, annualized over 20 years.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$88,700	\$88,700	0.00	0.00
152 - Fire Equipment Fund	Revenue	\$88,700	\$88,700	0.00	0.00

## FR00122 Assistant Fire Marshal 1.0 FTE

The Assistant Fire Marshal (AFM) will alleviate span of control for Fire Marshal from 19 direct reports and will be responsible for 10 direct FCO reports. The AFM will be supported by revenues from Fire Code Enforcement and new construction.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00
151 - Fire Fund	Expense	\$146,822	\$149,068	1.00	0.00
151 - Fire Fund	Revenue	\$40,000	\$45,000	0.00	0.00

### FR00123 Fire Marshal's Office - ENG Revenue

Revenue from new development is collected from permit fees, but does not automatically get deposited into Fire fund. This entry is the estimated amount due 50% from Water Fund & 50% from Transportation Fund to Fire to support the ENG review of permits.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$38,530	\$38,530	0.00	0.00
102 - Street Fund	Expense	\$38,530	\$38,530	0.00	0.00
151 - Fire Fund	Revenue	\$77,060	\$77,060	0.00	0.00

#### FR00124 Management Analyst Support from 153

This decision package represents 1.0 full time equivalent (FTE) Management Analyst full ongoing cost in 151 with the support from 153 determined by an allocation analysis based on current FTEs Salary/Benefits for time devoted to AMR activities.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Revenue	\$124,707	\$128,049	0.00	0.00
153 - Emergency Ambulance Services Contract Admin Fund	Expense	\$124,707	\$128,049	0.00	0.00

# FR00125 Overtime

To add overtime appropriation estimates for each of the Fire divisions (based on 2017 budgeted amounts).

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$2,511,889	\$2,587,246	0.00	0.00

# FR00126 Increase Special Operations Baseline

Special Operations includes Hazardous Materials, Technical Rescue, and Marine divisions. This increases baseline to support operations supported with a 5% increase in Hazmat revenues in 2019 and annual increase per CPI thereafter.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$53,500	\$37,556	0.00	0.00
151 - Fire Fund	Revenue	\$7,500	\$8,000	0.00	0.00
FR00127 Support of Fire Services					
Support of Fire Operations from General Fund and	d Fire District 5.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$1	\$1	0.00	0.00
151 - Fire Fund	Revenue	\$2	\$2	0.00	0.00
FR00128 Hazmat Billing Software upgrade					
Estimate of upgrade to current software to bill out	hazmat fees.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$25,000	\$O	0.00	0.00

# FR00129 Space Study - Fire Marshal's Office

A space study underway for City Hall which will be completed this fall. This space study will focus on the Fire Marshal's Office.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$150,000	\$0	0.00	0.00
001 - General Fund	Expense	\$150,000	\$O	0.00	0.00
151 - Fire Fund	Revenue	\$150,000	\$O	0.00	0.00

# **Police Department**

## PL00100 Increase Baseline for VPD Uniforms and Protective Clothing

This budget provides all standard issue department uniforms, ballistic vests, coats, hats as authorized in the uniform policy. Records Unit established in 2017 requires budget, NOW Volunteers.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$12,800	\$12,800	0.00	0.00

### PL00101 Replacement Bomb Suit, Metropolitan Explosive Disposal Unit

The bomb suit worn by VPD Officer in MEDU unit expires and must be replaced in 2019.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$35,000	\$O	0.00	0.00

### PL00102 Increase Baseline for VPD Minor Tools and Equipment

Additional requested for officer equipment replacement \$15,000, Special Operations Command vehicle \$1,000 upgrade to video and agile mesh camera, Traffic Unit \$5,000 replace PBTs, LIDARs, moving radars and handheld radars. \$35,000 for weapons.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$56,000	\$56,000	0.00	0.00

## PL00103 Police Canine - Increased Maintenance Costs

Budgeting for maintenance of five canines including vet costs, food, and increased costs in equipment for handlers.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$10,000	\$10,000	0.00	0.00

#### PL00104 Police Automated External Defibrillator (AED) Replacement of Lifepack 12

VPD will now be responsible for replacing all parts and outdated AEDs instead of VFD. VFD previously purchased for VPD one Lifepack 12 that will no longer be supported. The request is to purchase 3 Lifepack 1000 AEDs for TEMS group.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$12,312	\$1,31 <i>7</i>	0.00	0.00

# PL00105 MCU Investigations DNA Testing, Crime Scene Clean-Up, and Transcription Services

Major Crimes Unit (MCU) contract DNA testing open and cold cases, crime scene clean ups, and transcription services that had not been previously in the baseline.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$7,500	\$7,500	0.00	0.00

# **PL00107 Special Operations 3 Patrol Vehicles**

Provides vehicle to 3 new members of Special Operations per the LEC MOU that requires each agency to provide a vehicle.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$247,956	\$61,956	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$24,756	\$24,756	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$186,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$186,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$37,200	\$37,200	0.00	0.00

## PL00108 PST S10 Truck Replacements to Cargo Van for PST's (2080, 2081)

The S10 trucks that have been used are no longer made and is not the platform PST positions currently use. Request to upgrade vehicle 2080 and 2081 to mini cargo vans.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Expense	\$12,000	\$11,781	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$12,000	\$11,781	0.00	0.00
001 - General Fund	Expense	\$19,007	\$18,788	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$7,007	\$7,007	0.00	0.00

# PL00109 Interview Rooms Equipment Upgrade

Enhance and expand interview rooms from 2 to 6 to provide dependable video recordings. This includes the increase of two servers for each precinct, noise reduction materials for the polygraph room, and to upgrade to current milestone software.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$102,677	\$12,000	0.00	0.00
001 - General Fund	Revenue	\$96,677	\$O	0.00	0.00
107 - Drug Enforcement Fund	Expense	\$96,677	\$O	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$6,000	\$6,000	0.00	0.00

# PL00110 Covert Video Technology Surveillance

New cameras for street lights due to the converted city street lights to LED technology requires new cameras.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$11,500	\$11,500	0.00	0.00

### PL00111 Phone Unlocking Service

This service is used to unlock Apple devices. Apple is upgrading to IOS 12 in September and the service will be necessary going forward.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$15,000	\$15,000	0.00	0.00

## PL00112 Surveillance Video Software Increase

This software allows VPD to interpret the different surveillance video platforms it receives from businesses, public agencies, private residences and represents and increase in subscription cost for this service.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$11,500	\$11,500	0.00	0.00

## PL00113 Forensic Recovery of Evidence Device (FRED) Workstation

Annual replacement of forensic computer systems to maintain reliability, performance and productivity.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
104 - Investigative Fund	Expense	\$25,000	\$25,000	0.00	0.00

#### PL00114 Replacement of Video Recording Software Technical Surveillance Platform

Replacing of View Commander software that has been outpaced by current technology. Request to view, control, record, and enhance video obtained from IP video cameras.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
107 - Drug Enforcement Fund	Expense	\$10,800	\$10,800	0.00	0.00

#### PL00115 Subscription Increase for Black Light Forensic Analysis Tool

Blacklight is a forensic suite that allows for the forensic viewing of Apple File System. About 25% of the forensic work VPD performs is on Apple products. This package reflects increases in subscription costs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$1,500	\$1,500	0.00	0.00

## PL00116 VPD Facilities Security Enhancement (East, West, and Evidence)

VPD conducted a review of its facilities and security and identified enhancements in and around police facilities including surveillance camera placement and updates, fencing adjustments and parking lighting.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$147,600	\$O	0.00	0.00
508 - Grounds and Facilities Services Fund	Revenue	\$51,000	\$O	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$51,000	\$O	0.00	0.00

## PL00117 Towing

Towing of vehicles for seizure pending search warrants, abandoned vehicles and other police business purposes.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$15,500	\$15,500	0.00	0.00

# PL00118 Increase Psychological Services for Investigations and DECU

Psychological services provided to Investigations and DECU.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$12,500	\$12,500	0.00	0.00

## PL00119 Parking Mobile Enforcement App for Neighborhood Parking Enforcement

VPD is scheduled to start parking enforcement in 2018. The parking app, used by Parking Enforcement, will need to be added as an ongoing expense in 2019-2020. This also estimates revenue generated by the unit and transferred from Parking Fund to General Fund.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$7,088	\$7,088	0.00	0.00
001 - General Fund	Revenue	\$25,000	\$25,000	0.00	0.00
491 - Parking Services Fund	Expense	\$25,000	\$25,000	0.00	0.00

## PL00120 VPD Overtime and Callback Pay with Benefits

Department overtime, callback pay and associated benefits estimated using 2018 actuals.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$3,623,388	\$3,618,078	0.00	0.00

# PLO0121 VPD Shift Differential Pay with Benefits

Department shift differential pay and associated benefits estimated using 2018 actuals.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$107,486	\$107,486	0.00	0.00

# PL00122 New Positions 2019 - 1 Drug Task Force Detective

Provide increased investigations to disrupt drug trafficking in Southwest Washington as supported by the 2020 plan adopted by the CRT.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$32,000	\$O	0.00	0.00
510 - Internal Administrative Services Fund	Revenue	\$3,831	\$3,831	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$3,328	\$3,328	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$32,000	\$O	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$3,696	\$3,696	0.00	0.00
001 - General Fund	Expense	\$214,961	\$165,461	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,260	\$1,260	0.00	0.00

# PL00123 New Positions 2019 - 1 Gang Task Force Detective

Enhance partnerships with local schools to address juvenile grant-related crime as supported by the 2020 plan adopted by the CRT.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$214,911	\$165,511	1.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$3,696	\$3,696	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$32,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$32,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$3,328	\$3,328	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,260	\$1,260	0.00	0.00
510 - Internal Administrative Services Fund	Revenue	\$3,831	\$3,831	0.00	0.00

# PL00124 New Positions 2019 - 4 Patrol Officers

Increase community satisfaction with police services by 5% in 2 years. Enhance minimum staffing for overlapping shifts during peak call volume as supported by the 2020 plan adopted by the CRT.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Revenue	\$9,380	\$9,380	0.00	0.00
001 - General Fund	Expense	\$752,729	\$534,329	4.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$22,442	\$18,442	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$120,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$120,000	\$O	0.00	0.00
510 - Internal Administrative Services Fund	Revenue	\$15,324	\$15,324	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$28,800	\$28,800	0.00	0.00

# PL00125 New Positions 2019 - 1 Traffic Officer

Increase neighborhood and school zone traffic emphasis patrols by 25% as supported by the 2020 plan adopted by the CRT.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$263,436	\$167,036	1.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$10,221	\$9,221	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$60,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$60,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$14,400	\$14,400	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$3,800	\$3,800	0.00	0.00

# PL00126 New Positions 2019 - 1 Traffic Sergeant

Increase supervision for the Traffic Unit, assist with the reduction of serious crashes in target areas, improve community satisfaction with traffic enforcement as supported by the 2020 plan adopted by the CRT.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Expense	\$60,000	\$O	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$3,800	\$3,800	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$60,000	\$O	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$10,221	\$9,221	0.00	0.00
001 - General Fund	Expense	\$276,029	\$185,629	1.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$14,400	\$14,400	0.00	0.00

# PL00127 New Positions 2019 - 2 Police Service Techs for Traffic

Free 1.5 traffic officers for enforcement by assisting with reports and research, media event planning and outreach education as supported by the 2020 plan adopted by the CRT.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$231,759	\$167,619	2.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$252	\$252	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$28,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$28,000	\$O	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$2,520	\$2,520	0.00	0.00

## PL00128 New Positions 2019 - 1 Records Specialist

As VPD initially assumed Police Records responsibilities from CCSO, CCSO held onto some records responsibilities (e.g., concealed pistol license permits) until VPD could assume them. This position is supported from the 2020 plan adopted by the CRT.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$80,280	\$76,880	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$400	\$400	0.00	0.00

# PL00129 New Positions 2020 - 4 Neighborhood Police Officers

Improve VPD community satisfaction with relationship building through proactive outreach to address livability issues as supported by the 2020 plan adopted by the CRT.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$O	\$57,600	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$140,000	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$0	\$13,600	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$0	\$40,883	0.00	0.00
001 - General Fund	Expense	\$0	\$937,155	0.00	4.00
505 - Equipment Services Capital Fund	Expense	\$0	\$140,000	0.00	0.00

### PL00130 New Positions 2020 - 2 Patrol Sergeants

Reduce staffing fatigue, increase community satisfaction with police emergency response, relationship building, investigations and solving crime. Enhance supervision of patrol units as supported by the 2020 plan adopted by the CRT.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$O	\$482,847	0.00	2.00
504 - Equipment Services Operations Fund	Revenue	\$O	\$20,190	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$O	\$60,000	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$60,000	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$28,800	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$O	\$4,660	0.00	0.00

#### PL00131 Drug Investigation Funding from Fund 107

In 2015-16 budget package PL0200 supported converting grant funded positions to baseline. In order to support the increased costs, a transfer for the Computer Forensics Specialist will come from Fund 128. Transfer amount is determined by FTE Baseline.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$110,209	\$111,428	0.00	0.00
107 - Drug Enforcement Fund	Expense	\$110,209	\$111,428	0.00	0.00

# PL00132 Computer Forensics Specialist Funding from Fund 128

In 2015-2016 budget package PL0200 supported converting grant funded positions to baseline. Ongoing there will be a supporting transfer from the Drug Fund to General Fund for drug related projects.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$110,209	\$111,428	0.00	0.00
128 - Criminal Justice Fund	Expense	\$110,209	\$111,428	0.00	0.00

#### PL00133 Nine Vehicles Ongoing Equipment Replacement Funded by 128 Fund

Nine vehicles were purchased in 2015-16 Biennium (7 unfunded vehicles, 1 US Marshal Service vehicle, 1 Neighborhood Response Team Vehicle) with funding from Fund 128. This package assigns the ongoing replacement funding in 2019-2020 from Fund 128.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$96,408	\$96,408	0.00	0.00
128 - Criminal Justice Fund	Expense	\$96,408	\$96,408	0.00	0.00

## PL00135 Drug Enforcement Funding Overtime for Detective Position

Funding the overtime and callback pay for a Detective position assigned to the Drug Task Force.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
107 - Drug Enforcement Fund	Expense	\$55,700	\$55,700	0.00	0.00

## PL00136 SWAT Fund True-Up

Increase SWAT baseline to support ongoing operations. This decision package is supported by the rate calculation agreed upon by the LEC through the SWAT MOU.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$12,867	\$12,867	0.00	0.00
001 - General Fund	Revenue	\$41,850	\$41,850	0.00	0.00
611 - SW Washington Regional SWAT Team Fund	Revenue	\$98,705	\$98,705	0.00	0.00
611 - SW Washington Regional SWAT Team Fund	Expense	\$16,841	\$16,841	0.00	0.00
611 - SW Washington Regional SWAT Team Fund	Revenue	\$11,200	\$11,200	0.00	0.00

# PL00137 Funding RMS System (RegJin) Replacement Carryforward

Replacement of RMS system delayed until 2019-2020. RFP has been issued and selection of vendor pending.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$940,600	\$O	0.00	0.00

# PL00138 Urban Camping Impact Reduction - VPD 1.0 Patrol 2 YR LT FTE and Overtime

Supporting efforts for urban camping reduction through increase in 1.0 FTE VPD Patrol Officer and overtime for 8 Patrol Officers estimated at 10 hours per week using average overtime rate.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$521,462	\$431,362	1.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$9,221	\$9,221	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$60,000	\$0	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$60,000	\$0	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$14,400	\$14,400	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$3,400	\$3,400	0.00	0.00

# PL00139 VPD Educational Pay with Benefits

This decision package adds back educational pay that was taken out of baseline using an average of 2.5% of regular salaries.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$639,491	\$661,785	0.00	0.00

# **Police Department Grants**

# PLG0100 Community Oriented Policing Services (COPS) Hiring Grant

Strengthening community policing Grant by hiring sworn officers. This funding source was used in the 2020 plan adopted by the CRT.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$300,000	\$400,000	0.00	0.00
<b>PLG0101 Justice Assistance Grant 2016</b> Police leadership development training. This is a ca	rryforward from 2018.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$24,584	\$O	0.00	0.00
001 - General Fund	Expense	\$24,584	\$O	0.00	0.00

# PLG0102 IACP Sexual Assault [Interview] Demonstration Grant

Domestic and sexual violence national [interview] demonstration initiative that includes travel and training for conferences. This is a carryforward from 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$224,566	\$0	0.00	0.00
001 - General Fund	Expense	\$224,566	\$O	0.00	0.00

# **Legal Services**

## LS00100 Non-Replacement Vehicle Replacement

The City Attorney's Office Domestic Violence Unit requires the use of a City vehicle for purposes of delivering subpoenas and contacting witnesses.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$3,500	\$3,500	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$28,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$28,000	\$O	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$2,252	\$2,252	0.00	0.00
001 - General Fund	Expense	\$33,752	\$5,752	0.00	0.00

# LS00101 Criminal Case Tracking Application

In order to continue to prosecute criminal cases and to comply with federal criminal regulations, the City needs to purchase a new criminal case tracking application along with needed equipment.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Revenue	\$2,500	\$2,500	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$2,500	\$2,500	0.00	0.00
001 - General Fund	Expense	\$194,775	\$27,275	0.00	0.00

# LS00102 Fingerprinting

The City Attorney office costs for running checks on individuals with access to confidential criminal information for, keeping the City in compliance with federal regulations.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$4,500	\$4,500	0.00	0.00

## LS00103 Professional Services

In order to improve fiscal efficiency, the City Attorney Office has entered two separate contracts for outside legal services for land-use matters

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$50,000	\$50,000	0.00	0.00

# **Public Works**

# PW00100 444-75 Add Homeless Encampment Cleanup Services

This decision package provides ongoing funding for homeless camp cleanup services through a third party.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$10,000	\$10,000	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$20,000	\$20,000	0.00	0.00
444 - Surface Water Management Fund	Expense	\$40,000	\$40,000	0.00	0.00

## PW00103 508-77 Restore Salary Objects for Facilities Maintenance

This package restores budget for overtime, callback pay, standby/on call/beeper pay, and vacation cash outs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$101,292	\$101,292	0.00	0.00

# PW00104 508-77 Add FTE Building Systems Technician Position

This decision package creates and adds a Building Systems Technician position to Facilities Maintenance. This position would be equivalent to an Electrician position and manage all security and electrical building systems.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
504 - Equipment Services Operations Fund	Revenue	\$4,752	\$4,752	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$70,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$70,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$8,750	\$8,750	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$120,250	\$51,171	1.00	0.00

# PW00106 508-77 Reclass Existing Position to Facilities Maintenance Lead

The requested Facilities Maintenance Specialist Lead position reclasses an existing Facilities Maintenance Specialist II position to provide management support for coverage and accountability when the Facilities Maintenance Supervisor unavailable.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$5,873	\$5,990	0.00	0.00

## PW00107 103-76 Reclassify Baseline FTE by 0.5 for Arterial Sweeping

Transfer of baseline budget for 0.5 FTE from 444-76 to 103-76 for arterial sweeping to reflect actual increased level of service by 50% approved by Street Funding Initiative.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
103 - Street Funding Initiative - Operating Fund	Expense	\$39,743	\$41,933	0.50	0.00
444 - Surface Water Management Fund	Expense	(\$39,743)	(\$41,933)	-0.50	0.00

# PW00108 444-75 Add Other Operating Supplies

This package requests additional funding for other operating supplies in the Greenways/Sensitive Lands (GSL) division.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$30,000	\$30,000	0.00	0.00

# PW00109 508-75 Restore Salary Objects Grounds Maintenance

This decision package restores overtime funding and corresponding benefits for the Grounds Maintenance program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$40,717	\$40,717	0.00	0.00

# PW00110 508-75 Add 2.0 FTE and Increase Maintenance Service Levels for Parks - Contingency (Original Request of 6.0 FTE)

This decision package requests 2.0 FTE to increase parks maintenance service levels as recommended by the 2018 Total Cost of Ownership study. (Original request of 6.0 FTE). Revised to contingency in 2020; requires approval before filling positions.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Expense	\$O	\$271,000	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$271,000	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$27,984	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$O	\$1,652	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$O	\$601,521	0.00	2.00
504 - Equipment Services Operations Fund	Revenue	\$O	\$23,500	0.00	0.00

### PW00111 508-75 Add Professional Services for Irrigation Repairs and Upgrades

This decision package requests ongoing funding to support replacement and installation of controllers, booster pumps, and other critical components of irrigation systems through a third party contractor.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$50,000	\$50,000	0.00	0.00

## PW00112 508-75 Add Professional Services for Fall Fertilizer Application

This decision package requests additional funding for professional services to contract for fertilizer application at city parks through a third party.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$100,000	\$100,000	0.00	0.00

## PW00113 508-75 Playground Surfacing Replacement

This decision package requests ongoing funding to annually rehabilitate playgrounds with approximately 1,400 cubic yards of new wood fiber material.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$50,000	\$50,000	0.00	0.00

# PW00114 103-75 Restore Professional Service for Median/ROW Tree Care

This decision package requests restoration of baseline for professional services to contract for arbor services through Arborscape.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
103 - Street Funding Initiative - Operating Fund	Expense	\$20,000	\$20,000	0.00	0.00

#### PW00116 444-76 Restore Salary Objects for Stormwater Maintenance

his package restores budget for overtime, callback pay, shift difference, standby/call back/beeper pay and vacation cash outs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$90,519	\$90,519	0.00	0.00

#### PW00117 444-76 Add FTE Stormwater Maintenance Superintendent

This request creates a superintendent position dedicated to Stormwater and Greenways/Sensitive Lands (GSL) operations.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$95,226	\$96,040	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00
444 - Surface Water Management Fund	Expense	\$23,816	\$25,209	0.00	0.00
444 - Surface Water Management Fund	Expense	\$26,140	\$27,547	0.00	0.00

### PW00118 103-76 Add Repair and Maintenance for Whatley Decant Facility

This decision package requests an additional \$10,000 annually for arterial street sweeper processing.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
103 - Street Funding Initiative - Operating Fund	Expense	\$10,000	\$10,000	0.00	0.00

## PW00119 445-73 Restore Salary Objects for Water Utility Administration

This package restores budget for overtime, callback pay, shift difference, other premium pay types and vacation cash outs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$98,574	\$98,574	0.00	0.00

# PW00120 445-79 Add Temporary Help for Infor/Hansen Upgrade Assistance (Contingency)

This decision package requests additional funding for temporary help for implementation of a new Web/IVR and Infor upgrade.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$75,000	\$75,000	0.00	0.00

#### PW00121 475-76 Restore Salary Objects - Wastewater Maintenance

This package restores budget for overtime, callback pay, other premium pay types, standby/call back/beeper pay and vacation cash outs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
475 - Sewer Utility Fund	Expense	\$197,552	\$197,552	0.00	0.00

#### PW00122 475-76 Add FTE Wastewater Maintenance Worker II

This decision package adds one maintenance worker position to expand the root foaming program and to assist with manhole rehabilitation.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
475 - Sewer Utility Fund	Expense	\$91,872	\$92,388	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00

# PW00123 445-76 Restore Water Maintenance Salary Objects

This package restores budget for overtime, callback pay, other premium pay types, standby/call back/beeper pay, shift difference and vacation cash outs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$320,516	\$320,516	0.00	0.00

#### PW00124 Waterfront Park Irrigation and Lighting

Increase baseline for water and lighting for the Waterfront park.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Revenue	\$16,000	\$16,000	0.00	0.00
001 - General Fund	Expense	\$16,000	\$16,000	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$16,000	\$16,000	0.00	0.00

# PW00125 445-76 Add FTE Water Maintenance SCADA Technician

This package adds a SCADA technician position to create safeguards for the city's water system.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$10,625	\$10,625	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$85,000	\$0	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$85,000	\$0	0.00	0.00
445 - Water Utility Fund	Expense	\$214,229	\$130,159	1.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$4,452	\$4,452	0.00	0.00

# PW00126 445-76 Add FTE Water Maintenance Water Quality Technician

This package adds a Water Quality Technician position to expand the City's Water Quality program and ensure the safety of the City's water system.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00
445 - Water Utility Fund	Expense	\$148,577	\$109,200	1.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$4,752	\$4,752	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$40,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$40,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$5,000	\$5,000	0.00	0.00

## PW00127 445-76 Add Water/Wastewater Electrician Position

This package adds an Electrician position to help maintain the electrical system within the Water program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00
445 - Water Utility Fund	Expense	\$89,645	\$90,353	1.00	0.00
475 - Sewer Utility Fund	Expense	\$22,410	\$22,589	0.00	0.00

# PW00128 475-85 Add FTE Wastewater Treatment Civil Engineer

The capital budget for wastewater improvements is programmed for increases in both projects and costs at the City's two treatment plants and pretreatment lagoon system. Additional staff (Civil Engineer) will be needed to execute these projects.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
475 - Sewer Utility Fund	Expense	\$138,127	\$136,044	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,400	\$1,400	0.00	0.00

## PW00129 445-85 Water Engineering Specialist Reclassification

This reorganization will include a Senior Civil that will supervise a Civil Engineer and a new Engineering Specialist as well as the reclassification of an existing Senior Engineering Technician to an Engineering Specialist.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$5,667	\$5,778	0.00	0.00

# PW00130 475-85 Add FTE Wastewater Collection Engineering Specialist

To keep pace with the needed rehabilitation to the system and the capital budget, additional staff (Engineering Specialist) will be required to design/manage projects for the interceptors as well as the smaller conveyance pipes.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
475 - Sewer Utility Fund	Expense	\$116,428	\$113,915	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,400	\$1,400	0.00	0.00

# PW00131 475-85 Add FTE Wastewater Collection Civil Engineer

To keep pace with the increased needed rehabilitation to the system and the capital budget, additional staff (Civil Engineer) will be required to design/manage projects for the interceptors as well as the smaller conveyance pipes.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
475 - Sewer Utility Fund	Expense	\$138,127	\$136,044	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,400	\$1,400	0.00	0.00

# PW00132 490 Solid Waste Utility Tax Increase to General Fund

Waste Connections is increasing their rates in 2019, including 2.2% utility tax and CPI/fuel/tip fee increase, resulting in an incremental increase to the General Fund's 27.1% utility tax baseline revenue from Solid Waste.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$778,597	\$605,557	0.00	0.00

## PW00134 445-85 Add FTE Water Engineering Specialist

A department reorganization is needed to increase output. This reorganization will include a senior civil position that will supervise a civil engineer and a new engineering specialist.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$120,010	\$116,454	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,400	\$1,400	0.00	0.00

# PW00136 445-85 Water Engineering - Senior Civil Engineer

A department reorganization is needed to increase output and to meet the needs of highly complex water engineering projects. This will include a senior civil position to supervise and oversee the distribution and transmission main design program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Revenue	\$1,400	\$1,400	0.00	0.00
445 - Water Utility Fund	Expense	\$152,181	\$150,380	1.00	0.00

# PW00138 445-82 Add FTE Professional Land Surveyor

This new position would add necessary capacity to the professional land survey services provided by the existing City Surveyor and the City Survey team.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$154,023	\$156,634	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,600	\$1,600	0.00	0.00

# PW00139 445-82 Add FTE Survey Specialist

This new position would add additional capacity to the professional land survey services provided by the existing City Surveyor and the City Survey team.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$27,096	\$25,736	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,600	\$1,600	0.00	0.00

# PW00141 445-82 Purchase/Install and Modify Existing Modular Furniture at East Precinct

In order to create added office space for new staff within the existing space at Construction Services, existing modular furniture layouts will need to be changed.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$20,000	\$20,000	0.00	0.00

# PW00142 445-82 Add Construction Services Civil Engineer

This new position would complement the existing two Senior Civil Engineers and one Civil Engineer currently on the Capital Construction team.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$188,145	\$160,386	1.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$2,652	\$2,652	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$3,600	\$3,600	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$28,500	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$28,500	\$O	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,600	\$1,600	0.00	0.00

# PW00143 445-82 Add FTE Senior Construction Inspector

This new inspection position would add to COV's current compliment of inspectors on the Capital Construction team consisting of six inspectors (four Specialists, two Seniors).

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$O	\$67,183	0.00	1.00
506 - Computer Repair & Replacement Fund	Revenue	\$O	\$1,600	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$32,500	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$O	\$3,852	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$4,063	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$O	\$32,500	0.00	0.00

## PW00144 445-82 Add FTE Senior Construction Inspector

This new inspection position would add to COV's current compliment of inspectors on the Capital Construction team consisting of six inspectors (four Specialists, two Seniors).

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$66,835	\$31,683	1.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$3,852	\$3,852	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$4,063	\$4,063	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$32,500	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$32,500	\$O	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,600	\$1,600	0.00	0.00

## PW00145 445-82 Add FTE Construction Project Coordinator

This new position would be a Construction Project Coordinator in the Public Works Construction Division. There is currently one FTE at this level.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$11 <i>7</i> ,991	\$118,003	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,600	\$1,600	0.00	0.00

# PW00146 445-82 Purchase and Install Modular Furniture at Marine Park

In order to create added office space for new staff at Marine Park Engineering, one lunch room and one open meeting space will need to be converted to cubical.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$45,000	\$45,000	0.00	0.00
<b>PW00148 445-82 Restore Budget for Vacation C</b> Request is to restore budget for vacation cash-outs.	Cash Outs				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$40,950	\$40,950	0.00	0.00

# PW00149 508-77 Increased Facilities Maintenance for New Buildings

Increased facilities maintenance repair costs for newly acquired buildings Town Plaza, Navigation Center (Grand Blvd) and Zehn properties.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$84,000	\$84,000	0.00	0.00
445 - Water Utility Fund	Expense	\$31,800	\$31,800	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$522,000	\$137,000	0.00	0.00
508 - Grounds and Facilities Services Fund	Revenue	\$522,000	\$137,000	0.00	0.00
001 - General Fund	Expense	\$406,200	\$21,200	0.00	0.00

## PW00150 475-85 Demolition and Remodel of Lunch/Break Space At Marine Park

In order to create added office space for new staff at Marine Park Engineering, one lunch room and one open meeting space will need to be converted to cubical.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
475 - Sewer Utility Fund	Expense	\$80,000	\$80,000	0.00	0.00

# PW00151 102-71 Project Planning Scoping and Estimating Consultant Assistance

Transportation Planning in CED has been tasked with determining the feasibility of proposed projects, prioritizing, initial scoping, and cost of pedestrian accessibility and bicycle improvement projects prior to the establishment of the project budget.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$60,000	\$60,000	0.00	0.00

### PW00152 102-71 Bridge Evaluation and Monitoring

Bridge conditions and bridge load restrictions are a city-wide issue. State law requires the inspection, evaluation, monitoring, and reporting of bridges periodically as well as after any major event such as an earthquake.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$15,000	\$15,000	0.00	0.00

### PW00156 444-85 Add FTE Environmental Scientist

The purpose of this position is to ensure compliance with new components of the Western Washington Phase II Municipal Stormwater NPDES Permit.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$98,021	\$128,460	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,050	\$1,400	0.00	0.00

## PW00157 444-85 Add FTE Senior Civil Engineer

The purpose of this position is to comply with new components of the Western Washington Phase II Municipal Stormwater NPDES Permit and Ecology grants.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$103,592	\$136,044	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,050	\$1,400	0.00	0.00

## PW00160 444-85 Washington Coalition for Clean Water

The Coalition of Clean Water is a partnership of stormwater and wastewater permitted agencies in Washington State.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$3,975	\$3,975	0.00	0.00

## PW00165 445-79 2019-2020 Water Revenue and Utility Tax Baseline Adjustment

This decision package reflects the incremental adjustment to baseline for Water utility tax increase transfer to the general fund as a result of a 8.17% rate increase in 2019 and a 7.66% rate increase in 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$343,435	\$1,344,164	0.00	0.00

#### PW00166 475-79 2019-2020 Sewer Revenue and Utility Tax Baseline Adjustment

This decision package reflects the incremental adjustment to baseline for Sewer utility taxes increase transfer to the general fund as a result of a 6.1% rate increase in 2019 and a 5.61% increase in 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
475 - Sewer Utility Fund	Expense	\$466,011	\$1,084,544	0.00	0.00

# PW00167 444-79 2019-2020 SWM Revenue and Utility Tax Baseline Adjustment

This decision package reflects the incremental adjustment to baseline for Surface Water Management utility tax increase to the general fund as a result of a 8.17% rate increase in 2019 and a 7.66% rate increase in 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$92,541	\$303,581	0.00	0.00

## PW00168 449-87 Transfer Cash From Fund 449 to Fund 475 and Fund 448

The SCIP Fund 449 functions to provide cash flow for the lending of funds for our customers to hook up to the sewer system, paying the capital fees and the systems development fees.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Revenue	\$600,000	\$600,000	0.00	0.00
449 - SCIP Fund	Expense	\$900,000	\$900,000	0.00	0.00
475 - Sewer Utility Fund	Revenue	\$300,000	\$300,000	0.00	0.00

# PW00169 477-87 Transfer Cash from Sewer SDC Fund 477 to Sewer Operating Fund 475

As funds accumulate in the Sewer System Development Fund, these amounts are transferred to the Sewer Operating Fund to pay the debt service payment in 2019 and 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
475 - Sewer Utility Fund	Revenue	\$4,500,000	\$3,000,000	0.00	0.00
477 - Sewer System Development Fund	Expense	\$4,500,000	\$3,000,000	0.00	0.00

# PW00170 444-87 Transfer of Cash From SWM Fund 444 To SWM Construction Fund 443

As funds accumulate in the water operating fund, these amounts are transferred to the water construction fund as part of the long term strategy to fund capital projects from cash.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Revenue	\$500,000	\$1,000,000	0.00	0.00
444 - Surface Water Management Fund	Expense	\$500,000	\$1,000,000	0.00	0.00

## PW00171 447-87 Transfer of Cash from Water SDC 447 to Water Construction 448

As funds accumulate in the Water System Development Fund 447, these amounts are transferred to the Water Construction Fund 448 as part of the long term strategy to fund capital projects from cash.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
447 - Systems Development Reserves Fund	Expense	\$3,500,000	\$3,000,000	0.00	0.00
448 - Water Construction Fund	Revenue	\$3,500,000	\$3,000,000	0.00	0.00

## PW00172 475-87 Transfer of Cash From Sewer Operating Fund 475 to Sewer Capital Fund 478

As funds accumulate in the Sewer Operating Fund, these amounts are transferred to the Sewer Construction Fund to Fund Capital Project in 2019 and 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Revenue	\$17,150,000	\$17,445,000	0.00	0.00
475 - Sewer Utility Fund	Expense	\$17,150,000	\$17,445,000	0.00	0.00

# PW00173 445-87 Transfer of Cash from Water Operating Fund 445 to Water Construction Fund 448

As funds accumulate in the Water Operating Fund, these amounts are transferred to the water construction fund as part of the long term strategy to fund capital projects from cash.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$10,000,000	\$5,000,000	0.00	0.00
448 - Water Construction Fund	Revenue	\$10,000,000	\$5,000,000	0.00	0.00

# PW00174 444-79 Vancouver Lake Partnership

The Vancouver Lake Watershed Partnership will focus on the opportunities and challenges facing the Vancouver Lake Watershed.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$50,000	\$50,000	0.00	0.00

## PW00175 444-73 Transfer Cash from Sewer and SWM to Water for Utilities Administration Costs

The Utilities Department costs are charged to the Water Fund through out the year. At year end the costs are allocated to Sewer and SWM funds based on customer counts.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$1,443,110	\$1,452,267	0.00	0.00
445 - Water Utility Fund	Revenue	\$3,092,379	\$3,112,000	0.00	0.00
475 - Sewer Utility Fund	Expense	\$1,649,269	\$1,659,733	0.00	0.00

#### PW00176 445-79 Public Works Communication/Outreach Intern

This decision package continues college internship to assist Public Works Communications with growing need for community outreach/communications, including increased communications required by Street Funding Strategy and other efforts.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$18,000	\$18,000	0.00	0.00

## PW00178 445-79 Capital Planning Finance and Asset Management - Professional Services - On-Call Asset Management

Professional service request for on-call projects in the asset management program. Key initiatives include updating the 2013 Gap Analysis, to evaluate program growth since 2012, and develop updated program goals and milestones.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$35,000	\$35,000	0.00	0.00

#### PW00179 445/475-79 Capital Planning Finance and Asset Management - Utility Records Document Scanning

One-time request to transfer funds to support internal service of document scanning for water and sewer utility connection records and electronically link them to GIS and Infor utility inventory records.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Revenue	\$50,000	\$O	0.00	0.00
475 - Sewer Utility Fund	Expense	\$25,000	\$O	0.00	0.00
445 - Water Utility Fund	Expense	\$25,000	\$O	0.00	0.00

## PW00181 445-79 Capital Planning Finance and Asset Management - Professional Services - On Call Utility Rates

Professional service request for an updated rate model review once the utility rate policies are resolved, and to review program financial needs from 2020-2025.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$16,000	\$54,000	0.00	0.00
475 - Sewer Utility Fund	Expense	\$16,000	\$54,000	0.00	0.00
444 - Surface Water Management Fund	Expense	\$8,000	\$27,000	0.00	0.00

#### PW00182 445-41 Water Center Washington Service Corps Individual Placements

Contracting through Washington Service Corps Individual Placement program for two AmeriCorps Placements in coordination with other City programs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$13,000	\$13,000	0.00	0.00

# PW00183 445-85 GIS - GPS Hardware Replacement

This decision package is to replace 10 year old GPS equipment that has been used by the GIS group to collect GPS locations of various public works assets, primarily water meter locations.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$2,070	\$O	0.00	0.00
445 - Water Utility Fund	Expense	\$4,500	\$0	0.00	0.00
475 - Sewer Utility Fund	Expense	\$2,430	\$0	0.00	0.00

# PW00186 445-41 Water Center Extra Help

Students looking for an internship to fulfill a biology, education or public relations requirement may apply to the Water Center for an internship position.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$15,000	\$15,000	0.00	0.00

# PW00187 445-41 Water Center Maintenance

There is a recurring need to make facility upgrades for projects that are not covered as interfund expenses.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$33,084	\$33,084	0.00	0.00

## PW00188 445-41 Water Center Overtime

As part of their job responsibilities Water Center staff occasional participate in after hour meetings and outreach opportunities representing our program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$5,000	\$5,000	0.00	0.00

# PW00190 445-41 Student Monitoring Network - 3 YR Limited Term Position - Educator B

This new limited term (3 year) position, housed at the Water Center, will lead the Student Watershed Monitoring Network (SWMN) Program and accomplish deliverables assigned to Clark County.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Revenue	\$45,000	\$45,000	0.00	0.00
445 - Water Utility Fund	Expense	\$106,518	\$108,185	1.00	0.00

# PW00191 445-41 Water Center Temporary Help

Use temporary staff to work with groups Monday-Friday after 5pm and anytime during the weekend when we rent our community room.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$26,000	\$26,000	0.00	0.00

### PW00192 445-41 Water Center Vacation Cash-Outs

Employees are entitled to request vacation cash-outs throughout the year if they meet the City's requirements.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$12,000	\$12,000	0.00	0.00

#### PW00194 442-41 Urban Forestry - City Tree Reserve Fund

This decision package is for reoccurring tree canopy expansion, tree pruning, Heritage Tree maintenance, tree management and care, education, and the Tree Fund program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
442 - City Tree Reserve Fund	Expense	\$1 <i>7,</i> 500	\$1 <b>7,</b> 500	0.00	0.00

#### PW00196 444-41 Urban Forestry - Extra Help

Urban Forestry utilizes interns to accomplish program goals. These tasks include but not limited to: mulching and watering recently planted trees and shrubs, invasive plant removal, supporting outreach events and GIS inventory projects.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$2,000	\$2,000	0.00	0.00

# PW00197 442-41 Urban Forestry - Appeal Hearing Cost for Tree Removal Activity

Throughout the year citations are issued for illegal tree removal activity. A number of these cases are appealed to the City's Hearing Examiner.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
442 - City Tree Reserve Fund	Expense	\$3,986	\$3,986	0.00	0.00

#### PW00200 444-41 Urban Forestry - Temporary Help

The Urban Forestry Program utilizes temp help from a temp agency to hire a transcriptionist to complete the Urban Forestry Commission minutes and utilizes seasonal temporary help to accomplish program goals.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$2,000	\$2,000	0.00	0.00

## PW00201 444-41 Urban Forestry - Tree Canopy Assessment 2020

This proposal is a one time expenditure of \$70,000 from the City Tree Fund in 2020 to complete a Geographic Information Systems (GIS) Tree Canopy Assessment using recent GIS data.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$0	\$70,000	0.00	0.00

## PW00202 444-41 Urban Forestry - Vacation Cash-Outs

Urban Forestry staff members have participated in the vacation cash out program option provided by the city. Reviewing the three year average, \$5,000 appears to be the average staff participation in this program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$5,000	\$5,000	0.00	0.00

#### PW00203 444-41 Urban Forestry - Washington Service Corps Individual Placement

This decision package if for reoccurring contracting through the Washington Service Corps Individual Placement program for 1.5 AmeriCorps Placement.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$9,750	\$9,750	0.00	0.00

## PW00204 490-86 Solid Waste Professional Services

These professional services are in most cases, long-term contracts for solid waste collection programs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
490 - Solid Waste Fund	Expense	\$610,202	\$610,382	0.00	0.00

#### PW00205 490-86 Add FTE Solid Waste Analyst B - Plan Review

With Vancouver's rapid growth, new forms of development are underway that require more review and input from Solid Waste staff to ensure that there is adequate space for garbage and recycling storage and service.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
490 - Solid Waste Fund	Expense	\$110,514	\$112,435	1.00	0.00

#### PW00208 102/3-71 Add FTE GIS Technician - Transportation FTE

Requesting 1.0 FTE Sr. Engineering Technician for GIS to support the Transportation department with GIS and Asset Management programs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
103 - Street Funding Initiative - Operating Fund	Expense	\$54,566	\$54,393	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,600	\$1,600	0.00	0.00
102 - Street Fund	Expense	\$54,566	\$54,393	1.00	0.00

## PW00215 102-88 Traffic Engineering and Operations - Overtime and Callback

The Traffic Engineering and Operations department incurs overtime for the maintenance of the traffic signals and street lights.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$127,000	\$127,000	0.00	0.00

#### PW00216 102-88 Traffic Engineering and Operations - Professional Services

Increase to baseline to be in line with three year average in professional services to design improvement projects related to street lighting, traffic signals, signs, and travel lane markings.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$66,355	\$66,355	0.00	0.00
### PW00217 102/3-71 Pavement Management Overtime

As part of the annual pavement management program, overtime funding is needed to ensure that streets are prepared for preservation treatments in advance of contract work and that there is City construction staff on site during the contract work.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$90,000	\$90,000	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$37,000	\$37,000	0.00	0.00

#### PW00218 102-71 Pavement Management Professional Services for Design and Evaluation

This request is to fund professional services for pavement design and evaluation. The Pavement program currently contracts out its pavement condition rating in lieu of using temporary employees to collect and enter field data into a database.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$270,000	\$270,000	0.00	0.00

## PW00219 102-71 Pavement Management Transfer Salaries from Construction Services and Street Maintenance

This request is to transfer regular salaries and benefits from both the Street Maintenance and Construction Inspection workgroups to the Pavement Management program where the work will be performed.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$434,000	\$434,000	0.00	0.00
102 - Street Fund	Expense	(\$192,000)	(\$192,000)	0.00	0.00
102 - Street Fund	Expense	(\$21,000)	(\$21,000)	0.00	0.00
445 - Water Utility Fund	Expense	(\$221,000)	(\$221,000)	0.00	0.00

#### PW00220 102-71 Pavement Management Sampling and Testing

This decision package is to re-justify the baseline budget for sampling and testing for the Pavement Management program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$7,500	\$7,500	0.00	0.00

## PW00224 102-74 Contracted Encampment Cleanup

This package would request funds to pay for contracted cleanup services for the large, weekly cleanups once a week throughout the year as well as additional cleanups as needed or quick, on demand response.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$277,000	\$277,000	0.00	0.00

#### PW00225 102-74 Street Maintenance - Overtime

This DP re-justifies overtime for streets maintenance, that is used for projects that cannot be completed by staff on regular time due to shortage of staffing: paving and striping projects, and weather events such as snow/ice and wind storms.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$90,000	\$90,000	0.00	0.00

#### PW00226 102-74 Street Maintenance - Plow and Deicer Units for New Trucks

This package would fund the one time purchase and on-going ER&R costs for a new snow plow and deicing unit on trucks purchased to service the new Van Mall North Annexation area.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Expense	\$45,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$45,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$4,700	\$4,700	0.00	0.00
102 - Street Fund	Expense	\$49,700	\$4,700	0.00	0.00

#### PW00227 102-74 Street Maintenance - Repair and Maintenance - Other

This decision package is to re-justify the baseline budget for Repair and Maintenance - Other funds for the Street Maintenance group.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$60,000	\$60,000	0.00	0.00

## PW00228 102-74 Salt for New Storage Structure

This package would fund the one time purchase of road salt to fill the new storage structure funded as part of the 2017 Spring Supplemental Budget.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$60,000	\$O	0.00	0.00
PW00229 102-74 Signs and Striping In	ventory				
This package would fund street sign inventor	y collection to complete the initial inv	entory of the entire city	system.		
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$60,000	\$60,000	0.00	0.00
PW00230 102-74 Temporary Help for S	itreet Maintenance				
This decision package is to add additional for complete annual maintenance activities.	unding for temporary help for Street	s maintenance. Tempora	ry help is used to sup	oplement street	crews to
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$60,000	\$60,000	0.00	0.00

## PW00231 102/103-79 Add FTE Transportation Development Review - Engineering Technician II

The purpose of this position is to provide additional staffing support in a variety of programs within the Streets & Transportation Division of Public Works including Transportation Development Review Services (TDRS) and Transportation Design Engineering.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
103 - Street Funding Initiative - Operating Fund	Expense	\$49,686	\$47,704	0.00	0.00
634 - Transportation Benefit District Fund	Expense	\$49,336	\$47,354	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,400	\$1,400	0.00	0.00
102 - Street Fund	Revenue	\$24,493	\$23,502	0.00	0.00
102 - Street Fund	Expense	\$49,686	\$47,704	1.00	0.00
103 - Street Funding Initiative - Operating Fund	Revenue	\$24,843	\$23,852	0.00	0.00

### PW00232 102-74 Citywide Sidewalk Program - Advanced Repairs

The purpose of this decision package is to create advanced funding money to front property owner sidewalk repairs done by either city forces or by contract that would then be repaid by the property owner over time with interest.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$500,000	\$500,000	0.00	0.00

#### PW00233 102/3-74 Add FTE Administrative Assistant for Sidewalk Repair Program

The purpose of this position is to provide additional staffing support within the Streets and Transportation Division of Public Works including the Sidewalk Management Program and the Transportation Design Engineering section.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$59,029	\$57,787	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$59,029	\$57,787	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$1,400	\$1,400	0.00	0.00

### PW00237 475-76 Replace Vehicle for Operations Motor Pool

This package requests funding to replace an existing non-replacement motor pool vehicle at the Operations Center.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
475 - Sewer Utility Fund	Expense	\$36,702	\$6,702	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$3,750	\$3,750	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$30,000	\$O	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$2,952	\$2,952	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$30,000	\$O	0.00	0.00

### PW00238 445-76 Add Professional Services For Leak Detection

This decision package requests one-time funding for professional services to assist with leak detection in the water system.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$60,000	\$O	0.00	0.00

#### PW00239 445-76 Add Vehicle for Meter Exchange Program

This decision package requests funding for a new van for the meter exchange program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$100,077	\$15,077	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$10,625	\$10,625	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$85,000	\$O	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$4,452	\$4,452	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$85,000	\$0	0.00	0.00

#### PW00240 445-76 Replace Brookside Trash Compactor

This decision package requests one-time funding to replace the trash compactor at the Operations Center – Brookside site.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$20,000	\$O	0.00	0.00

### PW00241 103-71 Add 1.0 FTE Civil Engineer - Street Funding Initiative

With the increased street funding approved by Council, and the recent adoption of the current six year transportation plan (2019-2024), our increased workload necessitate the need for additional full time Civil Engineer position by year 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
103 - Street Funding Initiative - Operating Fund	Expense	\$O	\$86,664	0.00	1.00
506 - Computer Repair & Replacement Fund	Revenue	\$0	\$1,400	0.00	0.00

#### PW00244 475-85 Wastewater Treatment Structural and Electrical Engineering

The on-call services for structural engineering would provide review of projects with elements of structural design and upgrades.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
475 - Sewer Utility Fund	Expense	\$100,000	\$100,000	0.00	0.00

### PW00245 102-74 Add Vehicle Appropriation for Utilimaster Van

This decision package requests one-time funding to supplement the 2018 appropriation for two 2004 Freightliner Utility Vans.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$170,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$170,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$170,000	\$O	0.00	0.00

## PW00246 102-74 Add Vehicle Appropriation Snow Attachment

This decision package requests one-time funding to supplement the 2018 appropriation for a snow removal/material spreader attachment.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$10,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$10,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$10,000	\$O	0.00	0.00

#### PW00247 102-74 Add Vehicle Appropriation Snow Plow/Deicer

This decision package requests one-time funding to supplement the 2018 appropriation for two snow plow and one deicer attachments.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Expense	\$5,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$5,000	\$O	0.00	0.00
102 - Street Fund	Expense	\$5,000	\$0	0.00	0.00

#### PW00248 445-76 Add Vehicle Appropriation 1-Ton Utility Body

This decision package requests one-time funding to supplement the 2018 appropriation for two one-ton pickups with utility body.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$45,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$45,000	\$0	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$45,000	\$0	0.00	0.00

## PW00249 508-77 Add Vehicle Appropriation 1/2-Ton Pickup

This decision package requests one-time funding to supplement the 2018 appropriation for a tommy lift and towing ability on a half-ton pickup.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Expense	\$13,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$13,000	\$O	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$13,000	\$O	0.00	0.00

## PW00250 508-75, 445-76 Add Vehicle Appropriation for 2 Pickups

This decision package requests one-time funding to supplement the 2018 appropriation for two pickups class 8,501 – 10,000.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Expense	\$10,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$10,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$16,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$16,000	\$O	0.00	0.00
445 - Water Utility Fund	Expense	\$10,000	\$O	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$16,000	\$O	0.00	0.00

### PW00251 445-76 Add Vehicle Appropriation Dump Truck

This decision package requests one-time funding to supplement the 2018 appropriation for a dump truck.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$40,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$40,000	\$0	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$40,000	\$0	0.00	0.00

## PW00252 508-77 Add Vehicle Appropriation Van

This decision package requests one-time funding to supplement the 2018 appropriation for metal shelving on a van.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Expense	\$8,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$8,000	\$O	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$8,000	\$O	0.00	0.00

### PW00253 Add Vehicle Appropriation Stellar Beds

This decision package requests one-time funding to supplement the 2018 appropriation for fourteen vehicle mounted stellar beds.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$34,200	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$34,200	\$O	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$34,200	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$21,500	\$O	0.00	0.00
102 - Street Fund	Expense	\$18,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$18,000	\$O	0.00	0.00
445 - Water Utility Fund	Expense	\$21,500	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$18,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$21,500	\$O	0.00	0.00

#### PW00254 508-77 Add Vehicle Appropriation Workhorse Vehicle

This decision package requests one-time funding to supplement the 2018 appropriation for metal shelving on a workhorse vehicle.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Expense	\$8,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$8,000	\$O	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$8,000	<b>\$</b> 0	0.00	0.00

### PW00255 102-74 Add Vehicle Appropriation Workhorse Van

This decision package requests one-time funding to supplement the 2018 appropriation for a workhorse van.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$85,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$85,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$85,000	\$O	0.00	0.00

### PW00256 508-75 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Grounds in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$77,785	\$75,716	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$77,785	\$75,716	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$77,785	\$75,716	0.00	0.00

## PW00257 508-77 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Facilities in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$57,775	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$57,775	\$0	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$57,775	\$O	0.00	0.00

## PW00258 102-71 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Pavement Management in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$8,524	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$8,524	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$8,524	\$O	0.00	0.00

### PW00259 102-74 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Street Maintenance in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$133,422	\$25,027	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$133,422	\$25,027	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$133,422	\$25,027	0.00	0.00

#### PW00260 444-41 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Urban Forestry in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$O	\$10,867	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$0	\$10,867	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$10,867	0.00	0.00

## PW00261 444-75 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Greenways/Sensitive Lands in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$17,424	\$68,001	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$17,424	\$68,001	0.00	0.00
444 - Surface Water Management Fund	Expense	\$17,424	\$68,001	0.00	0.00

### PW00262 444-76 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Stormwater Maintenance in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Expense	\$121,522	\$15,779	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$121,522	\$15,779	0.00	0.00
444 - Surface Water Management Fund	Expense	\$121,522	\$15,779	0.00	0.00

### PW00263 444-85 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Surface Water Engineering in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$0	\$7,651	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$O	\$7,651	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$7,651	0.00	0.00

## PW00264 445-76 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Water Maintenance in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$152,581	\$110,206	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$152,581	\$110,206	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$152,581	\$110,206	0.00	0.00

### PW00265 445-82 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Construction in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$14,894	\$23,139	0.00	0.00
445 - Water Utility Fund	Expense	\$14,894	\$23,139	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$14,894	\$23,139	0.00	0.00

### PW00266 475-76 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Wastewater in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$136,032	\$108,769	0.00	0.00
475 - Sewer Utility Fund	Expense	\$136,032	\$108,769	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$136,032	\$108,769	0.00	0.00

## PW00267 490-86 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Solid Waste in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
490 - Solid Waste Fund	Expense	\$O	\$12,451	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$O	\$12,451	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$12,451	0.00	0.00

#### PW00268 504-78 Additional Need for 2019-2020 Vehicle Appropriation

This decision package requests one-time funding to supplement available reserves for anticipated vehicle and equipment replacements for Equipment Services in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
504 - Equipment Services Operations Fund	Expense	\$O	\$6,220	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$O	\$6,220	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$6,220	0.00	0.00

#### PW00269 478-83 Demand Response - Sewer Connection Incentive Program

Sanitary sewer will be extended as part of the City's ongoing proactive efforts to make reliable public sewer available within our service area prior to failure of the existing septic systems.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$250,000	\$250,000	0.00	0.00

### PW00271 478-83 IR - Interceptor Rehabilitation

To design and contract for needed interceptor repairs, according to prioritized project lists based on asset criticality - 2018 \$935K for Southside Interceptor Ph. 1; 2019 \$4.3M for Southside Int. Phase II; 2020-\$4.0M for Southside Interceptor Phase III.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$1,300,000	\$1,000,000	0.00	0.00

### PW00272 478-83 Wye Rehabilitation Phase 2

For repair of documented inflow and infiltration sources - to reduce and eliminate inflow and infiltration into the sewer collection system.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$100,000	\$100,000	0.00	0.00

#### PW00273 478-83 Capital Preservation - Collection System

Multi-year program to replace sewer mains where our ongoing TV inspection condition assessment program has shown that they are in deteriorated condition and in need of restoration. Budgeted at about \$400,000 per year.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$1,000,000	\$1,500,000	0.00	0.00

#### PW00274 478-83 63rd St Pump Station Re-Build/Relocate

Replaces existing pump station at end of its service life. This is a developer project to decommission the existing lift station and completely replace it with new equipment and telemetry.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$1,000,000	\$0	0.00	0.00

#### PW00275 478-83 SE 1st St, 164th to 192nd Ave Design

This roadway coordination project will fund project design to install needed stubs and/or laterals in SE 1st St, to provide sewer to parcels. The project design (and construction) will be included within the transportation project to widen SE 1st St.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$60,000	\$O	0.00	0.00

#### PW00276 478-83 Mill Plain - SE 102nd Ave to Chkalov

Roadway coordination project to upgrade sewer mains in Mill Plain Boulevard between 102nd and Chkalov in association with transportation improvement project.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$60,000	\$0	0.00	0.00

### PW00277 478-83 Process Controls Electronics

This design-build project upgrades Programmable Logic Controls (PLC) hardware and operating platforms at both treatment plants over a three year phased schedule 2018-2021.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$4,000,000	\$4,000,000	0.00	0.00

#### PW00278 478-83 Evergreen Estates Sewer Connection Incentive Program (99 homes)

Sanitary sewer will be extended as part of the City's ongoing proactive efforts to make reliable public sewer available within our service area prior to failure of the existing septic systems.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$700,000	\$O	0.00	0.00

#### PW00279 478-83 West Vancouver Sewer Connection Incentive Program (216 homes)

Sanitary sewer will be extended as part of the City's ongoing proactive efforts to make reliable public sewer available within our service area prior to failure of the existing septic systems.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$2,500,000	\$O	0.00	0.00

#### PW00280 478-83 NE 152nd Ave at NE 43rd St Sewer Realignment

2017 CCTV inspections show the existing concrete main with loss of structural integrity due to high levels of corrosion, and the curved alignment. This project will decommission the existing sewer main and install new sewer pipes and manholes.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$150,000	\$O	0.00	0.00

#### PW00281 478-83 Southside Interceptor Rehabilitation Phase 1

To provide design services for re-lining of 42" diameter concrete Southside Interceptor, from Westside Water Reclamation Facility headworks and upstream about 2,200 lineal feet. Proposed repairs to use trenchless technology.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$1,000,000	\$0	0.00	0.00

### PW00282 478-83 Wastewater Collection Supervisory Control and Data Aquisition

Existing lift station SCADA equipment is over 20 years old, outdated, and at the end of its service life. Equipment replacement is needed to update our SCADA system electronics and hardware, and maintain system reliability.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$150,000	\$150,000	0.00	0.00

### PW00283 478-83 Westside Electrical Upgrade Design

This is a multi-year rehab and replacement project being designed and managed by Jacobs Engineering. Westside SCADA and process controls systems are at least 20 years old, and outdated, not maintainable, and need updating and replacement.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$1,000,000	\$2,000,000	0.00	0.00

### PW00284 478-83 Basin A-20-1 and Force Main Relocation (59th Street)

Funds budgeted are for oversize participation in the form of supplying oversize force main sewer line pipe to the developer driven project. This project will extend 6" to 24" gravity sewer east from NE 152nd Ave. to NE 162nd Ave.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$160,000	\$0	0.00	0.00

### PW00285 478-83 Flow Monitoring Program - Permanent Meters

To install permanent flow meters at multiple locations (total of 12). This project will buy new meters and rehab some existing ones. Locations are as needed to monitor system flows, collect operational data.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$250,000	\$O	0.00	0.00

#### PW00288 478-83 SE 164th Ave Rehab

Rehabilitate 12", 15", 16" and 18" diameter concrete pipe in the SE 164th Ave corridor, between MH #1619 and #1509 (SE McGillivray to a point just north of SR-14) This segment includes 13 manholes and 12 pipe segments.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$600,000	\$O	0.00	0.00

## PW00289 478-83 G2-1 Trunk Interceptor Rehab

Repair approximately 270 lineal feet of 18" concrete sewer main showing signs of compromised structural integrity. This area is just downstream of a force main discharge, from MH 903 to MH 1413.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$130,000	\$O	0.00	0.00

#### PW00290 478-83 Southside Interceptor Rehab Phase 2

To provide design services for re-lining of 42" diameter concrete Southside Interceptor, from Westside Water Reclamation Facility headworks and upstream about 2,200 lineal feet. Proposed repairs to use trenchless technology.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$O	\$2,800,000	0.00	0.00

#### PW00291 478-83 Southside Interceptor Rehab Phase 3

To provide design services for re-lining of 42" diameter concrete Southside Interceptor, from Westside Water Reclamation Facility headworks and upstream about 2,200 lineal feet. Proposed repairs to use trenchless technology.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$0	\$200,000	0.00	0.00

#### PW00294 478-83 Andresen Diversion Gate Valve

To improve process operation and maintainability - replace existing influent channel with a diversion control structure to improve flow control into the lift station.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$0	\$100,000	0.00	0.00

#### PW00296 478-83 Lagoon Aeration Upgrade

The lagoon provides valuable treatment capacity to our system and must be maintained in reliable condition. The diffusers deteriorate with age and will be replaced at the end of their reasonable service life.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$0	\$1,500,000	0.00	0.00

## PW00297 478-83 FBF Heat Exchanger Equipment Replacement

Incinerator primary and secondary heat exchanger purchase/fabrication/installation. The primary heat exchanger, installed in 1998, has compromising structural failure, & is for the short duration "patched".

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$500,000	\$O	0.00	0.00
PW00299 478-83 Lagoon Blower Upgrade					
This project will replace our single 38 yr. old lago engineering services design costs for Brown & Calo		expected useful service lit	fe. 2018 budget of	\$300,000 is fo	or
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$0	\$300,000	0.00	0.00
PW00301 478-83 Burnt Bridge Creek Pump S	Station Upgrade				
Repair the pipe leading from BBC interceptor into	the BBC pump station wetwell.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$0	\$400,000	0.00	0.00
PW00302 478-83 Aeration Membrane Upgro	ade				
Replace aeration membranes at both Westside an	nd Marine Park WRFs to retain	optimum treatment cap	ability.		
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$0	\$35,000	0.00	0.00
PW00303 478-83 Capital Preservation and (	Compliance (2)				
This project will fund extraordinary maintenance o identified projects currently totals \$8,760,000.	f new capital and small equip	ment outside the limits of	the treatment plant	O&M Contract	. Total list of
Frind Name		2010 Budget	2020 Budget	2010 ETE.	2020 ETE.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$400,000	\$500,000	0.00	0.00

## PW00304 478-83 CP&C Multi Coating Projects

Replace waterproof coatings on various basins and units at the wastewater treatment plant facilities to preserve our assets, and extend their useful expected service life.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$0	\$35,000	0.00	0.00

#### PW00305 478-83 Marine Park Blower

Proposed replacements for existing turbo blowers at both plant, which have run 24/7 for 6-7 years now without major service. It's time to get another set for backup.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$O	\$400,000	0.00	0.00

#### PW00306 478-83 Westside Blower

Proposed replacements for existing turbo blowers at both plant, which have run 24/7 for 6-7 years now without major service. It's time to get another set for backup. Turbo blower at Westside (\$400K).

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$400,000	\$O	0.00	0.00

#### PW00307 478-83 Fruit Lawn (22 Homes)

Sanitary sewer will be extended as part of the City's ongoing proactive efforts to make reliable public sewer available within our service area prior to failure of the existing septic systems.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$400,000	\$0	0.00	0.00

#### PW00308 478-83 East Vancouver - North (392 Parcels)

Sanitary sewer will be extended as part of the City's ongoing proactive efforts to make reliable public sewer available within our service area prior to failure of the existing septic systems.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$O	\$3,000,000	0.00	0.00

## PW00309 448-83 PRV Flowmeters/SCADA System Connections

Provides SCADA system connection for monitoring of flow at all pressure reducing valves

	2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
Expense	\$114,652	\$O	0.00	0.00
de a second feed line to the	e west parts of the Port.			
	2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
Expense	\$0	\$300,000	0.00	0.00
y Wellfield Studies 6,8,1	5			
ermine if wells can be replac	ced to increase production	on.		
	2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
Expense	\$60,000	\$0	0.00	0.00
Reservoirs and Standpi	pe			
	-	nic upgrades. This pr	oject will also o	construct one
	2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
Expense	\$7,000,000	\$11,980,000	0.00	0.00
Replacement				
s throughout the City.				
	2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
Expense	\$200,000	\$0	0.00	0.00
	de a second feed line to the Expense y Wellfield Studies 6,8,1 ermine if wells can be replace Expense Reservoirs and Standpi One reservoir constructed in 016-2017, with construction Expense Replacement s throughout the City.	Expense \$114,652 de a second feed line to the west parts of the Port. 2019 Budget Expense \$0 y Wellfield Studies 6,8,15 ermine if wells can be replaced to increase production fexpense \$60,000 Reservoirs and Standpipe One reservoir constructed in the 1930's will get seise 016-2017, with construction in 2018. Page \$7,000,000 Replacement s throughout the City. 2019 Budget	Expense\$114,652\$0de a second feed line to the west parts of the Port.2019 Budget2020 BudgetExpense\$0\$300,000y Wellfield Studies 6,8,15trmine if wells can be replaced to increase production.2019 Budget2020 BudgetExpense\$60,000\$0Reservoirs and StandpipeDue reservoir constructed in the 1930's will get seismic upgrades. This pr 016-2017, with construction in 2018.2019 Budget2020 BudgetExpense\$7,000,000\$11,980,000Replacements throughout the City.2019 Budget2020 Budget	Expense\$114,652\$00.00de a second feed line to the west parts of the Port.2019 Budget2020 Budget2019 FTEsExpense\$0\$300,0000.00Wellfield Studies 6,8,15trimine if wells can be replaced to increase production.2019 Budget2020 Budget2019 FTEsExpense\$60,000\$00.00Reservoirs and StandpipeDue reservoir constructed in the 1930's will get seismic upgrades. This project will also a 016-2017, with construction in 2018.2019 Budget2020 Budget2019 FTEs colspan="4">Colspan="4"Colspan="4"

### PW00314 448-83 Operations Center Redevelopment

This decision package funds property acquisition and design costs for the Operations Center Redevelopment project.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$2,491,632	\$O	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$2,491,632	\$O	0.00	0.00
448 - Water Construction Fund	Expense	\$6,229,080	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$2,491,632	\$O	0.00	0.00

#### PW00315 448-83 Water Tower Seismic Improvements

Several reservoirs and towers within the water system are in need of a seismic evaluation due to age and lack of proper design. Project will evaluate specific towers and propose necessary modifications for upgrade or replacement.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$55,000	\$O	0.00	0.00
PW00316 448-83 Water Demand Response					
General line Item for all Demand Response Projects.					
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$300,000	\$300,000	0.00	0.00
PW00317 448-83 Broadway, 9th St to 17th St					
To replace aging water main with current standard Cl	52 ductile iron.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$730,000	\$0	0.00	0.00
PW00318 448-83 WS 5 to WS 9 Transmission N	lain				
Install additional water transmission piping to move w	ater from west to east.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$2,500,000	\$1,000,000	0.00	0.00

## PW00319 448-83 99th St Extension, 94th Ave to 104th Ave

Roadway Coordination - Install 2500 linear feet of new 12" DI Water Main across the former Leichner Landfill, during construction of new roadway for Clark County CIP program.

,,					
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTE
448 - Water Construction Fund	Expense	\$0	\$20,000	0.00	0.00
W00320 448-83 Sewer Connection Incentiv	ve Program Coordination P	rojects			
lolds money for future SCIP projects to replace su	ıbstandard water main, curren	tly funded for \$100,000	annually.		
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTE
448 - Water Construction Fund	Expense	\$100,000	\$100,000	0.00	0.00
PW00321 448-83 Water Station 5 Reservoir	Drain				
o reconfigure the WS 5 Tower drain from surface during overflow or maintenance events.	e water (Burnt Bridge Creek) to	o the BBC sewer intercep	tor - to safely dispos	se Water Statio	on 5 water
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTE
448 - Water Construction Fund	Expense	\$40,000	\$0	0.00	0.00
2 W00322 448-83 Sodium Hypo Gen System	Ellsworth				
Replace the existing sodium hypochlorite generation	on system at Ellsworth with a s	tandardized sodium hyp	ochlorite generation	system.	
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTE
448 - Water Construction Fund	Expense	\$650,000	\$100,000	0.00	0.00
PW00323 448-83 Sodium Hypo Gen System	WS 9				
Replace the existing chlorine gas system at WS 9		neration system.			
Fund Name		2010 Budget	2020 Budget	2010 ETE.	2020 ETE

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$800,000	\$500,000	0.00	0.00

## PW00324 448-83 WS 5 Reservoir, Pump, E-Power

Install additional pumping capacity at Water Station 5 to meet the growing demand and distribute more water to Heights High.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$30,000	\$1,000,000	0.00	0.00
PW00325 448-83 Sodium Hypo Gen System W	S 15				
Replace the existing sodium hypochlorite generation	system at WS 15 with a sto	andardized sodium hypo	chlorite generation s	ystem.	
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$0	\$400,000	0.00	0.00
PW00326 448-83 Water Station 4 Well 4 Buildi	ng Replacement				
Replacement of the building over Well #4 at WS 4.					
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$O	\$400,000	0.00	0.00
PW00327 448-83 WS 5 Tower Internal Coating					
Rehab aging elevated steel tank lining to extend ass	et service life.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$0	\$500,000	0.00	0.00
PW00328 448-83 WS 6 Tower Internal/Externa	l Coating				
Rehab aging elevated steel tank lining to extend ass	et service life.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$1,000,000	\$O	0.00	0.00

## PW00329 448-83 WS 14 Well MCC Replacement

This project completely replaces the Water Station 14 MCC units, that have reached the end of their 20 year service life.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$110,000	\$0	0.00	0.00
PW00330 448-83 Ellsworth Valve Replacem	ent				
This project completely replaces the drain valves f	or our Ellsworth water product	ion site.			
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTE:
448 - Water Construction Fund	Expense	\$110,000	\$0	0.00	0.00
PW00331 448-83 SCADA Firewall/Security/I	Data Consent/PLC So				
Jpdate the SCADA system software to Wonderwo he SCADA system as technology continues to impr		hardware at all Water :	Stations. Placeholder	for ongoing up	grades to
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTE
448 - Water Construction Fund	Expense	\$506,000	\$210,000	0.00	0.00
PW00332 448-83 Supervisory Control and D	ata Aquisition Software				
Provides SCADA system connection for monitoring	of flow at all pressure reducing	g valves			
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTE
448 - Water Construction Fund	Expense	\$0	\$53,000	0.00	0.00
PW00333 448-83 Water Main NE 49th St - N	E 15th Ave to St Johns				
nstall 2500 LF of 10 inch and 4300 LF of 8 inch w 2019 for \$100,000, and \$770,000 for construction	•	lard and high risk asbest	os cement water mai	n. Funded for c	lesign in
<b>-</b>		0010 Budnet	2020 Budget	2010 ETE.	2020 ETE
Fund Name		2019 Budget	2020 Budget	2019 FTEs	ZUZU FIE

## PW00334 448-83 WS 5 Tank Altitude Valve

Install new tank altitude value to accurately regulate tank water levels. This value will regulate tank reservoir levels in coordination with the new transmission main project in Blandford Drive (WTR-120).

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$0	\$120,000	0.00	0.00
PW00335 448-83 Leak Abatement					
Contingency fund for rehabilitation and replacement	of substandard leaking wat	ter main.			
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$600,000	\$600,000	0.00	0.00
PW00336 448-83 SE 1st St - Transportation Coc	ordination				
SE 1st St – 164th to 192nd Roadway Coordination.					
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$0	\$360,000	0.00	0.00
PW00337 448-83 Rezone Study for Vancouver	Low and Vancouver Hig	jh			
System Pressure Study to optimize water system deliv recent Water System Comprehensive Plan.	ery pressures over the east	half of our service area	. System study as rea	commended by	v our most
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$50,000	\$0	0.00	0.00
PW00338 448-83 O&M Program Electronic Mar	nual				
Create digital O&M Manual for SOPs - to document our most recent Water System Comprehensive Plan.	water system operations an	d maintenance work pro	cesses and procedure	es. As recomm	ended by
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs

		2017 Bougei	2020 Deugei	20171125	
448 - Water Construction Fund	Expense	\$200,000	\$100,000	0.00	0.00

# PW00339 448-83 41st St and 43rd St, Lincoln Ave To Daniels St

Replace existing substandard main with 3,210 LF of 8" ductile iron main.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$740,000	\$0	0.00	0.00
PW00340 448-83 4th Plain Blvd, 36th Ave to L	incoln Ave (T-3)				
Replace existing main with 4,120 LF of new 24" duct	ile iron transmission main.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
448 - Water Construction Fund	Expense	\$550,000	\$1,800,000	0.00	0.00
PW00341 443-83 WDOT Fee Projects					
Annual fee project for Washington State Department state highway right of ways.	of Transportation. State co	ode provides imposition	of charges with respe	ect to surface w	vater from
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$234,000	\$234,000	0.00	0.00
PW00342 443-83 Stormwater Retrofits - Demai	nd (Major Projects)				
Surface Water coordination projects with Public Wor	ks Operations and other de	partments.			
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$50,000	\$50,000	0.00	0.00
PW00343 443-83 Design Grant - Burton Chann	el Retrofits				
Surface Water Burton Channel retrofit project pendir improvements.	ng Ecology Grant funding. I	Funded project will result	t in designs for LID re	trofit drainage	•
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$59,444	\$0	0.00	0.00
443 - Drainage Construction Fund	Revenue	\$59,444	\$0	0.00	0.00

## PW00344 443-83 Lower Grand Area Green Street (Future Grant List)

This project (partially funded under an Ecology Grant) to result in Low Impact Development improvements in Lower Grand Industrial Area.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Revenue	\$300,000	\$525,000	0.00	0.00
443 - Drainage Construction Fund	Expense	\$100,000	\$700,000	0.00	0.00

#### PW00345 443-83 NE Ross Street LID Retrofit

NE Ross St is a city owned roadway that has a traditional storm drainage collection system with a series of inlets connected to an underground storm pipe. This collection system discharges directly to Burnt Bridge Creek which is a 303d listed stream.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$O	\$40,000	0.00	0.00
443 - Drainage Construction Fund	Revenue	\$O	\$30,000	0.00	0.00

## PW00346 443-83 Expanded Private Stormwater Facility Inspection Program - Grant

This is an Ecology Grant funded project for the city's Stormwater Facility Inspection program. This grant will expand a program to inspect private Stormwater facilities built in Vancouver prior to the Phase 2 permit.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$131,000	\$O	0.00	0.00
443 - Drainage Construction Fund	Revenue	\$98,250	\$O	0.00	0.00

#### PW00347 443-83 NPDES TMDL Watershed Health and Water Quality Monitoring

This watershed planning and monitoring is in Burnt Bridge Creek and tributaries which fulfills a city agreement for a long-term monitoring program, identifies target areas for water quality improvement activities.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$168,000	\$150,000	0.00	0.00

## PW00348 443-83 NE Fourth Plain (123rd-131st South) Water Quality Retrofits - Grant

This is an Ecology Grant funded project to retrofit the storm systems along the south half of NE Fourth Plain from 123rd to 131st Avenue.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$41,000	\$230,000	0.00	0.00
443 - Drainage Construction Fund	Revenue	\$41,000	\$230,000	0.00	0.00

#### PW00349 443-83 East Orchards Fourth Plain Water Quality Retrofits - Grant

This is an Ecology Grant funded project to retrofit the storm systems along the north half of NE Fourth Plain from 124th to 131st Avenue. This project will construct 13 bio-retention facilities along the north half of the street.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$43,000	\$230,000	0.00	0.00
443 - Drainage Construction Fund	Revenue	\$30,750	\$172,500	0.00	0.00

#### PW00350 443-85 Blandford Drive Sub basins LID Retrofits Grant

This is an Ecology Grant funded project to retrofit the storm systems in the streets that contribute stormwater runoff to the Blandford Drive basin.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$O	\$45,000	0.00	0.00
443 - Drainage Construction Fund	Revenue	\$O	\$45,000	0.00	0.00

#### PW00351 443-85 UIC Re-Evaluation and Assessment

The City recently completed a 5-year study of shallow groundwater conditions where stormwater is infiltrated into the ground.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$0	\$120,000	0.00	0.00

## PW00352 102-88 LED Street Light Retrofit Debt Service Transfer and ER&R Savings

Converting street lights from HPS to LED fixtures will reduce the city's energy bill by an estimated \$500k per year. Savings in electricity will go toward the debt service incurred on the project. Supply savings will go toward future LED replacements.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	(\$199,482)	(\$187,499)	0.00	0.00
210 - G O Debt Service Fund	Revenue	\$304,733	\$316,716	0.00	0.00
210 - G O Debt Service Fund	Expense	\$304,733	\$316,716	0.00	0.00

#### PW00353 102-88 Increase Baseline for Repair and Maintenance

Increase baseline budget to be in line with 3 year average. Dollars here are used for smaller projects requested by customers like installing accessible pedestrian signals, installation of new street lights requested by customers, etc.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$19,200	\$19,200	0.00	0.00

### PW00355 Transfer of Retired Debt Service in General Fund to Street Initiatives - Incremental Adjustment

Transfer from General Fund to Fund 103 Street Funding Initiative for the annual fall off of the debt service to spend on new street initiatives. Incremental adjustment to baseline.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	(\$250,000)	\$550,000	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Revenue	(\$250,000)	\$550,000	0.00	0.00

## PW00356 Utility Tax Increases of 2.2% in 2019 and 1.8% in 2020

To reflect an increased utility tax in 2019 of 2.2% and 2020 of 1.8%.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$2,361,192	\$2,008,487	0.00	0.00
444 - Surface Water Management Fund	Expense	\$379,393	\$322,829	0.00	0.00
445 - Water Utility Fund	Expense	\$855,302	\$727,111	0.00	0.00
475 - Sewer Utility Fund	Expense	\$1,126,497	\$958,547	0.00	0.00

### PW00358 490-86 Solid Waste MOU Transfer to Operations

Solid Waste and the Operations Center maintain a Memorandum of Understanding for services provided by Operations crews that benefit the mission and goals of the Solid Waste division.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$89,351	\$89,351	0.00	0.00
490 - Solid Waste Fund	Expense	\$181,667	\$181,667	0.00	0.00
445 - Water Utility Fund	Revenue	\$3,031	\$3,031	0.00	0.00
102 - Street Fund	Revenue	\$73,335	\$73,335	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Revenue	\$15,950	\$15,950	0.00	0.00

### PW00359 478-83 Wye Rehabilitation Phase 2 Carry Forward

For repair of documented inflow and infiltration sources - to reduce & eliminate inflow and infiltration into the sewer collection system. Carry forward from remaining funds from 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$21,846	\$O	0.00	0.00

## PW00360 478-83 63rd St Pump Station Re-build/Relocate Carry Forward

Replaces existing pump station at end of its service life. This is a developer project to decommission the existing lift station and completely replace it with new equipment and telemetry. Carry forward remaining funds from 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$300,000	\$O	0.00	0.00

### PW00361 478-83 Process Controls Electronics Carry Forward

This design-build project upgrades Programmable Logic Controls (PLC) hardware and operating platforms at both treatment plants over a three year phased schedule 2018-2021. Carry forward remaining funds from 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$1,417,976	\$O	0.00	0.00

## PW00362 478-83 Central Vancouver South Carry Forward

Carry forward 2018 remaining funds for Central Vancouver South Phase 1 project.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$200,000	\$0	0.00	0.00
PW00363 478-83 East Vancouver Carry Forwa	ırd				
Carry forward 2018 remaining funds for East Vanco	ouver Phase 1 project.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$550,000	\$0	0.00	0.00
PW00364 478-83 West Vancouver SCIP (216 h Sanitary sewer will be extended as part of the City's	s ongoing proactive efforts t	to make reliable public s	ewer available withi	n our service a	rea prior to
failure of the existing septic systems. Carry forward	of 2018 remaining funds.				
Fund Name	of 2018 remaining funds.	2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
	of 2018 remaining funds. Expense	<b>2019 Budget</b> \$586,360	<b>2020 Budget</b> \$0	<b>2019 FTEs</b> 0.00	<b>2020 FTEs</b> 0.00
Fund Name	Expense	\$586,360	U U		
<b>Fund Name</b> 478 - Sewer Construction Fund	Expense o 112th Ave (8 homes) C	\$586,360 Carry Forward	\$0		
Fund Name 478 - Sewer Construction Fund PW00365 478-83 Evergreen Hwy - Ellsworth to	Expense o 112th Ave (8 homes) C	\$586,360 Carry Forward	\$0		
Fund Name 478 - Sewer Construction Fund PW00365 478-83 Evergreen Hwy - Ellsworth to Carry forward 2018 remaining funds for Evergreen	Expense o 112th Ave (8 homes) C	\$586,360 Carry Forward th Ave (8 homes) project.	\$0	0.00	0.00
Fund Name 478 - Sewer Construction Fund PW00365 478-83 Evergreen Hwy - Ellsworth to Carry forward 2018 remaining funds for Evergreen Fund Name	Expense o 112th Ave (8 homes) C Highway - Ellsworth to 112t Expense	\$586,360 Carry Forward th Ave (8 homes) project. 2019 Budget	\$0 2020 Budget	0.00 2019 FTEs	0.00 2020 FTEs
Fund Name 478 - Sewer Construction Fund PW00365 478-83 Evergreen Hwy - Ellsworth to Carry forward 2018 remaining funds for Evergreen Fund Name 478 - Sewer Construction Fund	Expense o 112th Ave (8 homes) C Highway - Ellsworth to 112t Expense Phase 1 Carry Forward Here concrete Southside Interconcrete	\$586,360 Carry Forward th Ave (8 homes) project. 2019 Budget \$4,988	\$0 <b>2020 Budget</b> \$0	0.00 2019 FTEs 0.00	0.00 <b>2020 FTEs</b> 0.00

		2017 200.90.	2020 200go.	20171120	
478 - Sewer Construction Fund	Expense	\$1,600,000	\$0	0.00	0.00

## PW00367 478-83 Lagoon Upgrade Engineering Design Carry Forward

Carry forward 2018 remaining funds for Lagoon Upgrade Engineering Design project.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$286,920	\$O	0.00	0.00
PW00368 478-83 Westside Electrical Upgrade D	esign Carry Forward				
This is a multi-year rehab and replacement project be	ing designed and managed	d by Jacobs Engineering.	Carry forward of r	emaining fund	s from 2018.
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$500,000	\$0	0.00	0.00
PW00369 478-83 NE 137th Ave - 49th to Fourt	h Plain				
Funding for sewer capital project for NE 137th Ave -	49th to Fourth Plain				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$O	\$430,000	0.00	0.00

### PW00370 478-83 SE 164th Ave Rehab Carry Forward

Carry forward of remaining 2018 funds for rehabilitating concrete pipe in the SE 164th Ave corridor, between SE McGillivray to a point just north of SR-14. This segment includes thirteen manholes and twelve pipe segments.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$200,000	\$O	0.00	0.00

## PW00371 478-83 FBF Heat Exchanger Equipment Replacement Carry Forward

Carry forward remaining 2018 funds for incinerator primary and secondary heat exchanger purchase/fabrication/installation. The primary heat exchanger, installed in 1998, has compromising structural failure and is for the short duration "patched".

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$200,000	\$0	0.00	0.00

# PW00372 478-83 Evergreen Highlands (12 Homes)

Funding for sewer connection incentive program of Evergreen Highlands (12 homes) project.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$150,000	\$0	0.00	0.00
2 W00373 478-83 Evergreen Airport North (3	0 homes) Carry Forward				
Carry forward of funding from 2018 for Sewer Co	onnection Incentive program a	t Evergreen Airport Nort	h (30 homes)		
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$30,000	\$0	0.00	0.00
PW00374 478-83 Premier Acres (70 Homes)	Carry Forward				
Carry forward of funding for Sewer Connection Inc	centive program at Premier A	cres (70 homes)			
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
478 - Sewer Construction Fund	Expense	\$2,142	\$0	0.00	0.00
PW00375 443-83 Stormwater Retrofits-Dema	ınd (Major Projects) Carry	Forward			
Carry forward of 2018 remaining funds for coord	ination projects with Public We	orks Operations and othe	er departments.		
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$110,000	\$0	0.00	0.00
PW00376 443-83 NE 162nd Ave WQ Treatm	ents Carry Forward				
Carry forward of 2018 remaining funds for surfac	-	e water quality treatme	nts.		
Fund Name		2019 Budget	2020 Budget	0010 FTF.	2020 ETEs

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$50,000	\$O	0.00	0.00

## PW00377 443-83 Design Grant - Burton Channel Retrofit Carry Forward

Carry forward of 2018 funds for Burton Channel retrofit project pending Ecology Grant funding. Funded project will result in designs for LID retrofit drainage improvements.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$129,556	\$O	0.00	0.00
443 - Drainage Construction Fund	Revenue	\$129,556	\$0	0.00	0.00
PW00378 443-83 Fruit Valley Rd Design Carry	<sup>,</sup> Forward				
Carry forward of 2018 funds for Fruit Valley Road	design.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$30,000	\$0	0.00	0.00
PW00379 443-83 Primrose Court Carry Forwar	rd				
Carry forward of 2018 funds for Primrose Court sur	face water project.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$23,000	\$0	0.00	0.00
PW00380 443-83 Lower Grand Area Green Str	eet (Future Grant List) Co	ırry Forward			
Carry forward of 2018 funds for project to result in Grant.	Low Impact Development im	provements in Lower Gr	and Industrial Area. I	Partially funde	d by Ecology
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$300,000	\$0	0.00	0.00
PW00381 443-83 Columbia Slope Culvert - Mi Carry forward of 2018 funds for project Columbia S	-				
		0010 Budant	0000 Budent		0000 FTF

 Fund Name
 2019 Budget
 2020 Budget
 2019 FTEs
 2020 FTEs

 443 - Drainage Construction Fund
 Expense
 \$544,309
 \$0
 0.00
 0.00

PW00382 443-83 Columbia Slope Culvert - Ch	elsea Carry Forward				
Carry forward of 2018 funds for project Columbia S	ilope Culvert - Chelsea.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$145,000	\$0	0.00	0.00
PW00383 443-83 Stormwater Retrofits - Dema	nd Response Carry Forw	ard			
Carry forward of 2018 funds for project Stormwater	retrofits demand response				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$505,192	\$0	0.00	0.00
PW00384 443-83 2018 Stormwater Capacity G	Frant Carry Forward				
Carry forward of 2018 funds for project Stormwate	r capacity grant.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$34,273	\$0	0.00	0.00
PW00385 443-83 SE 17th Street Outfall Carry I	Forward				
Carry forward of 2018 funds for project SE 17th Str	eet Outfall.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
443 - Drainage Construction Fund	Expense	\$15,000	\$0	0.00	0.00
PW00386 443-83 Linda Lane/Central 4th Plain	Stormwater Quality Car	ry Forward			
Carry forward of 2018 funds for project Linda Lane	/Central 4th Plain Stormwa	ter Quality.			
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs

## PW00387 634 Transfer to Support Pavement Management Program

Per Street Funding Initiative, transfer of cash to support Pavement Management program in Fund 103.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
103 - Street Funding Initiative - Operating Fund	Revenue	\$1,000,000	\$1,000,000	0.00	0.00
634 - Transportation Benefit District Fund	Expense	\$1,000,000	\$1,000,000	0.00	0.00

## PW00388 103-75 Work Crew Services

The grounds crew is dependent upon the use of correction crews to achieve the expected maintenance demands and standards in the medians and rightof-way.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
103 - Street Funding Initiative - Operating Fund	Expense	\$55,000	\$55,000	0.00	0.00

## PW00389 Baseline Salary Adjustment for Direct Charging to Capital Projects

Adjustment to operating baseline budget in salaries to reflect personnel direct charging to capital projects in capital budget.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	(\$214,526)	(\$218,290)	0.00	0.00
102 - Street Fund	Expense	(\$287,992)	(\$292,581)	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	(\$64,640)	(\$67,087)	0.00	0.00
445 - Water Utility Fund	Expense	(\$1,216,894)	(\$1,243,416)	0.00	0.00
# **Equipment Services**

## EQ00100 504-78 Restore Salary Objects

This package restores budget for overtime, callback pay, shift difference, other premium pay types and vacation cash outs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
504 - Equipment Services Operations Fund	Expense	\$91,006	\$91,006	0.00	0.00

#### EQ00102 504-78 Replace and Add Vehicles to City Hall Motor Pool

This package requests funding to replace three existing non-replacement motor pool vehicles and add two motor vehicles at City Hall to be supported through allocation to departments at City Hall.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$23,492	\$20,812	0.00	0.00
655 - City/County Cable TV Fund	Expense	\$1,015	\$899	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$12,064	\$10,687	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$7,618	\$6,750	0.00	0.00
509 - Self-Insured Worker's Comp & Liability Fund	Expense	\$1,904	\$1,687	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$101,250	\$81,000	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$90,000	\$62,000	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$109,988	\$97,441	0.00	0.00
504 - Equipment Services Operations Fund	Expense	\$105,250	\$89,200	0.00	0.00
491 - Parking Services Fund	Expense	\$1,618	\$1,433	0.00	0.00
481 - Airport Fund	Expense	\$634	\$561	0.00	0.00
108 - CED Grant Fund	Expense	\$2,697	\$2,389	0.00	0.00
001 - General Fund	Expense	\$3,396	\$3,009	0.00	0.00
001 - General Fund	Expense	\$5,078	\$4,499	0.00	0.00
001 - General Fund	Expense	\$9,555	\$8,465	0.00	0.00

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$15,238	\$13,500	0.00	0.00
001 - General Fund	Revenue	\$O	\$1,200	0.00	0.00
001 - General Fund	Expense	\$8,444	\$7,481	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$8,254	\$7,312	0.00	0.00
001 - General Fund	Expense	\$634	\$561	0.00	0.00
483 - Building Inspection Fund	Expense	\$7,079	\$6,272	0.00	0.00

## EQ00102 504-78 Replace and Add Vehicles to City Hall Motor Pool continued

## EQ00103 504-78 Repairs to Fuel Tank Piping System

This decision package requests one-time funding for repairs to the fuel tank piping system at the Operations Center fuel site.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$1,194	\$1,194	0.00	0.00
504 - Equipment Services Operations Fund	Expense	\$151,194	\$26,063	0.00	0.00

## EQ00104 504-78 Replacement of Equipment Shop Compressors and Piping

This request is for one-time funding to replace the operation center's shop air compressors and air supply line.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
504 - Equipment Services Operations Fund	Expense	\$72,573	\$12,510	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$1,194	\$1,194	0.00	0.00

## EQ00105 505/152 Citywide Vehicle and Equipment Replacements

Replacement needs for city-wide vehicles and equipment. Vehicles that are not fully funded will have separate decision packages to support.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
152 - Fire Equipment Fund	Expense	\$2,335,000	\$685,000	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$3,342,015	\$4,370,392	0.00	0.00

## EQ00106 505/152 Citywide Vehicle and Equipment Replacements - Carry Forward Only

Carryforward of replacement needs for city-wide vehicles and equipment from 2018. Vehicles that are not fully funded will have separate decision packages to support.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$15,552	\$0	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$51,300	\$O	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$272,794	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$4,177,387	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$551,972	\$0	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$551,972	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$408,094	\$0	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$408,094	\$0	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$307,165	\$0	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$307,165	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$286,014	\$0	0.00	0.00
475 - Sewer Utility Fund	Expense	\$137,972	\$0	0.00	0.00
445 - Water Utility Fund	Expense	\$54,000	\$O	0.00	0.00
445 - Water Utility Fund	Expense	\$15,552	\$O	0.00	0.00
444 - Surface Water Management Fund	Expense	\$360,000	\$O	0.00	0.00
102 - Street Fund	Expense	\$307,165	\$O	0.00	0.00
152 - Fire Equipment Fund	Expense	\$995,830	\$15,230	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$15,552	\$0	0.00	0.00
444 - Surface Water Management Fund	Expense	\$84,000	\$O	0.00	0.00

## EQ00107 2019-20 Citywide Equipment Reserve Model True-Up

True up of appropriation in Equipment ER&R (595200) to support replacement of assets based on asset lifecycle.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	(\$905)	(\$905)	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	(\$1,490)	(\$1,490)	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$20,026	\$20,026	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$48	\$48	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$4,289	\$4,289	0.00	0.00
102 - Street Fund	Expense	(\$8,855)	(\$8,855)	0.00	0.00
102 - Street Fund	Expense	\$310	\$2,128	0.00	0.00
102 - Street Fund	Expense	\$138,490	\$165,566	0.00	0.00
102 - Street Fund	Expense	\$1,297	\$1,297	0.00	0.00
001 - General Fund	Expense	(\$21,560)	(\$18,024)	0.00	0.00
001 - General Fund	Expense	\$581	\$581	0.00	0.00
444 - Surface Water Management Fund	Expense	\$28,102	\$59,834	0.00	0.00
444 - Surface Water Management Fund	Expense	\$2,216	\$7,466	0.00	0.00
001 - General Fund	Expense	\$155,998	\$247,652	0.00	0.00
475 - Sewer Utility Fund	Expense	\$37,330	\$127,446	0.00	0.00
510 - Internal Administrative Services Fund	Expense	(\$6,200)	(\$6,200)	0.00	0.00
510 - Internal Administrative Services Fund	Expense	(\$1,442)	(\$1,442)	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$31,959	\$31,959	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$70,195	\$93,247	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$1,624,204	\$1,992,400	0.00	0.00
504 - Equipment Services Operations Fund	Expense	\$4,264	\$8,014	0.00	0.00
491 - Parking Services Fund	Expense	\$9,508	\$9,508	0.00	0.00

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
490 - Solid Waste Fund	Expense	(\$680)	\$2,660	0.00	0.00
151 - Fire Fund	Expense	(\$7,363)	(\$7,363)	0.00	0.00
475 - Sewer Utility Fund	Expense	(\$2,030)	(\$2,030)	0.00	0.00
655 - City/County Cable TV Fund	Expense	(\$329)	(\$329)	0.00	0.00
445 - Water Utility Fund	Expense	\$154	\$154	0.00	0.00
445 - Water Utility Fund	Expense	\$14,673	\$22,269	0.00	0.00
445 - Water Utility Fund	Expense	\$145,751	\$207,420	0.00	0.00
445 - Water Utility Fund	Expense	(\$1,026)	(\$1,026)	0.00	0.00
445 - Water Utility Fund	Expense	(\$17,854)	(\$17,854)	0.00	0.00
445 - Water Utility Fund	Expense	\$1,187	\$3,053	0.00	0.00
444 - Surface Water Management Fund	Expense	\$2,203	\$7,780	0.00	0.00
444 - Surface Water Management Fund	Expense	\$357,960	\$368,124	0.00	0.00
483 - Building Inspection Fund	Expense	\$7,852	\$7,852	0.00	0.00

## EQ00107 2019-20 Citywide Equipment Reserve Model True-Up continued

## EQ00108 2019-20 Fire Equipment Reserve Model True-Up

True up of appropriation in Equipment ER&R (595200) to support replacement of assets based on asset lifecycle.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$740,565	\$753,881	0.00	0.00
152 - Fire Equipment Fund	Revenue	\$740,565	\$753,881	0.00	0.00

## EQ00109 2019-20 Equipment Operating Fund True-Up

Increase budget for departments for potential rate increases in 2019-20 to support the Equipment Services Operating Fund

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
491 - Parking Services Fund	Expense	\$8,559	\$7,067	0.00	0.00
445 - Water Utility Fund	Expense	\$4,001	\$3,303	0.00	0.00
445 - Water Utility Fund	Expense	\$13,328	\$11,005	0.00	0.00
445 - Water Utility Fund	Expense	\$97,557	\$80,548	0.00	0.00
445 - Water Utility Fund	Expense	\$14,905	\$12,306	0.00	0.00
445 - Water Utility Fund	Expense	\$512	\$423	0.00	0.00
475 - Sewer Utility Fund	Expense	\$70,834	\$58,486	0.00	0.00
475 - Sewer Utility Fund	Expense	\$789	\$651	0.00	0.00
483 - Building Inspection Fund	Expense	\$12,416	\$10,252	0.00	0.00
102 - Street Fund	Expense	\$1,731	\$1,429	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$1,305,326	\$1,089,839	0.00	0.00
506 - Computer Repair & Replacement Fund	Expense	\$597	\$493	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$87,487	\$72,236	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$12,028	\$9,930	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$1,294	\$1,068	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$1,474	\$1,217	0.00	0.00
611 - SW Washington Regional SWAT Team Fund	Expense	\$1,368	\$1,129	0.00	0.00
445 - Water Utility Fund	Expense	\$991	\$818	0.00	0.00
490 - Solid Waste Fund	Expense	\$687	\$567	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$96	\$79	0.00	0.00
001 - General Fund	Expense	\$1,000	\$826	0.00	0.00

## EQ00109 2019-20 Equipment Operating Fund True-Up continued

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$989	\$817	0.00	0.00
001 - General Fund	Expense	\$3,715	\$3,067	0.00	0.00
001 - General Fund	Expense	\$1,943	\$1,605	0.00	0.00
001 - General Fund	Expense	\$16,662	\$13,757	0.00	0.00
001 - General Fund	Expense	\$306,609	\$262,593	0.00	0.00
655 - City/County Cable TV Fund	Expense	\$2,238	\$1,847	0.00	0.00
102 - Street Fund	Expense	\$498	\$411	0.00	0.00
102 - Street Fund	Expense	\$17,482	\$14,435	0.00	0.00
444 - Surface Water Management Fund	Expense	\$1,471	\$1,214	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$603	\$498	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$4,548	\$3,755	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$9,581	\$7,911	0.00	0.00
151 - Fire Fund	Expense	\$247,712	\$207,166	0.00	0.00
444 - Surface Water Management Fund	Expense	\$3,078	\$2,541	0.00	0.00
444 - Surface Water Management Fund	Expense	\$22,053	\$18,210	0.00	0.00
444 - Surface Water Management Fund	Expense	\$192,444	\$158,897	0.00	0.00
102 - Street Fund	Expense	\$137,457	\$113,493	0.00	0.00

## **Facilities Maintenance**

## FM00100 2018 Carry forward - City Hall Parking Lot Annex

This decision package provides funding in 2019 for the City Hall Parking Lot Annex that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$279,750	\$O	0.00	0.00

#### FM00101 2018 Carryforward - City Hall 4th Floor Water Leak

This decision package provides funding in 2019 to repair a water leak on the 4th Floor that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$150,000	\$O	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$150,000	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$150,000	\$O	0.00	0.00

## FM00102 2018 Carryforward - Historic Museum

This decision package provides funding in 2019 for repairs at the Clark County Historic Museum that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$110,000	\$0	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$110,000	\$0	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$110,000	\$0	0.00	0.00

#### FM00103 2018 Carryforward - Esther Short Park

This decision package provides funding in 2019 for repairs at the Slocum House that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$21,000	\$O	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$21,000	\$0	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$21,000	\$0	0.00	0.00

## FM00104 2018 Carryforward - Marine Park

This decision package provides funding in 2019 for repairs at Marine Park that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$105,000	\$O	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$105,000	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$105,000	\$O	0.00	0.00

## FM00105 2018 Carryforward - Marshall Community Center

This decision package provides funding in 2019 for repairs at the Marshall Community Center that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Revenue	\$62,113	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$62,113	\$O	0.00	0.00
336 - Capital Improvement Fund	Expense	\$62,113	\$O	0.00	0.00

#### FM00106 2018 Carryforward - VPD West Precinct

This decision package provides funding in 2019 for repairs at the VPD West Precinct that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Revenue	\$455,000	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$455,000	\$O	0.00	0.00
336 - Capital Improvement Fund	Expense	\$455,000	\$O	0.00	0.00

#### FM00107 2018 Carryforward - Ops Center Redevelopment

This decision package provides funding in 2019 for the General Fund portion of the Ops Center Redevelopment Project that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$155,133	\$O	0.00	0.00
336 - Capital Improvement Fund	Expense	\$170,000	\$0	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$169,299	\$0	0.00	0.00

## FM00108 2018 Carryforward - Fire Station 11

This decision package provides funding in 2019 for Fire Station 11 that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
335 - Fire Acquisition Fund	Expense	\$2,079,099	\$O	0.00	0.00

## FM00109 2018 Carryforward - Fire Station 1 Decommissioning

This decision package provides funding in 2019 for Fire Station 1 decommissioning that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$120,000	\$O	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$120,000	\$O	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$120,000	\$O	0.00	0.00

## FM00110 2018 Carryforward - Fire Station 2 Decommissioning

This decision package provides funding in 2019 for Fire Station 2 decommissioning that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$3,000	\$O	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$3,000	\$O	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$3,000	\$O	0.00	0.00

## FM00111 2018 Carryforward - Fire Station 4

This decision package provides funding in 2019 for Fire Station 4 that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$98,340	\$O	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$98,340	\$O	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$98,340	\$O	0.00	0.00

## FM00112 2018 Carryforward - Fire Station 8

This decision package provides funding in 2019 for Fire Station 8 that will not be completed until the next biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$36,250	\$O	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$36,250	\$O	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$36,250	\$O	0.00	0.00

## FM00114 AM City Hall

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of the City Hall building.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$430,000	\$50,000	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$430,000	\$50,000	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$430,000	\$50,000	0.00	0.00

## FM00115 AM Historic Museum

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of the Clark County Historic Museum.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$75,000	\$10,000	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$75,000	\$10,000	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$75,000	\$10,000	0.00	0.00

#### FM00116 AM Webber Machine Building

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of the Webber Machine Building.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$50,000	\$0	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$50,000	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$50,000	\$O	0.00	0.00

## FM00117 AM Firstenburg Community Center

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of the Firstenburg Community Center.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$1,085,000	\$670,000	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$1,085,000	\$670,000	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$1,085,000	\$670,000	0.00	0.00

## FM00118 AM Luepke Senior Center

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of the Luepke Senior Center.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$235,000	\$75,000	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$235,000	\$75,000	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$235,000	\$75,000	0.00	0.00

## FM00119 AM Marine Park

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of Marine Park.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$O	\$15,000	0.00	0.00
336 - Capital Improvement Fund	Expense	\$O	\$15,000	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$O	\$15,000	0.00	0.00

## FM00120 AM Marshall Community Center

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of the Marshall Community Center.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$20,000	\$100,000	0.00	0.00
336 - Capital Improvement Fund	Expense	\$20,000	\$100,000	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$20,000	\$100,000	0.00	0.00

## FM00123 AM VPD East Precinct

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of the VPD East Precinct.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$555,000	\$460,000	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$555,000	\$460,000	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$555,000	\$460,000	0.00	0.00

## FM00124 AM VPD Evidence

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of the VPD Evidence building.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Revenue	\$275,000	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$275,000	\$O	0.00	0.00
336 - Capital Improvement Fund	Expense	\$275,000	\$0	0.00	0.00

#### FM00125 AM VPD Headquarters

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of the VPD Headquarters building.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$270,000	\$O	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$270,000	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$270,000	\$O	0.00	0.00

## FM00126 AM VPD West Precinct

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of the VPD West Precinct.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$O	\$350,000	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$O	\$350,000	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$0	\$350,000	0.00	0.00

## FM00127 Esther Short Park Improvements

The Asset Management program provides for programmed maintenance to extend the minimum life of a building. This package requests additional funding to increase asset life.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$39,000	\$O	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$39,000	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$39,000	\$O	0.00	0.00

## FM00128 Firstenburg Community Center - Remodel Lobby

This decision package requests additional funding to demolish the existing café and remodel the lobby at Firstenburg Community Center.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Expense	\$30,000	\$O	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$30,000	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$30,000	\$O	0.00	0.00

#### FM00129 Marshall Community Center - Add Generator

This decision package requests additional funding to add a generator at the Marshall Community Center.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Revenue	\$550,000	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$550,000	\$O	0.00	0.00
336 - Capital Improvement Fund	Expense	\$550,000	\$0	0.00	0.00

## FM00130 VPD West Precinct Improvements

This decision package requests additional funding to replace windows with bullet-proof glass and also replace heat pumps and card security systems.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
336 - Capital Improvement Fund	Revenue	\$225,000	\$160,000	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$225,000	\$160,000	0.00	0.00
336 - Capital Improvement Fund	Expense	\$225,000	\$160,000	0.00	0.00

## FM00131 Fire/Security Upgrades

This decision package requests additional funding for fire panel upgrades and security cameras at multiple locations.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$O	\$20,000	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$O	\$20,000	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$O	\$20,000	0.00	0.00
336 - Capital Improvement Fund	Expense	\$169,230	\$90,000	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$169,230	\$90,000	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$169,230	\$90,000	0.00	0.00

## FM00132 AM - Fire Station 3

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of Fire Station 3.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$56,500	\$O	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$60,000	\$O	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$60,000	\$O	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$3,500	\$O	0.00	0.00

## FM00133 AM - Fire Station 4

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of Fire Station 4.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$O	\$150,000	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$0	\$150,000	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$0	\$150,000	0.00	0.00

## FM00134 AM - Fire Station 5

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of Fire Station 5.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
335 - Fire Acquisition Fund	Expense	\$271,000	\$234,000	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$271,000	\$234,000	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$271,000	\$234,000	0.00	0.00

## FM00135 AM - Fire Station 7

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of Fire Station 7.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$O	\$170,000	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$O	\$170,000	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$O	\$170,000	0.00	0.00

#### FM00136 AM - Fire Station 8

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of Fire Station 8.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
335 - Fire Acquisition Fund	Revenue	\$170,000	\$O	0.00	0.00
151 - Fire Fund	Expense	\$170,000	\$0	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$170,000	\$O	0.00	0.00

#### FM00137 AM - Fire Station 9

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of Fire Station 9.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
335 - Fire Acquisition Fund	Expense	\$O	\$335,000	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$O	\$335,000	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$0	\$335,000	0.00	0.00

## FM00138 AM - Fire Station 10

The Asset Management program within Facilities provides for programmed major maintenance to extend the minimum life of Fire Station 10.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTE
151 - Fire Fund	Expense	\$0	\$56,500	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$0	\$78,500	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$0	\$135,000	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$O	\$135,000	0.00	0.00
M00140 Asset Management Contingency					
Contingency funding for capital projects.					
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTE
336 - Capital Improvement Fund	Expense	\$151,200	\$151,200	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$151,200	\$151,200	0.00	0.00
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Expense	\$151,200	\$151,200	0.00	0.00
M00141 Fire Asset Management Contingency					
Contingency funding for fire capital projects.					
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTE
335 - Fire Acquisition Fund	Expense	\$26,500	\$26,500	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$26,500	\$26,500	0.00	0.00
	Expense	\$26,500	\$26,500	0.00	0.00

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$O	\$2,310,000	0.00	0.00
336 - Capital Improvement Fund	Expense	\$O	\$2,160,000	0.00	0.00
336 - Capital Improvement Fund	Revenue	\$O	\$2,160,000	0.00	0.00

## FM00143 Increase Fire and Fire District 5 Support of Facilities Maintenance Capital

Based on updated Facilities Maintenance plan, increase the support from Fire District 5 and Fire Fund to fund the fire station repairs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Revenue	\$146,038	\$146,038	0.00	0.00
151 - Fire Fund	Expense	\$414,018	\$414,018	0.00	0.00
335 - Fire Acquisition Fund	Revenue	\$414,018	\$414,018	0.00	0.00
FM00144 Proceeds from Sale of Old Fire Stations 1 and Appropriation of revenue for the expected sale of old Fire Stat					
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Revenue	\$1,700,000	\$0	0.00	0.00

# **Transportation Department**

## TR00100 330-71 I-205 Off Ramp Project

Transportation impact fee reimbursement through 2025 for I-205 off-ramp project.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Revenue	\$60,000	\$60,000	0.00	0.00
166 - TIF - 1205/Mill Plain Overlay Fund	Expense	\$60,000	\$60,000	0.00	0.00

## TR00101 330-71 Mill Plain Blvd - 104th to Chkalov Dr.

Roadway, traffic signal, access and southbound I-205 onramp modifications to enhance safety and minimize delays. Includes realignment of SE 104th Ave to SE 2nd St, modification of access at SE 105th Ave, closure of NE 107th Ave access to Mill Plain.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$400,000	\$O	0.00	0.00
164 - TIF - East City (South County) Fund	Expense	\$193,636	\$O	0.00	0.00
324 - 2011 Bond Capital Fund - Waterfront	Expense	\$406,364	\$O	0.00	0.00
330 - Transportation Capital Fund	Expense	\$3,000,000	\$O	0.00	0.00
330 - Transportation Capital Fund	Revenue	\$3,000,000	<b>\$</b> 0	0.00	0.00

## TR00102 330-71 SE 20th St at 176th Ave and 183rd Ave

Modify existing intersection to improve traffic safety, operations and level of service.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Expense	\$19,840	\$O	0.00	0.00

## TR00103 330-71 SE Hearthwood and SE 1st St.

Modify existing intersection for traffic safety, operations and level of service. Scope of work is undefined.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Expense	\$287,576	\$0	0.00	0.00
TR00104 330-71 Vancouver Waterfront Access Proje	ct				
Debt service payoff for Vancouver Waterfront Access Proje	ect.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Revenue	\$350,000	\$350,000	0.00	0.00
330 - Transportation Capital Fund	Expense	\$350,000	\$350,000	0.00	0.00

## TR00105 330-71 SE 20th Street Median

Modify existing intersection to improve traffic safety, operations and level of service.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Expense	\$24,000	\$O	0.00	0.00

## TR00106 330-71 137th Ave Corridor - 49th to Fourth Plain

Urban upgrade of existing, narrow 2-lane rural road. Upgrades to this minor arterial include 1 lane each direction with turn lane or median divider with roundabouts, new NE 59th St intersection, sidewalks, bike facilities, stormwater facilities.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Expense	\$654,096	\$O	0.00	0.00
330 - Transportation Capital Fund	Revenue	\$654,096	\$0	0.00	0.00
131 - Transportation Special Revenue Fund	Expense	\$654,096	\$O	0.00	0.00

#### TR00107 330-71 NE St Johns Rd and 68th Ave

Modify existing intersection to improve traffic safety and level of service.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Expense	\$17,630	\$O	0.00	0.00

## TR00108 330-71 Mill Plain Blvd Arrival on Green Improvement

Install signal equipment to monitor how well Transit Signal Priority (TSP) is working along Mill Plain and to see how TSP is impacting other users along the corridor.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Expense	\$97,600	\$O	0.00	0.00
330 - Transportation Capital Fund	Revenue	\$72,600	\$0	0.00	0.00

## TR00109 330-71 Norris and 4th Plain Signal Improvement

Upgrade existing span wire signal. Upgrade all components to current standards including cabinet, poles, conduit, junction boxes, detection, ADA ramps, mast arms and lights.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Expense	\$333,238	\$O	0.00	0.00

## TR00110 330-71 LED Street Light Retrofit

Replace existing cobra head style street light bulbs with new very efficient LED bulbs. Paid for using low interest Public Trust Fund Loan.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Revenue	\$4,815,500	\$O	0.00	0.00
330 - Transportation Capital Fund	Expense	\$4,815,500	\$O	0.00	0.00

## TR00111 330-71 Evergreen Highway Trail Phase II

Upgrade street with 6-10 foot pedestrian pathway on south side of roadway, a priority east/west pedestrian and bike corridor. Design and ROW funded. No funding for construction.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Revenue	\$48,125	\$O	0.00	0.00
330 - Transportation Capital Fund	Expense	\$48,160	\$O	0.00	0.00
324 - 2011 Bond Capital Fund - Waterfront	Expense	\$48,125	\$O	0.00	0.00

## TR00112 330-71 Evergreen Trail - Chelsea to Image

Upgrade roadway with 6-10 foot pedestrian pathway on south side, a priority east-west pedestrian and bicycle corridor. Design and ROW funded. No funding for construction.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$32,573	\$O	0.00	0.00
131 - Transportation Special Revenue Fund	Expense	\$107,259	\$O	0.00	0.00
330 - Transportation Capital Fund	Expense	\$140,000	\$O	0.00	0.00
330 - Transportation Capital Fund	Revenue	\$139,832	\$O	0.00	0.00

## TR00113 330-71 Fort Vancouver/Mcloughlin Sidewalk Infill and Hawk Signal

Pedestrian, bike, and aesthetic improvements along multiple streets within and around the Central Park Subarea boundaries.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
324 - 2011 Bond Capital Fund - Waterfront	Expense	\$5,000	\$O	0.00	0.00
330 - Transportation Capital Fund	Expense	\$25,000	\$O	0.00	0.00
330 - Transportation Capital Fund	Revenue	\$25,000	\$O	0.00	0.00

#### TR00114 330-71 SE 1st - 164th to 192nd

Urban arterial upgrade of existing 2-lane rural road to increase safety, mobility, livability, and meet future needs. Roadway cross section varies with 3 and 5-lane segments. Improvements include sidewalks, bike facilities, stormwater, streetlight.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
164 - TIF - East City (South County) Fund	Expense	\$25,000	\$O	0.00	0.00
330 - Transportation Capital Fund	Expense	\$425,000	\$O	0.00	0.00
330 - Transportation Capital Fund	Revenue	\$425,000	\$O	0.00	0.00

## TR00115 330-71 NE 18th St - NE Four Seasons Ln to NE 1636th Ave

Provides multi-modal east/west connection, enhances safety and alleviates traffic congestion on nearby streets. Construction is fully funded. Work expected to be complete in 2018. Long-planned urban upgrade of existing rural-standard 2-lane roadway.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
162 - TIF - Evergreen Fund	Expense	\$20,000	\$O	0.00	0.00
330 - Transportation Capital Fund	Expense	\$20,000	\$O	0.00	0.00
330 - Transportation Capital Fund	Revenue	\$20,000	\$O	0.00	0.00

## TR00116 330-71 NE 18th St - 97th Ave to 107th Ave

Long-planned new principal arterial street and upgrade of existing segments to current arterial standards including travel lanes, turn lane, bike facilities, streetlights, sound walls, sidewalk on one side of street and shared use pathway on other.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
142 - Cascade TIF District Fund	Expense	\$205,000	\$O	0.00	0.00
143 - Pacific TIF District Fund	Expense	\$385,000	\$O	0.00	0.00
324 - 2011 Bond Capital Fund - Waterfront	Expense	\$1,578,240	\$O	0.00	0.00
330 - Transportation Capital Fund	Expense	\$3,168,240	\$O	0.00	0.00
330 - Transportation Capital Fund	Revenue	\$2,168,240	\$O	0.00	0.00

## TR00118 331-71 32nd Ave Extension Feasibility Study Carry Forward

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
331 - Street Funding Initiative - Capital Fund	Revenue	\$120,000	\$O	0.00	0.00
160 - TIF - Vancouver Fund	Expense	\$95,000	\$O	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Expense	\$120,000	\$0	0.00	0.00

## TR00119 331-71 Traffic Signal Sustainability Carry Forward

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$203,480	\$O	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Expense	\$303,480	\$O	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Revenue	\$303,480	\$O	0.00	0.00
634 - Transportation Benefit District Fund	Expense	\$100,000	\$O	0.00	0.00

## TR00120 331-71 Traffic Signal Sustainability

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$215,000	\$215,000	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Expense	\$415,000	\$415,000	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Revenue	\$415,000	\$415,000	0.00	0.00
634 - Transportation Benefit District Fund	Expense	\$200,000	\$200,000	0.00	0.00

## TR00121 331-71 Multimodal Safety and Accessibility Program Carry Forward

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
331 - Street Funding Initiative - Capital Fund	Expense	\$451,536	\$O	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Revenue	\$451,536	\$0	0.00	0.00
634 - Transportation Benefit District Fund	Expense	\$451,536	\$0	0.00	0.00

## TR00122 331-71 Multimodal Safety and Accessibility Program

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
331 - Street Funding Initiative - Capital Fund	Expense	\$500,000	\$500,000	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Revenue	\$500,000	\$500,000	0.00	0.00
634 - Transportation Benefit District Fund	Expense	\$500,000	\$500,000	0.00	0.00

## TR00123 331-71 NE 112th Ave Sidewalk - Chkalov St to 9th St Carry Forward

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
331 - Street Funding Initiative - Capital Fund	Expense	\$15,000	\$O	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Revenue	\$15,000	\$0	0.00	0.00

## TR00124 331-71 NE 112th Ave Sidewalk - Chkalov St to 9th St

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
103 - Street Funding Initiative - Operating Fund	Expense	\$135,000	\$0	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Expense	\$135,000	\$0	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Revenue	\$135,000	\$0	0.00	0.00

## TR00125 331-71 NW Neighborhood Connectivity (NW 43rd Street to NW 53rd Street -Lincoln) Carry Forward

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
103 - Street Funding Initiative - Operating Fund	Expense	\$26,500	\$0	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Expense	\$100,000	\$0	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Revenue	\$100,000	\$0	0.00	0.00

## TR00126 331-71 Columbia Street Reconstruction Carry Forward

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$100,000	\$O	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Expense	\$100,000	\$O	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Revenue	\$100,000	\$0	0.00	0.00

## TR00127 331-71 NTS REET Administration Carry Forward

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
331 - Street Funding Initiative - Capital Fund	Expense	\$20,000	\$O	0.00	0.00

## TR00128 331-71 2018 Neighborhood Traffic Management Program Carry Forward

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
331 - Street Funding Initiative - Capital Fund	Expense	\$200,000	\$O	0.00	0.00

TR00129 331-71 2019 Neighborhood Traffic Mana	gement Program				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
634 - Transportation Benefit District Fund	Expense	\$100,000	\$O	0.00	0.00
102 - Street Fund	Expense	\$60,000	\$O	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Expense	\$270,000	\$O	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Revenue	\$160,000	\$0	0.00	0.00
TR00130 331-71 2020 Neighborhood Traffic Mana	gement Program				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
634 - Transportation Benefit District Fund	Expense	\$O	\$100,000	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Revenue	\$O	\$160,000	0.00	0.00
102 - Street Fund	Expense	\$O	\$60,000	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Expense	\$0	\$270,000	0.00	0.00
TR00131 331-71 Non-Programmed Safety					
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
131 - Transportation Special Revenue Fund	Expense	\$100,000	\$100,000	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Expense	\$100,000	\$100,000	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Revenue	\$100,000	\$100,000	0.00	0.00

## TR00132 330-71 137th Ave Corridor - 49th to Fourth Plain

Urban upgrade of existing, narrow 2-lane rural road. Upgrades to this minor arterial include 1 lane each direction with turn lane or median divider with roundabouts, new NE 59th St intersection, sidewalks, bike facilities, stormwater facilities.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
330 - Transportation Capital Fund	Revenue	\$1,200,000	\$2,000,000	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$O	\$2,000,000	0.00	0.00
162 - TIF - Evergreen Fund	Expense	\$200,000	\$O	0.00	0.00
330 - Transportation Capital Fund	Expense	\$1,200,000	\$2,000,000	0.00	0.00

# **Community and Economic Development**

## **CD00100 Third Party Plan Review**

Outside consulting services for structural, geotechnical, plumbing, and mechanical third party building plan review.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
483 - Building Inspection Fund	Expense	\$50,000	\$50,000	0.00	0.00
CD00101 Hearings Examiner Services					
Ongoing services by a professional hearings examin	er to conduct land use and c	ode compliance appeal	hearings.		
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$30,000	\$30,000	0.00	0.00
CD00102 Land Use Environmental Plan Review	N				
Provide for technical review of development applica archaeological, and geo-hazard areas.	tions that involve potential ir	npacts to designated we	tland, wildlife habitc	nt, floodplain,	
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$14,000	\$14,000	0.00	0.00
CD00105 Plans Anywhere - Mobile Solution for	or Field Inspectors				
This project implements PlansAnywhere, a tool that w ProjectDox (the City's current electronic plan review s		ith mobile access to elec	tronic construction do	cuments that or	iginate from
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
483 - Building Inspection Fund	Expense	\$38,600	\$26,400	0.00	0.00
CD00106 Upgrades for CED Permitting Softwa	re				
This decision package establishs baseline profession	al services to continue suppor	t of efforts related to el	ectronic plan review.		
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$24,500	\$16,500	0.00	0.00
483 - Building Inspection Fund	Expense	\$24,500	\$16,500	0.00	0.00

## CD00107 Customer Service Representative - Limited Term

This position provides customer service at the Permit Center reception counter. The Customer Service Rep (CSR) greets customers, checks them in, coordinates with permitting staff and accepts payments.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
483 - Building Inspection Fund	Expense	\$81,289	\$O	1.00	-1.00

## CD00109 Engineering Tech II

This position provides front-line support to Public Works Engineering, including reviewing and issuing water meters, reviewing easements and dedication documents, assisting customers, and reviewing fairly simple engineering plans.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$91,311	\$91,340	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00
490 - Solid Waste Fund	Expense	\$67,000	\$67,000	0.00	0.00
475 - Sewer Utility Fund	Expense	\$67,000	\$67,000	0.00	0.00
445 - Water Utility Fund	Expense	\$67,000	\$67,000	0.00	0.00
444 - Surface Water Management Fund	Expense	\$8,000	\$8,000	0.00	0.00
001 - General Fund	Revenue	\$222,000	\$222,000	0.00	0.00
102 - Street Fund	Expense	\$13,000	\$13,000	0.00	0.00

## **CD00110 Building Inspector III - Revenue Dependent**

The purpose of this position is to assist with the increased inspection workload associated with the higher level of complex development projects currently in the pipeline.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$O	\$3,750	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$O	\$30,000	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$O	\$4,252	0.00	0.00
483 - Building Inspection Fund	Expense	\$O	\$152,884	0.00	1.00
505 - Equipment Services Capital Fund	Expense	\$O	\$30,000	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$O	\$826	0.00	0.00

## **CD00111 Plans Examiner III - Revenue Dependent**

The purpose of this position is to assist with the increased technical review workload associated with the higher level of complex development projects currently in the pipeline.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
483 - Building Inspection Fund	Expense	\$O	\$115,281	0.00	1.00
483 - Building Inspection Fund	Revenue	\$O	\$1,000,000	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$O	\$826	0.00	0.00

## CD00112 Complete Streets - Two Street Retrofit

This decision package funds professional services for planning, analysis, public outreach, and conceptual design for major street retrofit projects, in compliance with the City's Complete Streets Policy.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$300,000	\$200,000	0.00	0.00

## **CD00113 Fourth Plain Forward Community Grants**

This DP funds Fourth Plain Forward-led projects (matching Community Foundation of SW WA Grants) and pedestrian safety improvements identified by the Fourth Plain Forward Action Plan and the Fourth Plain Pedestrian Safety Project.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$100,000	\$100,000	0.00	0.00

#### **CD00114 The Heights District Plan**

This decision package funds the remaining portion of the professional services contract for the Tower Mall Redevelopment Plan and Heights District Subarea Plan. In addition, it funds the temporary staff support required to execute the planning process.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$480,000	\$O	0.00	0.00

## CD00115 Extend LTE Active Transportation Planner 1 YR

This DP extends a partially grant-funded limited term Active Transportation Planner for an additional year. The position manages and support programs and projects aimed at activating and encouraging the multimodal use of city streets.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$O	0.00	0.00
001 - General Fund	Expense	\$110,291	\$0	1.00	-1.00
001 - General Fund	Revenue	\$45,000	\$0	0.00	0.00

## CD00117 Urban Camping Impact Reduction Program - LT Coordinator, Legal Secretary, and Code Compliance Officer

This DP creates a LT FTE program administrator position, a LT FTE code compliance officer, a LT 0.5 FTE legal secretary, and adds professional services for outreach and mental heath services.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$355,264	\$356,604	1.00	0.00
001 - General Fund	Expense	\$109,164	\$107,021	1.00	0.00
510 - Internal Administrative Services Fund	Expense	\$42,841	\$42,637	0.50	0.00

## **CD00118 Regional Economic Development Services GPI**

This DP funds the City's continued involvement in Greater Portland, Inc., a regional development organization that helps companies expand and move to the metro area. The City has been a member since 2012 and the Mayor is on the board of directors.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$25,000	\$25,000	0.00	0.00

## **CD00119 Local Economic Development Services CREDC**

This DP funds the Columbia River Economic Development Council, the City's direct connection for in-bound business recruitment, and state business recruitment and retention incentives, and Clark County's designated Associated Development Organization.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$100,000	\$100,000	0.00	0.00

## **CD00120 City-Owned Properties Plan**

This DP funds the professional services needed to master plan the five lots of city-owned properties south of City Hall. This will allow the City to capitalize on the Waterfront and downtown development momentum.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$250,000	\$O	0.00	0.00

## CD00127 CED Direct Billing Cost Allocation Plan Baseline True-Up

Implement cost allocation plan which direct bills hours of staff time spent on projects outside of their home fund. Hourly rates were revised based on 2017 actual hours and 2017 actual expenses with a 3% inflationary factor for 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
151 - Fire Fund	Expense	\$25,092	\$27,997	0.00	0.00
001 - General Fund	Expense	(\$48,797)	(\$43,024)	0.00	0.00
102 - Street Fund	Expense	(\$115,138)	(\$112,796)	0.00	0.00
442 - City Tree Reserve Fund	Expense	(\$5,635)	(\$5,618)	0.00	0.00
444 - Surface Water Management Fund	Expense	\$6,353	\$8,263	0.00	0.00
445 - Water Utility Fund	Expense	(\$13,604)	(\$2,906)	0.00	0.00
475 - Sewer Utility Fund	Expense	\$4,149	\$14,766	0.00	0.00
483 - Building Inspection Fund	Expense	(\$181,369)	(\$169,452)	0.00	0.00
483 - Building Inspection Fund	Revenue	(\$20,935)	(\$18,963)	0.00	0.00
490 - Solid Waste Fund	Expense	(\$26,217)	(\$23,391)	0.00	0.00
001 - General Fund	Revenue	(\$165,564)	(\$228,531)	0.00	0.00

## CD00132 Baseline Building Repair Fund

This budget request is to have funds available for unforeseen repair projects.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
491 - Parking Services Fund	Expense	\$25,000	\$25,000	0.00	0.00

## **CD00133 Parking Program Consulting Baseline**

This DP extends funding for Parking Program consulting. The City's on- and off-street parking will require periodic and ongoing input from a technical expert as issues and innovative ideas are proposed to maximize the use of public parking resources.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
491 - Parking Services Fund	Expense	\$50,000	\$O	0.00	0.00

## CD00134 Electric Vehicle Charging Stations in Lot 18

Budget request to install Level 2 electric vehicle charging stations in the Vancouver Center Garage.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
491 - Parking Services Fund	Revenue	\$O	\$20,000	0.00	0.00
491 - Parking Services Fund	Expense	\$O	\$20,000	0.00	0.00

#### CD00136 New 0.5 FTE Maintenance position

This request is for a half-time Parking Combo Officer to collect revenue from our pay stations and meters along with a secondary function of enforcement as needed.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
491 - Parking Services Fund	Expense	\$36,856	\$36,886	0.50	0.00

## CD00137 Convert Limited Term 0.5 PKG.7112 to FTE

This request is to convert the limited term 0.5 FTE revenue funded position to a permanent position that is primarily responsible for parking enforcement.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
491 - Parking Services Fund	Expense	\$36,356	\$36,886	0.50	0.00

## CD00138 Convert Limited Term 1.0 FTE PKG.015 to FTE

This request is to convert the limited term 1.0 FTE combo officer to a permanent position that is primarily responsible for parking enforcement but can collect meter revenue when necessary.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
491 - Parking Services Fund	Expense	\$72,999	\$74,092	1.00	0.00

#### CD00139 Amend Allocation for BLD.023 to 100% Building Fund

This requests is to allocated position BLD.023 Permit Specialist to 100% Building Fund.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	(\$40,651)	(\$41,298)	0.00	0.00
483 - Building Inspection Fund	Expense	\$40,651	\$41,298	0.00	0.00

## CD00141 Carry Forward Transportation System Plan Update

This DP carries forward \$500,000 of the \$580,000 allocated for the Transportation System Plan Update. This update is a required for the City to be eligible to receive multi-million dollar Federal Transportation Grants.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$500,000	\$O	0.00	0.00
330 - Transportation Capital Fund	Expense	\$500,000	\$O	0.00	0.00
330 - Transportation Capital Fund	Revenue	\$500,000	\$O	0.00	0.00
001 - General Fund	Revenue	\$500,000	\$O	0.00	0.00

#### **CD00142 Transportation System Plan Update**

This DP requests additional funds for the Transportation System Plan Update, which is currently insufficient for the full update process. This update is a required for the City to be eligible to receive multi-million dollar Federal Transportation Grants.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$O	\$420,000	0.00	0.00
001 - General Fund	Revenue	\$O	\$350,000	0.00	0.00
330 - Transportation Capital Fund	Revenue	\$O	\$350,000	0.00	0.00
330 - Transportation Capital Fund	Expense	\$O	\$350,000	0.00	0.00

## CD00143 Limited-Term Associate Land Use Planner

This limited-term position will assist the sole full-time land use planner on number of high-priority items with discrete timeframes, as well as ongoing work program responsibilities that continue to increase in both volume and complexity.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$111,691	\$113,235	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00

## CD00144 Vancouver City Center Vision Plan Update - Phase I

This decision package funds professional services for Phase I of the Vancouver City Center Vision Plan update. This update is required for the City to receive additional development incentives in the form of expedited permitting.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$0	\$250,000	0.00	0.00

## CD00146 Increase Parking Excise Tax

This request is to increase budget for taxes owed to State of Washington for Parking permit excise tax

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
491 - Parking Services Fund	Expense	\$6,000	\$7,000	0.00	0.00

## **CD00149 Homeless Services at Grand Blvd**

This request is for Professional Services to support Share in the Navigation Center, and planning for the use of remaining building and potential capital equipment upgrades.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$50,000	\$50,000	0.00	0.00
508 - Grounds and Facilities Services Fund	Revenue	\$50,000	\$50,000	0.00	0.00
001 - General Fund	Expense	\$242,000	\$242,000	0.00	0.00

## **CD00151 Court Appeals Fee Increase**

This DP requests budget to cover the increased cost of citations appeals sent to the Clark County District Court. Approximately 50 appeals are sent per month, at a cost of \$12 per appeal.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
491 - Parking Services Fund	Expense	\$7,200	\$7,200	0.00	0.00

## CD00152 Replace 2008 Chevy Uplander #2145

This request is to replace 2008 Chevy Uplander #2145 for a full size van with a lift to aid in collections and maintenance for Parking Services

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
491 - Parking Services Fund	Expense	\$57,192	\$1,800	0.00	0.00
491 - Parking Services Fund	Revenue	\$27,696	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$1,800	\$1,800	0.00	0.00

#### CD00153 Mill Plain Bus Rapid Transit Consultant

This decision package funds a consultant to represent the City's interest throughout the C-Tran led Bus Rapid Transit planning process over the next two years to ensure that the Mill Plain project uses best practices and addresses existing safety issues.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$30,000	\$30,000	0.00	0.00

#### **CD00154 Columbia Connects Regional Economic Study**

This DP will fund the City's contribution to the Columbia Connects Regional Economic Study, a multi-disciplinary regional planning effort that includes I-5 bridge replacement planning. This DP will ensure the City's interests are adequately represented.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$25,000	\$O	0.00	0.00

## **Community and Economic Development Grants**

#### **CDG0100 HOME Professional Services**

This DP appropriates the Federal HOME entitlement funds received through HUD mid-year annually. The funds are awarded competitively to community agencies to develop low income housing. The City's contract costs are reimbursed by HUD.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
108 - CED Grant Fund	Revenue	\$600,000	\$600,000	0.00	0.00
108 - CED Grant Fund	Expense	\$600,000	\$600,000	0.00	0.00
#### **CDG0101 Commute Trip Reduction Program**

This DP appropriates funds the City receives biannually for the Commute Trip Reduction Program from the State of WA DOT. The affected employers in the County have entered into an interlocal agreement with the COV as manager for this fund.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$126,654	\$O	0.00	0.00
001 - General Fund	Expense	\$126,654	\$O	0.75	-0.75

#### CDG0102 CDBG and HOME Temporary Staffing or Intern

This DP funds the additional staff required to administer and track projects funded by \$1.8 million in CDBG and HOME federal entitlement funds through HUD. An intern or temporary agency staff will be used for this purpose.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
108 - CED Grant Fund	Revenue	\$20,000	\$20,000	0.00	0.00
108 - CED Grant Fund	Expense	\$20,000	\$20,000	0.00	0.00

#### **CDG0103 CDBG Professional Services**

This DP appropriates the Federal CDBG entitlement funds received through HUD mid-year annually. The funds are awarded competitively to community agencies to develop low income housing. The City's contract costs are reimbursed by HUD.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
108 - CED Grant Fund	Revenue	\$1,509,088	\$1,516,655	0.00	0.00
108 - CED Grant Fund	Expense	\$900,000	\$900,000	0.00	0.00

# **Parks and Recreations**

#### PR00100 Special Events 0.75 FTE change to 1.0 FTE

Increase Permits position from 0.75 to 1 FTE for increase in Parks shelter reservations, communication with public on permits, and work coordinating traffic control for events due to construction projects. Position will also be on-call during peak season.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$19,340	\$19,645	0.25	0.00

#### PR00101 Parks Marketing Specialist 1.0 FTE New (2-YR Limited Term) - 75% Funded by Savings in Recreation

The position will work on all major department communications to ensure quality and reinforce key messages to grow community awareness and support, including the development of partnerships/sponsorships, and creating a cohesive marketing strategy.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$105,909	\$108,477	1.00	0.00
001 - General Fund	Expense	(\$78,385)	(\$77,610)	0.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00

#### PR00103 Professional Services: Security Services for Park Facilities- Ongoing

Reoccurring contract of security services at Teen Late with one officer at Firstenburg; security checks at parks; and on-call services when there is a critical incident at a facility.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$8,663	\$8,663	0.00	0.00
001 - General Fund	Expense	\$3,608	\$3,608	0.00	0.00

#### PR00104 Animal Code Compliance at City Parks - Contingency Pending Interlocal Agreement Update

Reoccurring contracting through Clark County for the services of code compliance at City parks for park users, including those with animals, in the form of 1.0 FTE officer contingent on updated interlocal agreement.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$149,221	\$154,205	0.00	0.00

#### PR00105 Professional Services - Parks Comprehensive Plan Carry Forward

Carrying forward budget of \$100k for preparing the Parks Comprehensive Plan. Other citywide initiatives impacted implementation of this project.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$100,000	\$0	0.00	0.00

#### PR00106 Volunteer Program Assistant 0.75 FTE New (3 YR Limited Term)

The position will help plan, advertise, support, report and implement successful volunteer projects throughout the community. The Grounds TCO also called for continued and additional volunteer partnership to improve the overall quality of the parks.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$90,174	\$91,103	0.75	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$620	\$620	0.00	0.00

#### PR00107 Parks Part-time Employees Minimum Wage Impact

This decision package implements state legislation increasing minimum wage for employees to \$12 in 2019 and \$13.50 in 2020. Analysis is based on the last 12 months of actuals for the 700+ part-time employees working in parks and recreation programs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$966	\$3,902	0.00	0.00
001 - General Fund	Expense	\$65,035	\$265,491	0.00	0.00

#### PR00108 Recreation Center Vehicle Replacement for Unfunded Asset to Minivan

Replacing a non-replacement vehicles (1101-NR), a Ford Taurus, with a minivan to be used at Firstenburg for staff use and for transport of program supplies. This assists to transition all department vehicles to a long-term ER&R plan.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$34,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$4,250	\$4,250	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$34,000	\$O	0.00	0.00
001 - General Fund	Expense	\$38,250	\$4,250	0.00	0.00

#### PR00110 Youth Opportunity Pass Staffing for Increased Teen Usage at Centers

For the necessary addition of staff to provide a safe place, expanded activities, and a social setting for teens and other patrons at community centers due to increase use of Youth Opportunity Pass by teens and patrons/staff behavior concerns.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	(\$30,000)	(\$30,000)	0.00	0.00
001 - General Fund	Expense	\$14,934	\$16,665	0.00	0.00

#### **PRO0111 Volunteer Management Vehicle Replacement**

Replacing a non-replacement vehicle (2019) with a crew cab truck to be used primarily for the Volunteer Management program. This assists in the transition of all department vehicles to a long-term ER&R plan.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$5,750	\$5,750	0.00	0.00
001 - General Fund	Expense	\$51,750	\$5,750	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$46,000	\$O	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$46,000	\$O	0.00	0.00

#### PR00112 Marshall Open to Public on Sundays

For the reopening of the Marshall Center on Sundays from 12–5pm, advocated by Parks & Rec Advisory Committee. The pool, fitness center, and gymnasium will be open for drop-in programs and there would be no or limited registration programming available.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$62,321	\$64,173	0.25	0.00

#### PR00114 Professional Services: Security Services for Center Rental Events Program - Ongoing

Reoccurring contracting for security services needed during facility rentals at community centers that include alcohol. The officer observes licensed alcohol servers and ensures that event and facility rules are followed, consulting with City staff.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$12,700	\$12,700	0.00	0.00
001 - General Fund	Expense	\$12,700	\$12,700	0.00	0.00

#### PRO0115 Recreation Specialist - Aquatics - 0.5 FTE New

This position is responsible for Certified Pool Operation duties for the new Waterfront Park water feature, and additional hours of programs and checking water chemistry at the Marshall pool when center reopens Sunday.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$43,297	\$43,105	0.50	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$413	\$413	0.00	0.00

#### **PROO116 Part-time Staff Required Benefits PERS**

This decision package restores PERS benefits as required by WA State for employees that work over 70 hours over 5 or more months during the year. Assumes 3-year average actuals for 2019 with a 2% inflationary increase added to 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$52,842	\$53,900	0.00	0.00
001 - General Fund	Expense	\$3,413	\$3,481	0.00	0.00

#### PR00117 Professional Services Tennis Center Operations Ongoing

For operation and maintenance of the Vancouver Tennis Center, contracting with USTA-NW, to provide a moderately priced tennis facility to patrons while improving the financial stability of the center, thus remaining a community asset for years to come.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$10,000	\$10,000	0.00	0.00
508 - Grounds and Facilities Services Fund	Revenue	\$10,000	\$10,000	0.00	0.00
497 - Tennis Center Fund	Expense	\$615,503	\$631,097	-3.75	0.00
497 - Tennis Center Fund	Revenue	\$1,005,082	\$1,024,064	0.00	0.00

#### PR00120 Paratransit Vehicle ADA Grant Supported Carry Forward

This decision package carries forward budget to purchase and set-up a paratransit van for the Recreation program. This purchase is supported by a \$78,000 grant awarded June 2018. However, a paratransit build takes over a year.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Expense	\$78,000	\$0	0.00	0.00

#### PR00121 Fund 134 Scholarship Baseline Adjustment

To support the Everyone Plays Recreation Scholarship Program. Annual donations from individuals and community agencies are made throughout the year to this program for scholarship use by individuals 18 and under and those with developmental disabilities.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$20,000	\$O	0.00	0.00
134 - Parks & Recreation Special Revenue Fund	Revenue	(\$20,000)	(\$20,000)	0.00	0.00
134 - Parks & Recreation Special Revenue Fund	Expense	\$20,000	\$O	0.00	0.00
134 - Parks & Recreation Special Revenue Fund	Revenue	\$20,000	\$0	0.00	0.00

#### **PRO0122 Special Events Programming on the Eastside**

This decision package restores baseline budget for a concert series and Movies in the Parks program on the eastside of Vancouver during the summer. This was a pilot program in 2017-2018. Sponsorships covers cost of staffing.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$2,270	\$2,553	0.00	0.00

#### PR00123 Special Events Programming Expansion - Waterfront Park

Adds 500 park attendant hours for Special Events. We anticipate smaller events moving from Esther Short Park to Waterfront Park. It's too early to identify which additional events will be permitted given the size, amenities and businesses in the area.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$O	\$8,887	0.00	0.00
001 - General Fund	Revenue	\$O	\$8,887	0.00	0.00

#### **PR00124 Professional Services - Special Events TCO**

Carrying forward \$58,000 of budget for the purpose of hiring a consultant to review the City's Special Events fee program. Results of the review may result in changes to permit fees (events with 100+ participants that may impact parking and/or traffic).

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$58,000	\$O	0.00	0.00

#### PR00125 Paratransit Vehicle ER&R - Ongoing Costs Only

Adds ongoing costs of \$5,000 annually for ER&R in 2019 and 2020 for a paratransit van (replacing 3047N) to be purchase in 2018 through an ADA grant. This assists to transition all department vehicles to a long-term ER&R plan.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$5,000	\$5,000	0.00	0.00
001 - General Fund	Expense	\$5,000	\$5,000	0.00	0.00

#### PR00126 Professional Services - WA Service Corps Individual Placement - Ongoing

Reoccurring contract through the Washington Service Corps Individual Placement program for 1.5 and 2 members in 2019 and 2020. Members will recruit and engage local volunteers in becoming park stewards and develop outreach strategies the community.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$14,250	\$19,000	0.00	0.00

#### PR00127 Professional Services - Waterfront Park Maintenance and Cleaning

With grand opening September 2018, provides professional services for maintenance and cleaning of the Waterfront park, pier, and trail for a period of three years. Includes \$100k annual from developer in support.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	\$200,000	\$200,000	0.00	0.00
508 - Grounds and Facilities Services Fund	Revenue	\$300,000	\$300,000	0.00	0.00
001 - General Fund	Expense	\$200,000	\$200,000	0.00	0.00

#### PR00128 Part-time Staff Required Benefits Social Security and Medicare

This decision package builds back Social Security and Medicare benefits for part-time wages in baseline operating budget for 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$6,471	\$6,471	0.00	0.00
001 - General Fund	Expense	\$153,319	\$153,230	0.00	0.00

#### PR00129 Marshall West Parking Lot ADA Carry Forward

This decision package carries forward budget to create curb cut, ramp, and striping improvement between Marshall Community Center and west parking lot. This improvement is supported by a \$30,000 grant awarded June 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$30,000	\$0	0.00	0.00

#### PR00130 City Park Capital Repair Carry Forward

Carry forward of project budget. Annually there are unexpected repairs needed at park sites. Support from REET pre-transferred in 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
343 - Parks Construction Fund (Capital Projects only)	Expense	\$12,588	\$O	0.00	0.00

#### PR00133 Sports field Improvements Carry Forward

Carry forward of project budget used for improvements to softball and soccer fields, including turf, lighting, and fencing improvements.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
343 - Parks Construction Fund (Capital Projects only)	Expense	\$117,411	\$O	0.00	0.00

#### PR00134 First Place Park Playground (District 3) Carry Forward

With permits submitted for review by year end, carrying forward project budget for construction anticipated the beginning of summer 2019. This includes asphalt pathways, irrigation, and playground.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
173 - PIF - Acq & Dev District 3 Fund	Expense	\$460,196	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$460,196	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$460,196	\$O	0.00	0.00

#### PR00135 North Image NH Park Development (District 5) Carry Forward

Carry forward of North Image Park Development including support from PIF District 5, ADA Grant of \$200k from General Fund pre-transferred in 2018 and using cash balance support aligned in 2018 from previous projects funded through Parks O&M.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
175 - PIF - Acq & Dev District 5 Fund	Expense	\$1,241,594	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$1,569,352	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$1,441,594	\$O	0.00	0.00
001 - General Fund	Expense	\$200,000	\$0	0.00	0.00

#### PR00136 Marshall Park Inclusive Nature Play for All Carry Forward

Carry forward of estimated project budget to support master planning at Marshall Park supported by REET pre-transferred in 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
343 - Parks Construction Fund (Capital Projects only)	Expense	\$22,000	\$O	0.00	0.00

#### PR00137 Edgewood Park ADA Improvements - 2018 Grant Award Carry Forward

Carry forward of project budget in PIF District A; there have been some delays. Support from General Fund ADA award pre-transferred in 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$100,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$100,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$100,000	\$O	0.00	0.00

#### PR00138 Memory/Mill Plain Park ADA Improvements - 2018 Grant Award Carry Forward

Carry forward of project budget in PIF District A; there have been some delays. Support from General Fund ADA award pre-transferred in 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$15,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$15,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$15,000	\$O	0.00	0.00

#### PR00139 General Anderson Park ADA Improvements - 2018 Grant Award Carry Forward

Carry forward of project budget; there have been some delays. Support from General Fund ADA award pre-transferred in 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$175,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$175,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$175,000	\$O	0.00	0.00

#### PR00141 Burnt Bridge Creek Park ADA Improvements - 2018 Grant Award Carry Forward

Carry forward of project budget in PIF District C; there have been some delays. Support from General Fund ADA award pre-transferred in 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
343 - Parks Construction Fund (Capital Projects only)	Expense	\$85,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$85,000	\$O	0.00	0.00
001 - General Fund	Expense	\$85,000	\$O	0.00	0.00

#### PR00142 Hearthwood Park ADA Improvements - 2018 Grant Award Carry Forward

Carry forward of project budget; there have been some delays. Support from General Fund ADA award pre-transferred in 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
343 - Parks Construction Fund (Capital Projects only)	Expense	\$80,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$80,000	\$O	0.00	0.00
001 - General Fund	Expense	\$80,000	\$0	0.00	0.00

#### PR00143 Heritage Park ADA Improvements - 2018 Grant Award Carry Forward

Carry forward of project budget; there have been some delays. Support from General Fund ADA award pre-transferred in 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$18,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$18,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$18,000	\$O	0.00	0.00

#### PR00144 Esther Short Park ADA Improvements - 2018 Grant Award Carry Forward

Carry forward of project budget; there have been some delays. Support from General Fund ADA award pre-transferred in 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$30,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$30,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$30,000	\$O	0.00	0.00

#### PR00145 Acquisition - District 2 Carry Forward

Carry forward of budget appropriation for property acquisition in Park District 2. Research and discussions are ongoing.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
172 - PIF - Acq & Dev District 2 Fund	Expense	\$O	\$309,500	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$O	\$309,500	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$O	\$309,500	0.00	0.00

#### PR00146 Acquisition - District 3 Carry Forward

Carry forward of budget appropriation for property acquisition in Park District 3. Research and discussions are ongoing.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
343 - Parks Construction Fund (Capital Projects only)	Expense	\$73,172	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$73,172	\$O	0.00	0.00
173 - PIF - Acq & Dev District 3 Fund	Expense	\$73,172	\$0	0.00	0.00

#### PR00147 Acquisition - District 4 Carry Forward

Carry forward of budget appropriation for property acquisition in Park District 4. Research and discussions are ongoing.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
343 - Parks Construction Fund (Capital Projects only)	Expense	\$2,703,100	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$2,703,100	\$O	0.00	0.00
174 - PIF - Acq & Dev District 4 Fund	Expense	\$2,703,100	\$O	0.00	0.00

#### PR00150 Shaffer COM Grant Requirement Improvements (District 7) Carry Forward

Park benches will be installed. The City is looking to see if this could be a volunteer opportunity for community group. If a volunteer group is not found, the City will proceed during the summer of 2019.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
177 - PIF - Acq & Dev District 7 Fund	Expense	\$93,687	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$93,687	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$93,687	\$O	0.00	0.00

#### PR00151 Clear Meadows Park (District 4) Carry Forward

Carry forward of project budget. Design is anticipated to begin by year end 2018, with construction of playground, picnic tables, and benches occurring in summer of 2019.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
174 - PIF - Acq & Dev District 4 Fund	Expense	\$298,985	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$298,971	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$298,985	\$O	0.00	0.00

#### PR00152 Dubois Park (District 2) Carry Forward

Carry forward of project budget. Design is anticipated to begin by year end 2019. Construction of trails and playground will occur in summer of 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
172 - PIF - Acq & Dev District 2 Fund	Expense	\$590,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$590,000	\$0	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$590,000	\$0	0.00	0.00

#### PR00153 N4-2 Park (District 4) Carry Forward

Carry forward of project budget; there have been some delays. This supports the acquisition of new park property in District 4.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
174 - PIF - Acq & Dev District 4 Fund	Expense	\$300,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$300,000	\$0	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$300,000	\$0	0.00	0.00

#### **PR00154 Parks Operations and Maintenance**

This decision package supports park operations and maintenance system wide with ongoing dedicated revenue stream of 300k annually supported by 1/3 REET and 2/3 General Fund.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$200,000	\$200,000	0.00	0.00
133 - REET 1 (2002 Special Revenue Fund)	Expense	\$100,000	\$100,000	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$300,000	\$300,000	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$300,000	\$300,000	0.00	0.00

#### PR00156 Marshall Park Inclusive Nature Play for All

Increasing project budget appropriation, supported by community donation.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
343 - Parks Construction Fund (Capital Projects only)	Expense	\$15,500	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$15,500	\$0	0.00	0.00

#### PR00157 Summers Walk Park (District 4) Carry Forward

This decision package supports the replacement and expansion of a playground for ADA access. Will also install new ADA compliant benches and picnic tables. The project uses District 4 Park Impact Fees.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
174 - PIF - Acq & Dev District 4 Fund	Expense	\$300,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$300,000	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$300,000	\$O	0.00	0.00

#### PR00162 North Image NH Park Development State Grant Support

Adding budget and revenue from park impact fees and potential RCO grant. If RCO grant awarded, construction will begin spring 2020. If grant not awarded, construction can start summer of 2019, without supported components.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
196 - PIF - District C Fund	Expense	\$125,545	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$625,545	\$O	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Revenue	\$625,545	\$O	0.00	0.00

#### PR00163 Project Manager Allocation True Up

Adjust 1.0 FTE project manager's total compensation down to 20% in General Fund as the assumption the remainder, 80%, would be charged directly to projects in the Capital Fund.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	(\$105,886)	(\$106,860)	0.00	0.00

# **City Manager's Office**

#### CM00101 Neighborhoods USA Conference

The conference provides an opportunity for people from across the nation to discuss the pressing issues in our communities. The amount requested will cover basic expenses for staff and provide a scholarship for one neighborhood leader to attend.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$4,200	\$4,200	0.00	0.00

#### CM00102 COV Website Design Refresh

The City's website will be seven years old in 2020; five years is the average lifetime of local government websites redesigns. The website is the City's primary communications tool and should be regularly redesigned in order to represent our services.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$65,000	\$O	0.00	0.00

#### CM00103 COV Charter Review

The City's Charter requires a review by a 15-member committee of citizens every five years. The committee then makes recommendations to the City Council of possible charter changes. This budget will cover the expenses of the committee process.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$35,000	\$O	0.00	0.00

#### CM00104 Independence Day

The ban on the sale and use of personal fireworks within the city limits and the decision to make the Independence Day fireworks show free has eliminated a significant portion of the event budget.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$90,000	\$90,000	0.00	0.00

#### CM00105 Celebrate Freedom

The City contracts with The Historic Trust to produce a series of events that are part of the Celebrate Freedom Program. The events include the Marshall Youth and Adult Leadership Awards, The Marshall Lecture, Flag Day, and the Veteran's Day Parade.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$80,000	\$80,000	0.00	0.00

#### CM00106 CFM - Federal and Oregon Governmental Affairs

The City contracts with CFM Strategic Communications for federal government affairs consulting, and Oregon state government affairs monitoring.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$35,000	\$35,000	0.00	0.00

#### CM00107 Vancouver Strong

The City, working through an Executive Sponsors Council, is developing a comprehensive, long-range funding strategy for a package of capital programs and city services. The effort, dubbed "Vancouver Strong" is expected to continue into 2019.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$250,000	\$O	0.00	0.00

#### CM00108 Cultural Services - 2 YR Limited Term 1.0 FTE

The City will be creating a two-year, limited Cultural Services manager position. This package will provide funding to support a Cultural Commission, Grant Program and maintenance for city-owned public art.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$397,774	\$397,774	1.00	0.00

#### **CM00109 Historic Preservation Commission**

The City and Clark County have a joint Historic Preservation Commission which was created through an interlocal agreement. This DP increases the budget from \$10,000 annually to \$15,000.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$5,000	\$5,000	0.00	0.00

#### CM00110 Historic Reserve - Land Bridge Maintenance

The City is responsible for the maintenance of the Land Bridge at Fort Vancouver. This budget includes monthly landscape maintenance, through the Historic Trust and two capital projects.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
139 - VNHR Properties Fund	Expense	\$21,000	\$22,000	0.00	0.00

#### CM00112 Historic Reserve - Capital Projects and Professional Services

The City has several small capital projects planned at the Historic Reserve. They include replacement of the trail along the south side of Evergreen Blvd, and repair and repairing of the south Howard House parking lot.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
139 - VNHR Properties Fund	Expense	\$135,000	\$135,000	0.00	0.00

#### CM00114 Pearson Field - Capital Design Project

This DP funds design work for 3 major capital improvement projects: runway pavement rehab, Taxiway A2 replacement and fuel tank apron construction, and taxiway and apron pavement rehabilitation.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
481 - Airport Fund	Expense	\$350,000	\$O	0.00	0.00
481 - Airport Fund	Revenue	\$332,500	\$O	0.00	0.00

#### CM00115 Pearson Field - Pavement Rehab Construction Project

The DP funds the construction of pavement rehabilitation of runways and taxiways with PAPI and guide sign replacement.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
481 - Airport Fund	Revenue	\$1,633,500	\$O	0.00	0.00
481 - Airport Fund	Expense	\$1,815,000	\$0	0.00	0.00

#### CM00116 CVTV Minimum Wage Increase

CVTV employs 12 -14 temporary staff for a variety of video production needs. State Initiative 1433 increased the minimum wage from \$11.50 to \$12 per hour in 2019 and \$13.50 per hour in 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
655 - City/County Cable TV Fund	Expense	\$24,000	\$30,000	0.00	0.00
655 - City/County Cable TV Fund	Revenue	\$12,000	\$15,000	0.00	0.00

#### CM00117 CVTV Equipment Replacement

Need to regularly replace aging video production equipment.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
655 - City/County Cable TV Fund	Expense	\$100,000	\$100,000	0.00	0.00
655 - City/County Cable TV Fund	Revenue	\$100,000	\$100,000	0.00	0.00
656 - PEG Capital Support Fund - Comcast	Expense	\$100,000	\$100,000	0.00	0.00

#### CM00118 Aspen Room Audio-Visual Equipment Upgrade

Upgrade of major electronic components of the system, including digital switchers, sound system, and touch panel operational control will need to be replaced.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$24,500	\$O	0.00	0.00

#### **CM00119 Emergency Management**

Emergency Management provides critical emergency planning and preparedness services citywide. The 2019 and 2020 request reflects continue buildout of the program and annual operating costs to improve community resiliency.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$151,170	\$158,670	0.00	0.00

#### CM00120 Center for Equality and Inclusion Program

The CEI recommends a minimum of a three-year process that will result in the development of common language as well as a set of tools and protocols that can be used to advance and sustain equity and inclusion efforts throughout the city.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$290,935	\$150,000	0.00	0.00

#### CM00121 2019-2020 PEG Grants

PEG grants support equipment purchases by CVTV and TV ETC and monthly transport fees for iNET users (City, County and Library). In 2019 CVTV is planning on using PEG funds to replace major components of the playback system.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
656 - PEG Capital Support Fund - Comcast	Expense	\$172,000	\$172,000	0.00	0.00

#### CM00122 Vancouver Downtown Support

Vancouver Downtown Assocation works in partnership with the City to support a thriving downtown where people want to live, invest, work and play. Under this agreement VDA provides a variety of services that support a cleaner and safer downtown.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$42,860	\$O	0.00	0.00

#### CM00123 ADA Closed-Captioning Grant

CVTV received a \$75,000 grant to expand closed-captioning of programming (project number 938115). The majority of money, \$73,000 will be spent in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
655 - City/County Cable TV Fund	Expense	\$36,500	\$36,500	0.00	0.00

#### CM00125 Community Relations Van On-Going Costs

The DP appropriates the on-going costs for the Community Relations van purchased in 2018.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$8,627	\$8,627	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$4,252	\$4,252	0.00	0.00
505 - Equipment Services Capital Fund	Revenue	\$4,375	\$4,375	0.00	0.00

#### CM00126 Pearson Field - Coordinator - 2 YR LT FTE

This DP adds an Airport Coordinator 2-year Limited-Term 1.0 FTE. To be funded by Airport revenues.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
481 - Airport Fund	Expense	\$1	\$1	1.00	0.00

# **Citywide Decision Packages**

#### CW00100 Equipment Services Administration Charge True-Up - Citywide

Each asset in is charged an annual administration fee to support the administrative costs of managing the fleet. In 2019-2020 the admin fee is budgeted at \$252 per asset and will be trued up annually in the budget.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
504 - Equipment Services Operations Fund	Revenue	(\$65,110)	(\$65,110)	0.00	0.00
445 - Water Utility Fund	Expense				0.00
445 - Water Utility Fund	Expense				0.00
445 - Water Utility Fund	Expense				0.00
445 - Water Utility Fund	Expense				0.00
475 - Sewer Utility Fund	Expense				0.00
483 - Building Inspection Fund	Expense				0.00
445 - Water Utility Fund	Expense				0.00

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
504 - Equipment Services Operations Fund	Expense	\$6,300	\$6,300	0.00	0.00
475 - Sewer Utility Fund	Expense	\$252	\$252	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$22,327	\$22,327	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$5,592	\$5,592	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$1,008	\$1,008	0.00	0.00
611 - SW Washington Regional SWAT Team Fund	Expense	\$504	\$504	0.00	0.00
655 - City/County Cable TV Fund	Expense	\$756	\$756	0.00	0.00
001 - General Fund	Expense	\$252	\$252	0.00	0.00
491 - Parking Services Fund	Expense	\$2,016	\$2,016	0.00	0.00
001 - General Fund	Expense	\$23,436	\$23,436	0.00	0.00
001 - General Fund	Expense	\$1,008	\$1,008	0.00	0.00
490 - Solid Waste Fund	Expense	\$756	\$756	0.00	0.00
001 - General Fund	Expense	\$2,772	\$2,772	0.00	0.00
445 - Water Utility Fund	Expense	\$1,008	\$1,008	0.00	0.00
102 - Street Fund	Expense	\$504	\$504	0.00	0.00
102 - Street Fund	Expense	\$25,800	\$25,800	0.00	0.00
102 - Street Fund	Expense	\$252	\$252	0.00	0.00
102 - Street Fund	Expense	\$2,016	\$2,016	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$252	\$252	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$252	\$252	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$1,008	\$1,008	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$252	\$252	0.00	0.00

### CW00100 Equipment Services Administration Charge True-Up - Citywide continued

### CW00100 Equipment Services Admin Charge True-Up - Citywide continued

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$301	\$301	0.00	0.00
444 - Surface Water Management Fund	Expense	\$7,056	\$7,056	0.00	0.00
444 - Surface Water Management Fund	Expense	\$13,298	\$13,298	0.00	0.00
444 - Surface Water Management Fund	Expense	\$1,008	\$1,008	0.00	0.00
001 - General Fund	Expense	\$756	\$756	0.00	0.00

#### CW00101 Equipment Services Labor and Repair Charge True-Up - Citywide

Equipment Services (504) provides vehicle parts and labor and charges based on usage to departments monthly through interfund transaction. This decision package increases baseline to support the increased rates and service to the Citywide fleet.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	(\$49,303)	(\$49,303)	0.00	0.00
445 - Water Utility Fund	Expense	(\$250)	(\$250)	0.00	0.00
445 - Water Utility Fund	Expense	(\$41,800)	(\$41,800)	0.00	0.00
445 - Water Utility Fund	Expense	(\$1,993)	(\$1,993)	0.00	0.00
445 - Water Utility Fund	Expense	(\$12,500)	(\$12,500)	0.00	0.00
445 - Water Utility Fund	Expense	\$4,825	\$4,825	0.00	0.00
475 - Sewer Utility Fund	Expense	\$20,000	\$20,000	0.00	0.00
475 - Sewer Utility Fund	Expense	(\$14,733)	(\$14,733)	0.00	0.00
491 - Parking Services Fund	Expense	\$13,150	\$13,150	0.00	0.00
504 - Equipment Services Operations Fund	Expense	\$15,000	\$15,000	0.00	0.00
506 - Computer Repair & Replacement Fund	Expense	(\$959)	(\$959)	0.00	0.00
444 - Surface Water Management Fund	Expense	\$157,523	\$157,523	0.00	0.00

CW00101 Equipment Services Labor & Repair Charge True-Up - Citywide continued
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Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	(\$16,515)	(\$16,515)	0.00	0.00
001 - General Fund	Expense	(\$420)	(\$420)	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	(\$940,050)	(\$1,140,049)	0.00	0.00
001 - General Fund	Expense	(\$2,100)	(\$2,100)	0.00	0.00
001 - General Fund	Expense	(\$3,000)	(\$3,000)	0.00	0.00
001 - General Fund	Expense	(\$72)	(\$72)	0.00	0.00
001 - General Fund	Expense	(\$31)	(\$31)	0.00	0.00
444 - Surface Water Management Fund	Expense	\$26,250	\$26,250	0.00	0.00
001 - General Fund	Expense	\$3,550	\$3,550	0.00	0.00
001 - General Fund	Expense	\$30,661	\$30,661	0.00	0.00
102 - Street Fund	Expense	\$72,073	\$72,073	0.00	0.00
151 - Fire Fund	Expense	\$223,185	\$223,185	0.00	0.00
102 - Street Fund	Expense	(\$2,000)	(\$2,000)	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	(\$1,175)	(\$1,175)	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$1,000	\$1,000	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$2,637	\$2,637	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$28,835	\$28,835	0.00	0.00
102 - Street Fund	Expense	\$500	\$500	0.00	0.00

### CW00102 Equipment Services Rental Across Funds True-Up - Citywide

This decision package supports interfund charging between departments for use of assets and provides offsetting revenue for lending departments using averages in the last biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$200	\$200	0.00	0.00
445 - Water Utility Fund	Expense	\$62,482	\$62,482	0.00	0.00
445 - Water Utility Fund	Expense	\$11	\$11	0.00	0.00
475 - Sewer Utility Fund	Expense	(\$5,692)	(\$5,692)	0.00	0.00
475 - Sewer Utility Fund	Expense	\$2,500	\$2,500	0.00	0.00
490 - Solid Waste Fund	Expense	\$1,565	\$1,565	0.00	0.00
445 - Water Utility Fund	Expense	\$300	\$300	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$3,500	\$3,500	0.00	0.00
481 - Airport Fund	Expense	(\$847)	(\$847)	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$59,425	\$59,425	0.00	0.00
001 - General Fund	Expense	\$567	\$567	0.00	0.00
444 - Surface Water Management Fund	Expense	\$118,307	\$118,307	0.00	0.00
001 - General Fund	Expense	\$200	\$200	0.00	0.00
102 - Street Fund	Expense	\$93,877	\$93,877	0.00	0.00
491 - Parking Services Fund	Expense	\$2,000	\$2,000	0.00	0.00
102 - Street Fund	Expense	\$1,374	\$1,374	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$3,000	\$3,000	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$10,000	\$10,000	0.00	0.00
444 - Surface Water Management Fund	Expense	(\$3,012)	(\$3,012)	0.00	0.00
444 - Surface Water Management Fund	Expense	\$9,369	\$9,369	0.00	0.00
001 - General Fund	Expense	\$150	\$150	0.00	0.00

#### CW00103 Overhead for Interdepartmental Direct Charging

Overhead baseline adjustment to support salaries direct charged to funds borrowing services from another fund. The service is charged directly with overhead applied monthly.

	2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
Revenue	\$337,516	\$356,080	0.00	0.00
Expense	\$40,133	\$42,340	0.00	0.00
Expense	\$24,879	\$26,279	0.00	0.00
Expense	(\$2,087)	(\$2,087)	0.00	0.00
Revenue	\$895	\$944	0.00	0.00
Expense	(\$1,444)	(\$1,442)	0.00	0.00
Expense	(\$749)	(\$749)	0.00	0.00
Expense	\$66	\$72	0.00	0.00
Expense	(\$68,715)	(\$66,409)	0.00	0.00
Revenue	\$400,511	\$422,539	0.00	0.00
Expense	\$424	\$447	0.00	0.00
Expense	(\$518)	(\$512)	0.00	0.00
Expense	(\$362)	(\$362)	0.00	0.00
Revenue	\$16,689	\$17,607	0.00	0.00
Expense	\$378	\$471	0.00	0.00
	Expense Expense Revenue Expense Expense Expense Revenue Expense Expense Expense Expense	Revenue \$337,516   Expense \$40,133   Expense \$24,879   Expense \$24,879   Expense \$24,879   Expense \$895   Expense \$895   Expense \$895   Expense \$895   Expense \$66   Expense \$66   Expense \$66   Expense \$400,511   Expense \$424   Expense \$424   Expense \$518)   Expense \$362)   Revenue \$16,689	Revenue\$337,516\$356,080Expense\$40,133\$42,340Expense\$24,879\$26,279Expense(\$2,087)(\$2,087)Revenue\$895\$944Expense(\$1,444)(\$1,442)Expense(\$749)(\$749)Expense\$66\$72Expense\$666\$72Expense(\$68,715)(\$66,409)Revenue\$420,511\$422,539Expense\$424\$447Expense(\$518)(\$512)Expense(\$362)(\$362)Revenue\$16,689\$17,607	Revenue\$337,516\$356,0800.00Expense\$40,133\$42,3400.00Expense\$24,879\$26,2790.00Expense(\$2,087)(\$2,087)0.00Revenue\$895\$9440.00Expense(\$1,444)(\$1,442)0.00Expense(\$749)(\$749)0.00Expense\$66\$720.00Expense(\$68,715)(\$66,409)0.00Expense\$424\$4470.00Expense\$424\$4470.00Expense(\$518)(\$512)0.00Expense(\$362)(\$362)0.00Expense\$16,689\$17,6070.00

#### CW00104 Paid Family and Medical Leave Act - Employer 37% Portion

In 2019, Paid Family and Medical Leave will require 37% of 0.4% of total compensation to be supported by the employer. This decision package reflects that amounts needed in 2019-2020 for the premium to remit quarterly.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
445 - Water Utility Fund	Expense	\$4,595	\$4,710	0.00	0.00
481 - Airport Fund	Expense	\$119	\$123	0.00	0.00
475 - Sewer Utility Fund	Expense	\$1,614	\$1,652	0.00	0.00

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
475 - Sewer Utility Fund	Expense	\$2,805	\$2,873	0.00	0.00
445 - Water Utility Fund	Expense	\$1,436	\$1,455	0.00	0.00
445 - Water Utility Fund	Expense	\$2,828	\$2,893	0.00	0.00
483 - Building Inspection Fund	Expense	\$3,974	\$4,045	0.00	0.00
655 - City/County Cable TV Fund	Expense	\$653	\$657	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$1,835	\$1,879	0.00	0.00
445 - Water Utility Fund	Expense	\$2,448	\$2,484	0.00	0.00
445 - Water Utility Fund	Expense	\$1,284	\$1,316	0.00	0.00
445 - Water Utility Fund	Expense	\$849	\$851	0.00	0.00
490 - Solid Waste Fund	Expense	\$410	\$414	0.00	0.00
491 - Parking Services Fund	Expense	\$802	\$816	0.00	0.00
618 - Fire Pension Trust Fund	Expense	\$29	\$30	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$1,804	\$1,820	0.00	0.00
509 - Self-Insured Worker's Comp & Liability Fund	Expense	\$664	\$668	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$1,955	\$1,982	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$5,140	\$5,192	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$4,267	\$4,316	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$1,787	\$1,816	0.00	0.00
617 - Police Pension Trust Fund	Expense	\$28	\$28	0.00	0.00
445 - Water Utility Fund	Expense	\$653	\$656	0.00	0.00
111 - Affordable Housing Fund	Expense	\$155	\$159	0.00	0.00
504 - Equipment Services Operations Fund	Expense	\$2,710	\$2,735	0.00	0.00
001 - General Fund	Expense	\$1,415	\$1,440	0.00	0.00
001 - General Fund	Expense	\$264	\$273	0.00	0.00
001 - General Fund	Expense	\$1,971	\$2,001	0.00	0.00

### CW00104 Paid Family and Medical Leave Act - Employer 37% Portion continued

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$1,971	\$2,001	0.00	0.00
151 - Fire Fund	Expense	\$37,825	\$38,475	0.00	0.00
001 - General Fund	Expense	\$2,236	\$2,268	0.00	0.00
444 - Surface Water Management Fund	Expense	\$1,550	\$1,569	0.00	0.00
001 - General Fund	Expense	\$1,219	\$1,243	0.00	0.00
001 - General Fund	Expense	\$5,196	\$5,255	0.00	0.00
001 - General Fund	Expense	\$41,342	\$42,512	0.00	0.00
102 - Street Fund	Expense	\$1,290	\$1,310	0.00	0.00
102 - Street Fund	Expense	\$2,309	\$2,369	0.00	0.00
102 - Street Fund	Expense	\$278	\$284	0.00	0.00
444 - Surface Water Management Fund	Expense	\$415	\$419	0.00	0.00
001 - General Fund	Expense	\$2,145	\$2,191	0.00	0.00
102 - Street Fund	Expense	\$1,619	\$1,640	0.00	0.00
444 - Surface Water Management Fund	Expense	\$1,058	\$1,091	0.00	0.00
148 - Senior Messenger Fund	Expense	\$56	\$58	0.00	0.00
108 - CED Grant Fund	Expense	\$418	\$423	0.00	0.00
107 - Drug Enforcement Fund	Expense	\$19	\$19	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$75	\$79	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$443	\$458	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$107	\$111	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$446	\$452	0.00	0.00
444 - Surface Water Management Fund	Expense	\$2,272	\$2,352	0.00	0.00

### CW00104 Paid Family and Medical Leave Act - Employer 37% Portion continued

### CW00105 Citywide Cost Allocation Plan True-Up

2019-20 Cost Allocation Plan developed to spread internal service department costs.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$49,162	\$49,162	0.00	0.00
001 - General Fund	Expense	(\$701,204)	(\$701,204)	0.00	0.00
102 - Street Fund	Expense	(\$61,128)	(\$61,128)	0.00	0.00
102 - Street Fund	Expense	(\$5,324)	(\$5,324)	0.00	0.00
102 - Street Fund	Expense	\$29,546	\$29,546	0.00	0.00
102 - Street Fund	Expense	\$12,613	\$12,613	0.00	0.00
001 - General Fund	Expense	(\$213,262)	(\$213,262)	0.00	0.00
001 - General Fund	Expense	\$32,886	\$32,886	0.00	0.00
001 - General Fund	Expense	\$38,719	\$38,719	0.00	0.00
001 - General Fund	Expense	\$200,849	\$200,849	0.00	0.00
001 - General Fund	Expense	(\$354,715)	(\$354,715)	0.00	0.00
001 - General Fund	Revenue	(\$2,500,000)	(\$2,600,000)	0.00	0.00
001 - General Fund	Expense	\$110,005	\$110,005	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	(\$15,874)	(\$15,874)	0.00	0.00
001 - General Fund	Expense	(\$330,000)	(\$330,000)	0.00	0.00
475 - Sewer Utility Fund	Expense	\$15,728	\$15,728	0.00	0.00
445 - Water Utility Fund	Expense	(\$129,882)	(\$129,882)	0.00	0.00
491 - Parking Services Fund	Expense	(\$8,308)	(\$8,308)	0.00	0.00
490 - Solid Waste Fund	Expense	\$1,760	\$1,760	0.00	0.00
483 - Building Inspection Fund	Expense	\$44,879	\$44,879	0.00	0.00
481 - Airport Fund	Expense	(\$9,799)	(\$9,799)	0.00	0.00
478 - Sewer Construction Fund	Expense	\$36,967	\$36,967	0.00	0.00
504 - Equipment Services Operations Fund	Expense	(\$16,226)	(\$16,226)	0.00	0.00

## CW00105 Citywide Cost Allocation Plan True-Up continued

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	(\$330,000)	(\$330,000)	0.00	0.00
475 - Sewer Utility Fund	Expense	\$15,728	\$15,728	0.00	0.00
445 - Water Utility Fund	Expense	(\$129,882)	(\$129,882)	0.00	0.00
491 - Parking Services Fund	Expense	(\$8,308)	(\$8,308)	0.00	0.00
490 - Solid Waste Fund	Expense	\$1,760	\$1,760	0.00	0.00
483 - Building Inspection Fund	Expense	\$44,879	\$44,879	0.00	0.00
481 - Airport Fund	Expense	(\$9,799)	(\$9,799)	0.00	0.00
478 - Sewer Construction Fund	Expense	\$36,967	\$36,967	0.00	0.00
504 - Equipment Services Operations Fund	Expense	(\$16,226)	(\$16,226)	0.00	0.00
475 - Sewer Utility Fund	Expense	(\$27,190)	(\$27,190)	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$10,471	\$10,471	0.00	0.00
475 - Sewer Utility Fund	Expense	\$244,712	\$244,712	0.00	0.00
475 - Sewer Utility Fund	Expense	\$1,419	\$1,419	0.00	0.00
448 - Water Construction Fund	Expense	\$47,605	\$47,605	0.00	0.00
445 - Water Utility Fund	Expense	\$10,329	\$10,329	0.00	0.00
445 - Water Utility Fund	Expense	\$33,092	\$33,092	0.00	0.00
445 - Water Utility Fund	Expense	\$4,058	\$4,058	0.00	0.00
475 - Sewer Utility Fund	Expense	(\$45)	(\$45)	0.00	0.00
510 - Internal Administrative Services Fund	Expense	(\$1,288)	(\$1,288)	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	(\$2,509)	(\$2,509)	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$44,040	\$44,040	0.00	0.00
655 - City/County Cable TV Fund	Expense	(\$22,922)	(\$22,922)	0.00	0.00
618 - Fire Pension Trust Fund	Expense	(\$5,194)	(\$5,194)	0.00	0.00
617 - Police Pension Trust Fund	Expense	(\$1,248)	(\$1,248)	0.00	0.00

#### 2019 Budget 2020 Budget **Fund Name** 2019 FTEs 2020 FTEs 0.00 0.00 512 - Self-Insured Health Insurance Fund \$19,444 \$19,444 Expense \$139 0.00 501 - Facilities Asset Mamt & Replacement Reserve Fund \$139 0.00 Expense 0.00 510 - Internal Administrative Services Fund Expense (\$2,054) (\$2,054) 0.00 445 - Water Utility Fund Expense \$46,304 \$46,304 0.00 0.00 510 - Internal Administrative Services Fund Expense (\$31,806) (\$31,806) 0.00 0.00 0.00 \$2,262,646 0.00 510 - Internal Administrative Services Fund Revenue \$2,262,646 0.00 509 - Self-Insured Worker's Comp & Liability Fund \$25,574 \$25,574 0.00 Expense 508 - Grounds and Facilities Services Fund Expense (\$15,843) (\$15,843) 0.00 0.00 508 - Grounds and Facilities Services Fund Expense (\$11,690) (\$11,690) 0.00 0.00 0.00 0.00 506 - Computer Repair & Replacement Fund Expense \$5,415 \$5,415 0.00 (\$12,374) 0.00 511 - Benefits Fund Expense (\$12,374) 128 - Criminal Justice Fund \$1,128 \$1,128 0.00 0.00 Expense 153 - Emergency Ambulance Services Contract Admin Fund Expense (\$1,374) (\$1,374) 0.00 0.00 445 - Water Utility Fund \$17,611 0.00 0.00 Expense \$17,611 0.00 148 - Senior Messenger Fund Expense (\$13,813)(\$13,813) 0.00 0.00 445 - Water Utility Fund Expense (\$772) (\$772) 0.00 0.00 0.00 138 - Downtown Initiatives Fund (\$529) (\$529) Expense 134 - Parks & Recreation Special Revenue Fund Expense \$22 \$22 0.00 0.00 0.00 0.00 330 - Transportation Capital Fund Expense \$137,639 \$137,639 0.00 0.00 131 - Transportation Special Revenue Fund Expense (\$127,283)(\$127,283)0.00 151 - Fire Fund Expense \$405,513 \$405,513 0.00 116 - Parkhill Cemetery Improvement Fund Expense (\$96) (\$96) 0.00 0.00 0.00 0.00 111 - Affordable Housing Fund Expense (\$8,970) (\$8,970) 0.00 109 - Tourism Fund (\$13,476) 0.00 Expense (\$13,476)

#### CW00105 Citywide Cost Allocation Plan True-Up continued

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
108 - CED Grant Fund	Expense	(\$62,479)	(\$62,479)	0.00	0.00
107 - Drug Enforcement Fund	Expense	\$187	\$187	0.00	0.00
104 - Investigative Fund	Expense	(\$1,157)	(\$1,157)	0.00	0.00
133 - REET 1 (2002 Special Revenue Fund)	Expense	\$82	\$82	0.00	0.00
444 - Surface Water Management Fund 444	Expense	\$1,070	\$1,070	0.00	0.00
- Surface Water Management Fund 139 -	Expense	\$10	\$10	0.00	0.00
VNHR Properties Fund	Expense	(\$2,206)	(\$2,206)	0.00	0.00
331 - Street Funding Initiative - Capital Fund	Expense	\$5,021	\$5,021	0.00	0.00
445 - Water Utility Fund	Expense	(\$46,701)	(\$46,701)	0.00	0.00
444 - Surface Water Management Fund 444	Expense	(\$21,232)	(\$21,232)	0.00	0.00
- Surface Water Management Fund 444 -	Expense	(\$20,367)	(\$20,367)	0.00	0.00
Surface Water Management Fund 444 -	Expense	\$195	\$195	0.00	0.00
Surface Water Management Fund 443 -	Expense	(\$8,955)	(\$8,955)	0.00	0.00
Drainage Construction Fund	Expense	\$53,180	\$53,180	0.00	0.00
442 - City Tree Reserve Fund	Expense	\$3,460	\$3,460	0.00	0.00
343 - Parks Construction Fund (Capital Projects only)	Expense	\$44,009	\$44,009	0.00	0.00
337 - VNHR Property Capital Fund	Expense	\$11,023	\$11,023	0.00	0.00
336 - Capital Improvement Fund	Expense	\$8,845	\$8,845	0.00	0.00
335 - Fire Acquisition Fund	Expense	\$5,468	\$5,468	0.00	0.00
444 - Surface Water Management Fund	Expense	\$5,084	\$5,084	0.00	0.00

### CW00105 Citywide Cost Allocation Plan True-Up continued

### CW00107 Grounds and Facilities Overhead Rate - Baseline

To provide baseline budget for the support of the internal services of Grounds and Facilities departments.

445 - Water Utility FundExpense(\$1,260)(\$1,260)0.000.0445 - Water Utility FundExpense\$228,404\$238,4620.000.0508 - Grounds and Facilities Services FundRevenue\$3,319,311\$3,418,8900.000.0481 - Airport FundExpense\$10,753\$11,6080.000.0491 - Parking Services FundExpense\$4,929\$5,0770.000.0505 - Equipment Services Capital FundExpense\$436\$4510.000.0508 - Grounds and Facilities Services FundRevenue\$4,344,748\$4,475,0990.000.0508 - Grounds and Facilities Services FundRevenue\$4,344,748\$4,475,0990.000.0151 - Fire FundExpense\$401,023\$413,2750.000.0475 - Sewer Utility FundExpense\$9,502\$9,7880.000.0001 - General FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$45,670\$47,0410.000.0001 - General FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$45,670\$47,0410.000.0	0 0.00 0 0.00 0 0.00 0 0.00 0 0.00
445 - Water Utility Fund Expense \$228,404 \$238,462 0.00 0.1   508 - Grounds and Facilities Services Fund Revenue \$3,319,311 \$3,418,890 0.00 0.1   481 - Airport Fund Expense \$10,753 \$11,608 0.00 0.1   491 - Parking Services Fund Expense \$4,929 \$5,077 0.00 0.1   505 - Equipment Services Capital Fund Expense \$436 \$451 0.00 0.1   508 - Grounds and Facilities Services Fund Revenue \$4,344,748 \$4,475,099 0.00 0.1   508 - Grounds and Facilities Services Fund Revenue \$44,344,748 \$4,475,099 0.00 0.1   508 - Grounds and Facilities Services Fund Expense \$401,023 \$413,275 0.00 0.1   508 - Grounds and Facilities Services Fund Expense \$401,023 \$413,275 0.00 0.1   508 - Grounds and Facilities Services Fund Expense \$9,502 \$9,788 0.00 0.1   151 - Fire Fund Expense \$9,502 \$9,788 0.00 0.1   001 - General Fund Expense <td< td=""><td>0 0.00 0 0.00 0 0.00 0 0.00</td></td<>	0 0.00 0 0.00 0 0.00 0 0.00
508 - Grounds and Facilities Services Fund Revenue \$3,319,311 \$3,418,890 0.00 0.1   481 - Airport Fund Expense \$10,753 \$11,608 0.00 0.1   491 - Parking Services Fund Expense \$4,929 \$5,077 0.00 0.1   505 - Equipment Services Capital Fund Expense \$436 \$451 0.00 0.1   508 - Grounds and Facilities Services Fund Revenue \$4,344,748 \$4,475,099 0.00 0.1   508 - Grounds and Facilities Services Fund Revenue \$4,344,748 \$4,475,099 0.00 0.1   508 - Grounds and Facilities Services Fund Expense \$401,023 \$413,275 0.00 0.1   508 - Grounds and Facilities Services Fund Expense \$401,023 \$413,275 0.00 0.1   151 - Fire Fund Expense \$401,023 \$413,275 0.00 0.1   001 - General Fund Expense \$9,502 \$9,788 0.00 0.1   139 - VNHR Properties Fund Expense \$49,745 \$51,241 0.00 0.1   001 - General Fund Expense \$1,280,154	0 0.00 0 0.00 0 0.00
481 - Airport FundExpense\$10,753\$11,6080.000.0491 - Parking Services FundExpense\$4,929\$5,0770.000.0505 - Equipment Services Capital FundExpense\$436\$4510.000.0508 - Grounds and Facilities Services FundRevenue\$4,344,748\$4,475,0990.000.0151 - Fire FundExpense\$401,023\$413,2750.000.0475 - Sewer Utility FundExpense(\$551)(\$551)0.000.0001 - General FundExpense\$9,502\$9,7880.000.0139 - VNHR Properties FundExpense\$49,745\$51,2410.000.0001 - General FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$45,670\$47,0410.000.0	0 0.00 0 0.00
491 - Parking Services FundExpense\$4,929\$5,0770.000.0505 - Equipment Services Capital FundExpense\$436\$4510.000.0508 - Grounds and Facilities Services FundRevenue\$4,344,748\$4,475,0990.000.0151 - Fire FundExpense\$401,023\$413,2750.000.0475 - Sewer Utility FundExpense(\$551)(\$551)0.000.0001 - General FundExpense\$9,502\$9,7880.000.0139 - VNHR Properties FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$45,670\$47,0410.000.0	0.00
505 - Equipment Services Capital Fund Expense \$436 \$451 0.00 0.0   508 - Grounds and Facilities Services Fund Revenue \$4,344,748 \$4,475,099 0.00 0.0   151 - Fire Fund Expense \$401,023 \$413,275 0.00 0.0   475 - Sewer Utility Fund Expense (\$551) (\$551) 0.00 0.0   001 - General Fund Expense \$9,502 \$9,788 0.00 0.0   001 - General Fund Expense \$49,745 \$51,241 0.00 0.0   001 - General Fund Expense \$1,280,154 \$1,318,563 0.00 0.0   001 - General Fund Expense \$45,670 \$47,041 0.00 0.0	
508 - Grounds and Facilities Services Fund Revenue \$4,344,748 \$4,475,099 0.00 0.0   151 - Fire Fund Expense \$401,023 \$413,275 0.00 0.0   475 - Sewer Utility Fund Expense (\$551) (\$551) 0.00 0.0   001 - General Fund Expense \$9,502 \$9,788 0.00 0.0   139 - VNHR Properties Fund Expense \$407,45 \$51,241 0.00 0.0   001 - General Fund Expense \$1,280,154 \$1,318,563 0.00 0.0   001 - General Fund Expense \$45,670 \$47,041 0.00 0.0	0.00
151 - Fire FundExpense\$401,023\$413,2750.000.0475 - Sewer Utility FundExpense(\$551)(\$551)0.000.0001 - General FundExpense\$9,502\$9,7880.000.0139 - VNHR Properties FundExpense\$49,745\$51,2410.000.0001 - General FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$45,670\$47,0410.000.0	
475 - Sewer Utility FundExpense(\$551)0.000.0001 - General FundExpense\$9,502\$9,7880.000.0139 - VNHR Properties FundExpense\$49,745\$51,2410.000.0001 - General FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$45,670\$47,0410.000.0	0.00
001 - General Fund Expense \$9,502 \$9,788 0.00 0.0   139 - VNHR Properties Fund Expense \$49,745 \$51,241 0.00 0.0   001 - General Fund Expense \$1,280,154 \$1,318,563 0.00 0.0   001 - General Fund Expense \$45,670 \$47,041 0.00 0.0	0.00
139 - VNHR Properties FundExpense\$49,745\$51,2410.000.0001 - General FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$45,670\$47,0410.000.0	0.00
001 - General FundExpense\$1,280,154\$1,318,5630.000.0001 - General FundExpense\$45,670\$47,0410.000.0	0.00
001 - General Fund Expense \$45,670 \$47,041 0.00 0.0	0.00
	0.00
	0.00
001 - General Fund Expense \$2,883,116 \$2,969,611 0.00 0.0	0.00
001 - General Fund Expense \$736,169 \$758,255 0.00 0.0	0.00
001 - General Fund Expense \$235,079 \$242,132 0.00 0.0	0.00
102 - Street Fund Expense \$82,099 \$97,032 0.00 0.0	0.00
103 - Street Funding Initiative - Operating Fund   Expense   (\$13,834)   (\$10,649)   0.00   0.0	0.00
116 - Parkhill Cemetery Improvement Fund   Expense   \$721,648   \$743,298   0.00   0.0	0.00
138 - Downtown Initiatives Fund   Expense   \$9,234   \$9,573   0.00   0.0	0.00
483 - Building Inspection Fund Expense \$197,745 \$203,678 0.00 0.0	0.00

### CW00108 Grounds and Facilities Overhead Rate - Support 2019-2020 Recommended Decision Packages

To provide budget for the support of the internal services of Grounds and Facilities departments for new biennial requests.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
481 - Airport Fund	Expense	\$4,044	\$5,119	0.00	0.00
139 - VNHR Properties Fund	Expense	\$16,694	\$14,763	0.00	0.00
508 - Grounds and Facilities Services Fund	Revenue	\$1,321,410	\$1,109,830	0.00	0.00
508 - Grounds and Facilities Services Fund	Revenue	\$568,100	\$751,683	0.00	0.00
505 - Equipment Services Capital Fund	Expense	\$186	\$157	0.00	0.00
483 - Building Inspection Fund	Expense	\$78,636	\$66,065	0.00	0.00
445 - Water Utility Fund	Expense	\$97,948	\$90,653	0.00	0.00
445 - Water Utility Fund	Expense	\$36,304	\$32,503	0.00	0.00
151 - Fire Fund	Expense	\$156,960	\$133,154	0.00	0.00
491 - Parking Services Fund	Expense	\$1,962	\$1,648	0.00	0.00
001 - General Fund	Expense	\$3,783	\$3,177	0.00	0.00
138 - Downtown Initiatives Fund	Expense	\$3,843	\$3,380	0.00	0.00
001 - General Fund	Expense	\$421,526	\$525,689	0.00	0.00
001 - General Fund	Expense	\$278,860	\$237,567	0.00	0.00
001 - General Fund	Expense	\$502,445	\$423,692	0.00	0.00
001 - General Fund	Expense	\$88,830	\$75,730	0.00	0.00
102 - Street Fund	Expense	\$69,520	\$88,792	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$13,882	\$18,367	0.00	0.00
116 - Parkhill Cemetery Improvement Fund	Expense	\$95,906	\$125,786	0.00	0.00
001 - General Fund	Expense	\$18,181	\$15,271	0.00	0.00

#### **CW00110 East Precinct Rent from Construction Services**

Public Works Construction Services occupy space in the East Precinct building which is owned by the General Fund. This is an incremental adjustment to the baseline budget for the proportionate share of rent per agreement made in 2005.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$342,021	\$352,281	0.00	0.00
445 - Water Utility Fund	Expense	\$9,961	\$20,221	0.00	0.00

#### **CW00111 Marine Park Engineering Rent**

Solid Waste and Transportation occupy space in the Marine Park Engineering building owned by the Sewer fund. This is an incremental adjustment to the baseline budget for the proportionate share of rent.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
490 - Solid Waste Fund	Expense	(\$3,640)	(\$3,640)	0.00	0.00
102 - Street Fund	Expense	\$6,190	\$6,190	0.00	0.00
475 - Sewer Utility Fund	Revenue	\$1,660	\$1,660	0.00	0.00

#### CW00112 Operations/Brookside/English Pit Rent

Incremental adjustment to baseline for department rental budget for the Operations Center, Brookside, and English Pit locations.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Revenue	\$218,956	\$218,956	0.00	0.00
445 - Water Utility Fund	Revenue	\$532,876	\$532,876	0.00	0.00

### CW00113 2019-20 Salary Contingency

Add salary contingency to support unforeseen increases in salary/wages in the new biennium.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$1,534,588	\$2,314,676	0.00	0.00

#### CW00114 Permeable Surface Rates

The Surface Water Management Fund 443 charges a fee for hard surfaces where water cannot naturally run off and absorb into the ground. This is the incremental adjustment to baseline.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$274,923	\$393,699	0.00	0.00
481 - Airport Fund	Expense	\$2,662	\$4,425	0.00	0.00
491 - Parking Services Fund	Expense	\$891	\$1,161	0.00	0.00

#### CW00115 Water, Sewer, Drainage Cost Allocation Plan

Provide incremental budget for the Water Sewer Drainage Cost Plan based on revised calculation from accounting. Administrative costs are expensed to 445 Water Fund, then distributed out to respective departments based on services provided.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Expense	(\$12,589)	(\$12,589)	0.00	0.00
445 - Water Utility Fund	Expense	\$70,762	\$70,762	0.00	0.00
475 - Sewer Utility Fund	Expense	(\$15,093)	(\$15,093)	0.00	0.00
475 - Sewer Utility Fund	Expense	(\$23,766)	(\$23,766)	0.00	0.00
475 - Sewer Utility Fund	Expense	(\$30,206)	(\$30,206)	0.00	0.00
483 - Building Inspection Fund	Expense	\$23,206	\$23,206	0.00	0.00
490 - Solid Waste Fund	Expense	\$870	\$870	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$2,557	\$2,557	0.00	0.00
001 - General Fund	Expense	\$18,052	\$18,052	0.00	0.00
445 - Water Utility Fund	Revenue	\$140,939	\$140,939	0.00	0.00
504 - Equipment Services Operations Fund	Expense	(\$27,662)	(\$27,662)	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	(\$5,000)	(\$5,000)	0.00	0.00
102 - Street Fund	Expense	(\$27,671)	(\$27,671)	0.00	0.00
444 - Surface Water Management Fund	Expense	(\$18,423)	(\$18,423)	0.00	0.00
102 - Street Fund	Expense	(\$22,837)	(\$22,837)	0.00	0.00

### CW00115 WSD Cost Allocation Plan continued

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
103 - Street Funding Initiative - Operating Fund	Expense	\$7,427	\$7,427	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$7,888	\$7,888	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	(\$8,143)	(\$8,143)	0.00	0.00
444 - Surface Water Management Fund	Expense	(\$14,145)	(\$14,145)	0.00	0.00
444 - Surface Water Management Fund	Expense	\$2,037	\$2,037	0.00	0.00
444 - Surface Water Management Fund	Expense	(\$13,834)	(\$13,834)	0.00	0.00
102 - Street Fund	Expense	(\$57,693)	(\$57,693)	0.00	0.00

### CW00116 City Hall Rent and Operations and Maintenance

Allocates the rent and operations and maintenance charges for City Hall.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$93,100	\$94,319	0.00	0.00
481 - Airport Fund	Expense	\$9,605	\$9,731	0.00	0.00
483 - Building Inspection Fund	Revenue	\$218,019	\$222,646	0.00	0.00
483 - Building Inspection Fund	Expense	\$170,924	\$174,215	0.00	0.00
491 - Parking Services Fund	Expense	\$43,547	\$44,118	0.00	0.00
506 - Computer Repair & Replacement Fund	Expense	\$33,177	\$33,612	0.00	0.00
509 - Self-Insured Worker's Comp & Liability Fund	Expense	\$31,458	\$31,870	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$78,701	\$79,733	0.00	0.00
444 - Surface Water Management Fund	Expense	\$29,971	\$30,364	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$152,297	\$154,294	0.00	0.00
001 - General Fund	Expense	\$42,295	\$42,850	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$237,198	\$240,306	0.00	0.00
151 - Fire Fund	Expense	\$29,731	\$30,362	0.00	0.00
148 - Senior Messenger Fund	Expense	\$2,876	\$2,914	0.00	0.00

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
111 - Affordable Housing Fund	Expense	\$6,358	\$6,441	0.00	0.00
108 - CED Grant Fund	Expense	\$20,365	\$20,632	0.00	0.00
001 - General Fund	Expense	\$102,901	\$104,250	0.00	0.00
001 - General Fund	Expense	\$102,893	\$104,719	0.00	0.00
001 - General Fund	Expense	\$91,828	\$93,032	0.00	0.00
001 - General Fund	Expense	\$141,135	\$142,987	0.00	0.00
001 - General Fund	Expense	\$96,622	\$97,889	0.00	0.00
001 - General Fund	Revenue	\$1,365,018	\$1,382,919	0.00	0.00
655 - City/County Cable TV Fund	Expense	\$56,243	\$56,983	0.00	0.00
001 - General Fund	Expense	\$13,498	\$13,675	0.00	0.00

#### CW00116 City Hall Rent and Operations and Maintenance continued

# **General Governmental**

#### GG00100 General Fund Support of Cemetery Fund for Grounds Maintenance Overhead

General fund transfer to Cemetery Fund 116 to support grounds maintenance expenses.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
116 - Parkhill Cemetery Improvement Fund	Revenue	\$715,862	\$737,338	0.00	0.00
001 - General Fund	Expense	\$715,862	\$737,338	0.00	0.00

#### GG00101 Sales Tax Revenue Increase Supporting New Operations Center

Increased sales tax revenue will be used to support the new operations center construction costs and potential debt service.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Revenue	\$3,000,000	\$3,000,000	0.00	0.00
001 - General Fund	Expense	\$3,000,000	\$3,000,000	0.00	0.00
001 - General Fund	Revenue	\$3,000,000	\$3,000,000	0.00	0.00
#### GG00102 Pre-fund New Internal Service Fund 508

Prefund the new internal service Fund 508 with cash from the General Fund to support 50% of accrued absences and 60-90 days of operating expenses.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
508 - Grounds and Facilities Services Fund	Revenue	\$2,841,754	\$O	0.00	0.00
001 - General Fund	Expense	\$2,841,754	\$0	0.00	0.00

#### **GG00103 Riverwest LIFT Project**

This package allocates funds for the City to contract for architectural and engineering design services as soon as private development begins in Library Square in order to receive the maximum amount of WA State LIFT Program funding possible.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
210 - G O Debt Service Fund	Expense	\$500,000	\$1,000,000	0.00	0.00
210 - G O Debt Service Fund	Revenue	\$500,000	\$1,000,000	0.00	0.00
001 - General Fund	Expense	\$500,000	\$1,000,000	0.00	0.00

#### **GG00104 Increase General Fund Support of New Operations Center**

Set aside additional General Fund support for the new Operations Center construction.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
501 - Facilities Asset Mgmt & Replacement Reserve Fund	Revenue	\$800,000	\$700,000	0.00	0.00
001 - General Fund	Expense	\$800,000	\$700,000	0.00	0.00

#### GG00105 Appropriate Columbia Arts Reserve for New Art School & Center

Appropriate remaining cash balance from Columbia Arts Reserve to assist in funding a new art school and center in partnership with the Vancouver School District and Library.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$871,757	\$O	0.00	0.00

## **Financial Management Services DP**

#### FS00100 New FTE - Procurement Specialist D

Requesting to add an additional Senior Procurement Specialist D position in order to maintain the City's current procurement workload and plan for future growth.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$111,692	\$113,239	1.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00

#### FS00101 New FTE - Records Manager

Request to hire a Records and Information Manager who is a Certified Records Manager to supervise the Records Management team in Finance and recommend and implement a city-wide Records Management program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$113,902	\$115,491	1.00	0.00

#### FS00102 Extend Limited-Term Payroll Systems Analyst Position

The Finance Department is seeking a resource to act as a liaison between the Payroll Department and Information Technology department for one year to ensure payroll staff understanding and implementation of payroll system requirements and revisions.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$123,833	\$O	1.00	-1.00

#### FS00103 Extend Limited-Term Support Specialist 1 Position in Central Records

Requesting an extension for a position that will continue to perform scanning project for multiple city departments. The position will be funded by revenue charged to other departments based on work performed and direct charged.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$61,499	\$62,388	1.00	0.00

#### FS00104 Remove 3 Sr. Accounting Clerk Positions

Eliminate 3 Senior Accounting Clerk positions in Accounts Receivable approved for the CRT initiative for the Business License Surcharge Free program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	(\$268,516)	(\$272,780)	-3.00	0.00
506 - Computer Repair & Replacement Fund	Revenue	(\$2,478)	(\$2,478)	0.00	0.00

#### FS00105 eDocs Software Licenses

Purchase eDocs licenses for various city employees across the City. Continue to enhance the functionality and usage of eDocs to allow city employees to easily search and find records by increasing profile fields and libraries.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
444 - Surface Water Management Fund	Expense	\$1,246	\$207	0.00	0.00
444 - Surface Water Management Fund	Expense	\$2,492	\$414	0.00	0.00
445 - Water Utility Fund	Expense	\$3,738	\$621	0.00	0.00
445 - Water Utility Fund	Expense	\$3,738	\$621	0.00	0.00
445 - Water Utility Fund	Expense	\$6,230	\$1,035	0.00	0.00
151 - Fire Fund	Expense	\$8,722	\$1,449	0.00	0.00
445 - Water Utility Fund	Expense	\$3,738	\$621	0.00	0.00
491 - Parking Services Fund	Expense	\$3,738	\$621	0.00	0.00
490 - Solid Waste Fund	Expense	\$1,246	\$207	0.00	0.00
481 - Airport Fund	Expense	\$1,246	\$207	0.00	0.00
475 - Sewer Utility Fund	Expense	\$2,492	\$414	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$3,738	\$621	0.00	0.00
617 - Police Pension Trust Fund	Expense	\$1,246	\$207	0.00	0.00
001 - General Fund	Expense	\$21,182	\$3,519	0.00	0.00
445 - Water Utility Fund	Expense	\$4,984	\$828	0.00	0.00
102 - Street Fund	Expense	\$3,738	\$621	0.00	0.00
102 - Street Fund	Expense	\$7,476	\$1,242	0.00	0.00

#### FS00105 eDocs Software Licenses continued

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$13,706	\$2,277	0.00	0.00
475 - Sewer Utility Fund	Expense	\$3,738	\$621	0.00	0.00
001 - General Fund	Expense	\$11,214	\$1,863	0.00	0.00
001 - General Fund	Expense	\$2,492	\$414	0.00	0.00
001 - General Fund	Expense	\$1,246	\$207	0.00	0.00
001 - General Fund	Expense	\$11,214	\$1,863	0.00	0.00
102 - Street Fund	Expense	\$3,738	\$621	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$8,722	\$1,449	0.00	0.00
655 - City/County Cable TV Fund	Expense	\$1,246	\$207	0.00	0.00
445 - Water Utility Fund	Expense	\$6,230	\$1,035	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$4,984	\$828	0.00	0.00
445 - Water Utility Fund	Expense	\$1,246	\$207	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$21,182	\$3,519	0.00	0.00
509 - Self-Insured Worker's Comp & Liability Fund	Expense	\$1,246	\$207	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$3,738	\$621	0.00	0.00
504 - Equipment Services Operations Fund	Expense	\$8,722	\$1,449	0.00	0.00
497 - Tennis Center Fund	Expense	\$2,492	\$414	0.00	0.00

#### FS00106 Increased Banking Service Fees

Increase the banking services baseline budget to account for increased on-line payments in CED due to electronic building plan submittals and additional parking pay station installations.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$35,000	\$35,000	0.00	0.00
511 - Benefits Fund	Expense	\$1,000	\$1,000	0.00	0.00
491 - Parking Services Fund	Expense	\$50,000	\$50,000	0.00	0.00
483 - Building Inspection Fund	Expense	\$15,000	\$1 <i>5</i> ,000	0.00	0.00
475 - Sewer Utility Fund	Expense	\$20,000	\$20,000	0.00	0.00
445 - Water Utility Fund	Expense	\$25,000	\$25,000	0.00	0.00
445 - Water Utility Fund	Expense	\$15,000	\$1 <i>5</i> ,000	0.00	0.00
151 - Fire Fund	Expense	\$5,000	\$5,000	0.00	0.00
001 - General Fund	Expense	(\$2,000)	(\$2,000)	0.00	0.00
102 - Street Fund	Expense	\$4,000	\$4,000	0.00	0.00

#### FS00107 Investment Advisory Services

Investment advisory services for the City's deferred compensation plan

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$50,000	\$O	0.00	0.00

## **Risk DP**

#### **RS00100 Safety Pilot Program**

This DP will fund a comprehensive city-wide safety pilot program which will tie together safety departments into one overarching program which will create consistency and management of safety compliance in the City.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
509 - Self-Insured Worker's Comp & Liability Fund	Expense	\$75,000	\$50,000	0.00	0.00

#### **RS00101 RMIS - Risk Management Information System**

Risk does not have an RMIS solution in place. The current software was last updated in 2012 and is severely limited in scope and function. The new system will provide comprehensive risk, safety and claims management solutions.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
509 - Self-Insured Worker's Comp & Liability Fund	Expense	\$67,550	\$2,050	0.00	0.00
RS00102 Personnel - Safety Officer Reclassification					

Reclassification of the Loss Control Specialist to Safety Officer position to support the development of a city-wide safety program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
509 - Self-Insured Worker's Comp & Liability Fund	Expense	\$0	\$4,979	0.00	0.00

#### **RS00103 Risk Model Allocation - City Wide**

This DP trues-up the baseline property and liability charges, and appropriates the worker's compensation charges.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
102 - Street Fund	Expense	\$316,421	\$316,421	0.00	0.00
444 - Surface Water Management Fund	Expense	\$3,569	\$3,570	0.00	0.00
442 - City Tree Reserve Fund	Expense	\$81	\$81	0.00	0.00
151 - Fire Fund	Expense	\$755,214	\$755,214	0.00	0.00
148 - Senior Messenger Fund	Expense	\$595	\$595	0.00	0.00
139 - VNHR Properties Fund	Expense	(\$26,003)	(\$26,003)	0.00	0.00
138 - Downtown Initiatives Fund	Expense	(\$1,211)	(\$1,211)	0.00	0.00
116 - Parkhill Cemetery Improvement Fund	Expense	(\$1,950)	(\$1,951)	0.00	0.00
111 - Affordable Housing Fund	Expense	\$18,145	\$18,146	0.00	0.00
108 - CED Grant Fund	Expense	\$1,650	\$1,649	0.00	0.00
444 - Surface Water Management Fund	Expense	\$14,050	\$14,049	0.00	0.00
102 - Street Fund	Expense	\$6,502	\$6,502	0.00	0.00
444 - Surface Water Management Fund	Expense	\$5,524	\$5,525	0.00	0.00
102 - Street Fund	Expense	(\$5,394)	(\$5,395)	0.00	0.00

### RS00103 Risk Model Allocation - City Wide continued

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$881,677	\$881,678	0.00	0.00
001 - General Fund	Expense	\$16,157	\$16,156	0.00	0.00
001 - General Fund	Expense	\$36,001	\$36,001	0.00	0.00
001 - General Fund	Expense	\$38,701	\$38,701	0.00	0.00
001 - General Fund	Expense	\$8,061	\$8,061	0.00	0.00
001 - General Fund	Expense	\$89,812	\$89,812	0.00	0.00
001 - General Fund	Expense	\$3,951	\$3,951	0.00	0.00
001 - General Fund	Expense	\$8,879	\$8,879	0.00	0.00
475 - Sewer Utility Fund	Expense	(\$98,557)	(\$98,558)	0.00	0.00
445 - Water Utility Fund	Expense	\$4,082	\$4,083	0.00	0.00
445 - Water Utility Fund	Expense	\$12,718	\$12,719	0.00	0.00
445 - Water Utility Fund	Expense	(\$7,491)	(\$7,491)	0.00	0.00
445 - Water Utility Fund	Expense	\$213,313	\$213,312	0.00	0.00
445 - Water Utility Fund	Expense	\$14,941	\$14,941	0.00	0.00
445 - Water Utility Fund	Expense	\$4,160	\$4,160	0.00	0.00
445 - Water Utility Fund	Expense	\$2,071	\$2,070	0.00	0.00
504 - Equipment Services Operations Fund	Expense	\$137,265	\$137,265	0.00	0.00
103 - Street Funding Initiative - Operating Fund	Expense	\$36,491	\$36,492	0.00	0.00
490 - Solid Waste Fund	Expense	\$3,612	\$3,612	0.00	0.00
512 - Self-Insured Health Insurance Fund	Expense	\$23,515	\$23,516	0.00	0.00
511 - Benefits Fund	Expense	\$39,559	\$39,559	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$4,374	\$4,375	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$12,588	\$12,589	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$230,257	\$230,258	0.00	0.00

#### **RS00103 Risk Model Allocation - City Wide continued**

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
509 - Self-Insured Worker's Comp & Liability Fund	Expense	\$2,252,102	\$2,252,102	0.00	0.00
509 - Self-Insured Worker's Comp & Liability Fund	Revenue	\$331,693	\$331,693	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$70,868	\$70,866	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$35,216	\$35,216	0.00	0.00
506 - Computer Repair & Replacement Fund	Expense	\$19,371	\$19,372	0.00	0.00
444 - Surface Water Management Fund	Expense	\$2,854	\$2,853	0.00	0.00
491 - Parking Services Fund	Expense	\$27,112	\$27,112	0.00	0.00
655 - City/County Cable TV Fund	Expense	\$2,114	\$2,113	0.00	0.00
483 - Building Inspection Fund	Expense	(\$54,102)	(\$54,103)	0.00	0.00
481 - Airport Fund	Expense	(\$7,831)	(\$7,832)	0.00	0.00
475 - Sewer Utility Fund	Expense	\$38,266	\$38,267	0.00	0.00

## **Human Resources DP**

#### HR00100 Support Specialist III Limited Term 1.0 FTE Extension

Two-year limited term (2019-2020) renewal of the HR Support Specialist III position previously approved for a two year limited term in the 2017-2018 budget for ongoing administrative and labor support.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$90,363	\$92,926	1.00	0.00

#### HR00101 Vancouver Academy/Development and Training

This DP will fund the development of Vancouver Academy, a catalog of training opportunities and aligns with the Vancouver Way and core competencies.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$100,000	\$100,000	0.00	0.00

#### HR00102 Employee Recognition Program

The employee recognition program is being redeveloped to include a more customized 'years of service' program, culture building, peer to peer awards and quarterly events promoting opportunities to connect with other employees.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$50,000	\$50,000	0.00	0.00

#### **HR00103 Outside Investigations**

Management decision to utilize outside investigators to conduct independent investigations of employee relation issues.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$50,000	\$50,000	0.00	0.00

#### **HR00105 Labor Relations Consulting**

This DP will allow the City to contract with professionals who specialize in contract negotiations in 2019-2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$150,000	\$150,000	0.00	0.00

## **Information Technology DP**

#### IT00101 Implementation of Workday Planning, Learning and Talent Mgmt.

This request will fund the implementation of Workday Learning/Talent Management and Planning, the remaining phase of the original subscription agreement and was previously approved by Council with Sierra-Cedar to implement.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$502,700	\$45,000	0.00	0.00

#### IT00102 Implementation of Office 365 and Azure Services

This DP would move the City from on-premise Office 2010 and Exchange email to cloud-based Office 365 and Exchange Online. Office 365 also includes SharePoint, records retention, enhanced security, video conference and collaboration capabilities.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$780,000	\$530,000	0.00	0.00

#### IT00103 Citywide Aircard Services

The IT Department maintains aircard charges for all PCs so that city laptops may connect to the City's network infrastructure. The number of connections has substantially increased. This DP funds the additional costs and increases the IT Baseline.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$40,000	\$40,000	0.00	0.00

#### IT00105 Workday Subscriptions and Oracle True-Up

Fund Workday subscription costs, learning on demand and renew training credits for 2019 and 2020.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$616,595	\$616,595	0.00	0.00
510 - Internal Administrative Services Fund	Expense	(\$385,000)	(\$385,000)	0.00	0.00

#### IT00106 Replace Internet Filtering and Monitoring Security Appliance

This initiative would move the City from our current software (which is at its end of useful life) to a more robust web filtering system. There is no path for maintaining the current, less expensive, product.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$100,000	\$50,000	0.00	0.00

#### IT00107 Upgrade Phone Switch

This initiative would upgrade our AVAYA phone system. At this time, we cannot add anymore licenses or upgrades and the G350, our current phones switch is at end of life.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$230,000	\$80,000	0.00	0.00

#### IT00108 Enhance Wi-Fi throughout City.

This initiative would upgrade and in-fill our wireless, both internal and public, at city facilities. This would expand wireless and fill dead spots, including at Marine Park Engineering and some fire stations.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$125,000	\$O	0.00	0.00

#### IT00109 Upgrade Hansen

Upgrade Hansen 8 enterprise solution to version 11. The current version of Hansen is 3 years old and needs upgraded to keep current with software support requirements.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$O	\$50,000	0.00	0.00

#### IT00110 Selectron Upgrade

Upgraded and enhance portal and IVR for city services. This would include a full upgrade to the Selectron Relay platform for both permits and utilities, while providing the new utility payment functionality and deploying it in the Selectron data center.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$86,000	\$146,635	0.00	0.00

#### IT00111 Temporary Staff for Projects, Enhancements, and Specific One-Time Minor Projects.

The IT Department utilizes temporary services for projects and technology enhancements. This approach is less expensive than hiring full-time staffing that would remain after projects are completed.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$100,000	\$100,000	0.00	0.00

#### IT00113 Replace CDR Permit Web Portal

This DP replaces Dynamic Portal with a system that will provide our citizens with a user-friendly and functional system that is fully integrated with the Hansen CDR system.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Revenue	\$500,000	\$103,000	0.00	0.00
001 - General Fund	Expense	\$250,000	\$51,500	0.00	0.00
483 - Building Inspection Fund	Expense	\$250,000	\$51,500	0.00	0.00
506 - Computer Repair & Replacement Fund	Expense	\$500,000	\$103,000	0.00	0.00

#### IT00114 Convert Limited-Term Dept. Support Specialist to Permanent

This DP converts the current 2-year limited-term department Application Support position to an FTE. This position supports critical applications such as Police RMS and other VPD-specific apps, Discovery Accelerator, GovQA, Novus Agenda and DocuSign.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$106,294	\$107,735	1.00	0.00

#### IT00115 Convert System Administrator to Supervisor Position

This DP would convert a current System Administrator position to a supervisor position that would manage the System Administrators and Network Administrators. The most complex areas of the City's infrastructure would be under the new supervisor.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$17,805	\$16,779	1.00	0.00

#### IT00116 Convert from Temporary Staffing a Systems Analyst for Utility Billing and Infor Assets

This initiative would add a Systems Analyst to primarily support Infor's Utility Billing and Assets modules. This position would secondarily provide support as needed for other Hansen modules.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Revenue	\$826	\$826	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$129,965	\$133,305	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$131,365	\$133,305	1.00	0.00
510 - Internal Administrative Services Fund	Revenue	\$129,965	\$133,305	0.00	0.00

#### IT00117 Convert from Temporary Staffing a Systems Analyst for Permitting (Hansen CDR)

Add a limited-term Systems Analyst to support Infor's CDR (Building and Land Use permitting) module and the ProjectDox electronic plan review software, and provide support as needed for other Hansen modules. IT was staffing this work via temp staffing.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$64,982	\$66,652	0.00	0.00
483 - Building Inspection Fund	Expense	\$64,983	\$66,653	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$131,365	\$133,305	1.00	0.00
510 - Internal Administrative Services Fund	Revenue	\$129,965	\$133,305	0.00	0.00

#### IT00118 Establish Baseline for Network Support and Maintenance

This DP funds new support and maintenance associated with network infrastructure migrated from the County. The City will assume all maintenance and support of the internal network.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$250,000	\$250,000	0.00	0.00

#### IT00120 New GIS Manager Position within the IT Department (GIS Combined Request)

The GIS Strategic Plan recommends that a GIS Manager be hired and located in the IT Department. This position would ensure that all departments use GIS, proved consistency over the City, and are involved and share data between departments.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$142,826	\$144,998	1.00	0.00

#### IT00121 New GIS Analyst Position within the IT Department

The GIS Strategic Plan recommends that a GIS Analyst be hired and located in the IT department. This position would ensure that all departments use GIS, are involved and share data between departments.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$0	\$133,305	0.00	1.00

#### IT00123 GIS Server Hardware (GIS Combined Request)

This decision package is for a one time purchase of a GIS Server and the on-going ER&R cost for that server. This is a requirement as a result of separating GIS software licensing from Clark County GIS over to Esri. The server will host the City's GIS data.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$41,000	\$6,000	0.00	0.00

#### IT00124 GIS Server Software (GIS Combined Request)

The purpose of this DP is to purchase SQL server software for the new GIS server hardware (which is requested with another decision package). This requirement results from separating GIS software from Clark County and purchasing it directly from Esri.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$15,000	\$3,000	0.00	0.00

#### IT00125 GIS Annual Software Maintenance (GIS Combined Request)

This DP will allow the City to enter into an enterprise agreement (EA) with Esri for GIS software licensing. Additionally, this DP funds existing annual GIS subscriptions and new subscriptions as a result of separating GIS software from the County.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$117,750	\$150,250	0.00	0.00

#### IT00126 GIS Interlocal Agreement with Clark County (GIS Combined Request)

This decision package will pay for GIS professional services (\$40K citywide) as well as a new generation/renegotiated inter-local agreement with Clark County GIS (roughly \$108K).

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$54,377	\$54,377	0.00	0.00

#### IT00127 GIS Training (GIS Combined Request)

The purpose of this decision package is to implement a formal GIS training and education program for city staff per the recently completed GIS Needs Assessment and Strategic Plan.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$25,000	\$25,000	0.00	0.00

#### IT00128 GIS Professional Services (GIS Combined Request)

Requesting \$100K per year for GIS professional services. The GIS Needs Assessment and Strategic Plan recommended that the city assess the existing GIS databases, determine the viability of migrating and consolidating them into a standardized data model.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$100,000	\$100,000	0.00	0.00

#### IT00130 Citywide SharePoint Support

This DP funds SharePoint development and support for 2019 and 2020 and includes an on-going component in Fund 510 for professional services to provide expert technical assistance.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$25,000	\$25,000	0.00	0.00

#### IT00131 Major Network Equipment

This DP funds the replacement of network equipment that has reached its end of life. The replacement of network equipment is strategically planned and critical in keeping the City's infrastructure operating efficiently.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$250,000	\$250,000	0.00	0.00

#### IT00132 Fiber Network Infrastructure Support

This DP is for the maintenance and repair of the City's fiber network infrastructure. This routine maintenance and repair program is critical to effective network and communication capabilities and mitigates risk of unplanned outages.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$200,000	\$200,000	0.00	0.00

#### IT00133 Hansen Licenses - Citywide

This DP is for the maintenance and support fees for Hansen applications. This routine maintenance and repair program is critical to ensure the City's Hansen applications are properly supported and maintained.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
509 - Self-Insured Worker's Comp & Liability Fund	Expense	\$3,180	\$3,338	0.00	0.00
475 - Sewer Utility Fund	Expense	\$19,077	\$20,031	0.00	0.00
475 - Sewer Utility Fund	Expense	\$9,539	\$10,015	0.00	0.00
483 - Building Inspection Fund	Expense	\$57,231	\$60,093	0.00	0.00
490 - Solid Waste Fund	Expense	\$3,180	\$3,338	0.00	0.00
445 - Water Utility Fund	Expense	\$15,898	\$16,692	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$3,180	\$3,338	0.00	0.00
445 - Water Utility Fund	Expense	\$19,077	\$20,031	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$9,539	\$10,015	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$6,359	\$6,677	0.00	0.00
508 - Grounds and Facilities Services Fund	Expense	\$9,539	\$10,015	0.00	0.00
445 - Water Utility Fund	Expense	\$3,180	\$3,338	0.00	0.00
445 - Water Utility Fund	Expense	\$3,180	\$3,338	0.00	0.00
445 - Water Utility Fund	Expense	\$47,693	\$50,077	0.00	0.00
444 - Surface Water Management Fund	Expense	\$9,539	\$10,015	0.00	0.00
444 - Surface Water Management Fund	Expense	\$6,359	\$6,677	0.00	0.00
444 - Surface Water Management Fund	Expense	\$3,180	\$3,338	0.00	0.00
102 - Street Fund	Expense	\$5,279	\$5,542	0.00	0.00
102 - Street Fund	Expense	\$6,360	\$6,676	0.00	0.00
102 - Street Fund	Expense	\$4,260	\$4,473	0.00	0.00
001 - General Fund	Expense	\$44,513	\$46,739	0.00	0.00
445 - Water Utility Fund	Expense	\$28,616	\$30,046	0.00	0.00

#### IT00134 T2 Parking System Subscriptions

This decision package is for the maintenance and support fees for T-2 (Parking) applications. The costs are for subscriptions to use the software for the City's parking program.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
491 - Parking Services Fund	Expense	\$33,000	\$34,650	0.00	0.00

#### IT00135 Purchase IT Vehicle

This decision package is to procure a small cargo van that will replace a current vehicle that is beyond it's useful life to assist the IT department in supporting and maintaining street light infrastructure and act as a general IT vehicle.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
505 - Equipment Services Capital Fund	Revenue	\$3,400	\$3,400	0.00	0.00
506 - Computer Repair & Replacement Fund	Expense	\$37,600	\$5,600	0.00	0.00
504 - Equipment Services Operations Fund	Revenue	\$2,200	\$2,200	0.00	0.00

#### IT00136 General Networks Document Mgmt. - Citywide

This DP funds maintenance and support fees for eDocs document management (Hummingbird). This routine maintenance and repair program is critical to ensure the City's document management applications are properly supported and maintained.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
001 - General Fund	Expense	\$6,615	\$6,946	0.00	0.00
001 - General Fund	Expense	\$88	\$93	0.00	0.00
001 - General Fund	Expense	\$2,293	\$2,408	0.00	0.00
153 - Emergency Ambulance Services Contract Admin Fund	Expense	\$176	\$185	0.00	0.00
445 - Water Utility Fund	Expense	\$265	\$278	0.00	0.00
483 - Building Inspection Fund	Expense	\$8,467	\$8,467	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$176	\$186	0.00	0.00
510 - Internal Administrative Services Fund	Expense	\$353	\$370	0.00	0.00

#### IT00137 Server Replacements

This decision package provides funds to replace obsolete servers and server-related equipment. These replacements represent the on-going replacement cycle necessary to ensure city systems are operating efficiently and are reliable.

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
506 - Computer Repair & Replacement Fund	Expense	\$115,000	\$115,000	0.00	0.00
IT00138 Oracle Support Staffing Impact					
Impact of Workday on the Oracle support staff.					
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
510 - Internal Administrative Services Fund	Expense	\$0	\$1	0.00	0.00
IT00139 506 Allocations					
Allocates 506 Baseline and DPs not paid for out of the fun	d balance.				
Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs
483 - Building Inspection Fund	Expense	\$31,905	\$25,469	0.00	0.00
445 - Water Utility Fund	Expense	(\$24,744)	(\$23,148)	0.00	0.00
445 - Water Utility Fund	Expense	\$55,041	\$47,221	0.00	0.00
509 - Self-Insured Worker's Comp & Liability Fund	Expense	\$11,326	\$10,362	0.00	0.00
445 - Water Utility Fund	Expense	\$8,173	\$6,352	0.00	0.00
445 - Water Utility Fund	Expense	\$27,987	\$21,886	0.00	0.00
445 - Water Utility Fund	Expense	(\$10,975)	(\$12,799)	0.00	0.00
475 - Sewer Utility Fund	Expense	\$45,214	\$39,431	0.00	0.00
475 - Sewer Utility Fund	Expense	\$16,865	\$14,614	0.00	0.00
481 - Airport Fund	Expense	\$306	\$92	0.00	0.00
445 - Water Utility Fund	Expense	\$64,618	\$56,264	0.00	0.00
490 - Solid Waste Fund	Expense	\$9,677	\$8,498	0.00	0.00
491 - Parking Services Fund	Expense	\$13,445	\$10,875	0.00	0.00

#### IT00139 506 Allocations continued **Fund Name** 2019 Budget 2020 Budget 2019 FTEs 2020 FTEs \$40,205 \$33,997 0.00 0.00 Expense 504 - Equipment Services Operations Fund 0.00 0.00 506 - Computer Repair & Replacement Fund Revenue \$985,161 \$699,293 Expense \$12,927 \$10.359 0.00 0.00 445 - Water Utility Fund \$65,953 \$56,426 0.00 0.00 Expense 508 - Grounds and Facilities Services Fund \$306 \$92 0.00 0.00 Expense 103 - Street Funding Initiative - Operating Fund \$28.057 0.00 510 - Internal Administrative Services Fund Expense \$25,273 0.00 0.00 0.00 Expense \$74,206 \$61,467 510 - Internal Administrative Services Fund Expense \$5,191 (\$5,942) 0.00 0.00 510 - Internal Administrative Services Fund \$12,934 \$10,363 0.00 0.00 Expense 510 - Internal Administrative Services Fund 0.00 0.00 Expense \$19,977 \$17.085 508 - Grounds and Facilities Services Fund Expense \$1,537 \$1,109 0.00 0.00 102 - Street Fund 0.00 Expense \$8,622 \$7,124 0.00 001 - General Fund Expense \$11,040 \$6,973 0.00 0.00 001 - General Fund (\$927) (\$927) 0.00 Expense 0.00 001 - General Fund Expense \$10,121 \$5,197 0.00 0.00 001 - General Fund 0.00 001 - General Fund Expense \$30,223 \$27,000 0.00 0.00 0.00 001 - General Fund Expense \$15,189 \$12,405 001 - General Fund Expense (\$9,609) (\$11,963) 0.00 0.00 001 - General Fund \$229,208 0.00 0.00 Expense \$195,814 0.00 001 - General Fund Expense \$22,544 (\$38,684) 0.00 111 - Affordable Housing Fund 0.00 0.00 Expense (\$1,400) (\$1,400) 102 - Street Fund 0.00 Expense \$30,758 \$26,046 0.00 444 - Surface Water Management Fund Expense \$4,143 \$1,036 0.00 0.00 102 - Street Fund Expense \$19,756 \$16.936 0.00 0.00

# IT00139 506 Allocations continued

Fund Name		2019 Budget	2020 Budget	2019 FTEs	2020 FTEs	
103 - Street Funding Initiative - Operating Fund	Expense	\$3,998	\$3,356	0.00	0.00	
103 - Street Funding Initiative - Operating Fund	Expense	\$899	\$685	0.00	0.00	
103 - Street Funding Initiative - Operating Fund	Expense	\$9,344	\$8,059	0.00	0.00	
655 - City/County Cable TV Fund	Expense	\$10,162	\$8,235	0.00	0.00	
108 - CED Grant Fund	Expense	\$3,696	\$3,053	0.00	0.00	
151 - Fire Fund	Expense	\$216,849	\$165,685	0.00	0.00	
444 - Surface Water Management Fund	Expense	\$5,648	\$4,150	0.00	0.00	
444 - Surface Water Management Fund	Expense	\$13,068	\$10,605	0.00	0.00	
444 - Surface Water Management Fund	Expense	\$8,133	\$3,208	0.00	0.00	
102 - Street Fund	Expense	\$4,699	\$2,488	0.00	0.00	